

INDIANA GAMING COMMISSION

BUSINESS MEETING

MARCH 19, 2015

ORIGINAL

The Indiana Gaming Commission Business Meeting was stenographically taken down by me, Tonya Esparza, CSR, RPR, a Notary Public in and for the County of Hamilton, State of Indiana, held at the Indiana State Library, History Reference Room, 315 West Ohio Street, Indianapolis, Indiana, commencing at the hour of 2:13 p.m., March 19, 2015. The following transcript is a true and accurate transcript of the proceedings held.

CIRCLE CITY REPORTING
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A P P E A R A N C E S

ON BEHALF OF THE GAMING COMMISSION:

- Cris Johnston, Chairman
- Robert Morgan, Commissioner
- Joseph Svetanoff, Commissioner
- Anita Sherman, Commissioner
- Mike Herndon, Commissioner
- Ernest Yelton, Executive Director
- Jennifer Reske, Deputy Director
- Sara Tait, General Counsel

I N D E X O F E X H I B I T S

PAGES

- Roll call4
- Approval of Minutes5
- Report of Executive Director5
- New Business10
- Patrons, Voluntary Exclusion10
- Supplier renewals13
- Suppliers Disciplinary Actions17
- Occupational Licenses18
- Casino Renewals28
- Change in POA29

I N D E X O F E X H I B I T S

(Continued)

PAGES

- Disciplinary Actions	31
- Athletic Division	35
- Rules	37
- Presentations	39

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
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1 CHAIRMAN JOHNSTON: Good afternoon.
2 Welcome to the March 19th Indiana Gaming
3 Commission meeting.

4 Have a quick announcement and
5 introduction. First announcement I'd like to
6 make is for those of you that are frequent or
7 periodic attendees to this meeting, and
8 particularly the March meeting, you will find
9 that I am not the multi-tasker that my
10 predecessor Chairman Bell was. So you will not
11 be getting updates of the NCAA game. So be
12 checking your own smart phones.

13 So with that out of the way, I would like
14 to make one introduction. We do have a policy
15 director from the governor's office that covers
16 the Indiana Gaming Commission with us today,
17 and I would like to introduce Adam Berry in the
18 back of the room.

19 Welcome, Adam. Thank you for attending.

20 With that, I will call today's meeting of
21 the Indiana Commission -- Indiana Gaming
22 Commission to order, and we'll call the role.

23 Commission Morgan?

24 COMMISSIONER MORGAN: Present.

25 CHAIRMAN JOHNSTON: Commissioner

1 Svetanoff?

2 COMMISSIONER SVETANOFF: Here.

3 CHAIRMAN JOHNSTON: Commissioner Sherman?

4 COMMISSIONER SHERMAN: Here.

5 CHAIRMAN JOHNSTON: Commissioner Herndon?

6 COMMISSIONER HERNDON: Present.

7 CHAIRMAN JOHNSTON: And Chairman Cris

8 Johnston is present.

9 First order is approval of the minutes
10 which have been distributed.

11 Any comments or questions about the
12 minutes?

13 Seeing none, is there a motion to approve
14 the minutes?

15 COMMISSIONER MORGAN: Motion to approve.

16 COMMISSIONER SVETANOFF: Second.

17 CHAIRMAN JOHNSTON: Motion and a second.

18 All those in favor, say aye.

19 (Chorus of ayes.)

20 CHAIRMAN JOHNSTON: All those opposed?

21 Thank you very much.

22 Next item on tap is the report of the
23 executive director.

24 MR. YELTON: Thank you, Mr. Chairman and
25 Commission.

1 We'll begin with our exclusion summary.
2 Since the November 2014 Commission meeting, our
3 staff has added 17 individuals to the exclusion
4 list, which bars those patrons from entering
5 any casino in the State of Indiana.

6 Of those 17 individuals, they were placed
7 on the exclusion for capping, pitching,
8 past-posting, or stealing another patrons'
9 chips while gambling. Five individuals were
10 placed on the exclusion list for theft of cash
11 or credits exceeding \$500. The four
12 individuals left were placed on the exclusion
13 list for attempting fraudulent cash
14 transactions.

15 That now brings the total up to 459
16 individuals on our exclusion list. Our
17 background and financial investigations
18 division has concluded its reinvestigation of
19 southwest surveillance systems. The reports
20 have been submitted to you in your materials.
21 If you have any questions, Directors Brown and
22 Leek are here to answer them.

23 Any questions from the Commission at this
24 time?

25 Okay. For a staff update, Colonel Rollins

1 is pleased to announce the promotion of Gaming
2 Control Officer Tom Bennett as Central
3 Division's supervisor. Tom is standing there
4 in the back, can't miss him. Tom came to the
5 Gaming Commission in August 27th of 2007 as
6 part of the original Gaming Control Division.
7 Prior to that he was an Indiana State Trooper
8 for 23 years where he attained the rank of
9 first sergeant. He was also a US Army veteran.

10 We also welcome Hannah Rose -- Hannah?
11 There's Hannah -- as our new licensing
12 coordinator. She graduated from Georgetown
13 College in May of 2014 and has a BA in
14 communications with a minor in psychology.
15 Hannah is originally from Murray, Kentucky, and
16 just moved to Indiana in January.

17 Finally, we have our waiver summary. Cris
18 was kind of busy these last few months. The
19 Casino Association can now allow patrons known
20 to the casino staff and that have
21 identification credentials on file to be exempt
22 from showing identification every day for a
23 marker.

24 Its members were also granted relief for
25 the security escort for transfers of cash, and

1 all cash equivalents between the cage and bank
2 locations for the amounts of \$5,000 or less.

3 Their dealers at the table games may
4 continue the transactions of a buy-in prior to
5 the notification from surveillance that they're
6 required to photograph for the currency
7 transaction report had been taken.

8 The Association was granted a waiver to
9 eliminate the nongaming employee chip
10 redemption log, since the information on the
11 form is not used by the casino except to
12 document an even exchange.

13 French Lick was granted relief from the
14 requirement that a visual inspection of playing
15 cards by players being conducted prior to the
16 commencement of blackjack games. However, if
17 the player does request them to individually
18 inspect the cards, the casino will do so.

19 Horseshoe Southern Indiana to allow the
20 utilization of a dealer rather than a
21 supervisor in a division of a box person. The
22 number of tables game employees at a craps game
23 will not change remaining at four, and if a
24 supervisor is needed, one will be available in
25 the pit area.

1 Rising Star will be allowed to staff the
2 surveillance room with two surveillance
3 employees at all time, with the exception of
4 permitting one employee the ability to leave
5 for breaks, such as restroom and lunch.

6 The drop -- during the drop in the count
7 process, Rising Star will staff the
8 surveillance room with one surveillance
9 employee to observe the drop, one surveillance
10 employee to observe the count, and one
11 surveillance employee to monitor all other
12 gaming activities at the time.

13 Finally, Tropicana was granted a permanent
14 relief from the requirement for card
15 inspections for pre-shuffled cards using
16 blackjack, nonhandheld games. The casino will
17 continue to verify quantity and suit, plus
18 inspect the back of the cards of one out of
19 every ten of the pre-shuffled shoes.

20 And that, Mr. Chairman and Members of the
21 Commission, concludes my report.

22 CHAIRMAN JOHNSTON: Thank you, Director
23 Yelton.

24 Any questions for the director?

25 Thank you very much.

1 Any old business to come before the board
2 of Commission?

3 Seeing none, let's move into new business.

4 The first order of new business is the
5 Voluntary Exclusion Program orders, and there's
6 34 of them.

7 Tami?

8 MS. TIMBERMAN-WRIGHT: It's quicker than
9 what you think.

10 Good afternoon, Commissioners and
11 executive staff. You have before you 34 orders
12 regarding the Voluntary Exclusion Program.
13 Pursuant to the rules of the program, the
14 identities of the Volunteer Exclusion Program
15 participants must remain confidential.

16 Pursuant to 68 IAC 6-3-2(g), a participant
17 in the program agrees that if he or she
18 violates the terms of the program and enters
19 the gaming area of the facility under the
20 jurisdiction of the Commission, they will
21 forfeit any jackpot or thing of value one as a
22 result of wager.

23 Under Orders 2015-1 through 2015-34, a
24 total sum of \$68,851.72 was forfeited by John
25 Does 1 through 34. These winnings were

1 collected at Ameristar, Blue Chip, French Lick,
2 Hoosier Park, Hollywood, Horseshoe, Horseshoe
3 Southern Indiana, Indiana Grand, Majestic Star,
4 Rising Star, and Tropicana Evansville.

5 These winnings were withheld as required
6 by Commission regulations.

7 Commission staff recommends that you
8 approve these Orders.

9 CHAIRMAN JOHNSTON: Thank you very much.

10 Any questions at all?

11 What's the pleasure of the Commission?

12 COMMISSIONER MORGAN: Motion to approve.

13 COMMISSIONER SHERMAN: Second.

14 CHAIRMAN JOHNSTON: There's a motion and a
15 second. Any further discussion or questions?

16 Seeing none, all those in favor, say aye.

17 (Chorus of ayes.)

18 CHAIRMAN JOHNSTON: Opposed?

19 Thank you very much, Tami.

20 Volunteer Exclusion Program settlement
21 order for consideration -- orders. Erica,
22 welcome.

23 MS. SULLIVAN: Good afternoon. I present
24 for your consideration Order Nos. 2015-36 and
25 2015-37, approving settlements in lieu of

1 administrative proceedings with respect to VEP
2 seizure amounts.

3 Order 2015-36 relates to VEP John Doe 46
4 whose jackpot remittance was approved by the
5 Commission in Order 2014-065. JD46 submitted
6 an application for voluntary exclusion to the
7 Commission on July 1st, 2007, and was
8 discovered in a casino on or about April 30th,
9 2014. John Doe 46 -- after winning a jackpot
10 worth \$2,400 before applicable taxes.

11 Commission staff offered to settle this
12 matter by refunding \$859.29 of the moneys
13 seized by John Doe 46 in exchange for JD 46's
14 withdrawal of the appeal.

15 John Doe 46 accepted the settlement, and
16 the ALJ has issued an order approving the
17 settlement agreement.

18 I also present to you Order 2015-37
19 relating to the VEP John Doe 84 whose jackpot
20 remittance was approved by the Commission in
21 order 2014-191. John Doe 84 submitted an
22 application for voluntary exclusion to the
23 Commission on September 7th, 2013. The
24 application was for a one-year exclusion.

25 On or about October 11, 2014, John Doe 84

1 was discovered at the French Lick casino with
2 approximately \$1,418 in winnings and cash
3 equivalent. Commission staff offered to settle
4 this matter by refunding eight hundred four
5 hundred eleven dollars fifty cents [sic] of the
6 money seized from John Doe 84 as well as the
7 cash equivalence in exchange for John Doe 84
8 withdrawing the appeal. John Doe 84 agreed to
9 the settlement, and the ALJ has approved this
10 agreement.

11 Commission staff recommends that you
12 approve the settlement agreements in Orders
13 2015-36 and 2015-37.

14 CHAIRMAN JOHNSTON: Thank you very much.
15 Any questions for Erica?

16 Seeing none, is there a motion to approve
17 the two Orders 36 and 37?

18 COMMISSIONER MORGAN: Motion to approve.

19 COMMISSIONER HERNDON: Second.

20 CHAIRMAN JOHNSTON: Motion and a second.
21 All those in favor?

22 (Chorus of ayes.)

23 CHAIRMAN JOHNSTON: Opposed?

24 Motion passes. Thank you very much.

25 Next order of business is consideration of

1 an order for supplier renewals Ed Harcourt.

2 Welcome, Ed.

3 MR. HARCOURT: Thank you, Mr. Chair.

4 Members of the Commission, you have before
5 you Order No. 2015-38 concerning the renewal of
6 suppliers' licenses pursuant to the Indiana
7 Code Section 4-33-7-8 and 68 Indiana
8 Administrative Code Section 2-2-8, a supplier's
9 license must being renewed annually for a \$7500
10 renewal fee. Each of the following licensees
11 has requested renewals of its license and has
12 paid the appropriate renewal fee.

13 The Order before you would like to approve
14 the renewal of the following supplier licenses.
15 There's 14 so please bear with me.

16 Bally Gaming, Incorporated; Data
17 Financial, Incorporated; DEQ Systems
18 Corporation; Digideal Corporation; Happ
19 Controls, Incorporated; Interblock Luxury
20 Gaming Products d.d.; International Game
21 Technology; Incredible Technologies,
22 Incorporated; Midwest Gaming Supply Company;
23 Patriot Gaming and Electronics, Incorporated;
24 Southwest Surveillance Systems; Technical
25 Security Integration, Incorporated; TCS John

1 Huxley Europe, Limited; and WMS Gaming, Inc.

2 Commission staff recommends that you
3 approve the renewal licenses for these
4 suppliers.

5 CHAIRMAN JOHNSTON: Thank you, Ed.

6 Any questions?

7 Seeing none, is there a motion to approve?

8 COMMISSIONER SVETANOFF: Motion to
9 approve.

10 COMMISSIONER SHERMAN: Second.

11 CHAIRMAN JOHNSTON: Motion and a second.

12 All those in favor, say aye.

13 (Chorus of ayes.)

14 CHAIRMAN JOHNSTON: Opposed?

15 Motion passes. Thank you very much.

16 MR. HARCOURT: Thank you.

17 CHAIRMAN JOHNSTON: The next Order for
18 consideration is a supplier license. Garth
19 Brown.

20 MR. BROWN: Good afternoon, Commissioners
21 and executive staff. You have before you an
22 Order granting a permanent supplier's license
23 to ABS Money Systems, Incorporated. On or
24 about June 27, 2014, ABS Money Systems, Inc.,
25 submitted a supplier's license application to

1 the IGC. ABS supplies and services automated
2 kiosk and cash-handling equipment in parts to
3 schools, businesses, banks, the gaming
4 industry, and governments in Ohio, Indiana, and
5 Kentucky.

6 After review of submitted applications
7 commission staff issued a temporary license for
8 ABS on July 8, 2014. The temporary license
9 allowed ABS to begin selling products in
10 Indiana.

11 Commission staff conducted a background
12 and financial investigation on ABS and its
13 substantial owners and key persons. Commission
14 staff could find no derogatory information that
15 would affect the applicant's suitability.

16 Staff filed a report regarding ABS has
17 been made available for your review. You will
18 need to grant or deny ABS application for a
19 permanent supplier's license. Staff recommends
20 that you grant the application.

21 CHAIRMAN JOHNSTON: Thank you very much.

22 Any questions for Garth?

23 Seeing none, is there a motion to approve
24 the order?

25 COMMISSIONER MORGAN: Motion to approve

1 the order.

2 COMMISSIONER HERNDON: Second.

3 CHAIRMAN JOHNSTON: There's the motion and
4 a second. All those in favor, say aye.

5 (Chorus of ayes.)

6 CHAIRMAN JOHNSTON: Opposed?

7 Thank you very much, Mr. Brown.

8 Moving on, we have an order to consider
9 and -- for approval of a settlement agreement.
10 Chris Gray. Welcome.

11 MS. GRAY: Good afternoon, Commissioners
12 and executive staff. Order 2015-40 is a
13 settlement agreement with Aristocrat wherein
14 the supplier did not follow the shipment rules.
15 Aristocrat has agreed to a monetary settlement
16 of \$3,000 in lieu of disciplinary action. The
17 commission staff recommends that you approve
18 Order 2015-40.

19 CHAIRMAN JOHNSTON: Any questions of
20 Chris? Seeing none, all those in favor, say --
21 hold on there.

22 Is there a motion?

23 COMMISSIONER MORGAN: Motion to approve.

24 COMMISSIONER SHERMAN: Second.

25 CHAIRMAN JOHNSTON: There's a motion and a

1 second. All those in favor, say aye.

2 (Chorus of ayes.)

3 CHAIRMAN JOHNSTON: Opposed?

4 Motion passes.

5 Thank you very much.

6 MS. GRAY: Thank you.

7 CHAIRMAN JOHNSTON: Thank you, Chris.

8 Orders concerning occupational licenses.

9 MR. HARCOURT: Thank you, Mr. Chair.

10 I present for your consideration Orders
11 No. 2015-41 and 2015-43 through 46. These
12 orders all deny the individual's applications
13 for permanent occupational licenses to work at
14 casinos throughout the State pursuant to
15 Indiana Code Section 4-33-8-3(4), the
16 Commission may not issue an occupational
17 license to an individual unless the individual
18 has met the standards adopted by the Commission
19 for holding an occupational license.

20 An applicant for a level 2 or 3
21 occupational license shall include the
22 applicant's criminal history in his or her
23 application pursuant to 68 Indiana
24 Administrative Code Section 2-3-4(e)(14) and 68
25 Indiana Administrative Code Section

1 2-3-4(f)(10).

2 Any misrepresentation or omission made
3 with respect to an application may be grounds
4 for denial of the application pursuant to 68
5 Administrative Code Section 2-3-4(b)(2).

6 Additionally, an applicant must comply
7 with all requests for information, documents,
8 or other materials relating to the applicant
9 and his or her application during the
10 investigation conducted by the Commission
11 pursuant to 68 Indiana Administrations Code
12 section 2-3-5(b)(9).

13 As part of the routine background
14 investigation into each applicant, the
15 Commission investigators and staff discovered
16 that the applicants' representative orders
17 2015-41 and 2015-43 through 46 failed to
18 provide complete or accurate criminal
19 histories. Several of the applicants also
20 failed to respond to Commission request for
21 information from investigators or staff during
22 the background investigation.

23 The executive director revoked the
24 applicants' temporary licenses upon completion
25 of each investigation. All individuals were

1 given an opportunity to withdraw their
2 applications from consideration for permanent
3 licensure at that time. Detailed information
4 regarding the investigation into each
5 individual's specific order is contained in the
6 confidential materials provided to the
7 Commission.

8 Because applicants failed to provide their
9 criminal histories in their applications or
10 failed to respond to the Commission request for
11 information, staff recommends that the
12 applicants for permanent licensure be denied in
13 Orders 2015-41 and 2015-43 through 46.

14 CHAIRMAN JOHNSTON: So 42 has not been
15 included?

16 MR. HARCOURT: Correct. We withdrew it
17 earlier today, withdrew their application.

18 CHAIRMAN JOHNSTON: Thank you very much.
19 Questions of Ed?

20 COMMISSIONER MORGAN: Just one question.
21 So you're recommending we approve the motion
22 here that you're --

23 MR. HARCOURT: Yes. Yes.

24 CHAIRMAN JOHNSTON: Which is the denial of
25 the applications?

1 MR. HARCOURT: Yes.

2 CHAIRMAN JOHNSTON: Okay. Any further
3 questions?

4 Motion to accept the recommendation to
5 deny the license?

6 COMMISSIONER SVETANOFF: Motion to accept.

7 COMMISSIONER HERNDON: Second.

8 COMMISSIONER MORGAN: I'll second the
9 motion.

10 CHAIRMAN JOHNSTON: A motion and a second.
11 All those in favor, say aye?

12 (Chorus of ayes.)

13 CHAIRMAN JOHNSTON: Opposed?

14 Thank you very much. The motion passes.

15 MR. HARCOURT: Thank you.

16 CHAIRMAN JOHNSTON: Other matters with
17 licensing, Erica.

18 MS. SULLIVAN: I present for your
19 consideration Order No. 2015-47, an order
20 denying an individual's application for
21 permanent occupation licensure.

22 On or about August 21st, 2013, the
23 applicant in Order 2015-47 applied for a
24 permanent occupational license to work at
25 Horseshoe Hammond as a cage cashier. During

1 the routine background investigation, it was
2 discovered that this individual did not meet
3 the criteria for licensure as outlined in
4 68 IAC 2-3-4(c).

5 Applicant was given a probationary period
6 in order to come into compliance. Applicant
7 failed to come into compliance during the
8 probationary period, and because of this
9 failure to come into compliance, the executive
10 director revoked applicant's temporary license
11 and identification badge on March 9, 2015.

12 Applicant was given an opportunity to
13 withdraw her application for permanent
14 licensure at the time of revocation. Detailed
15 information regarding this investigation is
16 contained in your confidential materials.

17 Because of applicant's failure to meet
18 criteria for suitability as outlined in 68 IAC
19 2-3-4, in spite of being given the probationary
20 period, Commission staff recommends you deny
21 this application for permanent licensure as
22 stated in Order 2015-47.

23 CHAIRMAN JOHNSTON: Take each individuals.
24 Are there any questions on this particular
25 matter for Erica?

1 No questions? All those in favor of
2 accepting the recommendation and adopting the
3 order, please say aye.

4 COMMISSIONER MORGAN: Motion to approve.

5 COMMISSIONER SHERMAN: Second.

6 COMMISSIONER SVETANOFF: Second.

7 CHAIRMAN JOHNSTON: There's a motion and a
8 second. All in favor, say aye.

9 (Chorus of ayes.)

10 CHAIRMAN JOHNSTON: Opposed?

11 Move on.

12 MS. SULLIVAN: The applicant in Order
13 2015-48, which has been prepared for you,
14 actually withdrew their application this
15 morning as well.

16 CHAIRMAN JOHNSTON: Okay.

17 MS. SULLIVAN: So I will move on to Order
18 2015-49. That is an Order denying individual's
19 application for permanent occupational
20 licensure as well.

21 On or about November 14, 2014, the
22 applicant in Order 2015-49 applied for a
23 permanent occupational license to work at
24 Horseshoe Hammond as an usher. In her
25 application she disclosed an extensive criminal

1 history. This extensive criminal history
2 included at least 22 arrest, charges, or
3 convictions since 2008.

4 Additionally, several of the items
5 disclosed were related to theft or conversion.
6 Because of this extensive criminal history, it
7 was determined that applicant did not meet
8 licensing criteria as outlined in 68 IAC
9 2-3-4 -- or 2-3-5(c)(14), and the executive
10 director revoked the applicant's temporary
11 identification badge and license.

12 Applicant was give an opportunity to
13 withdraw her application for permanent
14 licensure. More detailed information is
15 provided in your confidential materials.
16 Because applicant has failed to meet
17 suitability criteria for licensure, Commission
18 staff recommends you deny the application for
19 permanent licensure as stated in order 2015-49.

20 CHAIRMAN JOHNSTON: Questions on Order 49
21 for Erica?

22 Seeing none, is there a motion to accept
23 the recommendation and adopt the order?

24 COMMISSIONER SHERMAN: Motion to accept
25 recommendation.

1 COMMISSIONER MORGAN: Second the motion.

2 CHAIRMAN JOHNSTON: There's a motion and a
3 second. All those in favor, say aye.

4 (Chorus of ayes.)

5 CHAIRMAN JOHNSTON: Opposed?

6 Motion carried.

7 COMMISSIONER SVETANOFF: Mr. Chairman, for
8 the record at this time I would like to abstain
9 from voting on Order 2015-49.

10 CHAIRMAN JOHNSTON: And -- perfect. We
11 have four, which is sufficient to adopt the
12 business. Thank you very much. So noted.

13 Thank you very much -- oh, we have one
14 more. 50.

15 MS. SULLIVAN: I present for your
16 consideration Order 2015-50. Pursuant to
17 Indiana Code 4-35-6.5-11, an individual who has
18 been convicted of a felony may not be granted
19 an occupational license.

20 However, Indiana Code Section 4-35-6.5-11
21 and 68 Indiana Administrative Code Section
22 2-4-2 allow an applicant who has been convicted
23 of a felony to request a waiver, if he or her
24 meets certain criteria. The Commission may
25 grant a felony a waiver allowing the applicant

1 to obtain an occupational license, if the
2 individual has demonstrated by clear and
3 convincing evidence the individual's
4 rehabilitation after considering several
5 factors laid in Indiana Code Section
6 4-35-6.5-11(c).

7 On or about February 13, 2014, Mr. Brian
8 Farmer applied for a felony waiver to work in a
9 licensed position at Hoosier Park's Winner's
10 Circle Off Track Betting facility in New Haven,
11 Indiana. The executive director appointed me
12 to serve as a review officer, and I held a
13 hearing on this matter with Mr. Farmer present
14 at the Hoosier Park Casino in Anderson,
15 Indiana, on March 5, 2015.

16 Mr. Farmer disclosed two felonies: A 1995
17 auto theft and a 2004 DUI. He has provided
18 testimony about his rehabilitation and has
19 demonstrated ownership of his mistakes. He has
20 participated in counseling related to his
21 mistakes and has spoken in front of others
22 facing similar charges. He has shown that he
23 has undertaken great responsibility in his job
24 duties.

25 Staff accordingly recommends that the

1 Commission adopt the review officer's findings
2 and facts and approve Mr. Farmer's application
3 for felony waiver with the condition that if he
4 experiences a title change, job change, or
5 promotion, that he be required to submit a new
6 waiver application.

7 Therefore I recommend that you affirm the
8 findings of fact and conclusions of law and
9 approve Mr. Farmer's application for a felony
10 waiver in Order 2015-50.

11 CHAIRMAN JOHNSTON: Thank you very much.

12 Questions of Erica?

13 Seeing none, is there a motion to adopt
14 the findings and approve the waiver as
15 recommended.

16 COMMISSIONER SVETANOFF: Motion to approve
17 and adopt.

18 COMMISSIONER HERNDON: Second.

19 CHAIRMAN JOHNSTON: There's a motion and
20 a second.

21 All those in favor, say aye.

22 (Chorus of ayes.)

23 CHAIRMAN JOHNSTON: Opposed?

24 Motion passes. Thank you very much.

25 MS. SULLIVAN: Thank you, Mr. Chair.

1 CHAIRMAN JOHNSTON: Casino renewals.
2 Mr. Harcourt.

3 MR. HARCOURT: Thank you, Mr. Chair.
4 Members of the Commission, you have before you
5 Orders 2015-51 and 2015-52 regarding the annual
6 renewal of the gambling game licenses for
7 Hoosier Park, LLC, and Centaur Acquisition,
8 LLC, doing business as Indiana Grand Racing
9 Casino.

10 Both casinos have filed the required
11 paperwork and fees necessary for renewal.
12 Hoosier Park's license will expire March 30,
13 2015. Indiana Grand's license will expire
14 March 30th, 2015.

15 At the 2014 business meeting by Orders
16 2014-54 and 2014-55, the Commission approved
17 the power of attorneys for Hoosier Park and
18 Indiana Grand respectively. Those approvals
19 expired upon the renewal of each casinos
20 gambling game license. For that reason, all
21 casinos must either request renewal of the
22 Commission's approval of the power of attorney
23 concurrently with the request for license
24 renewal, or present the Commission with a new
25 power of attorney naming a new trustee and

1 waiver.

2 Hoosier Park has requested renewal of
3 John Gambs, and Indiana Grand has requested
4 renewal of Tom Dingman as their respective
5 power of attorneys.

6 Staff recommends you approved Orders
7 2015-51 and 2015-52 respectfully renewing
8 Hoosier Park and Indiana Grand's gambling game
9 licenses.

10 CHAIRMAN JOHNSTON: Any questions?

11 Is there a motion to approval Orders 51
12 and 52?

13 COMMISSIONER MORGAN: Motion to approve.

14 COMMISSIONER SVETANOFF: Second.

15 CHAIRMAN JOHNSTON: There's a motion and a
16 second.

17 All those in favor, say aye.

18 (Chorus of ayes.)

19 CHAIRMAN JOHNSTON: Opposed?

20 Motion is adopted.

21 Let's move on to modifications for power
22 of attorney.

23 MR. HARCOURT: Thank you, Mr. Chair.

24 Members of the Commission, you have before you
25 Orders 2015-53 and 2015-54 regarding the

1 replacement of power of attorneys for Horseshoe
2 Hammond, LLC, and Caesars Riverboat Casino,
3 LLC, doing business as Horseshoe Southern
4 Indiana.

5 At the June and November 2014 business
6 meetings, by Orders 2014-129 and 2014-126, the
7 Commission approved power of attorneys for
8 Horseshoe Hammond and Horseshoe Southern
9 respectively.

10 Under Indiana Code Section 4-33-6-22(d), a
11 casino licensee must petition the Commission to
12 change its power of attorney. Horseshoe
13 Hammond and Horseshoe Southern have properly
14 petitioned the Commission. Each power of
15 attorney names Thomas Thanas as trustee in
16 waiting. Mr. Thanas's bio and resume are
17 contained in the confidential materials
18 provided to the Commission.

19 Staff recommends that you approve Orders
20 2015-53 and 2015-54 changing Horseshoe Hammond
21 and Horseshoe Southern's power of attorneys to
22 Mr. Thanas.

23 CHAIRMAN JOHNSTON: Any questions of him?

24 Seeing none, what's the pleasure of the
25 Commission?

1 COMMISSIONER MORGAN: Motion to approve.

2 COMMISSIONER SHERMAN: Second.

3 CHAIRMAN JOHNSTON: Motion to approve
4 Orders 53 and 54. All those in favor, say aye.

5 (Chorus of ayes.)

6 CHAIRMAN JOHNSTON: Opposed?

7 Motion is approved.

8 THE WITNESS:

9 MR. HARCOURT: Thank you.

10 CHAIRMAN JOHNSTON: Thank you very much.
11 Disciplinary actions. Chris.

12 MS. GRAY: Good afternoon again,
13 Commissions and executive staff. You have
14 before you eleven settlement agreements
15 concerning disciplinary actions. The first
16 settlement is with Ameristar, Order 2015-55,
17 wherein the casino allowed an underage person
18 on the casino floor. Ameristar has agreed to
19 a monetary settlement of \$4,500 in lieu of
20 disciplinary action.

21 CHAIRMAN JOHNSTON: Questions?

22 Proceed.

23 MS. GRAY: Order 2015-56 is a settlement
24 agreement with Belterra wherein the casino did
25 not follow the rules regarding the securing of

1 progressive controllers. Belterra has agreed
2 to a monetary settlement of 2,500 in lieu of
3 disciplinary action.

4 CHAIRMAN JOHNSTON: Questions?

5 MS. GRAY: Order 2015-57 is a settlement
6 agreement with Blue Chip and includes two
7 counts. In the first count the casino failed
8 to follow the rules regarding slot moves. In
9 the second count an underage vendor was allowed
10 on the casino. Blue Chip has agreed to a total
11 monetary settlement of \$4,000 in lieu
12 disciplinary action.

13 CHAIRMAN JOHNSTON: Continue.

14 MS. GRAY: The fourth Order 2015-58 is a
15 settlement agreement with French Lick and
16 includes three counts. In the first count an
17 underage person was allowed on the casino
18 floor; the second count violated the rules and
19 internal controls for inventory of chips at
20 closed table games; in the third count the
21 casino failed to timely notify the gaming
22 agents of a termination. French Lick has
23 agreed to a total monetary settlement of
24 \$11,000 in lieu of disciplinary action.

25 CHAIRMAN JOHNSTON: Questions?

1 MS. GRAY: Orders 2015-59 is a settlement
2 agreement with Hollywood and includes two
3 counts. In the first count the casino allowed
4 an underage person on the casino floor; in the
5 second count the casino violated the
6 specifications for playing cards. Hollywood
7 has agreed to a total monetary settlement of
8 \$11,500 in lieu of disciplinary action.

9 CHAIRMAN JOHNSTON: Please continue.

10 MS. GRAY: Order 2015-60 is a settlement
11 agreement with Hoosier Park wherein the casino
12 failed to timely notify the gaming agent of two
13 terminations. Hoosier Park has agreed to
14 a monetary settlement of \$4,000 in lieu of
15 disciplinary action.

16 CHAIRMAN JOHNSTON: Please continue.

17 MS. GRAY: The seventh Order 2015-61 is a
18 settlement agreement with Horseshoe Hammond,
19 wherein an underage person was allowed on the
20 casino floor. Horseshoe Hammond has agreed to
21 a monetary settlement of \$4,500.

22 CHAIRMAN JOHNSTON: Continue, please.

23 MS. GRAY: Order 2015-62 is a settlement
24 agreement with Horseshoe Southern Indiana,
25 wherein the casino failed to timely file an

1 RG-1. Horseshoe Southern Indiana has agreed to
2 a monetary settlement of \$5,000.

3 CHAIRMAN JOHNSTON: Questions?

4 Continue.

5 MS. GRAY: Order 2015-63 is a settlement
6 agreement with Indiana Grand and includes two
7 counts. In the first count an underage person
8 was allowed on the casino floor; the second
9 count violated the rules regarding the vendor
10 visitor log. Indiana Grand has agreed to
11 a total monetary settlement of \$4,500.

12 CHAIRMAN JOHNSTON: Questions?

13 Continue.

14 MS. GRAY: Order 2015-64 is a settlement
15 agreement with Majestic Star and includes four
16 counts. In count one the casino failed to
17 secure playing cards that were not being
18 utilized in a live table game; in count two the
19 casino violated the playing card rule; in the
20 third count the casino failed to timely file
21 RG-1s; the fourth count violated the rule
22 requiring the notification of apparent criminal
23 activity. Majestic Star has agreed to a total
24 monetary settlement of \$16,500 in lieu of
25 disciplinary action.

1 The final order 2015-65 is a settlement
2 agreement with Tropicana and includes three
3 counts. The first count violated the rule
4 requiring a second deck of playing cards
5 utilized at a table game must have a different
6 color of back than the first deck; in the
7 second count an underage person was allowed on
8 the casino floor; the third count violated the
9 rule regarding storage of slot machines.
10 Tropicana has agreed to a total monetary
11 settlement of \$5,000 in lieu disciplinary
12 action.

13 CHAIRMAN JOHNSTON: Any questions for
14 Order 65 or previous orders?

15 Seeing none, what's the pleasure of the
16 Commission?

17 COMMISSIONER MORGAN: Motion to approve.

18 COMMISSIONER SVETANOFF: Second.

19 CHAIRMAN JOHNSTON: There's a motion and a
20 second. All those in favor, say aye.

21 (Chorus of ayes.)

22 CHAIRMAN JOHNSTON: Opposed?

23 The Orders pass. Thank you very much.

24 MS. GRAY: Thank you.

25 CHAIRMAN JOHNSTON: Next order of business

1 is consideration of an order regarding
2 Promoter's Bond. Ed.

3 MR. HARCOURT: Thank you, Mr. Chair.
4 Members of the Commission, you have before you
5 Order No. 2015-66 regarding 4 Champs
6 Promotions, LLC's surety bond.

7 4 Champs Promotions obtained a promotor's
8 license on November 18, 2014, conducted a
9 professional boxing event on November 22nd,
10 2014, in Indianapolis, Indiana. As required by
11 statute and administrative rules, 4 Champs
12 Promotions obtained his surety bond in the
13 amount of \$10,000, which guarantees payment of
14 all financial and tax obligations under Indiana
15 Code Section 4-33-22-32.

16 Although some payments resulting from the
17 event have been paid, 4 Champs Promotions has
18 failed to make all required payments.
19 Specifically, 4 Champs Promotions continues to
20 owe unpaid reimbursement fees, ticket taxes,
21 boxer licensing fees, and a boxer's prize
22 purse.

23 Cumulatively, these outstanding amounts
24 total \$3,611.50. Pursuant to resolution
25 2010-127, the Commission must approve the

1 recover of the required payments due to the
2 exercise of the surety bond. To date,
3 Commission staff has been unable to recover the
4 outstanding amounts through communications with
5 4 Champs Promotions.

6 Commission staff respectfully requests
7 that you approve Order No. 2015-66, which will
8 allow the staff to claim against the surety
9 bond in order to recover the outstanding.

10 CHAIRMAN JOHNSTON: Questions of Ed?

11 COMMISSIONER SHERMAN: Motion to approve.

12 CHAIRMAN JOHNSTON: Motion to approve the
13 Order.

14 COMMISSIONER MORGAN: Second.

15 CHAIRMAN JOHNSTON: And a second. All
16 those in favor, say aye.

17 (Chorus of ayes.)

18 CHAIRMAN JOHNSTON: Opposed?

19 Thank you very much. The motion passes.

20 MR. HARCOURT: Thank you.

21 CHAIRMAN JOHNSTON: Michelle Baldwin walks
22 us through rules.

23 MS. BALDWIN: Thank you. Good afternoon,
24 Commissioners and executive staff. Before you
25 now is resolution 2015-67, which would adopt an

1 emergency rule regarding limited mobile gaming.

2 Legislation was passed back in 2013 that
3 permits limited mobile gaming and requires the
4 IGC to promulgate rules to regulate this new
5 form of gaming. Due to Governor Pence's
6 moratorium on rules in Executive Order 13-03,
7 the Commission must request and receive
8 permission from the Office of Budget and
9 Management -- or Management and Budget, and --
10 to receive the permission in order to
11 promulgate any type of new rule.

12 This approval was granted February 5th of
13 this year, and Commission staff continues to
14 work diligently to finalize these rules and
15 complete the promulgation process. And we
16 anticipate that this will be final by the end
17 of this year.

18 In the interim it is necessary for rules
19 to be in place to regulate limited mobile
20 gaming until the final rule is in effect.
21 Accordingly, Commission staff requests that you
22 approve Resolution 2015-67, adopt the emergency
23 rules on limited mobile gaming.

24 CHAIRMAN JOHNSTON: Now, the final rule
25 will come back before the --

1 MS. BALDWIN: Yes, it will.

2 CHAIRMAN JOHNSTON: -- the Commission?

3 MS. BALDWIN: Yes, it will.

4 CHAIRMAN JOHNSTON: You anticipate that
5 before the end of the year?

6 MS. BALDWIN: Yes.

7 MR. YELTON: Also, I might add that we did
8 provide a copy of these rules in advance to
9 Centaur, who did examine them and offer no
10 suggestions or changes at this time.

11 CHAIRMAN JOHNSTON: Any other questions of
12 Michelle?

13 Is there a motion to --

14 COMMISSIONER MORGAN: Motion to approve.

15 COMMISSIONER HERNDON: I'll second.

16 CHAIRMAN JOHNSTON: All those in favor,
17 say aye.

18 (Chorus of ayes.)

19 CHAIRMAN JOHNSTON: All those opposed?

20 The motion passes.

21 We have several visitors with us today.
22 We appreciate you coming to the Commission
23 meeting.

24 The first we would like to hear from is
25 Ms. Jessica Levin from UNITE HERE local 1.

1 Thank you. You're welcome. We have a
2 five-minute time limit.

3 MS. LEVIN: No problem.

4 CHAIRMAN JOHNSTON: Okay. Thank you very
5 much.

6 MS. LEVIN: First of all, I want to thank
7 you for allowing me to speak today. My name is
8 Jessica. I have been a union bartender at
9 Ameristar Casino in East Chicago for almost six
10 years, and a member of UNITED HERE local 1.

11 Casinos were brought to northwest Indiana
12 with the promise of good jobs, good benefits,
13 and reasonable standards of living for those
14 working there. We fought to hold the casinos
15 to this promise by negotiating contracts with
16 good benefits and pay, including a health care
17 plan that allows us to care for ourselves and
18 our families. With this job, I've been able to
19 earn my bachelor's and also buy my first home
20 with it. And I've enjoyed working -- working
21 there, and my coworkers and my guests have
22 become like my family.

23 Yet things have changed fast in Ameristar.
24 The work we have done to make sure our jobs are
25 good jobs is in jeopardy. Ameristar was

1 purchased by Pinnacle Entertainment, a
2 corporation based out of Las Vegas, in late
3 2012. Our union contract expired around that
4 time, and to this day, Ameristar has not agreed
5 to a new contract with our union. Now this
6 out-of-town company is threatening to take away
7 our good, affordable health insurance and
8 implement their own.

9 Ameristar's plan would be so expensive
10 that after one year it would cost me nearly
11 half my mortgage payment. That means that I
12 would have to choose between my health or my
13 home. And I'm not the only one. Ameristar's
14 health plan would cost some of my coworkers a
15 quarter of their salary.

16 It is not a -- this is not the picture of
17 good jobs, good benefits, and a decent life for
18 the people of northwest Indiana. Ameristar
19 workers want to be self-sufficient. We don't
20 want to rely on the public health system or
21 public aid. We don't want a handout. We want
22 good jobs, and I know you ladies and gentlemen
23 of the Commission share this vision with me.

24 The truth is Ameristar is capable of
25 continuing to create good jobs. In fact,

1 Ameristar made \$18.53 million last month, and
2 was the only casino in the area to see revenue
3 gains compared to the same month in 2014.

4 Now Ameristar pushing for a extension to
5 the promotional (inaudible) of the gaming bill
6 that is moving through the State senate. Why
7 should Ameristar get more tax breaks when it's
8 not promising to keep the providing good jobs
9 of Indiana?

10 By threatening our health care, Ameristar
11 is threatening the jobs and standard of living
12 for the people of northwest Indiana, and we've
13 organized our co-workers in the community to
14 hold Ameristar accountable. For many of us,
15 this is the fight of our lives.

16 As you've -- may read in the papers on
17 March 4th, people who work at Ameristar called
18 for a full boycott of Ameristar. We are asking
19 our guests to stay away until Ameristar settles
20 a fair contract that includes our current
21 health care plan.

22 We are thrilled that the boycott we are
23 organizing has already generated a lot of
24 attention in the community. We are proud that
25 we have the full support of the entire

1 northwest Indiana labor community, and we are
2 just getting started. We will continue this
3 boycott as long as -- as long as necessary and
4 further escalate our organizing until we are
5 sure our jobs can continue to support us. We
6 will be reaching out to our guests that we
7 serve every day in and making it clear. Do not
8 spend a penny at Ameristar until we have a fair
9 contract. Our health is dependent on it.

10 I know you take seriously the mandate to
11 promote the best interest of the citizens of
12 Indiana. We share this goal. So we're here
13 today asking you to respect the boycott of
14 Ameristar and ensure that Ameristar provides
15 good jobs in northwest Indiana.

16 Thank you for your time.

17 CHAIRMAN JOHNSTON: Thank you, Ms. Levin.
18 Thank you very much.

19 Our next guest is from Blue Chip Casino.
20 Mr. Erickson, welcome.

21 MR. ERICKSON: Commissioners,
22 Mr. Chairman, executive staff, Mr. Yelton,
23 thank you for having me here today. My name is
24 Lief Erickson, and I'm the vice president and
25 general manager of Blue Chip Casino.

1 I forgot to turn on my projector here, and
2 those in the crowd can follow along, if I can
3 figure it out. There we go.

4 I want to thank you for the opportunity to
5 bring you up to speed on Blue Chip Hotel,
6 Casino & Spa. I've heard that some of you have
7 never been to the property, and for others you
8 haven't been there in quite some time.

9 I'd like to start with a brief history of
10 the property.

11 I got it.

12 Our property was originally opened in
13 1997. It was acquired by Boyd Gaming in 1999.
14 During that same year, we finished construction
15 on the original 184-room hotel of the property.
16 2005 we built a four-level, 900-space parking
17 garage, and in 2006 completed construction on a
18 single-level casino vessel. That vessel at the
19 time was the largest Coast Guard-certified
20 vessel in the world.

21 In 2009 we had a real game changer. We
22 built a Spa Blu Tower, 22 stories, 302 rooms, a
23 world-class spa, and enhanced and expanded our
24 pavilion.

25 Our recent success with market share is

1 really due to our renewed efforts at leveraging
2 our world-class facility as a reason to visit
3 the property. The 300-million plus capital
4 investment between 2005 and 2009 has positioned
5 us exceptionally well for the industry trend of
6 increased spending in the non-gaming sector.

7 We're able to attract groups -- group
8 business from very small to very large. This
9 would be from bachelorette parties, all the way
10 up to a thousand who attend the trade shows.
11 And we're also very proud that Blue Chip has --
12 many of its amenities currently are being
13 duplicated across our company due to their
14 success at Blue Chip.

15 This is what the property looked like in
16 1999 when it was just the original multilevel
17 casino and the 184-room hotel. And when guests
18 arrived at the hotel, this was the porte
19 cochere they saw.

20 Today the property has changed
21 considerably. And now when guests arrive,
22 they're met by this real striking visual. We
23 have three restaurants. William B's Steakhouse
24 is an upscale restaurant, serving prime beef,
25 fresh seafood, seasonal specialties. We have

1 Options Buffet is our busiest restaurant, seats
2 340 people. We do about 1100 covers a day in
3 there. It's open for all three meal periods.
4 And then the bottom picture is Nelson's Deli,
5 and is it our only 24-hour operation. It
6 serves hotdogs, deli sandwiches, homemade
7 grab-and-go stuff, hotdogs, stuff for
8 on-the-go.

9 We have two retail outlets -- one too
10 many. We have The Gift Box, which is a
11 traditional hotel gift shop, sells sundries,
12 snacks, casual wear, T-shirts, that kind of
13 stuff. And then we have the Its Vegas Baby
14 gift shop that is more towards fashion,
15 designer wear, and accessories.

16 From an entertainment perspective, we have
17 three options. We have Rocks Lounge which is
18 adjacent to the casino floor, and that's --
19 serves adult beverages from 7:00 in the morning
20 until 3:00 a.m. the next morning. We have Its
21 Vegas Baby, which is really styled after the
22 old Vegas dinner showroom theaters, and that's
23 open only Mondays -- or excuse me, only Fridays
24 and Saturdays, serves dinner until 10:00 p.m.,
25 and then it becomes a nightclub. And it's one

1 of the more popular destinations in our area.
2 On the bottom is a sports bar called The Game.
3 The Game is open seven days a week, serves
4 stadium style foods, burgers, casual entrees,
5 and has sports tickers that gives scores on all
6 games from a variety of sports.

7 We're also a regional beater in banquets
8 and conventions. We have 30,000 square feet of
9 adjustable meeting space. So we can take
10 groups as small as maybe 15 and put them in our
11 boardroom. We can do classroom style setup for
12 groups from 20 to 500. And then we have the
13 Stardust event center where we can host dinners
14 of -- sitdown dinners for up to 700 people or
15 concerts with up to 1200 attendees.

16 About the event center on the second floor
17 of the Spa Blu Hotel -- I think I got ahead of
18 myself. Above the event center is the Spa Blu
19 Hotel. That's 242 guest rooms and 60 suites.
20 On the second floor is Spa Blu Spa. The
21 picture in the upper left-hand corner is the
22 front desk area so it gives people a great
23 impression of what the rooms will be like.

24 The picture on the right is a premium king
25 room. All the rooms in this tower have

1 floor-to-ceiling windows on one wall. And the
2 picture on the bottom is one of 60 junior
3 suites, 600 square feet, typically like a room
4 and a half.

5 This next slide as a couple of our suites.
6 In the lower right-hand corner is a lake view
7 suite. We have 23 of these. They're a
8 thousand square foot plus, and are for some of
9 our better players. The picture in the top
10 left is the loft. This is a one-of-a-kind
11 room, 1600 square feet. It's never for sale on
12 the market. This is specifically for maybe ten
13 different of our best customers.

14 On the second floor of Spa Blu Tower, is
15 the spa itself, Spa Blu. This truly sets us
16 apart from all the other gaming properties in
17 our greater region. We're the only property
18 with a spa.

19 It's a 10,000 square foot spa, has nine
20 treatment rooms, a full service salon, and
21 fitness center.

22 There's also men's and women's lounges
23 there that include steam rooms, a whirlpool
24 with a water wall -- that would be the picture
25 on the right, steam room and then the water

1 wall behind the whirlpool.

2 Picture on the upper left is the front
3 desk area when you first arrive at the spa.
4 And the picture at the bottom is one of the
5 salons.

6 Although the facility itself is a huge
7 part of our success, it may get people to come
8 once, but unless we can deliver exceptional
9 guest service, we can't get them to come back.

10 These are just some different pictures of
11 team members at different team member
12 functions. We celebrated in February service
13 awards. We had 41 ten-year recipients and 158
14 15-year recipients out of our 1,040 team
15 members. Out of those 158 15-year recipients,
16 half of those were day one team members.

17 And, of course, last but certainly not
18 least, is the Blue Chip Casino where we make
19 all of our revenue. We have 65,000 square feet
20 on a single level. We believe we provide a
21 very enjoyable gaming experience for our
22 guests. We have 8100 electronic gaming
23 devices, 44 table games, and a poker room with
24 eight tables.

25 Just a fact, really nothing to do with the

1 property tour here. But in December we
2 completed a conversion of our ship's boilers to
3 natural gas. This made us the first
4 passenger-carrying vessel in the world to burn
5 natural gas as a fuel.

6 And unless there's questions, that
7 completes my presentation.

8 CHAIRMAN JOHNSTON: Thank you very much.
9 Are there questions?

10 COMMISSIONER MORGAN: I just want to thank
11 you for taking your time --

12 MR. ERICKSON: It's my pleasure. Thank
13 you.

14 COMMISSIONER MORGAN: -- for us and giving
15 us this presentation.

16 MR. ERICKSON: Thank you. This last
17 picture here is taken on New Year's Eve,
18 seconds before the stroke of 12:00. We'd like
19 to have it look like that every day.

20 COMMISSIONER MORGAN: We hope you do.

21 CHAIRMAN JOHNSTON: Absolutely.

22 MR. ERICKSON: Thank you.

23 CHAIRMAN JOHNSTON: Thank you very much
24 for your presentation and operations and
25 contribution to the State of Indiana. Thank

1 you very much.

2 MR. ERICKSON: Thank you, sir. Thank you.

3 CHAIRMAN JOHNSTON: Our last guest is the
4 Foundations of East Chicago.

5 For those that need -- possibly a
6 reminder, we asked the Foundations of East
7 Chicago to make a presentation in our November
8 board meeting. Because of attendance issues,
9 we decided to postpone that until today's
10 meeting.

11 So thank you very much, Mr. Boyd.

12 MR. BOYD: Give us a moment for our crack
13 AV team to work this out.

14 CHAIRMAN JOHNSTON: Absolutely.

15 MR. BOYD: Chairman Johnson, Members of
16 the Commission, executive staff, I'm Jay Boyd
17 from Barnes & Thornburg in Indianapolis. Our
18 firm serves as general counsel to Foundations
19 of East Chicago, Inc. We are working with the
20 Foundations in organization, governance,
21 determination of tax status, and very
22 significantly, as the Commission is well aware,
23 the executive director, in years of litigation
24 over the local development agreement in the --
25 from the City of East Chicago. The Foundations

1 are the beneficiary under the 2011 local
2 development agreement for the City of East
3 Chicago with Ameristar, and under that
4 agreement we receive 1.625 percent of
5 Ameristar's win each year. We enjoy a great
6 relationship with Ameristar.

7 With me today for the Foundation are three
8 representatives. Nadyne Kokot, who is our --
9 oh, she is sitting there -- who is our
10 president and serves as chairman of the board
11 of directors. She has been an officer and
12 director of either the Foundations or
13 predecessor organizations for many years.

14 Also here is George Weems. George serves
15 as the interim executive director of the
16 Foundations. Previously he was an officer and
17 director of the Foundations and predecessor
18 organizations. At the end of last year he
19 resigned from his positions to take the
20 position as interim executive director while a
21 search -- a rigorous search process is under
22 way for a permanent replacement for Russ
23 Taylor, who is with me -- with us also today.
24 And we'll go through the slides and our report
25 on the Foundations activities with you.

1 Russ has been with the Foundation since
2 the beginning. He's worked with untold
3 multitudes of citizens in the City of East
4 Chicago, and nearly every nonprofit and
5 religious organization in the city over the
6 years, working through grant programs,
7 initiatives. He's developed a rigorous process
8 for going through all of the applications we
9 see by the Foundation each quarter. There's a
10 tremendous amount of need in the city of East
11 Chicago, and he's done a terrific job
12 processing that.

13 The empty chair here is for (inaudible)
14 commission mouthpiece, Peter Ruscoe who is laid
15 up in back with a bad back. I apologize as he
16 wouldn't come today as he was too goofy from
17 pain meds. If you believe that, fine. Judge
18 Yelton is probably aware of that. In any
19 event --

20 MR. YELTON: How do you know the
21 difference?

22 CHAIRMAN JOHNSTON: Goofier or --

23 MR. BOYD: Well, maybe that's the right
24 thing, Mr. Chair.

25 In any event, I'd like to call upon Russ

1 Taylor to come up and take you through the many
2 things the Foundations do and to highlight
3 grant activity and impact this has on the
4 citizen of each Chicago over recent years.

5 Russ?

6 MR. TAYLOR: Thank you, Jay.

7 MR. BOYD: Also I think each member of the
8 Commission has received a copy of our 2014
9 annual report. If you haven't, I have extra
10 copies here, in addition to which, I'm going to
11 hand out a report that Mr. Taylor has prepared
12 in his current capacity as a consultant to the
13 Foundation. This really shows -- this report
14 includes the materials that will be on the
15 slides he's going to present to you at this
16 point.

17 MR. TAYLOR: Good afternoon. First I want
18 to thank you for inviting us here today. I
19 think it was 2005 we were last here (inaudible)
20 how the Foundations of East Chicago are doing
21 for the community.

22 I'd like to begin by saying that I believe
23 the Foundation of East Chicago represent the
24 best form of community economic development
25 initiative. It empowers the community,

1 strengthens nonprofit agencies, and it provides
2 valuable stability to the community.

3 Looking back over the last several years,
4 2006 through 2014. We have revenue coming off
5 the riverboat to support the Foundation.
6 During the years of litigation, those moneys
7 were held so the curve kind of shows a drop in
8 2008.

9 If the moneys would continue to flow,
10 there's a line showing how an average of those
11 dollars would be distributed over the course
12 those years.

13 The top line is the level of endowment and
14 savings the Foundations have developed. You
15 can see in 2007 there was a drop that was
16 primarily due to a change in the market
17 conditions that happened in 2008. During the
18 period of time we did not have revenue from the
19 boat, we had to operate off our savings
20 accounts. We never at one time called upon any
21 of the principal that was invested into the
22 endowment.

23 During the course of that time, we
24 leveraged that money with some business loans,
25 and at the end of our litigation, when our

1 moneys returned, we placed it back into the
2 dominant invested moneys that we would have
3 invested over that period of time to increase
4 the endowment.

5 Our grant activity has grown over the
6 years. In 2012 there was a pent-up demand for
7 grants. Out of \$8.1 million, we awarded \$5.8
8 million in 2012, and 3.5 million in 2013 and
9 2014, 3.2 million out of a total of
10 5.3 million.

11 The number of grant volume applications
12 that we have is pretty large. In 2003 -- 2012
13 we had 96, 2004 we had 79 out of a total of
14 141. The process to evaluate these
15 applications take on a lot of different
16 components from understanding the community,
17 understanding the nonprofits asking for the
18 moneys, and the type of program that they are
19 investing in that would really qualify to help
20 the community.

21 The strategic plan which is developed in
22 2012 represents that we see three types of
23 stable -- critical elements in the community
24 that need to be stabilized to have a
25 sustainable life, and that is education,

1 health, and a safe and viable community.

2 The other types of investment that we make
3 in grants through either family support or
4 social services, arts and culture, youth
5 development, are all designed to support these
6 three critical components.

7 The next series of slides kind of touches
8 upon different areas that we're making
9 investment and grants. The format is the same
10 where we talk about the highlight of the
11 action, the financial support and what the
12 outcome is.

13 Under community health initiatives, the
14 Foundation has invested a hundred thousand
15 dollars to St. Catherine's Hospital in
16 partnership with Purdue Calumet and the rest of
17 the \$500,000 into initiatives that are
18 supporting the outcome of that study, which
19 took account for 500 citizen households and
20 also public meetings to document these concerns
21 of the community.

22 ECHO is a program whereby the faith-based
23 community is working with neighboring residents
24 around schools to build an interconnectivity
25 between the citizens, their children, and the

1 school system themselves.

2 Carmelite Homes, a special entity in East
3 Chicago, has started out as an orphanage
4 earlier in the century and converted to a
5 residential therapeutic center.

6 We invested \$180,000 in there in matching
7 grants so the money we put into the facility
8 has doubled, and their populations have
9 regrounded as a result.

10 Putting East Chicago to work is an
11 initiative because East Chicago needs jobs and
12 East Chicago needs qualified workers. This
13 initiative works with a collaboration of Ivy
14 Tech, Building Indiana, and others working to
15 assess worker skills, implement courses, and
16 continue to follow up with jobs that were
17 placed.

18 As a result 700 jobs -- individuals were
19 placed in jobs, 580 of which have been retained
20 successfully since their employment. And to
21 compare this work with others, the cost for
22 doing this job placement is 2500 per worker,
23 compared to Chicago Cook Workforce Development
24 agency, which costs 2200 -- \$22,000 per worker.

25 The physical fitness of the community is

1 important. The Chicago Fitness Center was more
2 or less forgotten about during the years, and
3 the Foundation stepped up. They provide two
4 qualified professional trainers. As a result
5 375 adults and a thousand students utilized the
6 facility per week. We've also funded and
7 replaced old repaired equipment.

8 General operation grants. Not too many
9 grants deal with general operation conditions
10 of nonprofits. They're all long-living
11 nonprofits of the community. We've invested
12 \$1.6 million over the three years to help 90
13 applicants utilize improvements to their
14 facilities or buy equipment or to retain staff.

15 Moms Taking Charge is a unique initiative
16 where moms are literally helping other moms,
17 and then they become mentors to expand the
18 fold. To date, 750 moms have been served
19 between 2012 to '14, which satisfies family
20 sight of 1800 persons.

21 Pantries and meals is critically important
22 to (inaudible). We've invested \$300,000 in
23 stabilizing the food pantry network, and
24 incorporated Meals on Wheels in the process of
25 delivering foods to those who are staying in

1 their homes.

2 The Northwest Indiana Food Bank has been
3 leveraged into this collaboration which affords
4 moneys to be stretched further. We currently
5 have 14 agencies dealing with the pantries in
6 the community. We also have a similar program
7 that deals with emergency feeding where
8 Catholic Family Services is the primary agent
9 to help collaborate with other churches. It's
10 really amazing to see the community working
11 together on this heating initiative.

12 Arts and schools, as you may know, it's
13 throughout the nation, this money is cut in
14 education. Arts is usually one of the first
15 things to suffer. This interesting thing is
16 that we've been working with Project Inspire,
17 which has been putting new programs or
18 returning programs for visual arts in the
19 schools, but the most important thing is this
20 year we created the -- or they created the
21 U-Verse Co (ph) program, which actually
22 addresses some questions that I asked years
23 ago: How do you use art to educate, not just
24 to use art to stimulate the brain so you can be
25 educated.

1 So they're utilizing arts in the avenue of
2 learning about the solar system. Over 8,000
3 students have been benefiting from this program
4 over the past three years.

5 The Foundation scholarships is a mainstay.
6 We started in 2008. In the last few years
7 we've invested \$1.2 million for 182
8 scholarships to be awarded to East Chicago
9 residents.

10 College readiness. In the inner city,
11 many of the families don't have any college
12 association through the parents or other family
13 members. So what we've done is work with the
14 local junior college and colleges to get
15 students to understand what college is all
16 about. As a result, they're changing their
17 attitudes about high school being the end of
18 their education career and moving into the
19 college.

20 Bridges of Care, it's a collaboration of
21 Cal College, Ivy Tech, East Chicago police,
22 communities, schools, and others, dealing with
23 trying to develop a citywide super
24 collaboration. We've invested 79,000 in this.
25 We have 60 agencies and persons who are part of

1 this collaboration, and they're learning how to
2 work with programs that are in somebody else's
3 agency so they don't have to reinvent them.
4 And they're creating a bridge between different
5 areas so that the family services and education
6 community is learning what the safety community
7 is doing and the like.

8 Also neighborhood revitalization is
9 critically important to an aging city.
10 Neighborhood Inc. is a unique agency that works
11 to develop a new program that they developed
12 called Best House on the Block. They invite
13 people to enter this program. They give money
14 from the -- from the investment of our grant
15 moneys to them to improve the houses and their
16 front yards.

17 Interestingly enough, those who aren't in
18 that program also improve their properties. So
19 it's kind of like a healthy growth into the
20 area. And then awards -- prizes are awarded at
21 the end. This has created a better
22 neighborhood synergy and it also lowered crime.

23 Ivy Tech East Chicago, we invested
24 \$2 million into infrastructure. It was a
25 tiring campus. Qualified professors were

1 leaving. As a result of making these
2 improvements technologically, and also
3 infrastructure and classroom environments have
4 been enhanced. They've recaptured some of
5 their professionals and kept the -- remain
6 there, and it has now become an education
7 powerhouse in the community working with
8 industry and receiving funds from industry and
9 other funders.

10 The Greenhouse Fellowship is another
11 unique initiative. Over the course of a
12 year-and-a-half, many studies were taken to
13 understand the power and how youth can be
14 leveraged into helping regrow a community.

15 As a result, seven graduates from Central
16 High School are being paid out of the grant of
17 \$630,000. They live in the community.
18 They're -- we have them placed into social
19 service areas where they work on a management
20 level, not just making copies, but having to
21 make decisions and doing research for them so
22 that they can grow in capacity and learn about
23 other resources that can be captured to support
24 their agencies.

25 The next stage is to work into developing

1 some sort of common initiative that they all
2 agree upon which will improve the community of
3 East Chicago.

4 The above samples represent \$10.6 million
5 out of a total of \$12.6 million which has been
6 invested between 2012 and '14. This year East
7 Chicago Foundation is turning its attention to
8 building capacity at these agencies after a
9 year-long studies with IUN Workforce
10 Development, and it will be investing
11 initiatives to build the board of directors to
12 become more aware of what their duties are to
13 help them apply for grants and to manage
14 programs at a greater level.

15 I also point out that beyond the
16 philanthropic operations, the house -- the
17 Foundations of East Chicago own two low-income
18 housing projects. One was developed in 2002;
19 the other was acquired in 2006 -- 2013. This
20 is over 120 units. These are also considered
21 one of the motion stable and one of the best
22 projects in the city, not just by us, but by
23 the residents.

24 The potential benefits to East Chicago
25 cannot really be calculated. We -- as you can

1 see here, great things are happening, and we
2 believe that the community -- we believe in the
3 citizens of the community, and we will continue
4 to leverage the community to do better things.

5 Thank you for this opportunity today.

6 Do you have any questions?

7 Yes, sir.

8 COMMISSIONER MORGAN: I had a couple.

9 MR. TAYLOR: Okay.

10 COMMISSIONER MORGAN: And you're
11 Mr. Taylor?

12 MR. TAYLOR: Yes, sir.

13 COMMISSIONER MORGAN: And you're the
14 executive director?

15 MR. TAYLOR: Well, I'm retired executive
16 director, but I was executive director over the
17 work we see here.

18 COMMISSIONER MORGAN: So you retired
19 recently?

20 MR. TAYLOR: I retired December 31st of
21 last year.

22 COMMISSIONER MORGAN: Of 2014.

23 MR. TAYLOR: Yes, sir.

24 COMMISSIONER MORGAN: And you're basically
25 a consultant now?

1 MR. TAYLOR: Yes, I'm a consultant for
2 now.

3 COMMISSIONER MORGAN: Over 2014 how many
4 dollars came in that you receive for the
5 Foundation?

6 MR. BOYD: Complete somewhere -- it's
7 going to be somewhere in the neighborhood of --
8 we've projected to be about \$3.3 million.

9 COMMISSIONER MORGAN: So all I'm getting
10 out here is out of those funds that you
11 received, how much -- how many of those dollars
12 actually go to the -- to the --

13 MR. TAYLOR: Operations?

14 COMMISSIONER MORGAN: The operations, to
15 what it's intended to?

16 Or let me ask a simpler question. What --
17 how many cents of every dollar are you using to
18 run the Foundation? What is the administrative
19 expenses?

20 MR. TAYLOR: Well, I'm not sure I can
21 actually come that -- the top of my head. If
22 you want to look at the other slide behind you
23 here. You can see the jagged line, it peaks;
24 that's the amount of revenue that's projected.
25 The other lines that have been added to the

1 previous ones, one is general and
2 administrative costs, one is program cost, and
3 one is a board of directors cost.

4 So I would say --

5 COMMISSIONER MORGAN: Okay. Go ahead. If
6 you had a dollar --

7 MR. TAYLOR: If I had a dollar --

8 COMMISSIONER MORGAN: -- how many cents of
9 the dollar is for your administration?

10 MR. TAYLOR: For administrative purposes
11 of operating, probably about 25, 30 percent --

12 MR. BOYD: 20 percent.

13 COMMISSIONER MORGAN: 20.

14 MR. BOYD: A lot of it depends upon the
15 categories of general administrative expenses,
16 some of which the Foundation personnel are
17 willing to ask for development for granting
18 organizations. So the number varies, but it's
19 going to be somewhere between 20 and
20 25 percent.

21 COMMISSIONER MORGAN: And you're an
22 attorney for the Foundation?

23 MR. BOYD: Yes, sir.

24 COMMISSIONER MORGAN: So it's fair to say
25 25 cents, whatever that number is, is going to

1 the administration costs. 75 cents will be
2 going for the intended uses of the money. Is
3 that accurate?

4 MR. BOYD: Yeah.

5 COMMISSIONER MORGAN: Yeah. Okay. And is
6 that in here that you gave me?

7 MR. TAYLOR: Is that the --

8 COMMISSIONER MORGAN: No?

9 MR. BOYD: No.

10 COMMISSIONER MORGAN: Can I have a copy of
11 that?

12 MR. BOYD: Certainly.

13 MR. TAYLOR: Yes, sir.

14 COMMISSIONER SVETANOFF: Question for you.
15 You had said you had a compensated board. How
16 unusual is that in northwest Indiana for a
17 not-for-profit pass-through entity such as
18 yours?

19 MR. TAYLOR: I don't know specifically
20 about northwest Indiana, but in the midwest,
21 and throughout the nation, it's not prohibited
22 for a -- Foundations that are --

23 COMMISSIONER SVETANOFF: No, I realize
24 it's not prohibited. I'm from northwest
25 Indiana myself.

1 MR. TAYLOR: It's probably below 25
2 percentile.

3 COMMISSIONER SVETANOFF: So 1 out of every
4 not-for-profits in northwest Indiana has a
5 compensated board?

6 MR. TAYLOR: Well, no, because we're not
7 looking at nonprofits in general. We can't be
8 considered like Catholic Charities because
9 they're a charity. We're a private
10 foundation --

11 COMMISSIONER SVETANOFF: You're a
12 pass-through entity.

13 MR. TAYLOR: Pardon me?

14 COMMISSIONER SVETANOFF: You're a
15 pass-through entity. Would you agree with
16 that?

17 MR. TAYLOR: No --

18 MR. BOYD: Part of the issue in
19 misunderstanding, we believe, that many have
20 about a compensated board or noncompensated
21 board, fails to account for what the board of
22 directors of organizations such as this
23 actually do.

24 This is what is known in parlance of the
25 nonprofit trade as a working board. These

1 people meet on a monthly basis. You see
2 there's 140 applications that are this big each
3 one, to come in every year that they need to
4 read through. They each make side visits. So
5 it's not just coming in, sitting down, and
6 having an executive director throw an agenda on
7 the plate, and everybody is saying yes, we do.
8 This is -- they are, in fact, very much a
9 working board.

10 COMMISSIONER SVETANOFF: Well, that's
11 interesting because I'm part of -- I'm part of
12 a not-for-profit organization up in northwest
13 Indiana. We do a lot of work. We have more
14 than monthly meetings, and I'm not compensated
15 whatsoever. So I find this quite unusual to
16 tell you the truth.

17 MR. BOYD: That's -- that's your
18 experience -- and Council on Foundations go --
19 goes through this. We are reviewed and look at
20 Council on Foundations data. We have the
21 public policy institute of Indiana University
22 that does a review of our operations and
23 systems every couple of years. And that --
24 that's the program and the governing system
25 that the Foundations have adopted.

1 COMMISSIONER SVETANOFF: How much would
2 you say last year that your boards and
3 committees were compensated? Total.

4 MR. BOYD: An aggregate amount --

5 COMMISSIONER SVETANOFF: Let's go with
6 stipends, conferences, and meeting expenses.

7 MR. BOYD: Aggregate for all of the
8 members of the board directors as well as 17
9 members of the grant committee come in, that
10 total's -- including expenses for travel and
11 everything else -- turns out to be \$177,000,
12 out of a 3-and-a-half million dollar budget.

13 COMMISSIONER SVETANOFF: Wow.

14 CHAIRMAN JOHNSTON: Mr. Taylor, I have a
15 question. The one that -- Mr. Boyd had talked
16 about your monthly meetings and the reviewing
17 of the applications as they come in. I'd like
18 to talk just -- or hear a little bit more about
19 how the board looks and values the
20 applications.

21 When I looked at the LDA, and there were
22 13 eligible uses, I guess I'm going back to my
23 background of, well, that's really a
24 widespread, you know, 13 different activities
25 that could be performed.

1 But then in your handout today, you
2 really -- I was glad to see that you really
3 focused or zeroed in on here are the three
4 things that you're trying to make an impact in.

5 So I'm curious as to the vetting process,
6 and does the board discuss the applications
7 that come in, as do they meet the goals that
8 you're trying to --

9 MR. BOYD: Absolutely.

10 CHAIRMAN JOHNSTON: -- to achieve --

11 MR. BOYD: Absolutely.

12 CHAIRMAN JOHNSTON: -- and then how do you
13 valuate -- I know you had some outcomes, but
14 there is a periodic reporting, and how do you
15 define success and give periodic reporting from
16 your grantees?

17 MR. TAYLOR: I'll start with how do they
18 evaluate the applications.

19 CHAIRMAN JOHNSTON: Uh-huh.

20 MR. TAYLOR: There's been a long,
21 evolutionary process through the board.
22 Currently they have evolved to a level that
23 they're not looking at what's supplying, but
24 looking at what a potential outcome is from
25 these applications.

1 The Foundation started collaborative
2 building back in 2007 when they brought
3 together 40 agencies training them how to work
4 together. This is a new world up in northwest
5 Indiana to break out of the Sila (ph) system.
6 So from that point on, we started looking at
7 the three critical areas of health, safety, and
8 education, and everything else, it was done.

9 So if a baseball team was going to be
10 asking for money, the question is are you going
11 to also impact education? Are you going to
12 have participation by your parents? Is there
13 going to be a bond between the children and the
14 parents? Those type of questions are being
15 examined as part of the application process.

16 And something more complicated, let's say,
17 putting East Chicago to work. There was
18 constant review of what they are doing and how
19 they are doing it. Pleased to say that the
20 comparison to 22,000 versus \$2500 kind of is
21 evident that through the effort of the board of
22 directors that application was scrutinized and
23 restructured several times. It started out
24 talking about one thing, some sort of
25 recidivism for people in prison trying to get

1 back into the workforce. We put Ivy Tech
2 together. We put workforce development
3 together. We put Indiana Plan and created a
4 collaboration that would work to place all
5 these things into a format that would build
6 upon each other's resources.

7 So the board of directors were
8 instrumental in having this happen. So when
9 they're meeting during the application process,
10 they are learning how to explain, and then the
11 staff is there to help them implement the types
12 of changes that they start with to become a
13 better application process.

14 As a result, the moneys are targeted to
15 benefit the community they're supposed to be
16 targeted towards. And we're not just saying --
17 well, like, for instance, needing assistance of
18 the pantries. The pantries were just few --
19 when it started out were just given money and
20 nobody would even track it. When we were done,
21 we worked through creating partnerships with
22 the Northwest Indiana Food Bank that were each
23 agency that was given vouchers, they would buy
24 the money through the food bank, they would
25 have extra money that they would have, some

1 process of going to the grocery store and
2 buying things. We worked -- they worked with
3 the grocery stores to get more wholesale price
4 than retail so they really started to stretch
5 the dollar.

6 Now, how do we evaluate whether this is
7 going on or not? The Foundation has developed
8 a rigorous review process tracking receipts for
9 every grant. We released funds to the
10 applicant. Before they get the second level of
11 release, they have to demonstrate the use of
12 every dollar that went and what it was used
13 for, whether it was paid for staff, whether it
14 was paid for buying consumables, whether it was
15 paid for buying equipment. All of those
16 receipts are tracked.

17 If they're not given a clearance, they
18 don't get any more money. So we learned from a
19 long time ago that that has -- we have to stay
20 on top of that.

21 I don't know of any other foundation in
22 the country that has that rigorous review
23 process. Most foundations that we have dealt
24 with and who come in partnership with us, they
25 are kind of like: We'll give you the money.

1 When you're done, give us a close-out report,
2 and we'll believe you.

3 But we don't do that. We have staff
4 dedicated to reviewing all of that work and
5 making sure it's done. Then, in addition to
6 that, we have site visits where board members
7 and staff go and see what's going on. So if
8 there's a receipt in there that they bought a
9 computer, let's see it. So there it is.

10 If the program is being -- supposed to be
11 dealing with educating or entertaining so many
12 people, they go to these site visits, and they
13 see, are there two people there or are there 25
14 people there?

15 So on a variety of different levels the
16 board and the staff are there monitoring where
17 these dollars are going in the community.

18 CHAIRMAN JOHNSTON: Well, thank you very
19 much. I appreciate that, particularly on the
20 investigating and the valuation process. I --
21 just because you have the ability or you say
22 our guiding principles say we can do the
23 following things, I think it's important to --
24 for the board to say: Here's what has the
25 greatest impact, and be thinking that when you

1 make those decisions, and then obviously the
2 accountability. So I appreciate the update.

3 MR. TAYLOR: You know, thank you very
4 much. One of the most important things we've
5 learned is that you can feel good about giving
6 away money, or you can feel bad about giving
7 away money.

8 What we have done is -- this isn't a
9 giveaway. This is an investment. When we
10 started out, people were complaining that they
11 had to make an application. And I said you
12 make an application because we want to make
13 sure that you have an idea how you're going to
14 spend that money, and then we make sure that
15 you spend it.

16 So nobody just walks in and says: Hey, I
17 want to help the needy, and get money. We
18 recently had a proposal for -- you know, to
19 address homelessness in northwest Indiana. And
20 they had to go through a rigorous review to
21 show the board of directors that they actually
22 have initiatives in place, and they went out
23 and saw it before it was awarded.

24 CHAIRMAN JOHNSTON: Thank you.

25 Other questions?

1 COMMISSIONER MORGAN: I just want to add,
2 you know, from our perspective, in the Gaming
3 Commission and Commissioner, this is a lot of
4 money. It's to be used to -- for the
5 betterment of East Chicago and its intended
6 purposes --

7 MR. TAYLOR: Yes.

8 COMMISSIONER MORGAN: -- and we want to
9 make sure we're trying to do our due diligence
10 that is, in fact, happening. And that is where
11 we're -- at least where I'm coming from.

12 And if all that -- all that -- those
13 dollars have improved East Chicago and, you
14 know, you're diligent with the funds. That's
15 what we're looking at.

16 MR. TAYLOR: Yeah. I'm -- I appreciate
17 the comment. Really touches me.

18 But I also want to say this. We have been
19 looked at through a microscope, attorney's
20 microscope, the attorney general's microscope.
21 And what we have learned most important out of
22 that is what we've gained for confidence across
23 the levels of review, we want to maintain that
24 trust.

25 So I really appreciate you asking us to

1 come up here and answer your questions, show
2 you what we're doing. And we wouldn't mind
3 coming back again in a year or two.

4 CHAIRMAN JOHNSTON: Thank you very much.

5 COMMISSIONER MORGAN: I'm sure we'd love
6 to have you.

7 MR. TAYLOR: He just reminded me. Would
8 you like to come to our office and see it?
9 You're welcome to come to our office.

10 MR. BOYD: See what we do.

11 CHAIRMAN JOHNSTON: I appreciate the
12 offer. I might take you up on it.

13 MR. TAYLOR: You don't have to call ahead.
14 It might be a little messy.

15 CHAIRMAN JOHNSTON: Thank you very much.

16 MR. TAYLOR: Thank you.

17 CHAIRMAN JOHNSTON: Appreciate it.

18 Any other business to come before the
19 board?

20 The next meeting is tentatively scheduled
21 for June 18th. And if there's no other
22 business, I'll entertain a motion to adjourn.

23 COMMISSIONER MORGAN: Motion to adjourn.

24 COMMISSIONER SVETANOFF: Second.

25 CHAIRMAN JOHNSTON: Motion and second.

1 All those in favor, say aye.

2 (Chorus of ayes.)

3 CHAIRMAN JOHNSTON: Being ayes, we're
4 adjourned. Thank you.

5 (Proceedings adjourned at 3:36 p.m.)

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1 STATE OF INDIANA)
2 COUNTY OF MARION) SS:

3
4 I, Tonya Esparza, a Notary Public and
5 Stenographic Reporter within and for the County of
6 Hamilton, State of Indiana at large, do hereby
7 certify that the Indiana Gaming Commission Business
8 Meeting held on March 19, 2015, commencing at
9 2:13 p.m. at the Indiana State Library, History
10 Reference Room, 315 West Ohio Street, Indianapolis,
11 Indiana was taken down in stenograph notes and
12 afterwards reduced to typewriting under my
13 direction, and that the typewritten transcript is a
14 true record of the proceedings had.

15 IN WITNESS WHEREOF, I have hereunto set my hand
16 and affixed my notarial seal this 1st day of
17 April, 2015.

18 

19 _____
20 N O T A R Y P U B L I C

21
22
23 My Commission Expires:
24 May 23, 2017

25 County of Residence:
Hamilton County