STATE OF INDIANA

Request for Proposals 18-066

INDIANA DEPARTMENT OF ADMINISTRATION

On Behalf Of
Indiana State Personnel Department

Solicitation For:
Wellness Campaigns & Challenges, Population Health Management, and Onsite Clinic Services

Response Due Date:  May 11, 2018 at 3:00PM EDT

Leslie Jones, Senior Account Manager
Indiana Department of Administration
Procurement Division
402 W. Washington St., Room W468
Indianapolis, Indiana  46204
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## SECTION ONE

### GENERAL INFORMATION AND REQUESTED PRODUCTS/SERVICES

#### 1.1 INTRODUCTION

In accordance with Indiana statute, including IC 5-22-9, the Indiana Department of Administration (IDOA), acting on behalf of the Indiana State Personnel Department, requires a Wellness Campaign & Challenges Platform for all State of Indiana employees, Population Health Management programs for State of Indiana health plan participants, and Services within an Onsite Clinic for State of Indiana health plan participants. It is the intent of IDOA to solicit responses to this Request for Proposals (RFP) in accordance with the statement of work, proposal preparation section, and specifications contained in this document. This RFP is being posted to the IDOA website ([http://www.IN.gov/idoa/2354.htm](http://www.IN.gov/idoa/2354.htm)) for downloading. A nominal fee will be charged for providing hard copies. Neither this RFP nor any response (proposal) submitted hereto are to be construed as a legal offer.

#### 1.2 DEFINITIONS AND ABBREVIATIONS

Following are explanations of terms and abbreviations appearing throughout this RFP. Other special terms may be used in the RFP, but they are more localized and defined where they appear, rather than in the following list.

<table>
<thead>
<tr>
<th>Term</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>Award Recommendation</td>
<td>IDOA’s summary to the agency being supported, typically in letter format, of the solicitation and suggestion on vendor selection for the purposes of beginning contract negotiations.</td>
</tr>
<tr>
<td>IAC</td>
<td>Indiana Administrative Code</td>
</tr>
<tr>
<td>IC</td>
<td>Indiana Code</td>
</tr>
<tr>
<td>Contract Award</td>
<td>The acceptance of IDOA’s Award Recommendation by the agency being supported in conjunction with the public posting of the Award Recommendation.</td>
</tr>
<tr>
<td>CUF</td>
<td>Commercially Useful Function – A business function that supports the scope of this solicitation</td>
</tr>
<tr>
<td>Full Time Equivalent (FTE)</td>
<td>The State defines FTE as a measurement of an employee's productivity when executing the scope of work in this RFP for a specific project or contract. An FTE of 1 would mean that there is one worker fully engaged on a project. If there are two employees each spending 1/2 of their working time on a project that would also equal 1 FTE</td>
</tr>
<tr>
<td>Term</td>
<td>Definition</td>
</tr>
<tr>
<td>-----------------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Implementation</td>
<td>The successful set-up and operation of an Onsite Health Care Clinic in the Indiana Government Center, launch of wellness platform, and the implementation of a population health management program as specified in the contract resulting from this RFP.</td>
</tr>
<tr>
<td>Installation</td>
<td>The delivery and physical setup of products or services requested in this RFP</td>
</tr>
</tbody>
</table>
| Other Governmental Body     | An agency, a board, a branch, a bureau, a commission, a council, a department, an institution, an office, or another establishment of any of the following:  
   1) The judicial branch  
   2) The legislative branch  
   3) A political subdivision (includes towns, cities, local governments, etc.)  
   4) A state educational institution |
| Products                    | Tangible goods or manufactured items as specified in this RFP                                                                              |
| Proposal                    | An offer as defined in IC 5-22-2-17                                                                                                       |
| Respondent                  | An offeror as defined in IC 5-22-2-18. The State will not consider a proposal responsive if two or more offerors submit a joint or combined proposal. One entity or individual must be clearly identified as the respondent who will be ultimately responsible for performance of the contract |
| Services                    | Work to be performed as specified in this RFP                                                                                            |
| State                       | The State of Indiana                                                                                                                       |
| State Agency                | As defined in IC 4-13-1, “state agency” means an authority, board, branch, commission, committee, department, division, or other instrumentality of the executive, including the administrative, department of state government |
| Total Bid Amount            | The amount that the respondent proposes on Attachment D that represents their total, all-inclusive price.                                   |
| Vendor                      | Any successful respondent selected as a result of the procurement process to deliver the products or services requested by this RFP         |
1.3 PURPOSE OF THE RFP

The purpose of this RFP is to select a vendor(s) that can satisfy the State’s need for an onsite clinic in the Indiana Government Center building in Indianapolis, a wellness campaign & challenge platform for State employees, a population health management program for State of Indiana employee health plan participants. It is the intent of the State Personnel Department to contract with a vendor(s) that provides quality services for State of Indiana Employee health plan participants and employees.

1.4 SUMMARY SCOPE OF WORK

This solicitation is divided into three components: 1) Wellness Campaigns and Challenges, 2) Population Health Management, and 3) Onsite Clinic Services. Proposals may be submitted for one or multiple components, in any combination. The State anticipates that proposals will be evaluated separately by component. Scope of Work details for each component of this RFP are provided below.

WELLNESS CAMPAIGNS & CHALLENGES

1.4.1 Services Defined
The State is seeking an online wellness platform to engage all full-time and part-time active State employees in wellness activities. The goal of the wellness program is to improve awareness of healthy living and overall well-being of State employees. The program will ideally help boost morale, reduce stress, foster an environment for employees to connect with each other and create a culture of wellness.

At a minimum, the platform will include:
- Challenges
- Social networking
- Educational content on health and wellness
- Fitness tracking
- Rewards through a raffle based on completed activities within the portal

1.4.2 Current Contract
Humana Go365 is the current vendor. Humana Go365 currently provides an online wellness platform, biometric screenings (including on-site screening events), health risk assessments and rewards fulfillment through an online mall within their platform. Eligibility for the employee Wellness Health plan is determined by participation in the Go365 program. The State’s wellness strategy will shift beginning 1/1/2019 meaning services provided today are not necessarily being requested in the future contract.

1.4.3 Membership
Beginning 1/1/2019, the State intends to offer the Wellness program to all active full- and part-time State employees regardless of health plan participation. There are currently 33,433 employees that will qualify to participate.

**POPULATION HEALTH MANAGEMENT**

1.4.4 Services Defined
The State is seeking a vendor to identify individuals participating in the State Employee health plans through biometric screenings, health risk assessments, and data from the State’s medical TPA & PBM to coordinate health care interventions. The programs should empower individuals, working with coaches and health care providers, to prevent diseases or manage their diseases and prevent complications. The vendor is expected to work with employees throughout the State in a variety of work locations. The preference is for a program that offers multiple touchpoints including face-to-face meetings, coaching and/or educational classes.

At a minimum, the vendor will provide the following services:
- Health risk assessment
- Biometric screening
- Coaching
- Health management/intervention
- Participation tracking for incentive purposes

1.4.5 Current Membership
There are approximately 27,023 current subscribers enrolled in one of the State’s four benefit plans and approximately 11,648 spouses.

1.4.6 Current Programs
Humana Go365 currently offers health coaching through their platform, IU Health is offering weight management and diabetes prevention programs in the Onsite Clinic, and Anthem is contracted to provide chronic condition management through their Condition Care program and provide EAP services. The State is seeking a proactive, high touch engagement solution.

**ONSITE CLINIC**

1.4.7 Clinic Operation

The expectation is for the clinic to provide, at a minimum, the following services to eligible health plan participants:

(A) Primary Care
(B) Preventive Care
(C) Immunizations & Injections (excluding flu shots)
(D) Health and Nutrition Coaching
(E) Coordination with the State of Indiana Population Health Management programs to provide education and intervention programs
(F) Lab tests
(G) Immediate/Acute care
(H) Prenatal Services
(I) Behavioral Health Services
(J) Dispensing of Prescription Drugs (limited scope)
(K) Face to Face Counseling Services that can be billed through the EAP program with Anthem

In addition to the services above, the State is interested in the following services in the clinic:

(A) Dental Services
(B) Vision Exams
(C) Massage Therapy
(D) Physical Therapy
(E) Dermatology (limited scope)

Employment related drug and alcohol testing are not covered services provided in the Clinic.

The management of the Onsite Clinic would include, at a minimum, the following responsibilities:

(A) Selection, hiring, payment and oversight of staff required to meet the desired level and scope of services.
(B) Proper hiring and selection of necessary sub-contractor or vendors to execute medical services not directly performed by the vendor.
(C) Day to day management of the Onsite Clinic during the life of the contract. This would include anticipated operating hours of 7:30 AM to 4:00 PM, Monday – Friday. The Clinic would be open all regular work week days, and not be open for business for regularly scheduled state holidays. The list of scheduled holidays can be found at http://www.in.gov/spd/2555.htm.
(D) Cleaning of clinic space. The clinic provider will be responsible for space modifications made and general maintenance (light bulbs, restrooms, etc.)

1.4.8 Current Contract and Facility
Indiana University Health is the current vendor. Information about the services offered can be found at http://www.investinyourhealthindiana.com/hawc/. The current clinic operates on a fee for service model.
The Health and Wellness Clinic space is approximately 8,700 square feet located in Room W041 in the basement of the Indiana Government Center South (IGCS), 402 W. Washington Street, Indianapolis, IN 46204. A map of the space is included as Attachment K.

At the time of this RFP, the Health and Wellness Center staff includes:

- 1 Full-time Physician Assistant
- 1 Supervising Physician (not physically present)
- 1 Part-time Health Coach/Registered Dietitian
- 1 MSW, LCSW 1 day a week
- 2 Medical Assistants
- 1 Regional Practice Manager

1.4.9 Current Membership

There are approximately 27,153 current subscribers enrolled in one of the State’s four benefit plans and approximately 60,267 members. All members may use the Health and Wellness Center located in downtown Indianapolis, but the target population includes employees on the Government Center campus and surrounding areas. We estimate the population to be served as 7,413. In addition to the State Personnel Department health plans, the Indiana State Police offer two health plans and the Conservation & Excise Officers are covered by the single but separate health plan. Ideally, the Clinic would also be able to serve their plan members or State employees with other insurance.

Currently 99% of State employees are enrolled in a consumer driven health plan (CDHP) that can be paired with a health savings account (HSA).

1.4.10 Current Health Plans

Anthem currently serves as the third party administrator for the State Personnel Department medical plans and CVS Caremark is the pharmacy benefit manager. Anthem provides all administrative services for the Indiana State Police plans and the health plan for Conservation & Excise Officers. Information on the State Personnel Department’s health plans can be found at http://www.in.gov/spd/2337.htm. A summary comparison can be found in Attachment J.

Services provided in the clinic are currently paid in accordance with the health plans as adjudicated by Anthem (medical TPA) and CVS Caremark (PBM).

1.4.11 Current Purchasing Profile
In aggregate, claims have totaled approximately $356,000 annually for services in the Health and Wellness Center. Since this number is based on past usage and may fluctuate up or down, the State is not in a position to guarantee that future spending will be at these levels.

The Health and Wellness Center rental fee is currently set at $5.75/square foot for a total of $50,000 annually. The contracted vendor is expected to sign a lease agreement and make monthly rental payments by the 20th day of each month. The State will retain responsibility for current infrastructure items such as fire alarm system, fire suppression system, HVAC (unless modified by clinic provider) and the cost of the utilities. The contracted vendor is responsible for maintenance including cleaning, trash removal, and replacement of lights. You may submit an additional proposal with a different amount for rent however you must explain and support the change in amount for it to be considered.

Please be advised that any data or spend figures provided in this solicitation are only estimates and are not to be construed as any amount to be offered under this RFP.

1.5 RFP OUTLINE

The outline of this RFP document is described below:

<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 1 – General Information and Requested Products or Services</td>
<td>This section provides an overview of the RFP, general timelines for the process, and a summary of the products/services being solicited by the State/Agency via this RFP</td>
</tr>
<tr>
<td>Section 2 – Proposal Preparation Instruction</td>
<td>This section provides instructions on the format and content of the RFP including a Letter of Transmittal, Business Proposal, Technical Proposal, and a Cost Proposal</td>
</tr>
<tr>
<td>Section 3 – Proposal Evaluation Criteria</td>
<td>This sections discusses the evaluation criteria to be used to evaluate respondents’ proposals</td>
</tr>
<tr>
<td>Attachment A</td>
<td>M/WBE Participation Plan Form</td>
</tr>
<tr>
<td>Attachment A1</td>
<td>IVOSB Participation Plan Form</td>
</tr>
<tr>
<td>Attachment B</td>
<td>Sample Contract</td>
</tr>
<tr>
<td>Attachment C</td>
<td>Indiana Economic Impact Form</td>
</tr>
<tr>
<td>Attachment D</td>
<td>Cost Proposal Template</td>
</tr>
<tr>
<td>Attachment E</td>
<td>Business Proposal Template</td>
</tr>
</tbody>
</table>
1.6 PRE-PROPOSAL CONFERENCE

A pre-proposal conference will not be held for this solicitation. Interested parties may submit any questions they have to be addressed during the written Question/Inquiry Process, as further instructed in RFP Section 1.7.

1.7 QUESTION/INQUIRY PROCESS & INTENT TO RESPOND

All questions/inquiries regarding this RFP must be submitted in writing by the deadline of 3:00 p.m. EDT on April 20, 2018. Questions/Inquiries may be submitted in Attachment G, Q&A Template, via email to Ljones@idoa.IN.gov and must be received by the time and date indicated above.

Following the question/inquiry due date, Procurement Division personnel will compile a list of the questions/inquiries submitted by all Respondents. The responses will be posted to the IDOA website according to the RFP timetable established in Section 1.24. The question/inquiry and answer link will become active after responses to all questions have been compiled. Only answers posted on the IDOA website will be considered official and valid by the State. No Respondent shall rely upon, take any action, or make any decision based upon any verbal communication with any State employee.
Inquiries are not to be directed to any staff member of the Indiana State Personnel Department, or any other participating agency. Such action may disqualify Respondent from further consideration for a contract resulting from this RFP.

If it becomes necessary to revise any part of this RFP, or if additional information is necessary for a clearer interpretation of provisions of this RFP prior to the due date for proposals, an addendum will be posted on the IDOA website. If such addenda issuance is necessary, the Procurement Division may extend the due date and time of proposals to accommodate such additional information requirements, if required.

Companies intending to submit a proposal in response to the RFP are requested to email a completed Attachment N form to Ljones@idoa.in.gov by 3:00PM EDT on Friday, May 4, 2018. Failure to submit the attachment will not have any bearing on the evaluation and will not disqualify any respondent if it is or is not submitted. The information is requested solely for the State’s informational purposes. The State recognizes that entities may or may not ultimately choose to submit a proposal regardless of whether the intent was submitted.

1.8 DUE DATE FOR PROPOSALS

All proposals must be received at the address below by the Procurement Division no later than 3:00 p.m. EDT on May 11, 2018. Each Respondent must submit one original CD-ROM (marked "Original"), seven (7) complete copies on CD-ROM, and one (1) paper copy of the proposal, including the Transmittal Letter and other related documentation as required in this RFP. The original CD-ROM will be considered the official response in evaluating responses for scoring and protest resolution. The respondent’s proposal response (from the Original CD) may be posted on the IDOA website, (http://www.in.gov/idoa/2462.htm) if recommended for selection. Each copy of the proposal must follow the format indicated in Section Two of this document. Unnecessarily elaborate brochures or other presentations, beyond those necessary to present a complete and effective proposal, are not desired. All proposals must be addressed to:

IDOA BID ROOM
Indiana Department of Administration
Procurement Division
402 West Washington Street, Room W468
Indianapolis, IN 46204

If you hand-deliver solicitation responses:
To facilitate weapons restrictions at Indiana Government Center North and Indiana Government Center South, as of July 21, 2008, the public must enter IGC buildings through a designated public entrance. The public entrance to Indiana Government Center South is located at 10 N. Senate Avenue (East side of building). This entrance will be equipped with metal detectors and screening devices monitored by Indiana State Police Capitol Police. Passing through the public entrance may take some time. Please be sure to take this information into account.
consideration if your company plans to submit a solicitation response in person.

If you ship or mail solicitation responses:
United States Postal Express and Certified Mail are both delivered to the Government Center Central Mailroom, and not directly to the Procurement Division. It is the responsibility of the Respondent to make sure that solicitation responses are received by the Procurement Division at the Department of Administration’s reception desk on or before the designated time and date. Late submissions will not be accepted. The Department of Administration, Procurement Division clock is the official time for all solicitation submissions.

Regardless of delivery method, all proposal packages must be sealed and clearly marked with the RFP number, due date, and time due. IDOA will not accept any unsealed bids. Any proposal received by the Department of Administration, Procurement Division after the due date and time will not be considered. Any late proposals will be returned, unopened, to the Respondent upon request. All rejected proposals not claimed within 30 days of the proposal due date will be destroyed.

No more than one complete proposal per Respondent may be submitted.

The State accepts no obligations for costs incurred by Respondents in anticipation of being awarded a contract.

1.9 MODIFICATION OR WITHDRAWAL OF OFFERS

Modifications to responses to this RFP may only be made in the manner and format consistent with the submittal of the original response, acceptable to IDOA and clearly identified as a modification.

The Respondent’s authorized representative may withdraw the proposal, in person, prior to the due date. Proper documentation and identification will be required before the Procurement Division will release the withdrawn proposal. The authorized representative will be required to sign a receipt for the withdrawn proposal.

Modification to, or withdrawal of, a proposal received by the Procurement Division after the exact hour and date specified for receipt of proposals will not be considered.

1.10 PRICING

Pricing on this RFP must be firm and remain open for a period of not less than 180 days from the proposal due date. Any attempt to manipulate the format of the document, attach caveats to pricing, or submit pricing that deviates from the current format will put your proposal at risk.

Please refer to the Cost Proposal sub-section under Section 2 for a detailed discussion of the proposal pricing format and requirements.
1.11 PROPOSAL CLARIFICATIONS AND DISCUSSIONS, AND CONTRACT DISCUSSIONS

The State reserves the right to request clarifications on proposals submitted to the State. The State also reserves the right to conduct proposal discussions, either oral or written, with Respondents. These discussions could include request for additional information, request for cost or technical proposal revision, etc. Additionally, in conducting discussions, the State may use information derived from proposals submitted by competing respondents only if the identity of the respondent providing the information is not disclosed to others. The State will provide equivalent information to all respondents which have been chosen for discussions. Discussions, along with negotiations with responsible respondents may be conducted for any appropriate purpose.

The Procurement Division will schedule all discussions. Any information gathered through oral discussions must be confirmed in writing.

A sample contract is provided in Attachment B. Any requested changes to the sample contract must be submitted with your response (See Section 2.3.5 for details). The State reserves the right to reject any of these requested changes. It is the State’s expectation that any material elements of the contract will be substantially finalized prior to contract award.

1.12 BEST AND FINAL OFFER

The State may request best and final offers from those Respondents determined by the State to be reasonably viable for contract award. However, the State reserves the right to award a contract on the basis of initial proposals received. Therefore, each proposal should contain the Respondent’s best terms from a price and technical standpoint.

Following evaluation of the best and final offers, the State may select for final contract negotiations/execution the offers that are most advantageous to the State, considering cost and the evaluation criteria in this RFP.

1.13 REFERENCE SITE VISITS

The State may request a site visit to a Respondent’s working support center to aid in the evaluation of the Respondent’s proposal. Site visits, if required will be discussed in the technical proposal.

1.14 TYPE AND TERM OF CONTRACT

The State intends to sign a contract with one or more Respondent(s) to fulfill the requirements in this RFP.
The term of the contract shall be for a period of four (4) years from the date of contract execution. There may be four (4) renewals for a total of eight (8) years at the State’s option.

1.15 CONFIDENTIAL INFORMATION

Respondents are advised that materials contained in proposals are subject to the Access to Public Records Act (APRA), IC 5-14-3 et seq., and, after the contract award, the entire RFP file may be viewed and copied by any member of the public, including news agencies and competitors. Respondents claiming a statutory exception to the APRA must indicate so in the Transmittal Letter. Confidential Information must also be clearly marked in a separate folder on any included CD-ROM. The Respondent must also specify which statutory exception of APRA that applies. The State reserves the right to make determinations of confidentiality. If the Respondent does not identify the statutory exception, the Procurement Division will not consider the submission confidential. If the State does not agree that the information designated is confidential under one of the disclosure exceptions to APRA, it may seek the opinion of the Public Access Counselor. Prices are not confidential information.

1.16 TAXES

Proposals should not include any tax from which the State is exempt.

1.17 PROCUREMENT DIVISION REGISTRATION

In order to receive an award, you must be registered as a bidder with the Department of Administration, Procurement Division. Therefore, to ensure there is no delay in the award all Respondents are strongly encouraged to register prior to submission of their response. Respondents should go to www.in.gov/idoa/2464.htm.

1.18 SECRETARY OF STATE REGISTRATION

If awarded the contract, the Respondent will be required to register, and be in good standing, with the Secretary of State. The registration requirement is applicable to all limited liability partnerships, limited partnerships, corporations, S-corporations, nonprofit corporations and limited liability companies. Information concerning registration with the Secretary of State may be obtained by contacting:

Secretary of State of Indiana
Corporation Division
402 West Washington Street, E018
Indianapolis, IN 46204
(317) 232-6576
www.in.gov/sos
1.19 COMPLIANCE CERTIFICATION

Responses to this RFP serve as a representation that it has no current or outstanding criminal, civil, or enforcement actions initiated by the State, and it agrees that it will immediately notify the State of any such actions. The Respondent also certifies that neither it nor its principals are presently in arrears in payment of its taxes, permit fees or other statutory, regulatory or judicially required payments to the State. The Respondent agrees that the State may confirm, at any time, that no such liabilities exist, and, if such liabilities are discovered, that State may bar the Respondent from contracting with the State, cancel existing contracts, withhold payments to setoff such obligations, and withhold further payments or purchases until the entity is current in its payments on its liability to the State and has submitted proof of such payment to the State.

1.20 EQUAL OPPORTUNITY COMMITMENT

Pursuant to IC 4-13-16.5 and in accordance with 25 IAC 5, Executive Order 13-04 and IC 5-22-14-3.5, it has been determined that there is a reasonable expectation of minority, woman, and Indiana veteran business enterprises subcontracting opportunities on a contract awarded under this RFP. Therefore a contract goal of eight percent (8%) for Minority Business Enterprises, eight percent (8%) for Woman Business Enterprises, and three percent (3%) for Indiana Veteran Owned Small Businesses have been established and all respondents will be expected to comply with the regulation set forth in 25 IAC 5, Executive Order 13-04 and IC 5-22-14-3.5.

Failure to address these requirements may impact the evaluation of your proposal.

1.21 MINORITY & WOMEN'S BUSINESS ENTERPRISES RFP SUBCONTRACTOR COMMITMENT (MWBE)

In accordance with 25 IAC 5-5, the respondent is expected to submit with its proposal a Minority & Women’s Business Enterprises RFP Subcontractor Commitment Form for each component included in the proposal. The form must show if there are, participating in the proposed contract, Minority Business Enterprises (MBE) and Women Business Enterprises (WBE) listed in the Minority and Women’s Business Enterprises Division (MWBED) directory of certified firms located at http://www.in.gov/idoa/2352.htm.

If participation is met through use of vendors who supply products and/or services directly to the Respondent, the Respondent must provide a description of products and/or services provided that are directly related to this proposal and the cost of direct supplies for this proposal. Respondents must complete each Subcontractor Commitment Form in its entirety. The amount entered in “TOTAL BID AMOUNT” should match the total amount for the specific component, as entered in the Attachment D, Cost Proposal Template.

Failure to meet these goals will affect the evaluation of your Proposal. The Department reserves the right to verify all information included on the MWBE Subcontractor Commitment Form.
Respondents are encouraged to contact and work with MWBED at 317-232-3061 to design a subcontractor commitment to meet established goals as referenced in this solicitation.

**Important Note:** If bidding on the Onsite Clinic component, respondents should submit separate Attachment A forms aligning with the proposed costs / services offered under each proposed cost model represented in the company’s proposal. If the total costs and services provided by the subcontractor happen to match across the different models proposed, then only one Attachment A form would be necessary for the Onsite Clinic component.

**Prime Contractors must ensure that the proposed subcontractors meet the following criteria:**

- Must be listed on the IDOA Directory of Certified Firms, **on or before** the proposal due date
- Prime Contractor must include with their proposal the subcontractor’s M/WBE Certification Letter provided by IDOA, to show current status of certification.
- Each firm may only serve as one classification – MBE, WBE, or IVOSB (see section 1.22)
- A Prime Contractor who is an MBE or WBE must meet subcontractor goals by using other listed certified firms. Certified Prime Contractors cannot count their own workforce or companies to meet this requirement.
- **Must serve a Commercially Useful Function (CUF).** The firm must serve a value-added purpose on the engagement, as confirmed by the State.
- Must provide goods or service only in the industry area for which it is certified as listed in the directory at [http://www.in.gov/idoa/2352.htm](http://www.in.gov/idoa/2352.htm)
- Must be used to provide the goods or services specific to the contract
- National Diversity Plans are generally not acceptable

**MINORITY & WOMEN’S BUSINESS ENTERPRISES RFP SUBCONTRACTOR LETTER OF COMMITMENT (MWBE)**

A signed letter(s), on company letterhead, from the MBE and/or WBE must accompany the MWBE Subcontractor Commitment Form for each component included in the proposal. Each letter shall state and will serve as acknowledgement from the MBE and/or WBE of its subcontract amount, a description of products and/or services to be provided on this project, and approximate date the subcontractor will perform work on this contract. The MBE and/or WBE subcontractor amount and subcontractor percentage is only based on the initial term of the contract, unless the products and/or services are needed beyond the initial term. Any products and/or services desired after the initial term will require separate negotiations between the prime contractor and subcontractor. The State may deny evaluation points if the letter(s) is not attached, not on company letterhead, not signed and/or does not reference and match the subcontract amount, subcontract amount as a percentage of the “**TOTAL BID AMOUNT**” and the anticipated period that the Subcontractor will perform work for this solicitation.
By submission of the Proposal, the Respondent acknowledges and agrees to be bound by the regulatory processes involving the State’s M/WBE Program. Questions involving the regulations governing the MWBE Subcontractor Commitment Form should be directed to: Minority and Women’s Business Enterprises Division at (317) 232-3061 or http://www.in.gov/idoa/2352.htm.

**Minority & Women’s Business Compliance (MWBE)**

If awarded the contract with MWBE subcontractor participation, the Respondent will be required to report payments made to MWBE Division subcontractors under the Contract on a monthly basis using the online audit tool, commonly referred to as “Pay Audit.” The Contractor should also notify subcontractors that they must confirm payments received from Contractor in Pay Audit. The Pay Audit system can be accessed on the IDOA webpage at: www.in.gov/idoa/mwbe/payaudit.htm

Further, a copy of each subcontractor agreement must be submitted to IDOA’s MWBE Division within thirty (30) days of the effective date of this Contract. The contracts may be uploaded into Pay Audit, emailed to MWBECompliance@idoa.IN.gov; or mailed to MWBE Compliance 402 W. Washington Street, Indianapolis IN 46204. Failure to provide a copy of any subcontractor agreement or failure to meet these commitments could be considered a material breach of this Contract and result in sanctions per 25 IAC 5.

Any changes to this information during the term of the contract must be approved by MWBE Compliance at MWBECompliance@idoa.IN.gov.

**1.22 INDIANA VETERAN OWNED SMALL BUSINESS SUBCONTRACTOR COMMITMENT (IVOSB)**

In accordance with Executive Order 13-04 and IC 5-22-14-3.5, it has been determined that there is a reasonable expectation of Indiana Veteran Owned Small Business subcontracting opportunities on a contract awarded under this RFP. The IVOSB Subcontractor Commitment Form is to be submitted for each component included in the Respondent’s proposal. Each Attachment A1 form must show if there are participating in the proposed contract any IVOSB firms that meet the requirements listed at the Veteran’s Business Program website (http://www.in.gov/idoa/2862.htm).

If participation is met through use of vendors who supply products and/or services directly to the Respondent, the Respondent must provide a description of products and/or services provided that are directly related to this proposal and the cost of direct supplies for this proposal. Respondents must complete each Subcontractor Commitment Form in its entirety. The amount entered in “TOTAL BID AMOUNT” should match the total amount for each component, as entered in the Attachment D, Cost Proposal Template.

Failure to address these goals may impact the evaluation of your Proposal. The Department reserves the right to verify all information included on the IVOSB Subcontractor Commitment Form.
Important Note: If bidding on the Onsite Clinic component, respondents should submit separate Attachment A1 forms aligning with the proposed costs / services offered under each proposed cost model represented in the company’s proposal. If the total costs and services provided by the subcontractor happen to match across the different models proposed, then only one Attachment A1 form would be necessary for the Onsite Clinic component.

Prime Contractors must ensure that the proposed IVOSB subcontractors meet the following criteria:

- Must be listed on Federal Center for Veterans Business Enterprise (VA OSDBU) registry or listed on the IDOA Directory of Certified Firms, on or before the proposal due date
- Prime Contractor must include with their proposal the subcontractor’s veteran business Certification Letter provided by either IDOA or Federal Govt. (VA OSDBU), to show current status of certification.
- Each firm may only serve as one classification – MBE, WBE (see Section 1.21) or IVOSB
- IVOSB must have a Bidder ID (see section 2.3.7 - Department of Administration, Procurement Division)
- A Prime Contractor who is an IVOSB must meet subcontractor goals by using other listed certified firms. Certified Prime Contractors cannot count their own workforce or companies to meet this requirement.
- **Must serve a Commercially Useful Function (CUF). The firm must serve a value-added purpose on the engagement, as confirmed by the State.**
- Must provide goods or service only in the industry area for which it is certified as listed in the VA OSDBU or IDOA Certified Firm directories [http://www.in.gov/idoa/2352.htm](http://www.in.gov/idoa/2352.htm)
- Must be used to provide the goods or services specific to the contract

**INDIANA VETERAN OWNED SMALL BUSINESS RFP SUBCONTRACTOR LETTER OF COMMITMENT**

A signed letter(s), on company letterhead, from the IVOSB must accompany the IVOSB Subcontractor Commitment Form for each component. Each letter shall state and will serve as acknowledgement from the IVOSB of its subcontract amount, a description of products and/or services to be provided on this project, and approximate date the subcontractor will perform work on this contract. The State reserves the right to deny evaluation points if the letter(s) is not attached. The State may deny evaluation points if the letter(s) is not attached, not on company letterhead, not signed and/or does not reference and match the subcontract amount, subcontract amount as a percentage of the “TOTAL BID AMOUNT” and the anticipated period that the Subcontractor will perform work for this solicitation.

By submission of the Proposal, the Respondent acknowledges and agrees to be bound by the policies and processes involving the State’s IVOSB Program. Questions involving the regulations governing the IVOSB Subcontractor Commitment Form should be directed to: indianaveteranspreference@idoa.in.gov.
1.23 AMERICANS WITH DISABILITIES ACT


1.24 SUMMARY OF MILESTONES

The following timeline is only an illustration of the RFP process. The dates associated with each step are not to be considered binding. Due to the unpredictable nature of the evaluation period, these dates are commonly subject to change. At the conclusion of the evaluation process, all Respondents will be informed of the evaluation team’s findings.

**Key RFP Dates**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Issue of RFP</td>
<td>April 11, 2018</td>
</tr>
<tr>
<td>Deadline to Submit Written Questions</td>
<td>April 20, 2018</td>
</tr>
<tr>
<td>Response to Written Questions/RFP Amendments</td>
<td>April 27, 2018</td>
</tr>
<tr>
<td><strong>Intent to Respond Form Due</strong></td>
<td>May 4, 2018 at 3:00PM EDT</td>
</tr>
<tr>
<td>Submission of Proposals</td>
<td>May 11, 2018</td>
</tr>
</tbody>
</table>

The dates for the following activities are target dates only. These activities may be completed earlier or later than the date shown.

- Proposal Evaluation: TBD
- Proposal Discussions/Clarifications (if necessary): TBD
- Oral Presentations (if necessary): TBD
- Best and Final Offers (if necessary): TBD
- RFP Award Recommendation: TBD

1.25 CONFLICT OF INTEREST

Any person, firm or entity that assisted with and/or participated in the preparation of this RFP document is prohibited from submitting a proposal to this specific RFP. For the purposes of this RFP “person” means a state officer, employee, special state appointee, or any individual or entity working with or advising the State or involved in the preparation of this RFP proposal. This prohibition would also apply to an entity who hires, within a one-year period prior to the
publication of this RFP, a person that assisted with and/or participated in the preparation of this RFP.
SECTION TWO
PROPOSAL PREPARATION INSTRUCTIONS

2.1 GENERAL

To facilitate the timely evaluation of proposals, a standard format for proposal submission has been developed and is described in this section. All Respondents are required to format their proposals in a manner consistent with the guidelines described below:

- Each item must be addressed in the Respondent’s proposal.
- The Transmittal Letter must be in the form of a letter. The business and technical proposals must be organized under the specific section titles as listed below.
- The electronic copies of the proposal submitted via CD-ROM should be organized to mirror the sections below and the attachments.
- Each item, i.e. Transmittal Letter, Business Proposal, Technical Proposal, Cost Proposal, etc., must be separate standalone electronic files on the CD-ROM. Please do not submit your proposal as one large file.
- Whenever possible, please submit all attachments in their original format.
- Confidential Information must also be clearly marked in a separate folder/file on any included CD-ROM.

2.2 TRANSMITTAL LETTER

The Transmittal Letter must address the following topics except those specifically identified as “optional.”

2.2.1 Agreement with Requirement in listed in Section 1

The Respondent must explicitly acknowledge understanding of the general information presented in Section 1 and agreement with any requirements/conditions listed in Section 1.

2.2.2 Summary of Ability and Desire to Supply the Required Products or Services

The Transmittal Letter must briefly summarize the Respondent’s ability to supply the requested products and/or services that meet the requirements defined in Section 2.4 of this RFP. The Letter should identify which of the three components the Respondent’s proposal addresses (See Section 1.4 for additional details on the components in this solicitation). The letter must also contain a statement indicating the Respondent’s willingness to provide the requested products and/or services subject to the terms and conditions set forth in the RFP including, but not limited to, the State’s mandatory contract clauses.

2.2.3 Signature of Authorized Representative
A person authorized to commit the Respondent to its representations and who can certify that the information offered in the proposal meets all general conditions including the information requested in Section 2.3.4, must sign the Transmittal Letter. In the Transmittal Letter, please indicate the principal contact for the proposal along with an address, telephone and fax number as well as an e-mail address, if that contact is different than the individual authorized for signature.

2.2.4 Respondent Notification

Unless otherwise indicated in the Transmittal Letter, Respondents will be notified via e-mail.

It is the Respondent’s obligation to notify the Procurement Division of any changes in any address that may have occurred since the origination of this solicitation. The Procurement Division will not be held responsible for incorrect vendor/contractor addresses.

2.2.5 Confidential Information

Respondents are advised that materials contained in proposals are subject to the Access to Public Records Act (APRA), IC 5-14-3 et seq. (see section 1.16).

Provide the following information:
- List all documents where claiming a statutory exemption to the APRA;
- Specify which statutory exception of APRA that applies for each document;
- Provide a description explaining the manner in which the statutory exception to the APRA applies for each document.

2.2.6 Other Information

This item is optional. Any other information the Respondent may wish to briefly summarize will be acceptable.

2.3 BUSINESS PROPOSAL

The Business Proposal must address the following topics except those specifically identified as “optional.” The Business Proposal Template is Attachment E.

2.3.1 General (optional)

This section of the business proposal may be used to introduce or summarize any information the Respondent deems relevant or important to the State’s successful acquisition of the products and/or services requested in this RFP.
2.3.2 Respondent’s Company Structure

The legal form of the Respondent’s business organization, the state in which formed (accompanied by a certificate of authority), the types of business ventures in which the organization is involved, and a chart of the organization are to be included in this section. If the organization includes more than one product division, the division responsible for the development and marketing of the requested products and/or services in the United States must be described in more detail than other components of the organization.

2.3.3 Company Financial Information

This section must include the Respondent’s financial statement, including an income statement and balance sheet, for each of the two most recently completed fiscal years. The financial statements must demonstrate the Respondent’s financial stability. If the financial statements being provided by the Respondent are those of a parent or holding company, additional financial information should be provided for the entity/organization directly responding to this RFP.

2.3.4 Integrity of Company Structure and Financial Reporting

This section must include a statement indicating that the CEO and/or CFO has taken personal responsibility for the thoroughness and correctness of any/all financial information supplied with this proposal. The particular areas of interest to the State in considering corporate responsibility include the following items: separation of audit functions from corporate boards and board members, if any, the manner in which the organization assures board integrity, and the separation of audit functions and consulting services. The State will consider the information offered in this section to determine the responsibility of the Respondent under IC 5-22-16-1(d).

The Sarbanes Oxley Act of 2002, H.R. 3763, is NOT directly applicable to this procurement; however, its goals and objectives may be used as a guide in the determination of corporate responsibility for financial reports.

2.3.5 Contract Terms/Clauses

Indiana law requires the inclusion of certain language in all contracts. In addition, the nature of the products and services requested in this RFP present a need for the inclusion of certain commitments in any contract resulting from this RFP. Attachment B of this document contains a sample contract that is similar to the one expected to result from this RFP.
1. Respondents should review Attachment B in detail. Specific agreement to the applicable clauses is required in the Transmittal Letter.

2. If a respondent wishes to suggest alternative wording for one or more of the clauses in Attachment B, without changing the intent, these suggestions should be documented in this section of the Business Proposal. The respondent’s suggested language will be considered by the State. The State’s willingness to consider alternative language does not change the requirement that the respondent agree in the Transmittal Letter to the acceptance of the State clauses as written.

3. Respondent should also disclose here any contract terms the respondent strongly desires to change or add in any resulting contract. If Respondent’s proposal is conditioned on the State’s agreement to a proposed change or additional contract term, that condition must be clearly documented in this section of the Business Proposal.

The State reserves the right to reject any and all requested changes and may preclude from any further consideration vendors who propose changes that are unacceptable to the State. For example, audit terms that inhibit the tracing of public funds and confirmation of the appropriate expenditure of public monies are not acceptable to the State.

The final contract will also include:

- Financial variables that comport with the proposal or subsequent negotiations.
- Updated dates, names, cross references and the like.
- Changes to mandatory State contract clauses (required by the Attorney General and Department of Administration).
- Elimination of provisions the State deems to be inapplicable
- Incorporation of portions of the RFI, RFP and Respondents answers and proposal.
- Any changes enacted by the Indiana General Assembly.

2.3.6 References

The Respondent must include a list of at least four (4) clients for whom the Respondent has provided products and/or services that are the same or similar to those products and/or services requested in this RFP. Any state government for whom the respondent has provided these products and services should be included. Information provided should include the name, address, and telephone
number of the client facility and the name, title, and phone/fax numbers of a person who may be contacted for further information.

2.3.7 Registration to do Business

Secretary of State
If awarded the contract, the Respondent will be required to be registered, and be in good standing, with the Secretary of State. The registration requirement is applicable to all limited liability partnerships, limited partnerships, corporations, S-corporations, nonprofit corporations and limited liability companies. The Respondent must indicate the status of registration, if applicable, in this section of the proposal.

Department of Administration, Procurement Division
Additionally, respondents must be registered with the IDOA. This can be accomplished on-line at http://www.in.gov/idoa/2464.htm.

The IDOA Procurement Division maintains two databases of vendor information. The Bidder registration database is set up for vendors to register if you are interested in selling a product or service to the State of Indiana. Respondents may register on-line at no cost to become a Bidder with the State of Indiana. To complete the on-line Bidder registration, go to http://www.in.gov/idoa/2464.htm. The Bidder registration offers email notification of upcoming solicitation opportunities, corresponding to the Bidder’s area(s) of interest, selected during the registration process. Respondents do need to be registered to bid on and receive email notifications. Completion of the Bidder registration will result in your name being added to the Bidder’s Database, for email notification. The Bidder registration requires some general business information, an indication of the types of goods and services you can offer the State of Indiana, and locations(s) within the state that you can supply or service. There is no fee to be placed in Procurement Division’s Bidder Database. To receive an award, you must be registered as a bidder. Problems or questions concerning the registration process or the registration form can be e-mailed to Amey Redding, Vendor Registration Coordinator, aredding@idoa.in.gov, or you may reach her by phone at (317) 234-3542.

IVOSB entities (whether a prime or subcontractor) must have a bidder ID. If registered with IDOA, this should have already been provided (as with MWBEs). IVOSBs that are only registered with the Federal Center for Veterans Business Enterprise will need to ensure that they also have a Bidder ID provided by IDOA.

2.3.8 Authorizing Document
Respondent personnel signing the Transmittal Letter of the proposal must be legally authorized by the organization to commit the organization contractually. This section shall contain proof of such authority. A copy of corporate bylaws or a corporate resolution adopted by the board of directors indicating this authority will fulfill this requirement.

2.3.9 Subcontractors

The Respondent is responsible for the performance of any obligations that may result from this RFP, and shall not be relieved by the non-performance of any subcontractor. Any Respondent’s proposal must identify all subcontractors and describe the contractual relationship between the Respondent and each subcontractor. Either a copy of the executed subcontract or a letter of agreement over the official signature of the firms involved must accompany each proposal.

Any subcontracts entered into by the Respondent must be in compliance with all State statutes, and will be subject to the provisions thereof. For each portion of the proposed products or services to be provided by a subcontractor, the technical proposal must include the identification of the functions to be provided by the subcontractor and the subcontractor’s related qualifications and experience.

The combined qualifications and experience of the Respondent and any or all subcontractors will be considered in the State’s evaluation. The Respondent must furnish information to the State as to the amount of the subcontract, the qualifications of the subcontractor for guaranteeing performance, and any other data that may be required by the State. All subcontracts held by the Respondent must be made available upon request for inspection and examination by appropriate State officials, and such relationships must meet with the approval of the State.

The Respondent must list any subcontractor’s name, address and the state in which formed that are proposed to be used in providing the required products or services. The subcontractor’s responsibilities under the proposal, anticipated dollar amount for subcontract, the subcontractor’s form of organization, and an indication from the subcontractor of a willingness to carry out these responsibilities are to be included for each subcontractor. This assurance in no way relieves the Respondent of any responsibilities in responding to this RFP or in completing the commitments documented in the proposal. The Respondent must indicate which, if any, subcontractors qualify as a Minority, Women, or Veteran Owned Business under IC 4-13-16.5-1 and Executive Order 13-04 and IC 5-22-14-3.5. See Sections 1.21, 1.22 and Attachments A/A1 for Minority, Women, and Veteran Business information.
IVOSB entities (whether a prime or subcontractor) must have a bidder ID. If registered with IDOA, this should have already been provided (as with MWBEs). IVOSBs that are only registered with the Federal Center for Veterans Business Enterprise will need to ensure that they also have a Bidder ID provided by IDOA (please see section 2.3.7, Department of Administration, Procurement Division for details).

2.3.10 Offshore Services

Each Respondent is asked to list any services that will be performed directly or through a subcontractor, in relation to this contract, outside of the territorial confines of the USA.

2.3.11 General Information

Each Respondent must enter your company’s general information including contact information.

2.3.12 Experience Serving State Governments

Each Respondent is asked to please provide a brief description of your company’s experience in serving state governments and/or quasi-governmental accounts.

2.3.13 Experience Serving Similar Clients

Each Respondent is asked to please describe your company’s experience in serving clients of a similar size to the State that also had a similar scope. Please provide specific clients and detailed examples.

2.3.14 Indiana Preferences

Pursuant to IC 5-22-15-7, Respondent may claim only one (1) preference. For the purposes of this RFP, this limitation to claiming one (1) preference applies to Respondent’s ability to claim eligibility for Buy Indiana points. **Respondent must clearly indicate which preference(s) they intend to claim. Additionally, the Respondent’s Buy Indiana status must be finalized when the RFP response is submitted to the State.**

**Buy Indiana**

Refer to Section 2.7 for additional information.

2.4 TECHNICAL PROPOSAL
The Technical Proposal is divided into three sections, one for each component outlined in Section 1.4. Respondents must complete a separate technical proposal for each component included in the company’s proposal. Every point made in each section must be addressed in the order given. The same outline numbers must be used in each response. RFP language should not be repeated within the response(s). Where appropriate, supporting documentation may be referenced by a page and paragraph number. However, when this is done, the body of the technical proposal must contain a meaningful summary of the referenced material. The referenced document must be included as an appendix to the technical proposal with referenced sections clearly marked. If there are multiple references or multiple documents, these must be listed and organized for ease of use by the State. The Technical Proposal Templates are Attachments F1, F2, and F3.

2.5 COST PROPOSAL

The Cost Proposal Template is Attachment D. The Cost Proposal must be submitted in the original format. Any attempt to manipulate the format of the Cost Proposal document, attach caveats to pricing, or submit pricing that deviates from the current format will put your proposal at risk.

Respondents are invited to submit multiple cost proposals for the onsite clinic portion of the RFP provided the model in each cost proposal is different.

2.6 INDIANA ECONOMIC IMPACT

All companies desiring to do business with state agencies must complete an “Indiana Economic Impact” form (Attachment C). The collection and recognition of the information collected with the Indiana Economic Impact form places a strong emphasis on the economic impact a project will have on Indiana and its residents regardless of where a business is located. The collection of this information does not restrict any company or firm from doing business with the state. The amount entered in Line 16 “Total amount of this proposal, bid, or current contract” should match the amount entered in the Attachment D, Cost Proposal Template.

2.7 BUY INDIANA INITIATIVE/INDIANA COMPANY

It is the Respondent’s responsibility to confirm its Buy Indiana status for this portion of the process. If a Respondent has previously registered its business with IDOA, go to http://www.in.gov/idoa/2464.htm and click on the link to update this registration. Click the tab titled Buy Indiana. Select the appropriate category for your business. Respondents may only select one category. Certify this selection by clicking the check box next to the certification paragraph. Once this is complete, save your selection and exit your account.

Respondents that have not previously registered with IDOA must go to http://www.in.gov/idoa/2464.htm and click on the link to register. During the registration
process, follow the steps outlined in the paragraph above to certify your business’ status. The registration process should be complete at the time of proposal submission.

Respondents must clearly indicate which preference(s) they intend to claim in the Business Proposal, Attachment E, Section 2.3.14 (Respondent will only be evaluated on the criteria selected/cited from IC 5-22-15-20.5).

**Important Note:** Respondents that wish to claim the Buy Indiana preference (for any criteria listed below) must have an email confirmation of their Buy Indiana status provided by buyindianainvest@idoa.in.gov included in the proposal response. The email confirmation must have been provided from within one year prior to the proposal due date.

Respondents must also fully complete the Indiana Economic Impact form (Attachment C) and include it with their proposal response.

**Defining an Indiana Business:**

“Indiana business” refers to any of the following:

1. A business whose principal place of business is located in Indiana.
2. A business that pays a majority of its payroll (in dollar volume) to residents of Indiana.
3. A business that employs Indiana residents as a majority of its employees.
4. A business that makes significant capital investments in Indiana.
5. A business that has a substantial positive economic impact on Indiana.

**Substantial Capital Investment:**

Any company that can demonstrate a minimum capital investment in Indiana of $5 million or more in plant and/or equipment or annual lease payments in Indiana of $2.5 million or more shall qualify as an Indiana business under I.C. 5-22-15-20.5 (b)(4).

**Substantial Indiana Economic Impact:**

Any company that is in the top 500 companies (adjusted) for one of the following categories: number of employees (DWD), unemployment taxes (DWD), payroll withholding taxes (DOR), or Corporate Income Taxes (DOR); it shall qualify as an Indiana business under I.C. 5-22-15-20.5 (b)(5).
SECTION THREE
PROPOSAL EVALUATION

3.1 PROPOSAL EVALUATION PROCEDURE

The State has selected a group of personnel to act as a proposal evaluation team. Subgroups of this team, consisting of one or more team members, will be responsible for evaluating proposals with regard to compliance with RFP requirements. All evaluation personnel will use the evaluation criteria stated in Section 3.2. The Commissioner of IDOA or their designee will, in the exercise of their sole discretion, determine which proposals offer the best means of servicing the interests of the State. The exercise of this discretion will be final.

The procedure for evaluating the proposals against the evaluation criteria will be as follows:

3.1.1 Each proposal will be evaluated for adherence to requirements on a pass/fail basis. Proposals that are incomplete or otherwise do not conform to proposal submission requirements may be eliminated from consideration.

3.1.2 Each proposal will be evaluated on the basis of the categories included in Section 3.2. A point score has been established for each category.

3.1.3 If technical proposals are close to equal, greater weight may be given to price.

3.1.4 Based on the results of this evaluation, the qualifying proposal determined to be the most advantageous to the State, taking into account all of the evaluation factors, may be selected by IDOA and the Indiana State Personnel Department for further action, such as contract negotiations. If, however, IDOA and the Indiana State Personnel Department decide that no proposal is sufficiently advantageous to the State, the State may take whatever further action is deemed necessary to fulfill its needs. If, for any reason, a proposal is selected and it is not possible to consummate a contract with the Respondent, IDOA may begin contract preparation with the next qualified Respondent or determine that no such alternate proposal exists.

3.2 EVALUATION

The State anticipates that evaluation will occur separately for each component identified in RFP Section 1.4. Proposals will be evaluated based upon the proven ability of the Respondent to satisfy the requirements of the RFP in a cost-effective manner. Each of the evaluation criteria categories is described below with a brief explanation of the basis for evaluation in that category. The points associated with each category are indicated following the category name (total maximum points = 103.) For further information, please reference Section 3.2.3 below. If any one or more of the listed criteria on which the responses to this RFP will be evaluated are found to be inconsistent or incompatible with applicable federal laws, regulations or policies, the specific
criterion or criteria will be disregarded and the responses will be evaluated and scored without taking into account such criterion or criteria.

### Summary of Evaluation Criteria for each Component:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Adherence to Mandatory Requirements</td>
<td>Pass/Fail</td>
</tr>
<tr>
<td>2. Management Assessment/Quality (Business and Technical Proposal)</td>
<td>35 available points</td>
</tr>
<tr>
<td>3. Cost (Cost Proposal)</td>
<td>40 available points</td>
</tr>
<tr>
<td>4. Indiana Economic Impact</td>
<td>5 available points</td>
</tr>
<tr>
<td>5. Buy Indiana</td>
<td>5 available points</td>
</tr>
<tr>
<td>6. Minority Business Enterprise Subcontractor Commitment</td>
<td>5 available points</td>
</tr>
<tr>
<td>(1 bonus point is available, see Section 3.2.6)</td>
<td></td>
</tr>
<tr>
<td>7. Women Business Enterprise Subcontractor Commitment</td>
<td>5 available points</td>
</tr>
<tr>
<td>(1 bonus point is available, see Section 3.2.6)</td>
<td></td>
</tr>
<tr>
<td>8. Indiana Veteran Business Enterprise (IVOSB) Subcontractor Commitment</td>
<td>5 available points</td>
</tr>
<tr>
<td>(1 bonus point is available, see Section 3.2.7)</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>100 (103 if bonus awarded) for each component</strong></td>
</tr>
</tbody>
</table>

Proposals will be evaluated using the following approach for each component. (See RFP Section 1.4 for additional details related to the Scope of Work for each component of this RFP.)

**Step 1**

In this step, proposals will be evaluated only against Criteria 1 to ensure that they adhere to Mandatory Requirements. Any proposals not meeting the Mandatory Requirements will be disqualified.

**Step 2**

The proposals that meet the Mandatory Requirements will then be scored based on Criteria 2 only. This scoring will have a maximum possible score of 35 points. All proposals will be ranked on the basis of their scores for Criteria 2 only. This ranking may be used to create a “short list.” Any proposal not making the “short list” will not be considered for any further evaluation.

Step 2 may include one or more rounds of proposal discussions, oral presentations, clarifications, demonstrations, etc. focused on proposal elements.
Step 3

The short-listed proposals will then be evaluated based on Criteria 2 and 3. This scoring will have a combined maximum possible score of 75 points. Proposals will be ranked on the basis of their combined scores for Criteria 2 and 3. This ranking may be used to create a “short list.” Any proposal not making the “short list” will not be considered for any further evaluation.

Step 3 may include one or more rounds of proposal discussions, oral presentations, clarifications, demonstrations, etc. focused on cost and other proposal elements.

Step 4

The short-listed proposals will then be evaluated based on all of the entire evaluation criteria combined, as outlined in the table above.

If the State conducts additional rounds of discussions and a Best and Final Offer (BAFO) round which lead to changes in either the technical or cost proposal for the short-listed Respondents, their scores will be recomputed.

The section below describes the different evaluation criteria.

3.2.1 Adherence to Requirements – Pass/Fail
Respondents passing this category move to Phase 2 and proposal is evaluated for Management Assessment/Quality and Price.

The following 2 categories cannot exceed 75 points.

3.2.2 Management Assessment/Quality
35 available points

3.2.3 Price
40 available points

For each, the Wellness Campaigns & Challenges component and the Population Health Management component, cost scores will be normalized to one another, based on the lowest cost proposal evaluated. The lowest cost proposal for each component will receive a total of 40 points. The normalization formula is as follows:

- \[ \text{Respondent’s Cost Score} = \left( \frac{\text{Lowest Cost Proposal}}{\text{Total Cost of Proposal}} \right) \times 40 \]

For the Onsite Clinic component, initial cost scores will be normalized to one another, based on the lowest cost proposal evaluated. While respondents may
submit multiple cost proposals, there will be only one cost score for each respondent, and it will be based on the respondent’s lowest cost proposal. The lowest cost proposal, regardless of the model, will receive a total of 40 points. The normalization formula that will be used for the cost evaluation is as follows.

\[
\text{Respondent’s Cost Score} = \left( \frac{\text{Lowest Cost Proposal}}{\text{Total Cost of Proposal}} \right) \times 40
\]

If and when a BAFO round occurs, the State reserves the right to determine if one model type is preferred over all others. If made, the determination will take into consideration achievement of the State’s health objectives, overall best value for State employees, etc.) The State may then request from the short-listed respondents their proposed costs based on the State’s chosen model type. If any short-listed respondents choose not to submit proposed costs based on the State’s chosen model type, then those respondents may be removed from further consideration. BAFO cost scores will be normalized to one another, based on the lowest cost proposal evaluated during the BAFO round. The lowest cost proposal will receive a total of 40 points. The normalization formula that will be used for the cost evaluation is as follows:

\[
\text{Respondent’s BAFO Cost Score} = \left( \frac{\text{Lowest Cost Proposal}}{\text{Total Cost of Proposal}} \right) \times 40
\]

3.2.4 Indiana Economic Impact - 5 available points

See Section 2.6 for additional information.

The total number of full time equivalent (FTE – please see Section 1.2 for a definition of FTE’s) Indiana resident employees for the Respondent’s proposal, to execute the scope of work proposed in this RFP, (prime contractor and subcontractors) will be used to evaluate the Respondent’s Indiana Economic Impact. Points will be awarded based on a graduated scale. The Respondent with the most Indiana FTEs will be awarded 5 points. Points will then be awarded to the remaining Respondents proportionately. Please see Attachment C, Indiana Economic Impact Form, for more detailed instructions.

3.2.5 Buy Indiana Initiative – 5 available points

Respondents qualifying as an Indiana Company as defined in Section 2.7 will receive 5 points in this category.

3.2.6 Minority & Women’s Business Subcontractor Commitment – 5 available points each

The following formula will be used to determine points to be awarded based on
the MBE and WBE goals listed in Section 1.20 of this RFP. Scoring is conducted based on an assigned 10-point, plus possible 2 bonus-points, scale (MBE: Possible 5 points + 1 bonus point, WBE: Possible 5 points + 1 bonus Point). Points are assigned for respective MBE participation and WBE participation based upon the BAFO meeting or exceeding the established goals.

If the respondent’s commitment percentage is less than the established MBE or WBE goal, the maximum points achieved will be awarded according to the following schedule:

<table>
<thead>
<tr>
<th>%</th>
<th>1%</th>
<th>2%</th>
<th>3%</th>
<th>4%</th>
<th>5%</th>
<th>6%</th>
<th>7%</th>
<th>8%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pts.</td>
<td>.625</td>
<td>1.25</td>
<td>1.875</td>
<td>2.5</td>
<td>3.125</td>
<td>3.75</td>
<td>4.375</td>
<td>5.0</td>
</tr>
</tbody>
</table>

NOTE: Fractional percentages will be rounded up or down to the nearest whole percentage. (e.g. 7.49% will be rounded down to 7% = 4.375 pts., 7.50% will be rounded up to 8% = 5.00 pts.)

If the respondent’s commitment percentage is rounded down to 0% for MBE or WBE participation the respondent will receive 0 points.

If the respondent’s commitment percentage is 0% for MBE or WBE participation, a deduction of 1 point will be discounted on the respective MBE or WBE score.

The respondent with the greatest applicable CUF participation which exceeds the stated goal for the respective MBE or WBE category will be awarded 6 points (5 points plus 1 bonus point). In cases where there is a tie for the greatest applicable CUF participation and both firms exceed the goal for the respective MBE/WBE category both firms will receive 6 points.

3.2.7 Indiana Veteran Owned Small Business Subcontractor Commitment - 5 available points

The following formula will be used to determine points to be awarded based on the IVOSB goal listed in Section 1.20 of this RFP. Scoring is conducted based on an assigned 5-point, plus possible 1 bonus-point, scale. Points are assigned for IVOSB participation based upon the BAFO meeting or exceeding the established goals.

If the respondent’s commitment percentage is less than the established IVOSB goal, the maximum points achieved will be awarded according to the following schedule:

<table>
<thead>
<tr>
<th>%</th>
<th>0%</th>
<th>0.6%</th>
<th>1.2%</th>
<th>1.8%</th>
<th>2.4%</th>
<th>3%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pts.</td>
<td>-1</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>5</td>
</tr>
</tbody>
</table>
NOTE: Fractional points will be awarded based upon a graduated scale between whole points. (e.g. a 0.3% commitment will receive .5 points and a 1.5% commitment will receive 2.5 points)

If the respondent’s commitment percentage is 0% for IVOSB participation, a deduction of 1 point will be assessed.

The respondent with the greatest applicable CUF participation which exceeds the stated goal for the IVOSB category will be awarded 6 points (5 points plus 1 bonus point). In cases where there is a tie for the greatest applicable CUF participation and both firms exceed the goal for the IVOSB category both firms will receive 6 points.

3.2.8 Qualified State Agency Preference Scoring

When applicable, pursuant to Indiana Code 5-22-13, a qualified state agency submitting a response to this RFP will be awarded preference points for Minority, Women’s, and Indiana Veteran Business Enterprise equal the Respondent awarded the highest combined points awarded for such preferences in the scoring of this RFP.

The Commissioner of IDOA or their designee will, in the exercise of their sole discretion, determine which proposal(s) offer the best means of servicing the interests of the State. The exercise of this discretion will be final.