

**DeKalb Memorial Hospital, Inc.**  
**d/b/a DeKalb Health**

Auditor's Report and Consolidated Financial Statements  
September 30, 2014 and 2013



**DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health**  
**September 30, 2014 and 2013**

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## Independent Auditor's Report

Finance and Audit Committee  
DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health  
Auburn, Indiana

### Report on the Financial Statements

We have audited the accompanying consolidated financial statements of DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health and its subsidiary (Hospital), which comprise the consolidated balance sheets as of September 30, 2014 and 2013, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

#### *Management's Responsibility for the Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health and its subsidiary as of September 30, 2014 and 2013, and the results of its operations, the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*BKD, LLP*

Fort Wayne, Indiana  
December 1, 2014

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Consolidated Balance Sheets September 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 14,681	\$ 102,771
Accounts receivable		
Patient services, net of allowance for uncollectible accounts; 2014 - \$1,560,771, 2013 - \$1,155,945	7,916,191	7,588,938
Other	817,490	2,468,928
Inventories	1,490,596	1,399,437
Prepaid expenses and other	472,764	1,050,045
Total current assets	<u>10,711,722</u>	<u>12,610,119</u>
<b>Assets Limited as to Use</b>		
Internally designated	18,811,389	17,207,351
Held by trustee	2,916,386	-
Externally restricted by donor	20,856	1,817
Total assets limited as to use	<u>21,748,631</u>	<u>17,209,168</u>
<b>Property and Equipment, net</b>	<u>37,349,416</u>	<u>37,542,913</u>
<b>Other Assets</b>	<u>183,905</u>	<u>127,854</u>
Total assets	<u>\$ 69,993,674</u>	<u>\$ 67,490,054</u>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Outstanding checks in excess of bank balance	\$ 905,255	\$ -
Current maturities of long-term debt	2,073,657	3,823,028
Accounts payable	2,826,400	1,779,836
Estimated amounts due to third-party payers	46,100	11,800
Accrued salaries, wages and related liabilities	2,894,846	3,051,535
Other accrued liabilities	705,874	1,777,979
Total current liabilities	<u>9,452,132</u>	<u>10,444,178</u>
<b>Interest Rate Swap Agreement</b>	<u>244,209</u>	<u>-</u>
<b>Long-Term Debt, less current maturities</b>	<u>10,922,664</u>	<u>5,906,604</u>
Total liabilities	<u>20,619,005</u>	<u>16,350,782</u>
<b>Net Assets</b>		
Unrestricted	48,353,813	51,137,455
Temporarily restricted	1,020,856	1,817
Total net assets	<u>49,374,669</u>	<u>51,139,272</u>
Total liabilities and net assets	<u>\$ 69,993,674</u>	<u>\$ 67,490,054</u>

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Consolidated Statements of Operations Years Ended September 30, 2014 and 2013

	2014	2013
<b>Unrestricted Revenues, Gains and Other Support</b>		
Patient service revenue (net of contractual discounts and allowances)	\$ 55,811,165	\$ 56,197,072
Provision for uncollectible accounts	(4,891,623)	(5,064,766)
Net patient service revenue less provision for uncollectible accounts	50,919,542	51,132,306
Other	6,022,265	6,956,653
Net assets released from restrictions used for operations	13,177	41,845
Total unrestricted revenue, gains and other support	56,954,984	58,130,804
<b>Expenses</b>		
Salaries and wages	24,854,436	23,852,095
Payroll taxes and employee benefits	6,807,244	7,710,824
Purchased medical services	4,040,913	3,790,094
Medical supplies and drugs	8,548,629	8,205,161
Insurance	745,314	660,867
Depreciation and amortization	4,669,821	4,831,523
Interest	354,097	343,043
Other	11,083,689	9,997,233
Total expenses	61,104,143	59,390,840
<b>Operating Loss</b>	(4,149,159)	(1,260,036)
<b>Other Income (Expense)</b>		
Investment return, dividends, interest and realized gains	1,714,965	451,741
Investment return, change in unrealized gains (losses) on trading securities	(130,239)	1,339,837
Change in fair value of interest rate swap agreement	(244,209)	-
Gain on investment in equity investee	-	217,304
Total other income	1,340,517	2,008,882
<b>Excess (Deficiency) of Revenue over Expenses</b>	(2,808,642)	748,846
Net assets released from restrictions used for purchase of property and equipment	25,000	64,587
<b>Increase (Decrease) in Unrestricted Net Assets</b>	\$ (2,783,642)	\$ 813,433

**DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health**  
**Consolidated Statements of Changes in Net Assets**  
**Years Ended September 30, 2014 and 2013**

	<b>2014</b>	<b>2013</b>
<b>Unrestricted Net Assets</b>		
Excess (deficiency) of revenue over expenses	\$ (2,808,642)	\$ 748,846
Net assets released from restrictions used for purchase of property and equipment	25,000	64,587
Increase (decrease) in unrestricted net assets	(2,783,642)	813,433
<b>Temporarily Restricted Net Assets</b>		
Contributions received	1,057,216	33,375
Net assets transferred to DeKalb Health Foundation	-	(34,016)
Net assets released from restrictions	(38,177)	(106,432)
Increase (decrease) in temporarily restricted net assets	1,019,039	(107,073)
<b>Increase (Decrease) in Net Assets</b>	(1,764,603)	706,360
<b>Net Assets, Beginning of Year</b>	51,139,272	50,432,912
<b>Net Assets, End of Year</b>	\$ 49,374,669	\$ 51,139,272

**DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health**  
**Consolidated Statements of Cash Flows**  
**Years Ended September 30, 2014 and 2013**

	<u>2014</u>	<u>2013</u>
<b>Operating Activities</b>		
Change in net assets	\$ (1,764,603)	\$ 706,360
Items not requiring (providing) operating cash flows		
Depreciation and amortization	4,669,821	4,793,353
Net realized and unrealized gains on investments	(1,295,411)	(1,410,362)
Change in fair value of interest rate swap agreement	244,209	-
Restricted contributions	(1,057,216)	(33,375)
Gain on investment in equity investee	-	(217,304)
Changes in		
Patient accounts receivable, net	(327,253)	(262,572)
Other current assets and liabilities	1,270,769	(571,138)
Net cash provided by operating activities	<u>1,740,316</u>	<u>3,004,962</u>
<b>Investing Activities</b>		
Purchase of property and equipment	(3,813,514)	(1,843,152)
Purchase of investments	(7,804,345)	(10,764,306)
Net change in certificates of deposit	(2,916,386)	-
Proceeds from disposition of investments	7,476,679	11,596,779
Net cash used in investing activities	<u>(7,057,566)</u>	<u>(1,010,679)</u>
<b>Financing Activities</b>		
Change in outstanding checks in excess of bank balance	905,255	(13,340)
Proceeds from issuance of long-term debt	11,523,268	6,500,000
Principal payments on long-term debt	(6,511,129)	(7,602,106)
Net change in line of credit	(1,745,450)	(809,441)
Proceeds from restricted contributions	1,057,216	33,375
Net cash provided (used) in financing activities	<u>5,229,160</u>	<u>(1,891,512)</u>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>	(88,090)	102,771
<b>Cash and Cash Equivalents, Beginning of Year</b>	<u>102,771</u>	<u>-</u>
<b>Cash and Cash Equivalents, End of Year</b>	<u>\$ 14,681</u>	<u>\$ 102,771</u>
<b>Supplemental Cash Flows Information</b>		
Interest paid (net of amount capitalized)	\$ 354,097	\$ 343,325
Capital lease obligation incurred for property and equipment	-	82,090
Fixed asset additions in accounts payable	673,639	10,829

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Notes to Consolidated Financial Statements

September 30, 2014 and 2013

### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### *Nature of Operations and Principles of Consolidation*

DeKalb Memorial Hospital, Inc., d/b/a DeKalb Health (Hospital), a not-for-profit organization, provides inpatient and outpatient health care services generally to residents of DeKalb County, Indiana and contiguous counties. Expenses relate to the provision of medical care and related general and administrative costs. The consolidated financial statements include the accounts of DeKalb Memorial Hospital, Inc., d/b/a DeKalb Health and its wholly owned subsidiary, DeKalb Memorial Pharmicare LLC (DMP), a not-for-profit limited liability company which operates a retail pharmacy within the Hospital facility. All significant intercompany balances and transactions have been eliminated in consolidation.

#### *Use of Estimates*

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue, expenses, gains, losses and other changes in net assets during the reporting period. Actual results could differ from those estimates.

#### *Cash and Cash Equivalents*

The Hospital considers all liquid investments, other than those limited as to use, with original maturities of three months or less to be cash equivalents. At September 30, 2014 and 2013, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

At September 30, 2014, the Hospital's cash accounts exceed federally insured limits by approximately \$2,740,000.

#### *Investments and Investment Return*

Investments in equity securities having a readily determinable fair value and in all debt securities are carried at fair value. Other investments are valued at the lower of cost (or fair value at time of donation, if acquired by contribution) or fair value. Certificates of deposit are stated at cost plus accrued interest, which approximates fair value. The Hospital has classified all of its investments in debt and equity securities as trading securities. Investment return includes dividend, interest and other investment income and realized and unrealized gains and losses on investments carried at fair value.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in unrestricted net assets. Other investment return is reflected in the consolidated statements of operations and changes in net assets as unrestricted, temporarily restricted or permanently restricted based upon the existence and nature of any donor or legally imposed restrictions.

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Notes to Consolidated Financial Statements

September 30, 2014 and 2013

### ***Assets Limited as to Use***

Assets limited as to use include (1) assets held by a trustee under terms of a debt agreement, (2) assets restricted by donors and (3) assets set aside by the Board of Directors for future capital improvements over which the Board retains control and may at its discretion subsequently use for other purposes. Amounts required to meet current liabilities of the Hospital, if any, are included in current assets.

### ***Patient Accounts Receivable***

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

For receivables associated with services provided to patients who have third-party coverage, the Hospital analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payer has not yet paid, or for payers who are known to be having financial difficulties that make the realization of amounts due unlikely).

For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Hospital records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated or provided by policy) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

The Hospital's allowance for doubtful accounts for self-pay patients increased from \$1,155,945 at September 30, 2013, to \$1,560,771 at September 30, 2014. In addition, the Hospital's write-offs decreased approximately \$173,000 from approximately \$5,065,000 for the year ended September 30, 2013, to approximately \$4,892,000 for the year ended September 30, 2014. The increase in the allowance for doubtful accounts is due to higher self-pay activity during the year. The decrease in write-offs was the result of trends experienced in the collection of self-pay patients in fiscal year 2014.

### ***Inventories***

Supply inventories are stated at the lower of cost, determined using the first-in, first-out (FIFO) method or market.

# **DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health**

## **Notes to Consolidated Financial Statements**

**September 30, 2014 and 2013**

### ***Property and Equipment***

Property and equipment are recorded at cost and are depreciated on a straight-line basis over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives.

Donations of property and equipment are reported at fair value as an increase in unrestricted net assets unless use of the assets is restricted by the donor. Monetary gifts that must be used to acquire property and equipment are reported as restricted support. The expiration of such restrictions is reported as an increase in unrestricted net assets when the donated asset is placed in service.

### ***Long-Lived Asset Impairment***

The Hospital evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimate future cash flows expected to result from the use and eventual disposition of the asset is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended September 30, 2014 and 2013. Fair value was determined based on current and projected cash flows.

### ***Patient Accounts Receivable Financing***

Under a credit financing agreement, qualified self-pay patients can receive interest-bearing loans from an independent financial institution to pay their receivable balances to the Hospital. The transfer of these receivables is with full recourse to the Hospital. At September 30, 2014 and 2013, these receivables totaled \$313,930 and \$342,492, respectively. The Hospital has recorded a liability for estimated required repayments of \$2,560 and \$4,726 on these loans at September 30, 2014 and 2013, respectively.

### ***Temporarily Restricted Net Assets***

Temporarily restricted net assets are those whose use by the Hospital has been limited by donors to a specific time period or purpose. Temporarily restricted net assets at September 30, 2014 and 2013, were available for the purchase of building improvements and equipment and operational expenses of various Hospital service lines.

**DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health**  
**Notes to Consolidated Financial Statements**  
**September 30, 2014 and 2013**

***Net Patient Service Revenue***

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as adjustments become known.

***Charity Care***

The Hospital provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue. The Hospital's direct and indirect costs for services furnished under its charity care policy aggregated approximately \$1,156,000 and \$1,155,000 in 2014 and 2013, respectively.

***Contributions***

Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

Gifts received with donor stipulations are reported as either temporarily or permanently restricted support. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified and reported as an increase in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as temporarily restricted contributions and released from restriction.

***Estimated Malpractice Costs***

The Hospital participates in the Indiana Medical Malpractice Act which limits the maximum recovery to \$1,250,000 per occurrence, the first \$250,000 of which would be the responsibility of the Hospital, with the balance paid by the State of Indiana Patient Compensation Fund. The Hospital carries a claims-made basis insurance policy covering the Hospital's \$250,000 of exposure per claim with a \$5,000,000 annual aggregate. Accounting principles generally accepted in the United States of America require a health care provider to accrue the expense of its share of malpractice claim costs, if any, for any reported and unreported incidents of potential improper professional service occurring during the year by estimating the probable ultimate costs of the incidents, including an estimate for claims incurred but not yet reported. Based upon the Hospital's claim experience, an accrual of \$75,000 has been made at September 30, 2014 and 2013, which is included in other accrued liabilities. It is reasonably possible that this estimate could change materially in the near term.

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Notes to Consolidated Financial Statements

### September 30, 2014 and 2013

In 2012, the Hospital adopted the provisions of Accounting Standards Update (ASU) 2010-24, *Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries*. This ASU eliminates the practice of netting claim liabilities with expected related insurance recoveries for balance sheet presentation. As a result of the adoption of ASU 2010-24, the Hospital has recorded a long-term asset and liability of approximately \$29,000 and \$542,000 included in other current assets on the consolidated balance sheet as of September 30, 2014 and 2013, respectively.

#### **Electronic Health Records Incentive Program**

The Electronic Health Records Incentive Program, enacted as part of the *American Recovery and Reinvestment Act of 2009*, provides for one-time incentive payments under both the Medicare and Medicaid programs to eligible hospitals that demonstrate meaningful use of certified electronic health records technology (EHR). Payments under the Medicare program are generally made for up to four years based on a statutory formula. Payments under the Medicaid program are generally made for up to four years based upon a statutory formula, as determined by the state, which is approved by the Centers for Medicare and Medicaid Services. Payment under both programs are contingent on the hospital continuing to meet escalating meaningful use criteria and any other specific requirements that are applicable for the reporting period. The final amount for any payment year is determined based upon an audit by the fiscal intermediary. Events could occur that would cause the final amounts to differ materially from the initial payments under the program.

The Hospital recognizes revenue ratably over the reporting period starting at the point when management is reasonably assured it will meet all of the meaningful use objectives and any other specific grant requirements applicable for the reporting period.

In 2014, the Hospital completed the third-year requirements under both the Medicare and Medicaid programs and has recorded revenue of approximately \$700,000, which is included in other revenue within operating revenues in the consolidated statements of operations. In 2013, the Hospital completed the second-year requirements under both the Medicare and Medicaid programs and recorded revenue of approximately \$940,000, which is also included in other revenue within operating revenues in the consolidated statements of operations.

#### **Pension Plan**

The Hospital has a noncontributory defined contribution pension plan covering all eligible employees. The Hospital's cost each year is determined by the plan as a specific percentage of each participating employee's salary. It is the Hospital's policy to fund pension costs as accrued. Pension expense was approximately \$1,037,000 and \$1,001,000 in 2014 and 2013, respectively.

#### **Self Insurance**

The Hospital has elected to self-insure certain costs related to employee health programs. Costs resulting from noninsured losses are charged to income when incurred. The Hospital has purchased insurance that limits its exposure for individual claims to \$95,000 per covered employee and that limits its aggregate exposure to approximately \$5,174,000.

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Notes to Consolidated Financial Statements

September 30, 2014 and 2013

### ***Income Taxes***

The Hospital has been recognized as exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and a similar provision of state law. However, the Hospital is subject to federal income tax on any unrelated business taxable income. The Hospital files tax returns in the U.S. federal jurisdiction. With a few exceptions, the Hospital is no longer subject to U.S. federal or state examinations by tax authorities for years before 2011.

The Hospital has elected to have DMP's income taxed as a partnership under provisions of the Internal Revenue Code and a similar section of the state income tax law. Therefore, taxable income or loss is reported to the Hospital for inclusion in its tax returns and no provision for federal and state income taxes is included in these statements.

DMP is subject to U.S. federal, state and local or non-U.S. income tax examinations by tax authorities for all periods since its inception in 2011.

### ***Excess (Deficiency) of Revenue Over Expenses***

The consolidated statements of operations include excess (deficiency) of revenue over expenses. Changes in unrestricted net assets which are excluded from the excess (deficiency) of revenue over expenses, consistent with industry practice, include contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purpose of acquiring such assets).

### ***Reclassifications***

Certain reclassifications have been made to the 2013 consolidated financial statements to conform to the 2014 consolidated financial statement presentation. These reclassifications had no effect on the change in net assets.

## **Note 2: Net Patient Service Revenue**

The Hospital recognizes patient service revenue associated with services provided to patients who have third-party payer coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Hospital's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Hospital records a significant provision for uncollectible accounts related to uninsured patients in the period the services are provided. This provision for uncollectible accounts is presented on the consolidated statement of operations as a component of net patient service revenue.

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Notes to Consolidated Financial Statements

### September 30, 2014 and 2013

The Hospital has agreements with third-party payers that provide for payments to the Hospital at amounts different from its established rates. These payment arrangements include:

*Medicare.* Inpatient acute care services and substantially all outpatient services provided to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. The prospectively determined rates are not subject to retroactive adjustment although determination of certain elements of the rates can occur after the current period and generate final settlement after submission of annual cost reports by the Hospital and audits thereof by the fiscal intermediary.

*Medicaid.* The Hospital is reimbursed for Medicaid inpatient and outpatient services at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors.

*Other Reimbursement Arrangements.* The Hospital also has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Hospital under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates.

Patient service revenue, net of contractual allowances and discounts (but before the provision for uncollectible accounts), recognized in the years ended September 30, 2014 and 2013, respectively, was approximately:

	<b>2014</b>	<b>2013</b>
Medicare	\$ 13,977,791	\$ 11,704,924
Medicaid	2,236,447	3,976,700
Other third-party payers	32,987,587	32,152,406
Self-pay	6,709,340	8,363,042
Total	\$ 55,911,165	\$ 56,197,072

In 2011, the state of Indiana submitted certain Medicaid State Plan Amendments to the Centers for Medicare and Medicaid Services (CMS) to incorporate a Provider Assessment Fee, requesting retroactive approval to July 1, 2011, which was approved by CMS initially in 2012. The effect of the Provider Assessment Fee on reimbursement is to increase Medicaid base fee for service and diagnosis related group payment rates to Indiana hospitals and reduce the level of Medicaid lump sum payments made under the existing Medicaid Supplemental Payment programs. For the year ended September 30, 2014, the Hospital paid Provider Assessment Fees of approximately \$2,096,000, and received payments from the program of approximately \$2,899,000, yielding a net increase to 2014 revenue in excess of expenses of approximately \$803,000. For the year ended September 30, 2013, the Hospital paid Provider Assessment Fees of approximately \$2,300,000, and received payments from the program of approximately \$3,900,000, yielding a net increase to 2013 revenue in excess of expenses of approximately \$1,600,000. Provider Assessment Fee expense is included within other expenses and additional reimbursements received from the program are included within net patient service revenue on the 2014 and 2013 consolidated statements of operations.

# DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health

## Notes to Consolidated Financial Statements

September 30, 2014 and 2013

The 2014 net patient service revenue increased approximately \$94,000 due to changes in amounts previously estimated that are no longer necessary as a result of final settlements.

### Note 3: Concentration of Credit Risk

The Hospital grants credit without collateral to its patients, most of whom are area residents and are generally insured under third-party payer agreements. The mix of receivables from patients and third-party payers at September 30, 2014 and 2013, was:

	<b>2014</b>	<b>2013</b>
Commercial insurance	37%	30%
Medicare	19	26
Medicaid	4	4
Self-pay	30	33
Other	10	7
	<u>100%</u>	<u>100%</u>

### Note 4: Investments and Investment Return

#### *Assets Limited as to Use*

Assets limited as to use at September 30, include:

	<b>2014</b>	<b>2013</b>
Cash and money market funds	\$ 123,727	\$ 92,136
Certificates of deposit	2,916,386	—
Mutual funds		
Equity mutual funds		
Large blend and growth funds	5,867,680	4,834,868
Intermediate term growth funds	1,870,054	1,707,642
Small blend and growth funds	1,231,016	934,078
International funds	4,751,495	6,696,061
Other funds	1,572,061	1,249,707
Fixed income mutual funds	3,416,212	1,694,676
	<u>\$ 21,748,631</u>	<u>\$ 17,209,168</u>
Internally designated	\$ 18,811,389	\$ 17,207,351
Externally restricted by donors or held by trustees under debt agreements	2,937,242	1,817
	<u>\$ 21,748,631</u>	<u>\$ 17,209,168</u>

**DeKalb Memorial Hospital, Inc. d/b/a DeKalb Health**  
**Notes to Consolidated Financial Statements**  
**September 30, 2014 and 2013**

Total investment return is comprised of the following:

	<b>2014</b>	<b>2013</b>
Interest and dividend income	\$ 289,315	\$ 381,215
Realized gains on sales of securities	1,425,650	70,526
Unrealized gains (losses) on trading securities	(130,239)	1,339,837
Total investment return	\$ 1,584,726	\$ 1,791,578

**Note 5: Property and Equipment**

Property and equipment at September 30 consists of:

	<b>2014</b>	<b>2013</b>	<b>Estimated Useful Life</b>
Land	\$ 393,118	\$ 393,118	
Land improvements	1,692,300	1,699,339	5-15 years
Hospital buildings	43,291,106	42,710,321	5-40 years
Medical office buildings	9,438,452	9,427,779	5-40 years
Equipment	21,076,295	21,416,545	5-20 years
Medical office equipment	52,658	52,658	5-20 years
Construction in progress	2,634,212	106,925	
	78,578,141	75,806,685	
Less accumulated depreciation and amortization	(41,228,725)	(38,263,772)	
	\$ 37,349,416	\$ 37,542,913	

**Note 6: Investment in Equity Investee**

The Hospital has a 50% ownership in a joint venture, which operates an occupational health clinic (RediMed DeKalb LLC) in Auburn, Indiana. The Hospital accounts for the investment under the equity method of accounting. The Hospital recognized no gain or loss for the year ended September 30, 2014 related to its investment in RediMed DeKalb LLC. The Hospital recognized a gain of \$217,304 for the year ended September 30, 2013, related to its investment in RediMed DeKalb LLC, which is included in other income (expense) category in the consolidated statements of operations.

**Note 7: Medical Office Buildings**

The Hospital owns medical office buildings (MOBs) adjacent to the Hospital, and leases space in these MOBs to physicians under various operating leases. Other revenue for the years ended September 30, 2014 and 2013, includes gross rental income of approximately \$657,000 and \$709,000, respectively, from cancelable and noncancelable leases of the medical office building.

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The following is a schedule, by year, of future minimum rental income to be received under operating leases which have initial or remaining noncancelable terms in excess of one year as of September 30, 2014:

2015		\$	288,994	
2016			105,038	
			105,038	
		\$	394,032	

**Note 8: Long-Term Debt**

Long-term debt at September 30, consists of the following:

	<b>2014</b>		<b>2013</b>
Note payable to bank, maturity date of January 14, 2018 (A)	\$ 686,486	\$	2,431,936
Note payable to bank, maturity date of March 14, 2020 (B)	—		5,900,000
Note payable to bank, maturity date of July 15, 2024 (C)	10,887,186		—
Various miscellaneous notes payable to bank, collateralized by equipment, maturing through January 1, 2019 with interest payable at 3.02%	498,268		—
Capital lease obligations, at various imputed interest rates ranging from 2.26% to 3.02%	924,381		1,397,696
	12,996,321		9,729,632
Less current maturities	(2,073,657)		(3,823,028)
	\$ 10,922,664	\$	5,906,604

- (A) In 2013, the Hospital entered into a \$9,000,000 revolving bank line of credit expiring in 2018, but is subject to a due on demand clause. At September 30, 2014 and 2013, there was \$686,486 and \$2,431,936, respectively, borrowed against this line. The line of credit is secured by certain investments. Monthly payments of accrued interest are due beginning February 2013, and the line of credit is due on demand. If no demand is made by the bank, the outstanding principal and any accrued and unpaid interest is due January 2018. Interest varies based on an internal index of the issuing bank, and was 2.75% at September 30, 2014 and 2013.
- (B) In 2013, the Hospital entered into a \$6,500,000 term note originally maturing in 2020. At September 30, 2013, there was \$5,900,000 borrowed against this note. During the year ended September 30, 2014, this note was refinanced as a result of the issuance of the \$11,025,000 term note and the Hospital was relieved of this obligation.
- (C) In 2014, the Hospital entered into a \$11,025,000 term note maturing in 2024. At September 30, 2014, there was \$10,887,186 borrowed against this note. The note is secured by inventory, accounts receivable, equipment and certain other assets. Monthly principal payments of \$68,907 plus interest are due beginning August 2014. All outstanding principal and any accrued and unpaid interest is due July 2024. Interest rate is 1.75 percentage points over the One Month London Inter-Bank Offered Rate (LIBOR) and was 1.91% at September 30, 2014.

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Aggregate annual maturities and sinking fund requirements of long-term debt and payments on capital lease obligations at September 30, 2014, are:

	<b>Long-Term Debt (Excluding Capital Lease Obligations)</b>	<b>Capital Lease Obligations</b>
2015	\$ 1,626,128	\$ 463,978
2016	943,097	446,102
2017	946,657	37,175
2018	950,326	—
2019	852,976	—
Thereafter	6,752,756	—
	<b>\$ 12,071,940</b>	<b>947,255</b>
Less amount representing interest		(22,874)
Present value of future minimum lease payments		924,381
Less current maturities		(447,529)
Noncurrent portion		<b>\$ 476,852</b>

Property and equipment include the following property under capital leases:

	<b>2014</b>	<b>2013</b>
Equipment	\$ 2,105,113	\$ 2,105,113
Less accumulated depreciation	(1,056,557)	(631,534)
	<b>\$ 1,048,556</b>	<b>\$ 1,473,579</b>

**Note 9: Interest Rate Swap Agreement**

***Variable-to-Fixed Interest Rate Swap***

During 2014, as a strategy to maintain acceptable levels of exposure to the risk of changes in future cash flows due to interest rate fluctuations, the Hospital entered into an interest rate swap agreement related to its 2014 floating rate debt. The agreement provides for the Hospital to receive interest from the counterparty at LIBOR and to pay interest to the counterparty at a fixed rate of 4.28% on the notional amount of \$10,887,186 at September 30, 2014. Under the agreement, the Hospital pays or receives the net interest amount monthly, with the monthly settlements included in interest expense.

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The table below presents certain information regarding the Hospital's interest rate swap agreement.

	<u>2014</u>
Fair value of interest rate swap agreement	\$ (244,209)
Balance sheet location of fair value amount	Other liabilities
Loss recognized in change in net assets	\$ (244,209)
Location of loss recognized in change in net assets	Expenses

**Note 10: Disclosures About Fair Value of Assets and Liabilities**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets or liabilities
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

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## Notes to Consolidated Financial Statements

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### Recurring Measurements

The following table presents the fair value measurements of assets recognized in the accompanying consolidated balance sheets measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at September 30, 2014 and 2013:

	Fair Value	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>September 30, 2014</b>				
Investments				
Money market funds	\$ 102,871	\$ 102,871	\$ —	\$ —
Equity mutual funds				
Large blend and growth funds	5,867,680	5,867,680	—	—
Intermediate term growth funds	1,870,054	1,870,054	—	—
Small blend and growth funds	1,231,016	1,231,016	—	—
International funds	4,751,495	4,751,495	—	—
Other funds	1,572,061	1,572,061	—	—
Fixed income mutual funds	3,416,212	3,416,212	—	—
Interest rate swap agreement	(244,209)	—	(244,209)	—

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	Fair Value	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>September 30, 2013</b>				
Investments				
Money market funds	\$ 87,004	\$ 87,004	\$ —	\$ —
Equity mutual funds				
Large blend and growth funds	4,834,868	4,834,868	—	—
Intermediate term growth funds	1,707,642	1,707,642	—	—
Small blend and growth funds	934,078	934,078	—	—
International funds	6,696,061	6,696,061	—	—
Other funds	1,249,707	1,249,707	—	—
Fixed income mutual funds	1,694,676	1,694,676	—	—

Following is a description of the valuation methodologies and inputs used for assets measured at fair value on a recurring basis and recognized in the accompanying consolidated balance sheets, as well as the general classification of such assets pursuant to the valuation hierarchy. The Hospital has no assets or liabilities measured at fair value on a nonrecurring basis. There have been no significant changes in the valuation of techniques during the year ended September 30, 2014.

### **Investments**

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. The Hospital has no Level 2 securities. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy. The Hospital has no Level 3 securities.

### **Interest Rate Swap Agreement**

The fair value is estimated using forward-looking interest rate curves and discounted cash flows that are observable or can be corroborated by observable market data and, therefore, is classified within Level 2 of the valuation hierarchy.

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**Note 11: Significant Estimates and Concentrations**

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

***Allowance for Net Patient Service Revenue Adjustments***

Estimates of allowances for adjustments included in net patient service revenue are described in Notes 1 and 2.

***Malpractice Claims***

Estimates related to the accrual for medical malpractice claims are described in Note 1.

***Regulatory Investigations***

The U.S. Department of Justice, the Internal Revenue Service and other federal agencies routinely conduct regulatory investigations and compliance audits of health care providers. The Hospital is subject to these regulatory efforts. Management is currently unaware of any regulatory matters which may have a material adverse effect on the Hospital's financial position or results of operations.

***Investments***

The Hospital invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the accompanying consolidated balance sheets.

***Litigation***

In the normal course of business, the Hospital is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the Hospital's commercial insurance; for example, allegations regarding employment practices or performance of contracts. The Hospital evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. At September 30, 2014 and 2013, no accrual of potential losses from litigation was recorded other than in relation to the Hospital's estimated malpractice insurance costs as discussed in Note 1. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

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## Notes to Consolidated Financial Statements

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### Note 12: Related Party Transactions

The Hospital and DeKalb County Community Memorial Hospital Foundation, Inc. (Foundation) are related parties that are not financially interrelated organizations. The Foundation was established to receive and administer funds and to apply them for the acquisition, construction, establishment and operation of a Community Memorial Hospital for DeKalb County, Indiana. In the absence of donor restrictions, funds are distributed as determined by the Foundation's Board of Directors, which are separately appointed from that of the Hospital.

The Hospital received \$1,000,000 in donations from the Foundation for the year ended September 30, 2014. The Hospital did not receive any donations from the Foundation for the year ended September 30, 2013. There were no transfers for the years ended September 30, 2014 and 2013.

### Note 13: Functional Expenses

The Hospital provides health care services to residents within its geographic location. Expenses related to providing these services are as follows:

	<u>2014</u>	<u>2013</u>
Health care services	\$ 54,360,437	\$ 52,857,848
General and administrative	6,718,706	6,532,992
	<u>\$ 61,079,143</u>	<u>\$ 59,390,840</u>

### Note 14: *Patient Protection and Affordable Care Act*

The *Patient Protection and Affordable Care Act* (PPACA) will substantially reform the United States health care system. The legislation impacts multiple aspects of the health care system, including many provisions that change payments from Medicare, Medicaid and insurance companies. Starting in 2014, the legislation required the establishment of health insurance exchanges, which provide individuals without employer-provided health care coverage the opportunity to purchase insurance. It is anticipated that some employers currently offering insurance to employees will opt to have employees seek insurance coverage through the insurance exchanges. It is possible the reimbursement rates paid by insurers participating in the insurance exchanges may be substantially different than rates paid under current health insurance products. Another significant component of the PPACA is the expansion of the Medicaid program to a wide range of newly eligible individuals. In anticipation of this expansion, payments under certain existing programs, such as Medicare disproportionate share, will be substantially decreased. Each state's participation in an expanded Medicaid program is optional.

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The PPACA is extremely complex and has been difficult for the federal government and each state to implement. While the long term overall impact of the PPACA cannot currently be estimated, it is possible it will have a negative impact on the Hospital's net patient service revenue.

**Note 15: Subsequent Events**

Subsequent events have been evaluated through the date of the Independent Auditor's Report, which is the date the consolidated financial statements were available to be issued.