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6. APPENDIX A - NIST AI Risk Management Framework Core



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### 1. Purpose

The purpose of this Standard is to implement the *State of Indiana Policy: Artificial Intelligence*, enabling the efficient and ethical use of artificial intelligence by State Agencies.

### 2. Revision History

Version	Date	Name	Revision Description	Supersedes
1.0	2/2024	J. Cooper	Initial version.	n/a
		T. Cotterill		
1.1	12/2024	J. Cooper T. Cotterill	Revises Policy references, adds consideration of financial resourcing to Sec. 4.1.	1.1

### 3. Definitions

Terms used and not defined in this section may be referenced in the Policy.

1. "Project Team" means the collection of individuals designated by the OCDO, Office of Technology, and relevant State Agency to guide AI Implementation Activities, as required under Sec. 4.1.

### 4. Standard

### 4.1 Readiness Assessment for Al Implementation Activities: Planning Phase

During the initial planning phase, prior to related procurements, the Agency Privacy Officer or designee shall submit the relevant proposal and readiness assessment documentation to the OCDO using the method prescribed for that purpose. The goal of the proposal and readiness assessment documentation is to understand and align stakeholders on aspects central to the successful deployment, maintenance, and operation of an AI System. Such documentation shall include the following information:

- 1. Objectives of the proposed AI System;
- 2. Regulatory obligations associated with the proposed AI System, including its training, testing, production input, and production output data; and
- 3. Availability of appropriate data, financial, infrastructure, and staffing resources to conduct Al Implementation Activities, pre- and post-deployment.

The OCDO shall review related submissions and advise on readiness in accordance with this section. The Agency Privacy Officer shall await response from the OCDO prior to proceeding with proposed Al Implementation Activities.

Upon successful completion of the readiness assessment required by this section, a Project Team shall be convened by the Office of the Chief Data Officer, consisting of no more than three decisionmakers from each relevant State Agency.



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### 4.2. Maturity Assessments: Pre-Deployment

Throughout the lifecycle of initial planning, design, and development phases, stakeholders shall consider targets outlined in the NIST AI RMF Core against the identified criteria and profile tier levels, and shall strive to meet or exceed them at the time of deployment.

Immediately prior to the deployment of an AI System, a maturity assessment shall be conducted. The maturity assessment will include a review of the NIST AI RMF Core subcategories, as found in Appendix A, in the context of the questions and profile tier selections described in *Sec. 4.4, Maturity Assessments: Criteria Considered*.

Upon completion, the assessment shall be reported to the OCDO using the method prescribed for that purpose. The OCDO shall review related submissions and advise on the efficient and ethical use of Data in accordance with the Policy. The Agency Privacy Officer shall await completion of the maturity assessment required by this section and favorable response from each member of the Project Team, based on their respective authorities, prior to proceeding with deployment of the AI System. The Project Team shall issue its overall determination in writing, including a description of any necessary remediation activities.

### 4.3. Maturity Assessments: Post-Deployment

Following initial deployment of the AI System, a review of the maturity assessment shall be conducted going forward at such time as significant changes are made to the same, or annually, whichever occurs first. Significant changes may include the following:

- New policies or procedures have been developed or implemented that affect how the AI System Processes information.
- Merging of the AI System's information with information from another process or system.
- Changes to the stakeholder management or ownership of the AI System, including infrastructure and access control changes.
- Modifications to the accessibility, information Processing, or information sharing processes in the AI System.
- Alterations to the character of the information in the AI System, such as the addition of new information fields to the AI System model.
- Significant modifications in the content or scope of AI System outputs are observed.

Upon completion, the assessment shall be reported to the OCDO using the method prescribed for that purpose. The OCDO shall review related submissions and advise on the efficient and ethical use of Data in accordance with the Policy.

#### 4.4. Maturity Assessments: Criteria Considered

In the maturity assessment process, the following questions shall be asked with respect to each subcategory:



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- Based on the name and description of this subcategory, does the AI System follow appropriate controls, policies, and procedures to meet this standard? (Y/N)
- What is your current profile? (See profile tier selections below.)
- Is the current profile selected acceptable? (Y/N)
- What is your target profile? (See profile tier selections below.)

#### **PROFILE TIER SELECTIONS**

TIER	DESCRIPTION
Tier 0: Non-Existent	Appropriate processes and controls do not exist, lack of awareness and
	knowledge.
Tier 1: Initial	Processes and controls are ad-hoc, not documented (informal), poorly
	controlled and not repeatable.
Tier 2: Developing	Processes and controls are managed and documented. Implementation and
	execution is inconsistent.
Tier 3: Defined	Processes and controls are standardized, well established, consistently used,
	repeatable, periodically reviewed and updated.
Tier 4: Advanced	Processes and controls are continuously assessed for improvements. Could be
	considered best in class or leading practice. Sharable and adopted by others.

### 4.5 Notice to Individuals

Reference the Policy for State Agency notice obligations.

### 5. References

- 1. NIST AI Risk Management Framework 1.0 (NIST AI 100-1), https://doi.org/10.6028/NIST.AI.100-1.
- 2. NIST AI RMF Playbook, https://airc.nist.gov/AI RMF Knowledge Base/Playbook.
- 3. State of Indiana Policy: *Information Privacy 2.0,* <a href="https://www.in.gov/mph/cdo/files/20230811-FINAL-State-of-Indiana-Information-Privacy-Policy.pdf">https://www.in.gov/mph/cdo/files/20230811-FINAL-State-of-Indiana-Information-Privacy-Policy.pdf</a>.
- 4. State of Indiana Policy: *Artificial Intelligence*, <a href="https://www.in.gov/mph/cdo/files/State-of-Indiana-Artificial-Intelligence-Policy.pdf">https://www.in.gov/mph/cdo/files/State-of-Indiana-Artificial-Intelligence-Policy.pdf</a>.



APPENDIX A – NIST AI RMF CORE

## GOVERN

CATEGORY	SUBCATEGORY
GOVERN 1:	<b>GOVERN 1.1:</b> Legal and regulatory requirements
Policies, processes, procedures, and practices	involving AI are understood, managed, and
across the organization related to the mapping,	documented.
measuring, and managing of AI risks are in place,	<b>GOVERN 1.2:</b> The characteristics of trustworthy
transparent, and implemented effectively.	Al are integrated into organizational policies,
	processes, procedures, and practices.
	GOVERN 1.3: Processes, procedures, and
	practices are in place to determine the needed
	level of risk management activities based on the
	organization's risk tolerance.
	<b>GOVERN 1.4:</b> The risk management process and
	its outcomes are established through transparent
	policies, procedures, and other controls based on
	organizational risk priorities.
	<b>GOVERN 1.5:</b> Ongoing monitoring and periodic
	review of the risk management process and its
	outcomes are planned and organizational roles
	and responsibilities clearly defined, including
	determining the frequency of periodic review.
	GOVERN 1.6: Mechanisms are in place to
	inventory AI systems and are resourced according
	to organizational risk priorities.
	<b>GOVERN 1.7:</b> Processes and procedures are in
	place for decommissioning and phasing out Al
	systems safely and in a manner that does not
	increase risks or decrease the organization's
	trustworthiness.
GOVERN 2:	<b>GOVERN 2.1:</b> Roles and responsibilities and lines
Accountability structures are in place so that the	of communication related to mapping,
appropriate teams and individuals are	measuring, and managing AI risks are
empowered, responsible, and trained for	documented and are clear to individuals and
mapping, measuring, and managing AI risks.	teams throughout the organization.
	<b>GOVERN 2.2:</b> The organization's personnel and
	partners receive AI risk management training to
	enable them to perform their duties and
	responsibilities consistent with related policies,
	procedures, and agreements.
	<b>GOVERN 2.3:</b> Executive leadership of the
	organization takes responsibility for decisions



	about risks associated with AI system
	development and deployment.
GOVERN 3:	GOVERN 3.1: Decision-making related to
	mapping, measuring, and managing Al risks
Workforce diversity, equity, inclusion, and	
accessibility processes are prioritized in the	throughout the lifecycle is informed by a diverse
mapping, measuring, and managing of AI risks	team (e.g., diversity of demographics, disciplines,
throughout the lifecycle.	experience, expertise, and backgrounds).
	GOVERN 3.2: Policies and procedures are in place
	to define and differentiate roles and
	responsibilities for human-Al configurations and
	oversight of AI systems.
GOVERN 4:	GOVERN 4.1: Organizational policies and
Organizational teams are committed to a culture	practices are in place to foster a critical thinking
that considers and communicates AI risk.	and safety-first mindset in the design,
	development, deployment, and uses of Al
	systems to minimize potential negative impacts.
	<b>GOVERN 4.2:</b> Organizational teams document the
	risks and potential impacts of the AI technology
	they design, develop, deploy, evaluate, and use,
	and they communicate about the impacts more
	broadly.
	GOVERN 4.3: Organizational practices are in
	place to enable AI testing, identification of
	incidents, and information sharing.
GOVERN 5:	GOVERN 5.1: Organizational policies and
Processes are in place for robust engagement	practices are in place to collect, consider,
with relevant AI actors.	prioritize, and integrate feedback from those
	external to the team that developed or deployed
	the Al system regarding the potential individual
	and societal impacts related to AI risks.
	GOVERN 5.2: Mechanisms are established to
	enable the team that developed or deployed Al
	systems to regularly incorporate adjudicated
	feedback from relevant Al actors into system
	design and implementation.
GOVERN 6:	<b>GOVERN 6.1:</b> Policies and procedures are in place
Policies and procedures are in place to address Al	that address Al risks associated with third-party
risks and benefits arising from third-party	entities, including risks of infringement of a third-
software and data and other supply chain issues.	party's intellectual property or other rights.
	<b>GOVERN 6.2:</b> Contingency processes are in place
	to handle failures or incidents in third-party data or AI systems deemed to be high-risk.
1	or al systems deemed to be high-risk



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### MAP

CATEGORY	SUBCATEGORY
MAP 1:	MAP 1.1: Intended purposes, potentially
Context is established and understood.	beneficial uses, context-specific laws, norms and
	expectations, and prospective settings in which
	the AI system will be deployed are understood
	and documented. Considerations include: the
	specific set or types of users along with their
	expectations; potential positive and negative
	impacts of system uses to individuals,
	communities, organizations, society, and the
	planet; assumptions and related limitations about
	Al system purposes, uses, and risks across the
	development or product AI lifecycle; and related
	test, evaluation, verification, and validation
	("TEVV") and system metrics.1
	MAP 1.2: Interdisciplinary Al actors,
	competencies, skills, and capacities for
	establishing context reflect demographic diversity
	and broad domain and user experience expertise,
	and their participation is documented.
	Opportunities for interdisciplinary collaboration
	are prioritized.
	MAP 1.3: The organization's mission and relevant
	goals for AI technology are understood and
	documented.
	MAP 1.4: The business value or context of
	business use has been clearly defined or – in the
	case of assessing existing AI systems – re-
	evaluated.
	MAP 1.5: Organizational risk tolerances are
	determined and documented.
	MAP 1.6: System requirements (e.g., "the system
	shall respect the privacy of its users") are elicited
	from and understood by relevant Al actors.
	Design decisions take socio-technical implications
	into account to address AI risks.

<sup>&</sup>lt;sup>1</sup> For more information regarding TEVV, reference NIST AI 100-1, Appendix A: *Descriptions of AI Actor Tasks from Figures 2 and 3.* 



MAP 2:	MAP 2.1: The specific tasks and methods used to
Categorization of the AI system is performed.	implement the tasks that the AI system will
3,444	support are defined (e.g., classifiers, generative
	models, recommenders).
	MAP 2.2: Information about the AI system's
	knowledge limits and how system output may be
	utilized and overseen by humans is documented.
	Documentation provides sufficient information to
	assist relevant AI actors when making decisions
	and taking subsequent actions.
	MAP 2.3: Scientific integrity and TEVV
	considerations are identified and documented,
	including those related to experimental design,
	data collection and selection (e.g., availability,
	representativeness, suitability), system
	trustworthiness, and construct validation.
MAP 3:	MAP 3.1: Potential benefits of intended Al
Al capabilities, targeted usage, goals, and	system functionality and performance are
expected benefits and costs compared with	examined and documented.
appropriate benchmarks are understood.	
appropriate benchmarks are understood.	<b>MAP 3.2:</b> Potential costs, including non-monetary costs, which result from expected or realized AI
	errors or system functionality and
	trustworthiness – as connected to organizational
	risk tolerance – are examined and documented.
	MAP 3.3: Targeted application scope is specified
	and documented based on the system's
	capability, established context, and Al system
	categorization.
	MAP 3.4: Processes for operator and practitioner
	proficiency with AI system performance and
	trustworthiness – and relevant technical
	standards and certifications – are defined,
	assessed, and documented.
	MAP 3.5: Processes for human oversight are
	defined, assessed, and documented in
	accordance with organizational policies from the
	GOVERN function.
MAP 4:	MAP 4.1: Approaches for mapping Al technology
Risks and benefits are mapped for all	and legal risks of its components – including the
components of the Al system including third-	use of third party data or software – are in place,
party software and data.	followed, and documented, as are risks of
party sultware and data.	Tollowed, and documented, as are risks of



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	infringement of a third party's intellectual
	property or other rights.
	MAP 4.2: Internal risk controls for components of
	the AI system, including third-party AI
	technologies, are identified and documented.
MAP 5:	MAP 5.1: Likelihood and magnitude of each
Impacts to individuals, groups, communities,	identified impact (both potentially beneficial and
organizations, and society are characterized.	harmful) based on expected use, past uses of AI
	systems in similar contexts, public incident
	reports, feedback from those external to the
	team that developed or deployed the AI system,
	or other data are identified and documented.
	MAP 5.2: Practices and personnel for supporting
	regular engagement with relevant AI actors and
	integrating feedback about positive, negative,
	and unanticipated impacts are in place and
	documented.

## **MEASURE**

CATEGORY	SUBCATEGORY
MEASURE 1:	MEASURE 1.1: Approaches and metrics for
Appropriate methods and metrics are identified	measurement of AI risks enumerated during the
and applied.	MAP function are selected for implementation
	starting with the most significant AI risks. The
	risks or trustworthiness characteristics that will
	not – or cannot – be measured are properly
	documented.
	MEASURE 1.2: Appropriateness of AI metrics and
	effectiveness of existing controls are regularly
	assessed and updated, including reports of errors
	and potential impacts on affected communities.
	MEASURE 1.3: Internal experts who did not serve
	as front-line developers for the system and/or
	independent assessors are involved in regular
	assessments and updates. Domain experts, users,
	Al actors external to the team that developed or
	deployed the AI system, and affected
	communities are consulted in support of
	assessments as necessary per organizational risk
	tolerance.



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#### **MEASURE 2**:

Al systems are evaluated for trustworthy characteristics.

**MEASURE 2.1:** Test sets, metrics, and details about the tools used during TEVV are documented.

**MEASURE 2.2:** Evaluations involving human subjects meet applicable requirements (including human subject protection) and are representative of the relevant population.

**MEASURE 2.3:** Al system performance or assurance criteria are measured qualitatively or quantitatively and demonstrated for conditions similar to deployment setting(s). Measures are documented.

**MEASURE 2.4:** The functionality and behavior of the AI system and its components — as identified in the MAP function — are monitored when in production.

**MEASURE 2.5:** The AI system to be deployed is demonstrated to be valid and reliable. Limitations of the generalizability beyond the conditions under which the technology was developed are documented.

**MEASURE 2.6:** The AI system is evaluated regularly for safety risks – as identified in the MAP function. The AI system to be deployed is demonstrated to be safe, its residual negative risk does not exceed the risk tolerance, and it can fail safely, particularly if made to operate beyond its knowledge limits. Safety metrics reflect system reliability and robustness, real-time monitoring, and response times for AI system failures.

**MEASURE 2.7:** All system security and resilience — as identified in the MAP function — are evaluated and documented.

**MEASURE 2.8:** Risks associated with transparency and accountability – as identified in the MAP function – are examined and documented.

**MEASURE 2.9:** The AI model is explained, validated, and documented, and AI system output is interpreted within its context – as identified in the MAP function – to inform responsible use and governance.



	<b>MEASURE 2.10:</b> Privacy risk of the AI system – as
	identified in the MAP function – is examined and
	documented.
	MEASURE 2.11: Fairness and bias – as identified
	in the MAP function – are evaluated and results
	are documented.
	MEASURE 2.12: Environmental impact and
	sustainability of AI model training and
	management activities – as identified in the MAP
	function – are assessed and documented.
	MEASURE 2.13: Effectiveness of the employed
	TEVV metrics and processes in the MEASURE
	function are evaluated and documented.
MEASURE 3:	MEASURE 3.1: Approaches, personnel, and
Mechanisms for tracking identified AI risks over	documentation are in place to regularly identify
time are in place.	and track existing, unanticipated, and emergent
	Al risks based on factors such as intended and
	actual performance in deployed contexts.
	MEASURE 3.2: Risk tracking approaches are
	considered for settings where AI risks are difficult
	to assess using currently available measurement
	techniques or where metrics are not yet
	available.
	MEASURE 3.3: Feedback processes for end users
	and impacted communities to report problems
	and appeal system outcomes are established and
	integrated into AI system evaluation metrics.
MEASURE 4:	MEASURE 4.1: Measurement approaches for
Feedback about efficacy of measurement is	identifying AI risks are connected to deployment
gathered and assessed.	context(s) and informed through consultation
	with domain experts and other end users.
	Approaches are documented.
	MEASURE 4.2: Measurement results regarding Al
	system trustworthiness in deployment context(s)
	and across the AI lifecycle are informed by input
	from domain experts and relevant AI actors to
	validate whether the system is performing
	consistently as intended. Results are
	documented.
	MEASURE 4.3: Measurable performance
	improvements or declines based on consultations
	with relevant AI actors, including affected



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communities, and field data about context-
relevant risks and trustworthiness characteristics
are identified and documented.

### MANAGE

CATEGORY	SUBCATEGORY
MANAGE 1:	MANAGE 1.1: A determination is made as to
Al risks based on assessments and other	whether the AI system achieves its intended
analytical output from the MAP and MEASURE	purposes and stated objectives and whether its
functions are prioritized, responded to, and	development or deployment should proceed.
managed.	MANAGE 1.2: Treatment of documented AI risks
	is prioritized based on impact, likelihood, and
	available resources or methods.
	MANAGE 1.3: Responses to the AI risks deemed
	high priority, as identified by the MAP function,
	are developed, planned, and documented. Risk
	response options can include mitigating,
	transferring, avoiding, or accepting.
	MANAGE 1.4: Negative residual risks (defined as
	the sum of all unmitigated risks) to both
	downstream acquirers of AI systems and end
	users are documented.
MANAGE 2:	MANAGE 2.1: Resources required to manage Al
Strategies to maximize AI benefits and minimize	risks are taken into account – along with viable
negative impacts are planned, prepared,	non-AI alternative systems, approaches, or
implemented, documented, and informed by	methods – to reduce the magnitude or likelihood
input from relevant AI actors.	of potential impacts.
	MANAGE 2.2: Mechanisms are in place and
	applied to sustain the value of deployed Al
	systems.
	MANAGE 2.3: Procedures are followed to
	respond to and recover from a previously
	unknown risk when it is identified.
	MANAGE 2.4: Mechanisms are in place and
	applied, and responsibilities are assigned and
	understood, to supersede, disengage, or



	deactivate AI systems that demonstrate
	performance or outcomes inconsistent with
	intended use.
MANAGE 3:	MANAGE 3.1: Al risks and benefits from third-
Al risks and benefits from third-party entities are	party resources are regularly monitored, and risk
managed.	controls are applied and documented.
	MANAGE 3.2: Pre-trained models which are used
	for development are monitored as part of Al
	system regular monitoring and maintenance.
MANAGE 4:	MANAGE 4.1: Post-deployment AI system
Risk treatments, including response and recovery,	monitoring plans are implemented, including
and communication plans for the identified and	mechanisms for capturing and evaluating input
measured AI risks are documented and	from users and other relevant AI actors, appeal
monitored regularly.	and override, decommissioning, incident
	response, recovery, and change management.
	MANAGE 4.2: Measurable activities for continual
	improvements are integrated into AI system
	updates and include regular engagement with
	interested parties, including relevant AI actors.
	MANAGE 4.3: Incidents and errors are
	communicated to relevant AI actors, including
	affected communities. Processes for tracking,
	responding to, and recovering from incidents and
	errors are followed and documented.