

**SOQs – East End Crossing – Ohio River Bridges**

<b>Ohio River Transportation Partners</b>	<b>WVB East End Partners</b>	<b>Cross River Connect Group</b>
<p><b>Equity Members</b></p> <ul style="list-style-type: none"> <li>- Infrared Capital Partners Limited</li> <li>- Balfour Beatty Capital</li> <li>- Kiewit Development Company</li> </ul> <p><b>Construction</b></p> <ul style="list-style-type: none"> <li>- Ohio River Transportation Constructors East (JV) <ul style="list-style-type: none"> <li>- Kiewit Infrastructure Co.</li> <li>- Traylor Bros., Inc.</li> <li>- Massman Construction Co.</li> <li>- Kokosing Construction Company, Inc.</li> </ul> </li> </ul> <p><b>Design</b></p> <ul style="list-style-type: none"> <li>- Ohio River Transportation Designers East (JV) <ul style="list-style-type: none"> <li>- HNTB Corporation</li> <li>- Parsons Brinkerhoff</li> </ul> </li> </ul> <p><b>O&amp;M</b></p> <ul style="list-style-type: none"> <li>- Transfield Services</li> </ul> <p><b>Other Design/Construction</b></p> <ul style="list-style-type: none"> <li>- Hatch Mott McDonald</li> </ul> <p><b>Other</b></p> <ul style="list-style-type: none"> <li>- Allen &amp; Overy LLP</li> <li>- Goldman, Sachs &amp; Co.</li> <li>- Macquarrie Capital USA Inc.</li> </ul>	<p><b>Equity Members</b></p> <ul style="list-style-type: none"> <li>- Walsh Investors, LLC</li> <li>- VINCI Concessions S.A.S.</li> <li>- Bilfinger Berger PI International Holding GmbH</li> </ul> <p><b>Construction</b></p> <ul style="list-style-type: none"> <li>- Walsh Construction Company</li> <li>- VINCI Construction Grand Projets</li> </ul> <p><b>Design</b></p> <ul style="list-style-type: none"> <li>- Jacobs Engineering Group, Inc.</li> </ul> <p><b>O&amp;M</b></p> <ul style="list-style-type: none"> <li>- VINCI Concessions S.A.S.</li> </ul> <p><b>Other Design/Construction</b></p> <ul style="list-style-type: none"> <li>- Milestone Contractors</li> <li>- International Bridge Technologies, Inc.</li> <li>- Haydon Bridge Company</li> <li>- Bizzack Construction, LLC</li> <li>- American Structurepoint, Inc.</li> <li>- Buckland &amp; Taylor Ltd.</li> <li>- Stantec</li> <li>- Earth Exploration</li> <li>- Guthrie/Mayes</li> <li>- James H Drew</li> <li>- Freyssinet</li> <li>- Advitam</li> <li>- RWDI</li> <li>- PCSI</li> <li>- Macdonald Architects</li> </ul> <p><b>Other Team Members</b></p> <ul style="list-style-type: none"> <li>- Mayer Brown</li> <li>- Scotia Bank</li> </ul>	<p><b>Equity Members</b></p> <ul style="list-style-type: none"> <li>- MNII USA V, LLC</li> <li>- Fluor Enterprises, Inc.</li> <li>- Acciona S.A.</li> </ul> <p><b>Construction</b></p> <ul style="list-style-type: none"> <li>- Cross River Constructors-East (JV) <ul style="list-style-type: none"> <li>- Fluor Enterprises, Inc.</li> <li>- Acciona Infraestructuras S.A.</li> <li>- The Lane Construction Corporation</li> </ul> </li> </ul> <p><b>Other Design/Construction</b></p> <ul style="list-style-type: none"> <li>- HDR Engineering, Inc.</li> <li>- AECOM Technical Services, Inc.</li> <li>- American Bridge Company</li> <li>- Barnard Construction Company, Inc.</li> <li>- Gohmann Asphalt and Construction, Inc.</li> </ul> <p><b>Other Team Members</b></p> <ul style="list-style-type: none"> <li>- Weeks Marine, Inc.</li> <li>- J.P. Morgan Chase &amp; Co.</li> <li>- Freshfields Bruckhaus Deringer US LLP</li> <li>- Barnes &amp; Thornburg LLP</li> <li>- Mueser Rutledge Consulting Engineers</li> <li>- Burgess &amp; Niple, Inc.</li> <li>- S&amp;ME</li> <li>- Third Rock Consultants, LLC</li> </ul>

<p><b>East End Mobility Partners</b></p> <p><b>Equity Members</b></p> <ul style="list-style-type: none"> <li>- SNC-Lavalin Capital</li> <li>- John Laing Investments Limited</li> <li>- Zachery Resources, Inc.</li> </ul> <p><b>Construction</b></p> <ul style="list-style-type: none"> <li>- Tutor Perini Corporation</li> <li>- Zachry Construction Corporation</li> <li>- SNC – Lavalin Transportation USA, Inc.</li> </ul> <p><b>O&amp;M</b></p> <ul style="list-style-type: none"> <li>- SNC-Lavalin Operations and Maintenance Inc.</li> <li>- Infrastructure Corporation of America</li> </ul> <p><b>Other Design/Construction</b></p> <ul style="list-style-type: none"> <li>- Frontier Kemper Constructors Inc.</li> <li>- ARUP USA, Inc.</li> <li>- Daelim Industrial Co, Ltd.</li> </ul> <p><b>Other Team Members</b></p> <ul style="list-style-type: none"> <li>- BMO Capital Markets</li> </ul>	<p><b>Cross-River Mobility Partners</b></p> <p><b>Equity Members</b></p> <ul style="list-style-type: none"> <li>- Cintra Infraestructuras, S.A.</li> <li>- Samsung C&amp;T, Engineering &amp; Construction America, Inc.</li> </ul> <p><b>Construction</b></p> <ul style="list-style-type: none"> <li>- Ferrovial Agromán, S.A.</li> <li>- Samsung C&amp;T, Engineering &amp; Construction America, Inc.</li> </ul> <p><b>Design</b></p> <ul style="list-style-type: none"> <li>- Janssen &amp; Spaans Engineering, Inc.</li> <li>- Trumbull Corporation</li> </ul> <p><b>O&amp;M</b></p> <ul style="list-style-type: none"> <li>- Cintra Infraestructuras, S.A.</li> <li>- Samsung C&amp;T, Engineering</li> </ul> <p><b>Other Design/Construction</b></p> <ul style="list-style-type: none"> <li>- The Louis Berger Group, Inc.</li> <li>- Leonhardt, Andrä und Partner GmbH</li> <li>- Jacobs Associates</li> <li>- Michel Virlogeux Consultant SARL</li> </ul> <p><b>Other Team Members</b></p> <ul style="list-style-type: none"> <li>- White and Case LLP</li> </ul>	<p><b>Ohio River Mobility Group</b></p> <p><b>Equity Members</b></p> <ul style="list-style-type: none"> <li>- ACS Infrastructure Development, Inc.</li> <li>- Hochtief PPP Solutions North America, Inc.</li> <li>- Skanska Infrastructure Development, Inc.</li> </ul> <p><b>Contractors</b></p> <ul style="list-style-type: none"> <li>- Skanska USA Civil Southeast, Inc.</li> <li>- Flatiron Constructors, Inc.</li> <li>- Dragados USA, Inc.</li> </ul> <p><b>Design</b></p> <ul style="list-style-type: none"> <li>- URS Corporation</li> <li>- T.Y. Lin International</li> </ul> <p><b>Other</b></p> <ul style="list-style-type: none"> <li>- C.J. Mahan Construction Company</li> <li>- Hinkle Contracting Company</li> <li>- Hall Contracting of Kentucky, Inc.</li> </ul>
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