

Local JRAC -2022 Annual Report

Introduction: IC 33-38-9.5-4 requires that Local JRACs communicate with the state advisory council to establish and implement best practices and to ensure consistent collection and reporting of data as requested by the advisory council and submit an annual report to the advisory council not later than March 31 of each year.

Deadline: This Annual Report is due no later than March 31, 2023.

Purpose: The purpose of this annual report is to provide information on how individual counties approach criminal justice decision making at the system level; the services that are available in counties throughout the state; and local data collection and performance measurement efforts. This information will be used by State JRAC to determine the types of technical assistance and other support that might be useful to our local partners and to build a common base of knowledge about practices statewide.

Instructions: This survey should be completed as a collaborative effort by all members of your Local JRAC. Survey responses should represent the consensus views of all members.

* Required

Section 1

County/Region Information

1. County or Region: *

2. Name of person submitting this survey: *

3. Title/Position: *

4. Agency *

5. Email: *

6. Web page for Local JRAC (if applicable):

7. Local JRAC is: *

- Community Corrections Advisory Board
- Existing Local Policy Team
- Newly Created Policy Team

8. Currently, which best describes the frequency with which your Local JRAC meets: *

- Stakeholders meet more often than quarterly
- Stakeholders meet quarterly
- Stakeholders meet less often than quarterly

Section 2

JRAC Developmental Activities

9. Has your Local JRAC reviewed the following resource: Framework for Evidence-Based Decision Making in State and Local Criminal Justice Systems? (Location of Resource: <https://info.nicic.gov/ebdm/node/40>) *

- Yes
- No
- In process
- Future action item

10. Has your Local JRAC reviewed the following resource: Sustaining the EBDM Model: The Indiana Story? (Location of Resource: <https://info.nicic.gov/ebdm/node/111>) *

- Yes
- No
- In process
- Future action item

11. Has your Local JRAC reviewed the following resource: National Judicial Task Force Report on State Courts' Response to Mental Illness? (Location of Resource:

https://www.ncsc.org/_data/assets/pdf_file/0031/84469/Mental-Health-Task-Force-Report.pdf) *

- Yes
- No
- In process
- Future action item

12. Has your Local JRAC reviewed the following resource: Indiana Behavioral Health Commission Report? (Location of

Resource: <https://www.in.gov/fssa/dmha/files/INBHC-Report.pdf>) *

- Yes
- No
- In process
- Future action item

13. Has your Local JRAC reviewed the following resource: Leading Change Guide for State Court Leaders? (Location of Resource: https://www.ncsc.org/_data/assets/pdf_file/0025/78073/Leading-Change-Guide-for-State-Court-Leaders.pdf) *

- Yes
- No
- In process
- Future action item

14. 1. Has your Local JRAC developed By-laws?

*

- Yes
- No
- In process
- Future action item

15. Has your Local JRAC developed a systemwide vision and mission statement?

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Description/Definition: A fundamental starting place for a system of evidence-based decision making is agreement among key policymakers regarding their overarching purpose—or vision—for the justice system. The vision statement should inspire team members; guide the team's course of action; and help secure the support for change from colleagues and community. It represents a future for which the team is willing to take responsibility for attempting to achieve. The team's mission statement describes what the team will do. The mission defines the team's work together in a realistic and meaningful way. The mission should be concrete, represent tangible targets of change activity, and be connected firmly to achieving some part of the larger vision.

- Yes
- No
- In process
- Future action item

16. Has your Local JRAC developed operating norms (often referred to as "ground rules") for the team's interactions/processes?

*

Description/Definition: Establishing operating norms (or "ground rules") for how a team will work together is an essential step that teams should take before embarking on any collaborative endeavor. Developing ground rules sets an important foundation for how the team is expected to work together in order to accomplish its goals and serves as a reminder of the interpersonal values the team intends to uphold.

- Yes
- No
- In process
- Future action item

17. Has your Local JRAC defined team roles & responsibilities?

*

Description/Definition: Teams function most efficiently when members share a common understanding of each others' roles and responsibilities. When roles and responsibilities are clearly defined, team members are more productive. There is less duplication of effort; less confusion, disappointment, and frustration; and greater productivity. Team members can look beyond their own individual positions and learn to understand, respect, and value the unique contributions of one another, and they recognize that the overall success of the team is a function of shared responsibility and ownership.

- Yes
- No
- In process
- Future action item

18. Has your Local JRAC developed a system map outlining the justice system process steps and key decision points?

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Description/Definition: A system map depicts the steps in the criminal justice process (i.e., processing of a case and the activities related to this), beginning with police contact and ending with the point in time when the case terminates. Creating a system map is the first step in developing a detailed understanding of each justice system decision point and of the evidence that informs these key decisions.

- Yes
- No
- In process
- Future action item

19. Has your Local JRAC completed a local Sequential Intercept Model (map of MH/SUD services)?

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Description/Definition: The Sequential Intercept Model is a community strategic planning tool to assess available resources, determine gaps in services, and plan for community change. These activities are best accomplished by a team of stakeholders that cross over multiple systems, including mental health, substance use, law enforcement, pretrial services, courts, jails, community corrections, housing, health, social services, people with lived experiences, family members, and many others.

Communities can use the Sequential Intercept Model to:

1. Develop a comprehensive picture of how people with mental and substance use disorders flow through the criminal justice system along six distinct intercept points: (0) Community Services, (1) Law Enforcement, (2) Initial Detention and Initial Court Hearings, (3) Jails and Courts, (4) Reentry, and (5) Community Corrections
2. Identify gaps, resources, and opportunities at each intercept for adults with mental and substance use disorders
3. Develop priorities for action designed to improve system and service-level responses for adults with mental and substance use disorders

- Yes
- No
- In process
- Future action item

20. Has your Local JRAC developed a resource inventory of recidivism reduction interventions?

*

Description/Definition: An assessment of the various services and resources available—within the criminal justice system, as well as from public sector entities in your community. Helps to better inform the team’s identification of change targets and other policy and practice decisions.

- Yes
- No
- In process
- Future action item

21. Has your Local JRAC developed a common set of system improvement goals/change targets?

*

Description/Definition: The identification of opportunities for improvement (“change targets”) follows, among other activities, the establishment of the team and its vision, mission, and values; systemwide education on evidence-based/research-informed practices; the creation of a system map and resource inventory; and (ideally) the collection and review of performance measures. It is likely that these analyses will surface a variety of possible areas of improvement which will necessitate discussion and consensus around priority change targets.

- Yes
- No
- In process
- Future action item

Section 3

Services and Programs

22. Describe the status of your local Sequential Intercept Model (SIM) map and any activities undertaken to improve access to evidence-based services and interventions: *

Section 4

Performance Measurement/Quality Improvement

23. Has your jurisdiction reviewed/evaluated local jail crowding since the last annual report? *

- Yes
- No
- Planning Stages

24. What activities were undertaken or implemented because of this review/evaluation? *

25. What data does your Local JRAC routinely review? Include the purpose of the review and change target associated. *

26. What outcomes or activities have resulted from reviewing this data? *

27. Has your Local JRAC identified baseline data needed for system review and developed a plan to begin collecting that data? *

Yes

No

28. Please provide detailed information on this activity. *

29. What is needed to help move this forward? *

30. Has your Local JRAC agreed on a set of systemwide local performance measures? *

Description/Definition: Performance measures should be easy to understand; quantifiable and measurable; related to the outcomes of interest; monitored and reported to system stakeholders authentically at predefined intervals; and used to assess progress and celebrate successes/build plans for improvement.

Yes

No

31. Please describe your set of local performance measures. *

32. What is needed to help move this forward? *

33. To ensure that evidence-based/research-informed practices are incorporated into decision making, does your Local JRAC have a systemwide strategic plan or system-level logic model?

*

Description/Definition: The development and use of a logic model is a critical step in understanding how evidence-based decision making will operate in a specific jurisdiction. A logic model lays out the shared understandings of what resources are available, what activities and changes will occur ("change targets"), and the short- and long-term changes that are expected. The result is a picture that outlines the theory of change, and a roadmap of steps to be taken to produce the desired impacts.

- Yes
- No
- In progress
- Future action item

34. Please describe. *

35. To ensure that evidence-based/research-informed practices are incorporated into decision making, does your Local JRAC have a Quality assurance process for fidelity of program implementation?

*

Description/Definition: Continuous Quality Improvement (CQI) is a process that, when effectively implemented, can better ensure that a set of desired practices are delivered in the manner they were intended, continuously and over time. CQI is an approach that is built upon a partnership between those using the processes or skills and those conducting the CQI process, with each party mutually seeking to learn and grow and, to this end, achieve incremental improvements toward the attainment of ultimate outcomes. Those improvements include, among others, increasing the skills of professionals, improving confidence in services provided, enhancing fiscal responsibility, and improving overall outcomes. CQI plans should be comprehensive, well documented, and the subject of routine review.

- Yes
- No
- In progress
- Future action item

36. Please describe. *

37. To ensure that evidence-based/research-informed practices are incorporated into decision making, does your Local JRAC have strategies to collect and analyze performance measurement data?

*

- Yes
- No
- In progress
- Future action item

38. Please describe. *

39. To ensure that evidence-based/research-informed practices are incorporated into decision making, does your Local JRAC have strategies to use data and performance measures to improve identified criminal justice issues?

*

- Yes
- No
- In progress
- Future action item

40. Please describe. *

41. Are any of your Local JRAC agencies engaged in a research project aimed at evaluating criminal justice system performance (e.g., local university partner, county planner)? *

- Yes
- No
- Planning

42. Please describe. *

43. Please provide more information about your ability or inability to share data with system stakeholders: *

Section 5

Community Engagement Efforts

The following questions seek to understand the extent to which stakeholders and/or your Local JRAC have undertaken community education and engagement in an effort to assist the local community in understanding and supporting criminal justice best practices.

44. To what extent have local stakeholders *jointly* developed a deliberate strategy to educate the local community (i.e., representatives of various interest groups as well as citizens at large) about relevant crime and risk reduction research, and efforts underway to apply these findings locally?

*

- Not yet discussed/considered
- Discussed/considered, but not yet started
- Underway
- This is a long-standing practice of ours

45. Local stakeholders have started implementation of the local education strategy. *

The purpose of developing a communications strategy is to facilitate understanding of, and support for, evidence-based decision making policies and approaches. The specific aims of a communications plan include raising awareness and educating stakeholders (both internal and external) about the value of evidence-based decision making as an enhancement to existing justice system practices; engaging interest in, and support for, such an approach among those who, oversee, work within, interact with, and/or are affected by the local criminal justice system; and engaging stakeholders in a purposeful way in the identification and/or implementation of harm reduction strategies that will support healthier communities.

- Yes
- No
- In process
- Future action item

46. Local stakeholders have implemented a deliberate strategy to actively engage community representatives in local criminal justice planning efforts (aside from conducting community education). *

- Yes
- No
- In process
- Future action item

Section 6

General Questions

47. Please indicate the extent to which your Local JRAC is effective in working as a high functioning team. *

Description/Definition: One of the eight characteristics of highly effective teams is that they operate within the context of a "collaborative climate." A collaborative climate is built upon a foundation of trust among members. Trust promotes authentic communication and allows team members to stay solution-focused, thereby improving outcomes. Trust is earned, over time, when team members demonstrate honesty (members operate with integrity and are truthful), respect (members treat others with dignity and fairness), openness (members are willing to share and be receptive to new ideas), and consistency (members are predictable in their behaviors and responses).

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

48. Please indicate the extent to which your Local JRAC is effective in making decisions that impact the system as a whole. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

49. Please indicate the extent to which your Local JRAC is effective in establishing a shared vision, mission, and values. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

50. Please indicate the extent to which your Local JRAC is effective in understanding current criminal justice system operations in a detailed way (e.g., completed a system map). *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

51. Please indicate the extent to which your Local JRAC is effective in developing performance measures and benchmarks. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

52. Please indicate the extent to which your Local JRAC is effective in collecting and analyzing data. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

53. Please indicate the extent to which your Local JRAC is effective in understanding and effectively implementing the risk reduction literature throughout the justice system. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

54. Please indicate the extent to which your Local JRAC is effective in developing risk reduction skills among those working directly with people in the criminal justice system. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

55. Please indicate the extent to which your Local JRAC is effective in ensuring that agencies implement and routinely carry out fidelity and quality assurance practices. *

- Highly effective
- Generally, but not consistently
- Some improvement needed
- A lot of improvement needed
- Not started yet

56. Please outline your Local JRAC's accomplishments during 2022 *

57. Please outline your Local JRAC's planned activities/action items for 2023 *

58. What can the State JRAC do to further support your Local JRAC efforts? *

Requested Attachments

Please email the following documents if available to JRAC@courts.in.gov:

1. Local JRAC Member list (include name, stakeholder role, email address and any leadership role (chair, vice-chair, point of contact, etc.))
2. By-Laws
3. Meeting records
4. Vision and/or Mission Statements
5. Ground Rules for Interactions
6. System Map (process map for the criminal justice system)
7. SIM Map (map of services at each point in the system)
8. System Improvement Goals
9. Jail Crowding Evaluation/Recommendations Performance Measures
10. Criminal Justice Research Projects/Reports

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