Laboratory Division
Quality Assurance Manual
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1. Scope

This Quality Assurance Manual (QAM) contains or references the policies and procedures of the Indiana State Police Laboratory Division’s quality management system that facilitates meeting accreditation requirements.

The numbering of this QAM corresponds to numbering of the accreditation requirements in the ISO/IEC 17025 standard and the accrediting body’s supplemental requirements.

1.1 Laboratory Division History

The Indiana State Police Laboratory was established in 1936 as the Department became aware that its proficiency in investigating criminal cases was dependent upon professional collection and analysis of technical evidence. It was a forensic service designed to benefit all criminal justice agencies within the state and continues to this day to assist various units of government, towns, counties, cities, military police, and federal agencies.

The Department has long been aware that criminal or crash investigation is best augmented by laboratory analysis, exposing as it does details obscure or deliberately concealed. Today every police officer in the State is charged with the proper and meticulous collection of evidence, its preservation, and transportation to a laboratory in a manner conforming to the rules of evidence.

It is axiomatic in law enforcement work that there are no perfect crimes, only imperfect investigations. The Indiana State Police Laboratory has been a part of the State’s investigative teams since its inception, assisting investigators through crime scene processing and the analysis of physical evidence.

The system has grown from a small room in the Capitol basement to a highly sophisticated system of four strategically placed facilities. Prior to 1977 all forensic examinations had to be performed at the Indianapolis facility, but in that year the Department began to extend its service by establishing the first "area laboratory" at Lowell, in northern Indiana. Now there are regional laboratories at Fort Wayne and Evansville as well. The present system employs more than 170 police and civilian personnel, all trained in the various phases of evidence identification and examination.

On June 1, 1991, the Laboratory Division achieved accreditation from the American Society of Crime Laboratory Directors/Laboratory Accreditation Board (ASCLD/LAB®). The Laboratory’s continuing participation in the accreditation process demonstrates the Division’s commitment and adherence to nationally recognized quality related standards and procedures.
On September 17, 2012, the four regional laboratories of the Indiana State Police Department attained ISO 17025 accreditation under the ASCLD/LAB-International program.

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3. TERMS AND DEFINITIONS

3.1 ANAB – ANSI - National Accreditation Board or the American National Standards Institute (ANSI) National Accreditation Board.

3.2 Annual – Once during the calendar year (January 1 - December 31)

3.3 Management System Documents – Laboratory Division policies and procedures which includes, but are not limited to, Quality Assurance Manual, Policies, Physical Evidence Bulletins (PEB), Test Methods, Crime Scene Investigation Procedures Manual, and Training Manuals

3.4 Record – Documentation that provides evidence of work performed, activities conducted, and/or quality tasks for archival purposes.

3.5 QAM – Quality Assurance Manual

3.6 Shall – A word used when an element of the management system is required.

3.7 Should – A word used when an element of the management system is recommended, but not required.

3.8 Subcontracting – A non-Laboratory Division entity conducting crime scene investigation or laboratory activities normally performed.

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4.1 Impartiality

The Indiana State Police (ISP) Laboratory Division provides crime scene investigation, forensic laboratory, and evidence storage services, as well as polygraph and photography services, in an impartial and objective manner and in accordance with requirements of an ISO/IEC 17025 accreditation program and the Laboratory Division’s management system documents.

The Laboratory Division’s objectives are described in the Mission and Operating Statements. Each facility shall post the Mission and Operating Statements, which shall be based upon needs of our customers and the criminal justice system within the State of Indiana. Employees shall understand the content.

All Laboratory Division personnel shall be free from any undue internal and external commercial, financial, and other pressures that may compromise the quality of their work.

All members of the Laboratory Division have the ethical and professional responsibility to base their investigations and examinations on the physical evidence available. The investigation, analysis, and other duties performed shall be impartial, free from bias or preconceived conclusions, political pressure, or other outside influences. If at any time a member of the Laboratory Division perceives pressure to conduct an investigation, analysis, or other duties in a manner that is not independent, impartial, or objective, the situation shall be brought to the attention of a first line supervisor or the Laboratory Division management staff.

Laboratory Division personnel shall avoid conflict of interest situations including involvement in activities that would diminish confidence in their competence, impartiality, judgment, or operational integrity. Laboratory Division personnel shall be aware of risks to impartiality due to their own personal activities and relationships.

In order to avoid involvement in activities that would diminish confidence in the operational integrity, Laboratory Division personnel shall comply with all relevant rules for ethical conduct that includes Laboratory Division General Policy #041 Code of Professional Conduct, ISP Regulation 1: Code of Professional Ethics, and Ethics Rules from the Indiana State Code of Ethics. Laboratory Division personnel shall annually review General Policy #041. The records of these annual reviews shall be maintained on the network drive. Laboratory Division management staff shall ensure appropriate actions are taken when necessary.
All members of the Laboratory Division shall strive to identify risks to independence and impartiality. Risks to impartiality may be present; therefore it is incumbent on each individual to be aware of those risks, to be able to recognize them and be obligated to report them, when present, to a first line supervisor or the Laboratory Division management staff for resolution.

Management staff shall ensure that Laboratory Division personnel are never instructed to alter or falsify data. Laboratory Division personnel shall never use confidential information for any purpose beyond the scope of employment. Personnel involved in dishonest activities shall be subject to discipline according to Department policies and procedures.

The organizational structure, as shown the Laboratory’s Division Organization Chart, helps to insulate staff from influences that could potentially compromise the quality of services provided. Management has the responsibility and authority to take action on employee concerns within the Laboratory Division. The potential for a conflict of interest shall be reported to a first line supervisor or the Laboratory Division Management.

4.2 Confidentiality

The Laboratory Division personnel shall protect all confidential information obtained from our customers or generated during the crime scene investigation or laboratory examination including paper record, electronic storage, and transmission of results.

Each employee has the responsibility to safeguard all confidential information obtained in his or her official capacity, regardless of the source of the information, and shall not access or disclose any confidential information regarding investigations or casework, except while conducting official Department business.

All information obtained or created during the performance of crime scene investigation and laboratory examination duties are considered investigatory records of a law enforcement agency, which under Indiana Code (IC) 5-14-3-4 (b) (1), are confidential and not subject to public disclosure without due process of law.

Confidential information shall only be released in accordance with the Laboratory Division’s procedure. When needed for official business, ISP personnel can access the Crime Scene Investigator’s (CSI) Incident Reports in the Records Management System (RMS) and may distribute a report to a criminal justice agency who has a need and right to know.

The Forensic Scientist’s Certificates of Analysis shall be maintained in the Laboratory Information Management System (LIMS). An electronic copy shall be available to the customer via the secure I-Results website portal. Information may
be released in written, electronic, or verbal form to a member of a criminal justice agency who has a need and right to know or with a valid court order. When the information contained in the Certificate of Analysis is released, a Record of Dissemination shall be completed in the LIMS. A Record of Dissemination is not required if the information is provided to the customer through I-Results.

The written, electronic, or verbal dissemination of confidential information related to a criminal investigation or laboratory examination to persons outside of the criminal justice system (e.g. defense attorneys, news media, victim, family, etc.) is prohibited without written authorization (letter, email, etc.) from the prosecutor of the case or a court order.

Inquiries from the general public shall be brought to the attention of the Laboratory Manager or Region Field Supervisor. The Laboratory Manager or Region Field Supervisor shall forward the request to the ISP Legal Office via email to the following address, PublicRecords@isp.in.gov. The email shall include the date the request was received and copies of the relevant Incident Report(s) or Certificate(s) of Analysis. The Legal Office will respond to the request. The Laboratory Manager or designee shall add a Record of Dissemination in the LIMS.

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5. Structural Requirements

The Indiana State Police Department (ISP) was established by Indiana Code (IC) 10-11-2. The Laboratory Division’s position within ISP is shown in the Department’s Organization Chart. The Superintendent is appointed by the Governor and serves as the agency head. The Superintendent provides guidance and vision for the entire Department. Second in command is the Assistant Superintendent/Chief of Staff, a Colonel. Within the Department, the Laboratory Division is part of the Investigations and Intelligence command under the leadership of a Deputy Superintendent/Assistant Chief of Staff, a Lieutenant Colonel. ISP is structured in manner that the Laboratory Division is independent from other investigative functions within the ISP as shown in the Department’s Organization Chart.

Laboratory’s Organization Chart shows the organizational structure and the relationships between various sections and units with the Division. The Laboratory Division is organized into five sections: Biology, Chemistry, Comparative Science, Crime Scene and Field Support (CS&FS), and Management and Administration. The Laboratory Division is also supported by the Laboratory Information Management System/Information Technology (LIMS/IT), Polygraph, and Photography Units. The Division Commander, a Major, has overall leadership and authority of the Laboratory Division. The Deputy Division Commander, a Captain, oversees the CS&FS and the Management and Administration Sections. The Director of Forensic Analysis manages the Biology, Chemistry, and Comparative Science Sections. The Laboratory Division structure separates the crime scene processing activities from the forensic testing services provided at the regional laboratories as shown in the Laboratory Division’s Organization Chart, which safeguards the impartiality of both the crime scene investigations and laboratory examinations. The responsibilities, duties, and authorities of all personnel are defined in the Job Descriptions.

The CS&FS Section is commanded by a Lieutenant and is divided into five Regions or Areas within the State. Each Area consists of a First Sergeant Region Field Supervisor, Sergeant Crime Scene Investigators (CSI), and District Evidence Clerks (EC). The CSIs work out of all 14 ISP Districts and the District ECs securely maintain evidence at 11 of the ISP Districts. The other three ISP Districts (Evansville, Fort Wayne, and Lowell) have a Regional Laboratory within their building, and the evidence at these locations is maintained by the Laboratory ECs. The CS&FS Section, when requested by local, state, and federal law enforcement agencies, responds to crime scenes, 24 hours a day, seven days a week. Services provided at the crime scenes includes scene documentation, evidence collection and packaging, presumptive testing, and bloodstain pattern analysis.
The Laboratory Division operates four regional laboratories in Evansville, Fort Wayne, Indianapolis, and Lowell, which consist of a Laboratory Manager, Forensic Scientists, and ECs. All the Regional Laboratories provide services in Biology, Drugs, Firearms, and Latent Prints. Microanalysis (Trace) and Document examinations are only performed at the Indianapolis Regional Laboratory. Unit Supervisors are responsible for the technical operations and quality management system of their respective unit.

Crime scene services and laboratory activities meets or exceeds the requirements of an ISO 17025 accreditation program. The Laboratory Division’s management system documents shall be sufficiently detailed to ensure the consistent application of crime scene and laboratory activities and validity of investigations and analytical results.

Laboratory Division personnel have the authority and resources needed to carry out their duties, including:

- implementation, improvement, and maintenance of the management system;
- identification of deviations from the management system documents;
- initiation of actions to prevent or minimize such deviations;
- reporting to the Laboratory Division management on the performance of the management system and any need for improvement; and
- ensuring the effectiveness of laboratory activities.

Requests for a deviation from this Quality Assurance (QA) Manual or a Laboratory Policy shall be made in writing through channels to the Division Commander. The request shall include the reason for the deviation and the alternate approach to be used. The Division Commander shall notify the employee and respective chain of command in writing of his decision. A copy of the deviation request and approval shall be forwarded to the Accreditation and Quality Assurance Manager for the QA records.

The requirements in the Laboratory Division’s management system documents shall be followed regardless of where work is conducted by the Laboratory Division personnel. The integrity of the management system shall be maintained when changes to the management system are planned and implemented.
6. Resource Requirements

6.1 General

The Laboratory Division shall have available the personnel, facilities, equipment, systems, and support services necessary to manage and perform crime scene and laboratory activities.

6.2 Personnel

Staffing of the Laboratory Division shall follow the procedures in the Indiana State Police (ISP) Standard Operating Procedures (SOPs) and the direction of the ISP Human Resources Division. The Laboratory Division’s specific procedures for determining the competence, training of personnel, authorization of personnel, etc. are described in QAM-6.2.

It is the desire and intent of the Laboratory Division to employ only the highest qualified personnel. All personnel shall be aware of the competencies and specific duties required in their position. Job descriptions include requirements for education, duties, responsibilities, and authorities. Personnel shall meet the minimum educational requirements specified in the job descriptions.

All Laboratory Division personnel shall act impartially, be competent, and work in accordance with the laboratory’s management system. Personnel performing specific tasks shall be qualified on the basis of education, training, experience, and/or demonstrated skills, as required. Personnel shall have relevant knowledge of the technology used in their discipline. This knowledge is obtained and enhanced by attending training, seminars, webinars, literature review, etc.

Management and supervisory personnel shall communicate to personnel their duties, responsibilities, and authorities.

All communications, both internal and external, shall be clear, concise, and simply stated. Tact and diplomacy are a must in communications. Laboratory Division management shall ensure that communication takes place regarding the effectiveness of the management system and importance of meeting customer’s requests for services.

Training and Competency

Unit Supervisors shall coordinate and oversee the training of Forensic Scientists (FS) within their respective units. The Crime Scene and Field Support (CS&FS) Section Commander shall coordinate and oversee the training of Crime Scene Investigators (CSI). The training programs shall be structured to provide the employees the skills, technical knowledge, and abilities required to perform their
job activities for which they will be responsible. Each training program comprehensively covers all work performed within the discipline and requires competency testing either throughout the program and/or upon its conclusion. Specific disciplines list any special educational class requirements or certification in their training manual.

The Laboratory Division’s documented training programs shall be used to train staff in the technical knowledge, skills, and abilities needed to perform their duties and to satisfy competency requirements. The scope and duration of the training necessary for each new employee shall be determined by their assignment as well as their education and experience. The training manuals shall be reviewed at a minimum annually, following the procedures described in QAM-8.3, to ensure they are kept up-to-date.

Ethical practices in forensic sciences and a general knowledge of forensic science shall be components of the New Employee Orientation Training Manual. Applicable criminal and civil law and procedures shall be included in the discipline training manual(s).

The Laboratory Division shall ensure and document the competence of all personnel who perform crime scene investigations, laboratory analysis, and evidence handling activities. The knowledge, skills, abilities, education, and experience of personnel are essential to achieving quality results. All Laboratory Division personnel shall have the ability to make professional judgments, conform to general requirements, and use written methods to achieve quality results and reports.

All work performed by trainees and interns shall be monitored and supervised by trained and experienced employees who are qualified in that discipline.

Documentation shall be sufficiently detailed to provide evidence that employees performing particular tasks were properly trained and that their subsequent ability to perform these tasks was formally assessed by written examination, practical exercises, observation, and/or competency testing. The acceptance criteria to determine competence, including examination, practical exercises, and competency tests, shall be established in the training manual and documented in the training records.

All personnel who conduct crime scene and laboratory activities shall successfully complete a competency test prior to performing the activity on evidence. Competency testing shall include practical examination(s) that cover the spectrum of anticipated activities and duties. Personnel who make interpretations, provide opinions, issue reports, or perform technical review of technical records or testimony shall meet the competency requirements specified in this section.
Retraining

When retraining of personnel is necessary, the existing training manual may be used or a new training module developed as required. Competency tests may be incorporated into the retraining. After the retraining is completed, the Division Commander shall authorize the return to crime scene investigations and casework following the procedure in the Authorization section below.

Mock Trial

It is the responsibility of Laboratory Division personnel to understand the principles, methods, and techniques of their particular position and be able to effectively communicate this knowledge in the courtroom. All trainees shall successfully complete at least one mock trial during training prior to assuming investigative or casework responsibilities.

The mock trial shall simulate a real courtroom experience. The witness (trainee) and the primary participants shall dress and act accordingly. Prior to the mock trial, the trainee shall provide a complete copy of any and all records requested to the acting prosecutor and defense attorney. The trainee shall have completed the examination of mock evidence and have generated a discipline relevant report.

The trainee’s supervisor or trainer is responsible for the coordination of the mock trial and ensuring a representative cross section of Laboratory Division personnel are present by giving at least 24 hours advance notification. Attendance requires preapproval from first line supervisor.

The mock trial shall consist of, at a minimum, the swearing in of the witness, direct examination, cross-examination, and witness critique. The trainee must receive a satisfactory rating on the Courtroom Evaluation Rating Sheet by the trainee’s supervisor or trainer and two other experienced personnel who have also testified in court. These three rating sheets shall be retained with the training records.

The mock trial and subsequent witness critique shall be video recorded. After the mock trial, the trainee’s supervisor and/or trainer and the trainee shall review the video recording and rating sheets. The video recording may be discarded only after successful conclusion of the mock trial training.

Authorization

The Laboratory Division Commander authorizes qualified and trained personnel to conduct crime scene investigations, laboratory analysis, and/or evidence handling, review results, issue reports, and/or handle evidence. No employee shall perform a procedure in which they have not been trained and authorized to perform. Trainees shall not perform crime scene investigations or laboratory casework until
the relevant competency test has been successfully completed and they are authorized by the Division Commander.

Following the successful completion of a training program, the trainee’s first line supervisor shall make written recommendations, through channels, to the Division Commander, following the procedure in Laboratory General Policy 002, as to the employee’s status to perform crime scenes investigations, conduct case work, and/or handle evidence. The authorizations shall include activity being authorized, beginning date of the authorization, identity of the individual being authorized, and the Division Commander granting the authorization.

The Division Commander may authorize an employee to perform crime scene investigations, laboratory analysis, and/or handle evidence that includes:

- Conducting testing and examination of evidence samples;
- Operating instruments/equipment as required by a Test Methods or a Procedures Manual;
- Analyzing, reviewing, and providing (i.e. authorize and express) results, opinions, and interpretations;
- Performing verifications, when applicable;
- Issuing (i.e. authorizing) reports; and
- Providing expert testimony.

The Division Commander shall notify the employee and the respective chain of command in writing of the decision in this regard.

At the end of a training program, the completed Laboratory Division Training Record spreadsheet shall be compiled by the trainer or the respective supervisor and forwarded to the Division Commander following the procedure in Laboratory General Policy 002. The Division Commander shall maintain these records in the Division's administrative files throughout the employment of the individual and ten (10) years after the person has left the employment with the Department.

Copies of the Laboratory Division Training Record forms and all the remaining records of the training program shall be submitted to the appropriate Unit or Section Supervisor. The training records shall be securely maintained as hardcopies or electronically on a network drive for at least five (5) years after which the file may be disposed with approval of the Laboratory Division Commander.

For CSIs, following the successful completion of the mentoring working period, the respective Field Region Supervisor shall make written recommendations, through channels, to the Division Commander as to the CSI’s status to perform independent crime scene investigations.
Continuing Education, Training, and Skills

Opportunities for professional development and continuing education, such as updates on the latest developments in technology and methods, include, but are not limited to:

- Attendance at training courses (internal and external) and professional meetings;
- Completing college courses;
- Online resources such as reading journal articles or viewing professional instructional videos;
- Participation in online training courses and webinars;
- Participation in technical working groups;
- Preparation and submittal of journal articles for publication; and
- Presentation at professional meetings.

The Department may pay annual membership dues, if funds are available, for any employee eligible for membership in one forensic related professional organization. The request of payment for membership dues in a forensic related professional organization shall be made through channels to the Director of Forensic Analysis or the Deputy Division Commander. The Director of Forensic Analysis or the Deputy Division Commander shall ensure the requests for payments are submitted to the Fiscal Division.

Employees are encouraged to attend professional meetings and seminars related to their job responsibilities. If sufficient funds are available, the employee may be reimbursed for the cost of attending a professional meeting to include, but not limited to, registration fees, travel, per diem, and lodging.

The following procedure shall be used to identify training needs and provide training to Laboratory Division personnel. Each fiscal year (July 1 to June 30), Section Supervisors shall consult with the Unit Supervisors to identify the relevant training needs within their respective Section and submit a list of requested training to the Division Commander. The Division Commander shall formulate the essential training priorities for the Laboratory Division. Training requests should be prepared by supervisory staff and shall be submitted through proper Department channels as part of the line items included in the essential training priorities. Personnel attending external training should submit in writing or give an oral evaluation of the training. The supervisor shall retain any written evaluations in the attendee’s personnel files.

Supervisors shall allow and encourage employees to take up to three hours of their normal work time per week to read periodicals, journals, articles, books, web pages, etc. related to their duties in order to maintain their knowledge and
expertise. The review of scientific periodicals and journals is an important step in the continuing education and professional development of employees.

Each CSI, FS, and Forensic Technician, as well as supervisory and management staff, shall maintain a Statement of Qualification (SOQ) or similar document that, at a minimum, includes academic and professional qualifications, external and internal courses attended, relevant training attended, testimony provided, professional affiliations, and forensic work experience. The SOQs shall be updated annually and submitted to the Accreditation and Quality Assurance Manager, who will upload the SOQs to the network drive.

6.3 Facilities and Environmental Conditions

The Department shall provide adequate, safe, and secure facilities for its personnel, equipment, supplies, and evidence. The Laboratory Division shall ensure the continued suitability of the facilities and equipment used to carry out all work activities in a competent and safe manner. The facilities and environmental conditions shall be suitable for the examination activities and shall not adversely affect the validity of results. Incompatible laboratory activities shall be performed in separate areas.

Facility Access

The following procedure addresses security and access to operational areas within the Laboratory Division.

Access to the operational areas of the Laboratory Division shall be limited and controlled. All exterior access/egress points to the facility shall be controlled with a lock and/or a card reader system in order to prevent access by unauthorized personnel. When an operational area is unoccupied, the outer doors shall be locked and, where available, the alarm activated. Alarms shall be verified monthly and documented in a log. The alarm verification records shall be maintained for a minimum of five years as hardcopies at each facility or electronically on a network drive. The use of facilities and equipment by unauthorized persons is prohibited.

Visitors shall not have unrestricted access to the Laboratory Division’s operational areas within the ISP facilities. Access to the operational areas by non-Laboratory Division personnel shall be under the observation of Laboratory Division personnel. All visitors shall sign in and out on the Visitor’s Log, which shall be located at or near the main entrance. The Visitor’s Logs shall be retained for at least five years as hardcopies at each facility or electronically on a network drive.

ISP personnel assigned to or conducting business at a Laboratory Division facility, wearing a recognizable uniform or prominently displayed identification badge, or are known and recognizable by Laboratory Division personnel do not need to sign
the Visitor Log but shall be escorted. Custodial and maintenance personnel granted access by Laboratory Division personnel may be permitted limited access to the Laboratory Division administrative and laboratory areas of a facility but shall be escorted at all times in evidence storage areas.

Special visitors (e.g., external auditors, approved vendors performing facility repairs, maintenance, or equipment installation, etc.) may be granted limited access to a Laboratory Division facility or operational area. These visitors shall sign in and may access administrative areas of the facility without an escort, but should be kept under general observation. The visitors shall be escorted at all times in evidence storage areas and evidence examination rooms and laboratories.

If an evidence storage area must be accessed after hours, a Property Officer shall be called in. The normal procedures for accessing operational areas by other Department personnel shall be followed. If a Laboratory Division operational area is accessed after hours in an emergency situation (i.e. fire, flood, intrusion alarm, etc.), the Laboratory Manager/Property Officer shall be notified.

**Evidence Storage**

Evidence storage conditions shall be such as to prevent loss, deterioration, and contamination and to maintain the integrity and identity of the evidence. The conditions of stored items shall be assessed at appropriate intervals to detect deterioration, e.g. a Complete Inventory Audit or an Off-Year Inventory Audit, Quarterly Spot Checks, and Property Area/Evidence Room Inspections.

Facilities shall be designed and equipped to ensure the proper safekeeping of physical evidence and records. All keys and access identification cards for the evidence storage system and building access shall be controlled through the use of signature cards and other appropriate records (see Laboratory General Policy #004 Security of Evidence Keys).

Evidence storage areas shall be controlled areas with limited access in order to prevent theft or interference and ensure the integrity and preservation of the evidence stored. The evidence storage area(s) shall be equipped with controlled access locks and shall be properly secured when not in active use. With the exception of empty lockers, all secure storage area keys shall remain in the appropriate lock box. See the Laboratory Evidence Policies for evidence storage procedures.
Environmental Conditions

In order to maintain the environmental conditions of the Laboratory Division facilities, all employees shall maintain the physical appearance of the facility in a clean, safe, and orderly manner.

Each employee is responsible for the appearance of his/her desk, work area, and other areas as assigned and shall maintain the area of responsibility in a safe and orderly manner by applying good housekeeping practices.

Laboratory Division facilities shall facilitate proper performance of the examinations, including but not limited to energy sources, lighting, and environmental conditions. Staff shall ensure that the environmental conditions do not affect the results of work so as to call into question the reliability of results. Particular care shall be taken when examinations are undertaken at sites other than the permanent facilities such as at crime scenes. The technical requirements for accommodation and environmental conditions that could affect the results of examination shall be included in the Procedures Manuals or Test Methods and properly monitored and documented. The temperature of the evidence storage refrigerators and freezers shall be monitored following the procedures in Laboratory Evidence Policy 002.

6.4 Equipment

Laboratory Division management shall ensure that the Laboratory Division is furnished with, or has access to, all items required for the proper performance of crime scene investigations, laboratory analysis, and evidence storage. A procedure for handling, transport, storage, use, and planned maintenance of equipment shall be specified in a Procedures Manual and Test Methods in order to ensure proper functioning and to prevent contamination or deterioration.

All instruments and equipment having an effect on the accuracy or validity of crime scene examination or laboratory analysis results shall be uniquely identified, properly maintained, and calibrated and/or performance checked. Requirements for and documentation of maintenance, calibrations, and/or performance checks shall be specified in a Procedures Manual and Test Methods. Staff shall verify that equipment conforms to specified requirements before being placed or returned into service.

When performance checks are needed to maintain confidence in the performance of the equipment, these checks shall be carried out according to procedure in the in a Procedures Manual and Test Methods.

Practical measures shall be taken to prevent unintended adjustments of equipment that would invalidate results. Equipment that has gone outside of the direct control
of the Laboratory Division (e.g. for repair or preventive maintenance) shall be
performance checked to ensure that its performance is satisfactory before being
returned to service.

Equipment in which an employee has not yet been trained or authorized to use
shall not be operated until proper authorization is granted by the Division
Commander for use in crime scene investigations and case work. The use of
equipment by trainees during training exercises shall be overseen by a qualified
and authorized trainer.

Any equipment or instrumentation that has been subjected to overloading or
mishandling, gives questionable results, defective, or outside specified
requirements shall be taken out of service and the respective Unit Supervisor or
the CS&FS Section Commander notified. The item shall be either prominently
labeled as out of service and/or physically placed in a secure area to prevent use.
The equipment can be placed back into service after repair and verification of
accurate results obtained. The effect of the defect or deviation from specified
requirements shall be reviewed and the nonconforming work procedure (QAM-7.10) initiated.

An infrequently used instrument may be placed in an “inactive status” and the
normal performance check procedures suspended. The instrument shall be clearly
labeled as inactive (out of service). The date the instrument was placed in inactive
status and the date the instrument was returned to service shall be recorded in the
instrument’s maintenance records. A performance check shall be performed on
the inactive instrument prior to returning it to service and using it in laboratory
analysis.

Equipment Inventory and Records

Equipment which can influence the quality of the crime scene investigation and
laboratory analysis shall be uniquely identified. The respective Region Field
Supervisors and Laboratory Managers shall maintain an Equipment Inventory List
and Maintenance Logs for the equipment for each Laboratory Division facility. All
equipment issued to the CSIs, including the unissued equipment, shall be recorded
on an Equipment Inventory List by the CS&FS Section Commander, who shall
keep a Maintenance Log. All Equipment Inventory Lists shall be maintained on a
network drive and shall be reviewed annually to ensure that they are kept up-to-
date.

Records shall be maintained for each item of equipment which can have an effect
on the quality of crime scene investigation or laboratory analysis. The record of
equipment and/or instrumentation shall include the following, where applicable:
  • identify the equipment/instrumentation and its software;
• name of manufacturer, model, and serial number and/or other unique identification;
• performance checks that equipment complies with the specified requirements;
• location of or individual assigned to the equipment/instrumentation;
• calibration dates, results of calibrations, adjustments, acceptance criteria, and the due date of the next calibration or the calibration interval;
• documentation of reference materials, results, acceptance criteria, relevant dates, and period of validity;
• the maintenance plan and maintenance carried out to date, where relevant to the performance of the equipment; and
• details of any damage, malfunction, modification to, or repair of, the equipment.

Equipment Calibration

The equipment used for measurement shall be capable of achieving the measurement accuracy and/or measurement uncertainty required to provide a valid result. Measuring equipment shall be calibrated when the measurement accuracy or measurement uncertainty affects the validity of the reported results and/or calibration of the equipment is required to establish the metrological traceability of the reported results.

The Laboratory Division shall establish a calibration program, which shall be reviewed and adjusted as necessary in order to maintain the status of calibration. All equipment requiring calibration shall be labelled to readily identify the status of calibration or period of validity. The Laboratory Division shall maintain a list of the equipment requiring calibration, the specification for the calibration laboratory, requirements for the calibration, and the interval of calibration.

When calibration and reference material data include reference values or correction factors, the Laboratory Division shall ensure the reference value and correction factors are updated and implemented, as appropriate, to meet specified requirements.

Reagents

A reagent is a chemical substance that is used to create a reaction in combination with some other substance. The Procedures Manual, Test Methods, or other Unit specific manual shall include procedures to prepare and verify the reliability of the reagents.

The quality of the reference materials and reagents shall be adequate for the procedure used. The lot/batch numbers of reference materials and critical reagents shall be recorded on the Reagent Log.
The reagent reliability testing shall be performed and evaluated prior to use on evidence and on a routine basis thereafter. Reagents preparation and reliability testing records shall be maintained including the following:

- Reagent name;
- Date of preparation;
- Date of expiration, if applicable;
- Preparer;
- Lot number of chemical/materials used in preparation;
- Reliability testing; and
- Reagent worked as expected.

Reagent Logs shall be maintained for at least five years.

Reagent containers shall be labeled with, at a minimum, reagent name and date of preparation or lot number.

Chemicals or reagents used for crime scene investigation or in laboratory analysis shall not be used beyond their expiration date. The reliability of expired chemicals and reagents can be retested and new expiration date established.

The chemicals, reagents, and other laboratory consumable materials shall be stored in a manner to ensure quality and safety. Due regard shall be given to the manufacturer's recommendations on storage and shelf life.

Reference Collections

Reference collections of data or item/materials which are maintained for identification, comparison, or interpretation purposes shall have each entry in the collection documented, uniquely identified, and handled properly to protect the characteristic(s) of interest.

6.5 Metrological Traceability

The Laboratory Division shall establish and maintain metrological traceability of its measurement results by means of documents unbroken chain of calibrations linking them to an appropriate reference, such as, Nation Institute of Standards and Technology (NIST). The Laboratory Division does not calibrate any of its own equipment or instruments. Each Unit shall maintain a list of equipment/instrument requiring calibration on a network drive or in the Test Methods.

Measuring equipment and/or reference standards shall be traceable to International System of Units (SI) of measurement. Suppliers of external calibration services shall be accredited to ISO/IEC 17025, with scope of accreditation covering the calibration requested. The calibration certificates provided shall contain the measurement results in SI units, measurement of uncertainty, evidence of ISO 17025 accreditation, and traceability to NIST.
Certified reference materials shall be from a reference material producer accredited to ISO 17034, where available.

In situations where a supplier cannot be found that meets the requirements specified above, the competence, capability, and metrological traceability for the supplier and the external product or service being purchased shall be verified. Objective evidence of the verification shall be maintained.

When traceability of measurement to SI units is not possible, the Laboratory Division shall ensure metrological traceability to an appropriate reference.

6.6 Externally Provided Products and Services

The Laboratory Division shall ensure only suitable externally provided products and services that affect crime scene investigations and laboratory analysis are used.

The following procedure shall be used when ordering supplies, equipment, and services. The Laboratory Division staff shall follow the Indiana Department of Administration and ISP Fiscal Division rules and regulations.

A description of the supplies, equipment, and/or services to be purchased, as well as product specifications and competency requirements, shall be described in the automated Statement of Justification (SOJ) and/or the supporting documentation. The individual requesting the purchase of supplies, equipment and services, shall review the SOJ and any attached supporting documentation for technical accuracy prior to forwarding it to a Laboratory Manager, Unit Supervisor, or Section Supervisor. A Laboratory Manager, Unit Supervisor, or Section Supervisor shall review and approve or reject SOJs prior to forwarding to the Fiscal Division.

When supplies and equipment are received, the staff receiving the item(s) shall document the inspection of the item(s) to ensure that they meet specifications and quantity described in the SOJ. This quality control check can be done by comparing the packing slip and the purchase order request against what was actually received to ensure all are in agreement. The incoming item(s) shall not be used until conformance with specification has been verified. Any order discrepancies shall be brought to the attention of a Laboratory Manager, Unit Supervisor, or Section Supervisor, who will work with the Fiscal Division to resolve the matter.

This quality control check shall be documented by initialing and dating the packing slip and/or purchase order request that is submitted to the Fiscal Division. This can also be accomplished via e-mail correspondence with Fiscal Division. The SOJ, purchase order and other purchasing records are maintained in the electronic system designated by the Fiscal Division.
Subcontracting

The Laboratory Division shall strive to perform all crime scene investigations and laboratory analysis which have been agreed to be completed. However, if circumstances are encountered or assistance is needed, the Laboratory Division shall follow these policies and procedures for subcontracting work.

The Accreditation and Quality Assurance Manager shall maintain a list of approved subcontractor(s). Records establishing competence of each subcontractor shall be maintained on the network drive.

The customer shall be notified in writing of any subcontracting arrangement and obtain written approval when appropriate or verbal approval. Written notification may be either a separate communication or be included in an Incident Report and/or Certificate of Analysis.

The Laboratory Division is responsible for ensuring that the crime scene investigation and examination conducted by the subcontractor adequately meets the customer’s needs. Any customer request for the use of a specific subcontractor removes the Laboratory Division’s responsibility for that subcontracting work product.

Each subcontractor shall be evaluated to establish competency using one or more of the following methods:

- Recognized technical accreditation, such as American National Standards Institute (ANSI) National Accreditation Board (ANAB) or other ISO/IEC 17020 or ISO/IEC 17025 programs that covers the scope of activities to be subcontracted;
- Satisfactory completion of a competency test as determined by the Accreditation and Quality Assurance Manager; or
- Audit of the subcontractor by Laboratory Division personnel overseen by the Accreditation and Quality Assurance Manager or a third party approved by the Laboratory Division Commander.

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7. Process Requirements

7.1 Review of Requests, Tenders, and Contracts

The Division Commander shall ensure that the Laboratory Division has the capability and resources for the services offered. The following are the procedures for review of requests for crime scene investigation and laboratory services.

Crime Scene Investigations

A request for crime scene investigation services by a criminal justice agency serves as a “contract” for service. The Crime Scene Investigator (CSI) shall review the request for the work to be conducted and shall ensure that the Laboratory Division has the capabilities, including appropriate procedures and equipment, to meet the needs of the requesting agency.

When needed, the CSI shall work with the requesting agency to clarify their request. Requests which are not covered by the Crime Scene Investigation Procedures Manual shall be discussed by the CSI and an agency representative. The CSI shall create and maintain in the technical record, documentation of the discussion and changes to the agency’s request. The requesting agency shall be informed of any deviations beyond their original request.

Laboratory Services

The policies and procedures for submission of evidence to the Laboratory Division are in the Physical Evidence Bulletins (PEB), Evidence Policies, and Information for Customers.

The customer shall indicate, on the Request for Laboratory Examination Form the type of evidence submitted and examination(s) requested. Evidence Clerks or Property Officers shall ensure that the Laboratory Division offers the appropriate test method for the customer’s request prior to accepting the evidence. Any differences between the requested services shall be resolved before the Laboratory Division accepts the evidence.

The Laboratory Division reserves the right to decline acceptance or not conduct analysis of evidence deemed unsuitable, insufficient in quantity/quality, or of limited value. If evidence is accepted but not analyzed, the customer shall be informed on the Certificate of Analysis that an item of evidence was not analyzed.

By submitting evidence to the Laboratory Division, the customer(s) agrees to allow the Laboratory Division to select the test methods to be used to analyze the evidence. The Laboratory Division’s review of submission documentation shall also cover any subcontracted cases.
A copy of the Request for Laboratory Examination Form shall be maintained in the technical record. Pertinent discussion and communication regarding the customer’s request shall be documented in the technical record.

Laboratory Division staff shall determine the test method to be performed, the scope of analysis, and the items to be analyzed according to the Laboratory Division’s Procedure Manuals and Test Methods. The Laboratory Division acknowledges that each case is unique and shall conduct the most appropriate analysis possible. The Laboratory Division may conduct testing beyond the type of forensic examinations requested.

The Laboratory Division shall work with the customer if an amendment is needed to the type of testing requested. Any amendments to the requested analysis shall be communicated to the customer.

Depending on the caseload of the Laboratory Division and the needs of the customer, evidence may be sent to a competent outside laboratory for analysis. The customer shall be informed by a Certificate of Analysis when cases are subcontracted.

The extent of database (e.g. AFIS/NGI, CODIS, and NIBIN/IBIS) searches shall be described in the relevant PEB or in the Certificate of Analysis.

7.2 Selection, Verification, and Validation of Methods

Selection and Verification of Methods

All crime scene and laboratory examination activities shall be fully documented in the Procedures Manuals or Test Methods including procedures for quality control, where appropriate, and guidelines for the interpretation and reporting of results. By requesting crime scene investigation or laboratory services, the customer(s) agrees to allow the Laboratory Division personnel to select the methods and procedures used to examine the scene and/or evidence.

The Laboratory Division shall use appropriate methods and procedures for crime scene and laboratory activities. All management system documents, including the Procedures Manuals and Test Methods, shall be kept up to date following the procedures in QAM-8.3 and shall be available on the network drive. When working out of the office, CSIs can access documents via a data plan on their Department issued cell phones. The current version of the Procedures Manual or Test Methods shall be used.

All Test Methods that involve the comparison of an unknown to a known shall require the evaluation of the unknown item(s) to identify characteristics suitable for
comparison and, if applicable, for statistical rarity calculations, prior to comparison to a known item(s).

Realizing the variation in crime scenes and submitted cases, minor deviation from the Procedures Manual or Test Methods may be utilized with the approval of the respective Unit Supervisor, if applicable, the Technical Leader (TL) in the Biology Section, or a Region Field Supervisor. The minor deviation, justification, and supervisor's or TL's approval shall be documented in the technical record. Significant deviation from a method shall be validated prior to use on casework.

Validation of Methods

The following procedure shall be used for method validations. Validation ensures that substantially new or modified methods provide accurate and reliable results prior to being used to analyze and evaluate physical evidence. Methods utilized by the Laboratory Division shall be validated as extensive as necessary to meet the needs of the given application. Method validations shall include associated data interpretation, establish the data required to report a result, opinion, or interpretation, and identifies limitation of the method, reported results, opinions, and interpretations.

When changes are made to a validated method, the changes shall be evaluated and where they are determined to affect the original validation, a new method validation shall be performed. When changes are made to the associated data interpretation, a revalidation shall be performed.

The performance characteristics evaluated during the method validation can include, but are not limited to, measurement range, accuracy, measurement uncertainty of results, limit of detection, limit of quantification, selectivity of the method, linearity, repeatability or reproducibility, robustness against external influences or cross-sensitivity against interference from the matrix of the sample, and bias. The performance characteristics assessed shall be relevant to the customers' needs and consistent with specified requirements.

When method development, modification, verification, or validation is required, it shall be a planned activity and shall be assigned to competent personnel equipped with adequate resources. Prior to beginning a method development, modification, verification, or validation, a Unit Supervisor, in the Biology Section the Technical Leader (TL), or the Crime Scene and Field Support (CS&FS) Section Commander shall submit a Method Validation Plan through channels to the Division Commander for approval of the plan and authorization of personnel performing the validation. After approval, the supervisor who submitted the plan shall quarterly review the validation, using the Method Validation Quarterly Review Form, until completed to ensure the satisfactory progress is being made and needs of the customer are still being fulfilled. Any modifications to an approved plan, including
changing the personnel conducting the validation, shall be submitted through channels to the Division Commander for approval. The original Method Validation Plan, and, when applicable, quarterly reviews and modification approval shall be retained by the supervisor and copies provided to the Accreditation and Quality Assurance Manager.

When the validation is completed, a copy of the Method Validation Report shall be forwarded prior to implementation “through channels” to the Division Commander for approval. The Method Validation Report shall include the following sections:

- **Introduction** – State the purpose and a brief description of the method validated or the change(s) to an existing validated method.
- **Method** – Include instructions for performing the method validated or changes to existing validated method including reagents, reference materials, quality control samples, instruments and equipment, and its performance or acceptance requirements.
- **Validation Process** – Describe how the validation was performed including determination of the performance characteristics of the method.
- **Results** – Summarize in text, tables, or graphs, the data collected during validation process. Discuss the meaning of the data and results in relation to the method validation. When applicable, determine the uncertainty of measurement.
- **Conclusion** – Summarize the results of the validation and include a statement on the validity of the method, detailing its fitness for the intended use.
- **References** – List any publication used in the development of the method or its validation.

The original Method Validation Report with the Division Commander’s approval and all supporting data shall be maintained as a hardcopy or on a network drive by the Unit Supervisor, when applicable in the Biology Section the TL, or the CS&FS Section Commander. A copy of the Method Validation Report shall be provided to the Accreditation and Quality Assurance Manager for the QA records.

Relevant management system documents such as the Training Manual, Procedures Manual, and/or Test Methods shall be updated to reflect new or changed methods and/or equipment. Staff shall be notified when a new or revised method is approved for use.
7.3 Sampling

When sampling may be performed, the Unit shall include in their Test Methods the sampling plan and method. The sampling method shall be available on a network drive, based upon appropriate statistical methods, and include the following:

- Describe the selection of samples;
- Address factors to be controlled to ensure the validity of the subsequent test results;
- Require an evaluation of the selected population for homogeneity;
- Require the population to have a reasonable expectation of homogeneity to use the sampling plan;
- Require that the sample plan use of probability and provides an opinion or interpretation with a minimum confidence level of 95.45% (often referred to as approximately 95%);
- Require each item selected to meet the sampling plan level of confidence to be tested completed; and
- Provide instruction regarding the course of action to take if one or more selected items demonstrate a lack of homogeneity.

The technical record shall include:

- Reference to the sampling method used;
- Date and time of sampling;
- Data to identify and description the sample (e.g. number, amount, name);
- Identification of the individual performing the sampling;
- Identification of the equipment/instruments used; and
- Deviations, additions to, or exclusions from the sampling method and sampling plan.

7.4 Handling Evidence Items and Samples

Procedures for transportation, receipt, packaging, sealing, handling, protection, storage, retention, and disposal or return of evidence items are in the Laboratory Division’s Evidence Policies (EVID), Laboratory Division’s Physical Evidence Bulletins (PEBs), and Indiana State Police (ISP) Standard Operating Procedures (SOPs).

Procedures for protecting the integrity of all evidence and avoiding deterioration, contamination, loss, or damage to the evidence during handling, transporting, storing, and examination are found in the Evidence Policies and PEBs. Evidence items shall be re-sealed after examination as soon as practicable.

All evidence received into the Laboratory Division shall be properly labeled (EVID-006 and PEB-20) and properly sealed (EVID-005 and PEB-20) when accepted and stored.
When evidence is received that departs from conditions specified in the Evidence Policies and PEBs, it shall be documented in the technical record. Substantive and significant errors in the item description, inclusive of non-reported valuables, i.e. money, jewelry, precious metals, etc., and other items having potential evidentiary value, shall be corrected in the LIMS and on the Certificate of Analysis. Forensic Scientists (FS) should avoid minor non-substantive changes but may use a more specific item description when necessary. When making item description changes, the FS shall notify by email the other assigned FSs with pending examinations.

When an item is unsuitable for testing, the customer shall be informed on the Certificate of Analysis that an item of evidence was not analyzed.

A chain of custody shall be maintained for all evidence items collected at a crime scene or received into the Laboratory Division per the requirements in SOP-LAB-001 and EVID-001. At a minimum, the chain of custody records shall securely and accurately include:

- Each person taking possession or the storage location of the evidence;
- A signature, or equivalent identification, of the person/storage location receiving or transferring the item(s);
- The chronological order of all transfers into, within, and out of the Laboratory Division’s custody, minimally including the date of receipt or transfer (Documentation of internal evidence transfers shall not include the use of personal storage locations.); and
- Unique identifier of the evidence (i.e. incident number or laboratory case number and item number).

Subitems collected or created and preserved for possible future testing in the Laboratory Division shall be tracked through a documented chain of custody record to the same extent as the original item (EVID-025) and the existence of subitems shall be communicated to the customer in the Certificate of Analysis.

The disposition of all items received from a Regional Laboratory shall be communicated to the customer in the Certificate of Analysis or, when all items of evidence are routinely returned to the customers, a notification statement in the respective PEB.

The procedure in EVID-001 shall be followed to secure unattended evidence which is in the process of being examined.

When evidence needs to be stored in a refrigerator or freezer, the proper temperature shall be maintained, monitored, and recorded following the requirements in EVID-002.
7.5 Technical Records

Documentation may include records of telephone conversations, evidence receipts, descriptions of evidence packaging and seals, subpoenas, records of observations and test/examination results, reference to procedures used, diagrams, print-outs, photographs, etc. The technical record shall contain sufficient detail of the results, opinions, and interpretations that a technically qualified peer could review the documentation, could evaluate what was done, and interpret the data.

The technical record shall contain all the results of examinations and observations, including visual examination, as well as the findings, results, opinions, and interpretations. The technical records shall include which particular piece(s) of equipment, having a significant influence on the results of the investigation/examination, was used for each activity. When an observation, data, calculation, or examination result is rejected, the reason for the rejection, along with the initials or name of the individual taking the action, and the date shall be recorded in the technical record.

All records shall be stored indefinitely in a secure network drive and the information contained therein maintained in strict confidence. Technical records shall only be destroyed with authorization by the Division Commander.

All administrative case related records, both hardcopy and electronic, shall be identified with the incident number or laboratory case number. Submitted records received bundled and/or stapled may be considered a single record and may be identified with the laboratory case number on the front page of the record. Item number(s) shall be recorded where appropriate.

The incident number or laboratory case number and original handwritten CSI or FS initials shall be on each page of the hardcopy of technical records. When both sides of a page are used for hardcopies, each side shall be treated (identified with case number and initialed) as a separate page.

Each page of technical records generated and maintained electronically shall have the case number and CSI’s or FS’s typed initials or name. The file name of the digital images shall, at a minimum, have the incident number or laboratory case number and CSI’s or FS’s initials, name or permanent employee (PE) number.

Technical records shall be permanent in nature. Notes, worksheets and other writings in a technical record shall be made in ink or electronically. A Procedures Manual or a Test Methods may permit exceptions to using ink.

The technical record shall include a description of, the condition of, and identification of evidence items. Item number(s) shall be recorded where
appropriate. The technical record shall accurately record and maintain observations, data, and calculations made during the crime scene investigation and/or laboratory analysis of evidence samples. The technical record shall specify the method(s) and/or technique(s) used to process and/or analyze the evidence.

Observations, data, and calculations shall be recorded contemporaneous to being made. The original recordings shall be maintained in the technical record. Dates shall be recorded in the technical record when the work is performed. It is recommended that a page numbering system be used (e.g. page of ) for each technical record.

When instrumental analyses are conducted, operating parameters shall be recorded in the Test Methods, instrument log book, or in the technical record.

When a correction needs to be made to a hardcopy record, a single line shall be drawn through the text, initialed, and the correct value entered nearby. In addition, corrections shall be dated when not contemporaneous to the date on the record.

When examination records are prepared by an individual(s) other than the FS who interprets the findings, prepares the report and/or testifies concerning the records, the handwritten initials (or secure electronic equivalent) shall be on the page(s) of examination records representing their work. When multiple CSIs work at the same scene, each CSI shall generate their field notes and report for the work they performed. The CSI shall generate a report for all work performed at a crime scene.

When data from multiple cases are recorded on a single printout, the case number of each case shall be appropriately recorded on the printout.

Abbreviations may be used when universally recognized or a key is provided in a management system document or the technical record.

At a minimum, both hardcopy and electronic cases records shall be labeled with the case/incident number. Technical records shall be retained in an electronic format and stored in the Laboratory Information Management System (LIMS) or on an approved network drive. Access to the network drives is limited to authorized users only and the information contained therein maintained in strict confidence. Any printouts generated from the electronic records shall be destroyed when use is no longer needed. General Policy #037 Laboratory Information Management System shall be followed.

Technical records shall be considered complete when submitted for administrative and/or technical review. Any changes made to completed technical records generated and/or maintained in an electronic format shall be tracked by saving the
changed page of the technical records in LIMS or approved network drive. Both the original and the amended technical records shall be maintained.

Old hardcopy records, prior to the requirement to maintain records electronically, shall be stored in a secure location within the Department. Electronic and hardcopy technical records shall be maintained indefinitely and can only be destroyed with written authorization from the Laboratory Division Commander.

The CSI or FS is responsible for preparing accurate, complete, and organized technical records. The CSI or FS shall review their own technical record and report prior to submitting it for administrative and/or technical review.

7.6 Evaluation of Measurement Uncertainty

Measurement uncertainty shall be evaluated, or estimated when applicable, for all reported quantitative results. Where appropriate, the Units shall identify the contributions to measurement uncertainty. When evaluating measurement uncertainty, all contributions that are of significance, including those arising from sampling, shall be taken into account using appropriate methods of evaluation. Where the test method precludes rigorous evaluation of measurement uncertainty, an estimation shall be based on an understanding of the theoretical principles or practical experience of the performance of the method.

The method for evaluation of measurement uncertainty shall:

- Require the specific measuring device or instrument used for a reported result to have been included in or evaluated against the estimation of measurement uncertainty for that method;
- Include the process of rounding the expanded uncertainty;
- Require the coverage probability of the expanded uncertainty to be minimum of 95.45%; and
- Specify the schedule to review and/or recalculate the measurement uncertainty.

The following records shall be maintained for each evaluation and estimation of measurement uncertainty:

- Statement defining what is being measured;
- Statement of how traceability is established for the measurement;
- The equipment used (e.g. measuring devices or instruments);
- All uncertainty components considered;
- All uncertainty components of significance and how they were evaluated;
- Data used to estimate repeatability, intermediate precision, and/or reproducibility;
- All calculations performed; and
7.7 Ensuring Validity of Results

The Laboratory Division shall have instructions in the Procedures Manuals and Test Methods for monitoring the validity of the results. The data shall be recorded in such a way that trends are detectable and, where practicable, shall be applied to the review of results. This monitoring shall be planned and reviewed and shall include, where appropriate, but not limited to:

- use of reference materials or quality control (QC) materials;
- use of alternative instrumentation that has been calibrated to provide traceable results;
- performance check(s) of measuring and testing equipment;
- use of check or working standards with controls charts, where applicable;
- intermediate checks on measuring equipment;
- replicate tests using the same or different methods;
- retesting of retained items;
- correlation of results for different characteristics of an item;
- review of reports results;
- intralaboratory comparisons; and
- testing of blind samples.

The Laboratory shall monitor its performance by comparison with results of other laboratories via participation in external proficiency testing.

Data from monitoring activities shall be analyzed, used to control and, if applicable, improve the Laboratory’s activities. If the results of the analysis of data from monitoring activities are found to be outside criteria specified in the Procedures Manual or Test Methods, appropriate action shall be taken to prevent incorrect results from being reported.

Verification

When a verification is performed it shall be conducted by a FS currently authorized to perform the examination. The technical records shall include the verifier’s name, the date verification was performed, and the result of the verification. The resolution of any discrepancy shall be documented in the technical record. The person performing the verification may also perform the technical review.

Technical Review

The following procedure shall be used for technical review of technical records including reports. The CSIs and FSs are responsible for preparing accurate, complete, and organized technical records. The CSI or FS shall review the
technical records for compliance with laboratory policies and procedures and technical accuracy prior to submitting for administrative and/or technical review. The CSI or FS shall not technically review their own casework.

The technical review ensures the results, interpretations, and opinions, are accurate, properly qualified, and supported by the technical record and the Procedures Manual, Test Methods, and other management system documents were followed. Technical reviews shall be conducted by an individual currently or previously authorized, including competency testing, in the area(s) that the review encompasses. The reviewer shall complete a Technical Review Checklist and upload it to a network drive.

The Procedures Manual or Test Methods shall specify the number of technical reviews to be completed in each discipline. A Technical Review Checklist shall be used to document the review and shall be uploaded to LIMS or network drive.

The technical reviewer shall work with the CSI or FS to make any necessary corrections or changes. The Accreditation and Quality Assurance Manager shall be notified through channels of any substantive nonconformance related issues identified as a result of a technical review.

Technical and administrative reviews may be conducted at the same time and/or by the same individual. Technical reviews should be conducted before the report is published.

Resolution of Technical Variations and/or Conflicts of Opinion
Substantive technical variations and/or conflicts in the results, interpretations, and/or opinions reached during a verification and/or case review shall be resolved prior to release of the report.

Once a verification and/or technical review has begun, the same verifier and/or reviewer, if available, shall complete the process. If the CSI or FS and reviewer disagree, the CSI or FS shall not seek a second reviewer. The respective Region Field Supervisor or the Unit Supervisor(s), and when applicable the Technical Leader in the Biology Section, shall be notified of substantive variations of opinions.

The CSI or FS, the verifier/reviewer, first line supervisor, and when applicable the Technical Leader in the Biology Section, shall discuss the examination results, interpretation, opinions, and conclusions. The technical disagreement, discussion, and resolution shall be documented in the case record.

If the difference of opinion cannot be resolved, the first line supervisor(s), and when applicable the Technical Leader in the Biology Section, shall meet with the Director of Forensic Analysis or Deputy Division Commander, the respective Section Supervisor, and the Accreditation and Quality Assurance Manager to
determine a plan of action. If a corrective action is necessary, procedures in QAM-8.7 shall be implemented.

Administrative Review

All reports shall be administratively reviewed prior to release. The CSI or FS shall not administratively review their own casework. The administrative review shall be documented in the Records Management System (RMS) for CSI’s Incident Reports and in LIMS for FS’s Certificates of Analysis. The administrative reviewer is responsible for the verification of information and release of the report after the administrative review is satisfactorily completed. At a minimum, the administrative review shall include:

- A review of the report for spelling and grammatical accuracy;
- A review of the report to ensure that all key information fields are completed; and
- A review of all documentation records associated with the report to ensure that the records are properly and uniquely identified.

Testimony Monitoring

Testimony may be monitored during depositions, trial, or other legal proceeding.

The following procedure shall be used for technical review of testimony. At a minimum, the testimony of at least one CSI and FS in each discipline shall be evaluated annually by another technically qualified individual. The first time a CSI or FS testifies after completing a discipline training program, their first line supervisor should observe and evaluate the testimony. If the first line supervisor is not available to observe their first testimony, the supervisor should assign another technically qualified individual to monitor the testimony.

To facilitate scheduling of court testimony monitoring, personnel shall inform their first line supervisor of scheduled testimony. The evaluator should observe employee’s testimony by attending the proceeding and shall complete the Testimony Evaluation Rating Sheet. A qualified supervisor may also review written depositions or video or audio recording of testimony and shall complete the Testimony Evaluation Rating Sheet.

Any Laboratory employee may observing testimony for other purposes, e.g. a trainee as part of their training program. The observer should complete the Testimony Evaluation Rating Sheet.

Witness Critique Cards should be provided for each testimony to prosecutors, defense attorneys, or judges to evaluate the testimony of expert witnesses. These monitoring cards elicit feedback from judicial officers on the effectiveness of testimony, objectivity, and the clarity of communication by the witness.
In the Biology Section, each testifying FS shall be monitored at least once annually using any of the methods described above.

Testimony evaluation documentation shall be forwarded to the witness’s first line supervisor. The supervisor shall review testimony evaluation documentation with the testifying employee and both shall initial the document as evidence of this review. The Director of Forensic Analysis or Deputy Division Commander, the Section Supervisor, and Accreditation and Quality Assurance Manager should also review the testimony evaluation documentation. The initialed testimony evaluation documentation shall be forwarded through channels to the Accreditation and Quality Assurance Manager, who shall save testimony evaluation documentation in a PDF format on a network drive.

A Testimony Evaluation Log shall be completed by the Accreditation and Quality Assurance Manager. It shall be documented on the Log when a CSI or FS did not testify during the accreditation cycle.

The Logs and testimony evaluation records shall be maintained on a network drive for at least five years.

Proficiency Testing

Proficiency tests are given to ensure that CSIs and FSs remain competent and skilled in the relevant areas of crime scene investigation and/or laboratory analysis. The Accreditation and Quality Assurance Manager shall have responsibility for overseeing the administration of this proficiency testing program.

The individual taking the proficiency test shall not participate in its preparation and shall not know the answers prior to completing the test. The analyst may verify or review a test only after completing and submitting their own test results.

When participating in a proficiency test, the procedures from the Procedures Manual and/or Test Methods shall be used and comply with other relevant management system document requirements.

The individual preparing internal tests shall ensure the quality of the tests and establish criteria for determining the successful completion prior to the test being distributed to the participant(s). Successful completion of a proficiency test means the results are consistent with the expected results. If there is a discrepancy in the results obtained, the discrepancy shall be accounted for or a correction/corrective action appropriate to severity of the discrepancy implemented (QAM-8.7).

The Field QA Unit is responsible for the preparation, assignment, and evaluation of the crime scene investigation related proficiency tests for CSIs. The Unit Supervisors are responsible for the preparation, assignment, and evaluation of the forensic science proficiency tests within their respective Unit for the FS. This task shall be performed by the Technical Leader in the Biology Section.
External proficiency tests shall be sent to and received by the Accreditation and Quality Assurance Manager. An internal due date shall be set for the external proficiency test at least one week in advance of the test provider’s due date. The proficiency test shall be forwarded through channels to the Unit Supervisor.

External proficiency test results shall be sent to the Accreditation and Quality Assurance Manager, who shall submit the test results to the test provider prior to the due date. In the Forensic Biology Section, the Technical Leader is responsible for reviewing and submitting results to the test provider before the due date.

Each analyst shall successfully complete at least one internal or external proficiency test per calendar year in each discipline(s) in which they conduct casework. When appropriate, an observation based proficiency test may be used and shall be documented on an Forensic Scientist Observation Form or CSI Observation Checklist.

DNA analysts shall comply with proficiency test requirements in the Quality Assurance Standards (QAS) for Forensic DNA Testing Laboratories and QAS for Convicted Offenders DNA Databasing Laboratories.

The Accreditation and Quality Assurance Manager shall have a documented schedule on the network drive for proficiency testing which shall be followed. During the accreditation cycle, a representative sample of the components/parameters, methods, and key equipment/technologies within each discipline listed on the scope of accreditation shall be included on the proficiency testing program.

At least one external proficiency test from an accredited test provider shall be completed annually at each Laboratory Division facility for each discipline in which it provides services. If no accredited proficiency test provider is available in a discipline, the Accreditation and Quality Assurance Manager shall request approval from the accrediting body to use an alternate approach.

Proficiency test records shall include:

- Proficiency test number;
- Discipline;
- Location where the test was completed;
- How samples were obtained or created;
- Expected results;
- Identity of the person taking the test;
- Originals or copies of all data and notes supporting the conclusion (full details of the analyses/examinations undertaken and the results and conclusions obtained);
- Evaluation of the results with any discrepancies from expected results noted;
7.8 Reporting of Results

The CSI report is called an Incident Report and the FS report is called a Certificate of Analysis. Hereafter in this sub-section (QAM-7.8) both are referred to as a report. The Laboratory Division is responsible for all the information provided in the reports. The following procedure shall be used for reporting of results:

The results of crime scene investigation and laboratory analysis shall be reported accurately, clearly, unambiguously, and objectively, and in accordance with any specific instructions in the Procedures Manuals and/or Test Methods. The report shall contain information necessary for the interpretation of the results. Incident Reports are retained in the RMS and the Certificates of Analysis are maintained in the LIMS.

The CSI or FS shall review the technical records, which is documented by their name on the report, prior to submitting for technical and/or administrative review. In the ISO 17025 language, the CSI or FS is the “authorizer” of the report.

A written report shall be generated for all crime scenes and all items received at a Regional Laboratory, including items on which no work was performed (withdraws),
items collected or created and preserved for future testing, and for all (partial and complete) work performed.

Opinions and interpretations shall be in the Results/Opinions/Interpretations section of the Certificate of Analysis. Only personnel authorized shall provide opinions and interpretations in a report. The technical record shall document the basis of the opinion and interpretations including the results obtained from item(s) tested. When opinions and interpretations are directly communicated verbally to the customer, a record of this communication shall be retained, e.g. a records of dissemination in LIMS or a note in the technical record.

The significance of associations shall be properly qualified in the report either by a statistic or a qualitative statement.

When results are inconclusive the reason(s) shall be documented in the case record and clearly communicated in the report.

The initial database entry (e.g. AFIS/NGI, CODIS, IBIS/NIBIN) shall be reported. An association resulting from a database search shall also be reported.

Each report shall include at a minimum the following information:

- title (Incident Report or Certificate of Analysis);
- the name and address of the District or Regional Laboratory location;
- the location of the performance of crime scene or laboratory activities;
- the incident number for Incident Reports or laboratory case number and request number for Certificates of Analysis;
- page number (e.g. page 1 of ) on each page and a signature, or electronic equivalent, that indicates the end of the report;
- the name and contact information of the customer;
- identification of the method(s) used;
- a description, unambiguous identification, and where necessary, the condition of the item;
- since the date the evidence items is received is not critical to the validity or application of the results, this date may not be included on the Incident Reports or the Certificates of Analysis (this date shall be recorded on the Property Record and Receipt Form (PR&R) and/or in LIMS);
- the date(s) of performance of the crime scene or laboratory activities (on Certificates of Analysis these dates are the date the evidence is assigned to the FS to the report date);
- sample plan and sampling method used;
- a statement to the effect that the results relate only to the item tested;
- the results with the units of measurement, where appropriate;
- additions to, deviations, and exclusion from the method;
- identification of the person authoring or issuing the report; and
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- clear identification when results are from external provider (subcontractor).

Reports shall, where necessary for the interpretation of results, include the following:
- information on specific test conditions, such as environmental conditions;
- the measurement uncertainty when it impacts the evaluation of a specification limit stated in a statue, case law, or other legal requirement;
  - The measured quantity value (y) shall be included with the associated expanded uncertainty (U), and the coverage probability in the format of y ± U.
  - At most two significant digits shall be used, unless there is document rational in the measurement uncertainty study for reporting additional significant digits.
  - Measurement uncertainty shall be reported to the same level of significance as the measurement results.
- where appropriate, opinions, and interpretations; and
- additional information that may be required by specific method, authorities, or customer(s).

When the Laboratory Division conducts sampling, in addition to the requirements listed above, reports shall include the following, where necessary for the interpretation of results:
- the date of sampling;
- item number(s) of the items sampled;
- the location of the sampling, including any diagrams, sketches, or photographs;
- reference to the sampling plan and sampling methods including the confidence levels and corresponding inference(s) regarding the population;
- details of any environmental conditions during sampling that affect the interpretation of the results; and
- information required to evaluate measurement uncertainty.

When items from different cases are used in an examination, a separate Certificate of Analysis shall be created for each case associated with the examination. The following shall also be required:

LIMS

- The cases shall be "related" in the LIMS.
- The items requested to be used for comparison from the additional case(s) may, at the FS’s discretion, be listed under the Items Submitted for Analysis. These items shall be uniquely identified.
- The FS may place a hold designation via LIMS on items that are going to be used in cross comparison to ensure that the items are not inadvertently returned to the contributor. If the FS places a hold on any items, they shall remove the designation when the analysis is completed.
Reports

- Cross case comparison items referred to in the Results/Opinions/Interpretations area of the Certificate of Analysis shall be clearly identified (e.g. Indiana State Police Laboratory Item Number and Case Number, and Agency Case Number).
- Results/Opinions/Interpretations of the examination of relevant case items, which were selected for cross comparison, shall be listed or referenced in the Certificate of Analysis of all the cases cross compared.

Notification to Involved Agencies

- While issuance of a Certificate of Analysis provides notification to an agency that their items have been used in a forensic examination, additional contact, such as a phone call, shall be made when appropriate.

Amended Reports

A report that needs to be changed it shall have “AMENDED REPORT” typed after the laboratory case number in bold print. Amended Reports shall only be issued when a substantive error is found in the original report. Reports that require amending shall contain a “Remarks” section at the end that states the reason(s) for the amendment.

A case that was re-examined shall have “RE-EXAMINATION REPORT” typed after the laboratory case number in bold print.

If additional testing is performed on a previously examined item, within the same Discipline, an additional Certificate of Analysis shall be issued indicating the supplemental results. The new report shall have “SUPPLEMENTAL REPORT” typed after the laboratory case number in bold print.

Amended, Re-examination, and Supplemental Reports shall meet all other requirements reports in the Quality Assurance Manual and shall reference the original report.

7.9 Complaints

All complaints received from an employee, customer, or other parties concerning the quality management system shall be investigated using the following procedure.

In the event an employee identifies a potential quality management system deficiency or a concern about the quality of the crime scene investigations, laboratory analysis, or evidence storage areas, the employee shall advise supervisory staff of the concerns or issues. Quality management system concerns
or complaints received by the supervisors shall be made in writing, and submitted through channels, to the Accreditation and Quality Assurance Manager, who shall acknowledge its receipt and, if necessary, provide progress reports.

In the event an employee receives a written quality complaint from a customer or other party, the employee shall forward the complaint through channels to the Accreditation and Quality Assurance Manager. If a verbal complaint is received from a customer or other party, the employee shall fully describe the complaint in an email, including the name and contact information of the complainant, through channels to the Accreditation and Quality Assurance Manager who, whenever possible, shall acknowledge its receipt and, if necessary, provide progress reports.

The Accreditation and Quality Assurance Manager shall ensure all complaints received are investigated, verifying all necessary information to validate the complaint, and determine the appropriate actions to be taken in response to the complaint. The complaint investigation and decisions shall not involve individuals in the original activities in question. The Accreditation and Quality Assurance Manager shall, if necessary, implement a corrective action (see QAM-8.7).

Regardless of the severity of the concern, the Accreditation and Quality Assurance Manager shall prepare a written summary, including actions undertaken to resolve the complaint, to the Division Commander for each complaint received. After the Division Commander’s review, the Accreditation and Quality Assurance Manager shall ensure, whenever possible, the complainant is advised of the outcome of the complaint.

The records of the complaint, investigation, response, and communications shall be maintained on a network drive for a minimum of five years.

The procedure for the complaints process shall be made available to any interested party upon request. The complaint investigation and resolution shall not result in any discriminatory actions.

7.10 Nonconforming Work

The following procedure shall be implemented when any aspect of crime scene or laboratory activities do not conform to the Laboratory Division’s management system:

- Unit Supervisors and Region Field Supervisors are responsible for non-conforming work within their area of responsibility. The Supervisors shall notify the Accreditation and Quality Assurance Manager of the non-conforming work. The Accreditation and Quality Assurance Manager is responsible for the overall management of non-conforming work.
• The Division Commander shall authorize the halting or repeating of work and withholding of reports based upon the risk levels established by the Laboratory Division.
• The Accreditation and Quality Assurance Manager, working with supervisory staff (when applicable including the Biology Section Technical Leader), shall evaluate the nature and significance of the non-conforming work, including the impact on previous results, and make a decision on the acceptability of the nonconforming work.
• When necessary, the customer(s) shall be notified of the non-conforming work and the corrective measures.
• The Division Commander shall authorize the resumption of case work.
• Non-conforming work may be identified and brought to the attention of Laboratory Division management through a variety of activities, including but not limited to, technical and administrative case review, proficiency testing, testimony evaluation, annual performance appraisal, etc.

Records of nonconforming work and action taken shall be retained in the technical record or in the quality assurance records on a network drive.

When the evaluation indicates that the nonconformance could reoccur or there is doubt about the compliance with Laboratory Division’s management system documents, the corrective action procedures in QAM-8.7 shall be implemented.

7.11 Control of Data and Information Management

The Laboratory Division shall have access to the data and information needed to perform crime scene, laboratory, and evidence storage activities.

The Laboratory Division uses a commercial off the shelf LIMS. Any modifications to LIMS shall be documented, validated, and authorized by the Division Commander before implementation.

LIMS shall be maintained in a manner that ensures the integrity of the data and information. A password shall be required to access Department computers and LIMS. The LIMS Unit Manager shall maintain a record of system failures and the corrective actions. The additional requirements in General Policy #037 shall be followed.

The instructions and manual are available within the help feature of LIMS.

Records stored on network servers are backed-up by the Indiana Office of Technology (IOT).

Calculations and data transfers shall be checked in an appropriate and systematic manner. The technical record shall indicate the check performed and who
conducted the check. When possible, this check shall not be conducted by the person who performed the calculation(s) or data transfers.

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8. Management System Requirements

8.1 Options

The Laboratory Division’s management system facilitates meeting accreditation requirements of the ISO/IEC 17025, as well as the supplemental requirements of the accreditation body, in accordance with Option A as described in the ISO/IEC 17025 standard.

8.2 Management System Documents

The Laboratory Division management and supervisory staff shall establish, document, and maintain policies and objectives for fulfilment of the ISO/IEC 17025 standard. The policy and objectives shall address the competence, impartiality, and consistent operation of the Laboratory Division. They shall ensure the policies and objectives are acknowledged and implemented by all personnel in the Laboratory Division.

The Division Commander, Deputy Division Commander, Director of Forensic Analysis, and Accreditation and Quality Assurance Manager shall provide evidence of its commitment to the development, implementation, and continually improving the effectiveness of the management system.

The Accreditation and Quality Assurance Manager shall:
   a) ensure that processes and procedures needed for the management system are established, implemented and maintained; and
   b) report to the Division Commander, Deputy Division Commander, and Director of Forensic Analysis on the performance of the management system and any need for improvement.

All policies and procedures related to fulfilment of the requirements of the ISO/IEC 17025 standard are included in the management system documents available on the network drive, which all Laboratory Division personnel have access to.

8.3 Control of Documents

The Laboratory Division management system provides administrative and technical policies and procedures in order to assure quality work is performed. Management system documents, once approved and disseminated, shall be the controlling influence for all Laboratory Division employees to adhere to.

The Laboratory Division’s Management System documents include, but are not limited to, Policies, Quality Assurance Manual, Physical Evidence Bulletins (PEBs), Crime Scene Investigation Procedures Manual, Test Methods, and Training Manuals. The current approved version of the management system documents...
shall be listed in either the Index of Management System Documents, Table of Contents of General Laboratory Policies, Table of Contents of Unit Policies or the Physical Evidence Bulletin Index, which all shall be maintained on a network drive.

The Laboratory Division’s management system documents shall be reviewed at least annually and updated as necessary by the appropriate personnel assuring their continued suitability and adequacy. The Division Commander reviews and approves all new documents and revisions.

The review and approval of any new or revised management system documents shall be documented on the Document Control Ledger. The Document Control Ledger shall be maintained securely on a network drive.

Revisions and/or new text shall be identified in the document by using, for example, red lettering. Accreditation and Quality Assurance Manager shall notify Laboratory Division personnel of document changes. Laboratory Division staff shall review and familiarize themselves with the management system documents pertaining to their work.

The official version of a management system document shall be securely maintained electronically on a network drive by the Accreditation and Quality Assurance Manager. When working at a scene, Crime Scene Investigators have access the network drive via Department issued cell phones with data plans and laptops.

Printed versions are uncontrolled copies made for reference purposes only that shall be destroyed when the immediate use of the copy is no longer necessary.

To ensure documents are legible, all management system documents shall be typed and maintained electronically. The document title, date of issue or revision, page numbering, the total number of pages, and the issuing authority shall be affixed to the document. Previous versions of a document shall be stored in secured archived folders on a network drive and identified as an “Archive Copy” by the Accreditation and Quality Assurance Manager.

External Documents

Controlled external documents shall be reviewed and approved for use by the Division Commander. The current approved version of external documents shall be listed on the Index of External Controlled Documents or incorporated and/or referenced in an appropriate management system document.

Electronic version of external documents may be available on a network drive when legally permitted by copyright laws. Paper copies and other electronic
storage devices (CDs, DVDs, etc.) shall be labeled “Controlled Copy” and properly tracked to ensure that obsolete versions are not used.

8.4 Control of Records

Field notes, laboratory case notes, reports, and other related records (i.e. technical records) are considered to be investigatory records of a law enforcement agency. Under Indiana Code (IC) 5-14-3-4 (b) (1), investigatory records of law enforcement agencies are confidential and not subject to public disclosure without due process of law.

8.5 Actions to Address Risk and Opportunity

The Laboratory Division shall consider risks and opportunities associated with crime scene, laboratory, and evidence handling activities in order to:

- give assurance that the management system achieves its intended results;
- enhance opportunities to achieve the purpose and objectives of the Laboratory Division;
- prevent, or reduce, undesired impacts and potential failures in Laboratory Division activities;
- achieve improvement.

The Laboratory Division shall plan actions to address these risks and opportunities, integrate and implement these actions into the management system, and evaluate the effectiveness of these actions.

Actions taken to address risks and opportunities shall be proportional to the potential impact on the validity of crime scene and laboratory results.

8.6 Improvement

The Laboratory Division shall identify and select opportunities for improvement and implement any necessary actions.

The Laboratory Division shall seek feedback from our customers through periodic surveys. The feedback shall be analyzed and used to improve the management system, crime scene and laboratory activities, and customer service.

8.7 Corrective Actions

Non-conforming work (problems) may be identified and brought to the attention of management through a variety of avenues including, but not limited to, technical and administrative case review, proficiency testing, witness critique, annual internal audits, etc. The Accreditation and Quality Assurance Manager shall be notified through channels of the potential need to implement a corrective action.
When a nonconformity has been identified and a corrective action is warranted, the corrective action procedure shall be implemented. The Accreditation and Quality Assurance Manager working with the reporting party and supervisory staff shall:

- react to the nonconformity and, as applicable, take action to control and correct it and address the consequences;
- evaluate the need for action to eliminate the cause(s) of the nonconformity, in order that it does not recur or occur elsewhere, by:
  - reviewing and analyzing the nonconformity;
  - determining the causes of the nonconformity;
  - determining if similar nonconformity exist, or could potentially occur;
- implement action(s) needed;
- review the effectiveness of any corrective action taken;
- update risks and opportunities determined during planning, if necessary; and
- make changes to the management system, if necessary.

Corrective actions shall be appropriate to the effect of the nonconformities. The corrective action process shall establish a reasonable timeframe for completion for each corrective action.

A Corrective Action Report shall be completed by the Accreditation and Quality Assurance Manager. The records retained shall include the nature of the nonconformity, cause(s), any subsequent actions taken, and the result of the corrective action. The Division Commander shall review and approve the corrective action. The Corrective Action Report and supporting documentation shall be maintained for a minimum of five years on a network drive.

8.8 Internal Audits

At least annually, internal audits shall be conducted to verify that operations of the Laboratory Division are meeting the requirements of the ISO/IEC 17025 standard, accreditation body requirements, and to ensure the management system is effectively implemented and maintained.

The annual internal audit shall be planned by the Accreditation and Quality Assurance Manager, assisted by Laboratory Division personnel, who are, whenever resources permit, independent of the activity to be audited. The planning and scope shall take into consideration the work performed and areas to be audited, as well as results of the previous audits. The annual internal audit shall include direct observations of the work conducted.

At a minimum, internal audits shall be conducted annually. The frequency of internal audits may be adjusted depending on the importance of the activities concerned, changes affecting the Laboratory Division, and the results of previous audits.
Any nonconformance found during the internal audits shall be documented and the appropriate correction and/or corrective action implemented including a time line for completion. Opportunities for improvement should be identified and implemented.

Checklists or other records shall be produced by the internal auditors. A summary report shall be prepared by the Accreditation and Quality Assurance Manager and reviewed by the Division Commander. Internal audit documentation shall be maintained on the network drive for a minimum of five years.

External audit reports from accrediting body and DNA audits shall be maintained on the network drive for a minimum of five years.

### 8.9 Management Reviews

A management review shall be conducted annually to ensure continuing suitability, adequacy, and effectiveness of the policies, procedures, and objectives related to the fulfilment of the ISO/IEC 17025 standard and accreditation body requirements. The following procedures shall be used to conduct the annual management review of the Laboratory Division.

At a minimum, the Division Commander, Deputy Division Commander, Director of Forensic Analysis, and the Accreditation and Quality Assurance Manager shall annually review the management system operations. A management review shall include, at a minimum, the following topics:

- a) changes in internal and external issues that are relevant to the Laboratory Division;
- b) fulfilment of objectives (Mission & Operating Statements);
- c) suitability of policies and procedures;
- d) status of actions from previous management reviews;
- e) outcomes of recent internal audits;
- f) corrective actions;
- g) assessments by external bodies;
- h) changes in the volume and type of the work or in range of crime scene investigation and laboratory activities;
- i) customer and personnel feedback;
- j) complaints;
- k) effectiveness of any implemented improvements;
- l) adequacy of resources;
- m) results of risk identification;
- n) outcomes of the assurance of the validity of results; and
- o) other relevant factors, such as monitoring activities and training.
Documentation from a management review shall include decisions and actions related to at least the following:

- the effectiveness of management system and its processes;
- improvement of the Laboratory Division activities related to the fulfilment of the ISO/IEC 17025 standard and accrediting body’s requirements;
- provision of required resources; and
- any need for changes.

The Laboratory Division Commander shall ensure action items from the management review are completed in an appropriate time period. Records of the management review shall be maintained on the network drive for a minimum of five years.