



## INDIANA ENVIRONMENTAL STEWARDSHIP PROGRAM ANNUAL PERFORMANCE REPORT

State Form 53475 (R8 / 1-22)  
INDIANA DEPARTMENT OF ENVIRONMENTAL MANAGEMENT  
ENVIRONMENTAL STEWARDSHIP PROGRAM

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Please use this form if you are a member of the Indiana Environmental Stewardship Program (ESP) to report on progress toward objectives and targets AND certify ESP requirements continue to be achieved. Indiana ESP facilities must submit an Annual Performance Report (APR) by April 1<sup>st</sup> of every year, for each calendar year in which the entity has been a member for at least three (3) full months. Membership terms are renewed every four (4) years through submitting your APR. Your APR should be reviewed and signed by a senior manager at your facility prior to submittal. Once signed, e-mail the APR to IDEM at [esp@idem.IN.gov](mailto:esp@idem.IN.gov). Please do not include any confidential business information in your annual performance report. Public access laws require IDEM to make the APR publicly available, which may include posting all portions of your report on the Indiana ESP Web site. If you have any questions, please contact IDEM at [esp@idem.IN.gov](mailto:esp@idem.IN.gov) or (800) 988-7901.

This form will also be used for ESP members who are also members of the Indiana Partners for Pollution Prevention Program to recertify their membership and reaffirm their commitment to the Partners Pledge.

SECTION A		FACILITY INFORMATION	
Name of facility Toyota Material Handling, Inc.			
Name of parent company (if applicable) Toyota Industries Corporation			
Street address (number and street) 5559 Inwood Drive			
City / State / ZIP code Columbus IN 47201			
County Bartholomew			
Website of facility / company <a href="https://www.toyotaforklift.com/">https://www.toyotaforklift.com/</a>			
How many employees (full time equivalents) currently work at your facility? 1700			
CONTACT INFORMATION			
Name of Primary Contact (Mr. / Mrs. / Ms. / Dr.) Mr. Allen Ruddick		Title EHS Engineer	
Telephone number (812) 342-8606	Mobile phone number (812) 343-1385	E-mail address <a href="mailto:allen.ruddick@toyotaTMH.com">allen.ruddick@toyotaTMH.com</a>	
Mailing address (if different from facility address)			
City / State / ZIP Code			
Name of Secondary Contact (Mr. / Mrs. / Ms. / Dr.) Mr. Dixon Churchill		Title EHS Manager	
Telephone number (812) 342-5211	Mobile phone number (812) 343-0174	E-mail address <a href="mailto:dixon.churchill@toyotatmh.com">dixon.churchill@toyotatmh.com</a>	
Mailing address (if different from facility address)			
City / State / ZIP Code			
REPORTING PERIOD			
Reporting period dates from prior calendar year (mm/dd/yyyy – mm/dd/yyyy) 1/01/2021 to 12/31/2021			
1a. Is this the fourth ESP Annual Performance Report of your membership term? <input type="checkbox"/> Yes—If yes, answer question 1b. <input checked="" type="checkbox"/> No—If no, skip to question 2a.			
1b. Do you wish to renew your Indiana Environmental Stewardship Program membership? <input type="checkbox"/> Yes—If yes, please answer question 2a and complete all sections of this annual report. <input type="checkbox"/> No—If no, please answer question 2a and complete all sections of this annual report except for Section F.			
2a. Are you a member of the Indiana Partners for Pollution Prevention (Partners) Program? <input checked="" type="checkbox"/> Yes—If yes, answer question 2b. <input type="checkbox"/> No—If no, skip to the "Change in Information" section of this report.			

REPORTING PERIOD (CONTINUED)

- 2b. Do you wish to recertify your Partners for Pollution Prevention (Partners) Pledge?
- Yes—If yes, please complete all sections of this annual report.
- No—If no, please complete all sections of this annual report except for Section F.

CHANGE IN INFORMATION

In your ESP application and, perhaps, in previous annual performance reports, you described what your facility does or makes. Have there been any changes or additions to your facility's list of products or activities?

Yes—If yes, please describe them:

No

SECTION B PUBLIC OUTREACH AND PERFORMANCE REPORTING

Why do we need this information?

IDEM needs to know how environmental information was shared with the public.

What do you need to do?

Describe how the facility has shared and plans to share environmental information.

Please briefly describe the activities that your facility conducted during this reporting period to interact with the community on environmental issues and to report publicly on its environmental performance. TMH continued the tradition of purchasing tree saplings for Associates and Bartholomew residents and distributed them during Earth Day activities. We also prepared trees for students touring the Bartholomew Solid Waste District facilities. In addition, TMH started a monthly "Green Theme" activity to highlight environmental issues and raise awareness amongst our Associates. We hope that these green topics will inspire environmentally friendly living habits and encourage our Associates to positively engage in our communities and environment. One such activity involved a State Park and Forest challenge, where we tried to get at least 1 Associate to each of the Indiana Parks and Forests. We raffled off park passes as an incentive. On two occasions during 2021, we took volunteers to "Adopt-a-Road" and clean up trash from alongside the roads near our campus.

Please indicate which of the following methods your facility plans to use to make its ESP Annual Performance Report available to the public. Please check as many as appropriate.

- Web site (<http://www.toyotaforklift.com>)  Open house  Meetings  Press releases  Other:

SECTION C ENVIRONMENTAL MANAGEMENT SYSTEM ASSESSMENT

Why do we need this information?

Facilities need to have implemented an EMS that meets certain criteria and use an ISO 14001 EMS Lead Auditor at least every thirty-six (36) months to assess the EMS.

What do you need to do?

Answer the following questions about your EMS.

1. What is the most recent date that an ISO 14001 EMS Lead Auditor performed an EMS assessment at your facility? 11/09/2021-11/11/2021

2. Name, title, and organization of ISO 14001 EMS Lead Auditor who conducted the most recent EMS assessment:  
Kurt Koesters, Lead Auditor, DNV

3. Is the date of the most recent EMS assessment performed by an ISO 14001 EMS Lead Auditor within the past thirty-six (36) months?

Yes—If yes, skip to Question 4.

No—If no, please have your ISO 14001 EMS Lead Auditor complete and sign the following checklist, indicating whether or not your EMS meets the listed criteria for ESP membership:

- Yes  No Evidence of senior management support, commitment, and approval.
- Yes  No A written environmental policy directed toward compliance, pollution prevention, and continuous improvement.
- Yes  No Identification of the environmental aspects at the entity.
- Yes  No Prioritization of the environmental aspects and a determination of those aspects deemed significant considering, at the minimum, environmental impacts and applicable laws and regulations.
- Yes  No Established priorities, and environmental objectives and targets for continuous improvement in environmental performance and for ensuring compliance with applicable environmental laws, regulations, and permit conditions. Objectives and targets must go beyond current legal requirements and specify the environmental media, types of pollution to be prevented or reduced, implementation activities, and projected time frames.
- Yes  No An established community outreach mechanism that includes identifying and responding to community concerns; informing the community of important matters that affect the community; and reporting on the EMS, including reporting to the public on the environmental policy and significant aspects.
- Yes  No Incorporation of environmental and pollution prevention planning in the development of new products, processes, and services and modifications of existing processes.
- Yes  No Evidence of clear responsibility for implementation, training, monitoring, EMS maintenance, taking corrective action, and ensuring compliance with applicable environmental laws, regulations, and permit conditions.
- Yes  No Documentation of the implementation procedures and the results of implementation.
- Yes  No Appropriate written EMS procedures.
- Yes  No An annual evaluation of the EMS with written results provided to senior management and affected employees.



## SECTION C

ENVIRONMENTAL MANAGEMENT SYSTEM ASSESSMENT  
CONTINUED

4. Were any deficiencies found during the most recent EMS assessment?

Yes—If yes, describe any deficiencies found and the corrective action taken to address each deficiency:

No

5. What type of protocol was used to perform the independent EMS assessment?

- ISO 14001:2015 Certified audit  
 ESP Independent Assessment Protocol  
 Other (please specify):

6. Is the EMS certified to a recognized standard?

Yes—If yes, what standard does the EMS follow (please provide a copy of the most recent certificate)?

- ISO 14001:2015  
 Responsible Care EMS  
 Responsible Care 14001

No

7. When was the last Senior Management review of your EMS completed?

Month / Year: 9/2021

Who headed the review (name and title)? Dixon Churchill, EHS Manager

8. When did your facility last conduct an internal or corporate environmental compliance audit? Do not include inspections or site visits by regulatory organizations.

Scope of the compliance audit: Complete Compliance Audit

Month(s) / Year(s): 8/2020

Who conducted the audit(s) (e.g., facility staff, corporate, third party)? Cornerstone Environmental

9. Explain the emergencies experienced within the facility during the past year. Were the applicable emergency and contingency plans detailed in the EMS effective? What changes, if any, have been made to your facility's emergency or contingency plans?

None

10. Has your facility corrected all instances of potential environmental non-compliance and EMS non-conformance identified during your audits and other assessments?

Yes—If yes, briefly summarize corrective actions taken and other improvements made as a result of your EMS assessment(s) or compliance audit(s).

No—If no, please explain your plans to correct these instances.

No such instances identified.

## SECTION D

## ADDITIONAL INFORMATION

**Why do we need this information?**

This information will help IDEM to effectively manage the Environmental Stewardship Program.

**What do you need to do?**

Answer the questions as completely as possible.

1. In addition to ESP, please list environmental awards received or voluntary programs participated in during the past twelve (12) months. Partners for Pollution; Governor's Environmental Award for 5 years Continuous Improvement, Purdue Manufacturing Extension Partnership WASTE stream mapping grant and other sustainability services, Bartholomew County Solid Waste Management District Adopt-a-Road sponsor

2. Has your facility taken advantage of any ESP incentives? If so, please describe the implementation process and list additional benefits IDEM should consider.  
Prior notice to inspection

3. If your facility was not registered to the ISO 14001 standard prior to becoming an ESP member, has ESP helped you to pursue registration? If so, how has ESP been instrumental in achieving registration?  
N/A

4. Are the ESP and/or Partners group meeting your expectations? Please provide feedback or suggestions.  
Yes

**SECTION D ADDITIONAL INFORMATION (CONTINUED)**

5. If you are a member of Partners, please reaffirm your facility's or organization's pledge to the Partners and provide additional information regarding commitment to pollution prevention (P2).

Yes	No	
<input checked="" type="checkbox"/>	<input type="checkbox"/>	1. Ensure employees are aware of the facility's commitment to P2 and understand their role in implementing P2 objectives and goals in the facility.
<input checked="" type="checkbox"/>	<input type="checkbox"/>	2. Your facility has incorporated P2 planning in the development of new products, processes, and/or services.
<input checked="" type="checkbox"/>	<input type="checkbox"/>	3. Your facility established a mechanism to monitor waste generation and identify realistic P2 goals.
<input checked="" type="checkbox"/>	<input type="checkbox"/>	4. Your facility has established a process to listen and respond to stakeholder concerns.
<input checked="" type="checkbox"/>	<input type="checkbox"/>	5. Your facility makes available your general waste reduction and P2 information to members of our community, IDEM, and the Partners, if requested?
<input checked="" type="checkbox"/>	<input type="checkbox"/>	6. Your facility has participated in or conducted outreach activities that include details of your P2 efforts; please specify: BCSWD Earth Day Festivities.
<input checked="" type="checkbox"/>	<input type="checkbox"/>	7. Your facility has participated in two or more Partners meetings in the last year.
<input checked="" type="checkbox"/>	<input type="checkbox"/>	8. Your facility supported the annual Pollution Prevention Conference and Trade Show. Please check all that apply: <input checked="" type="checkbox"/> Financial sponsorship <input checked="" type="checkbox"/> One or more attendees from your facility <input type="checkbox"/> Other (specify)

**SECTION E ENVIRONMENTAL IMPROVEMENT INITIATIVE RESULTS**

**Why do we need this information?**  
Facilities need to share the results of the environmental improvement initiative that was pursued during the reporting period. IDEM needs to report cumulative program reduction results.

**What do you need to do?**  
Reference Section F for "Category" and "Indicator" options to complete this section. Summarize your facility's progress on achieving the initiative you identified in the application or last year's APR. For assistance, please call (800) 988-7901 or email esp@idem.IN.gov.

Initiative #1			
Category 1: Electricity	Baseline	Current	Cost Savings
Indicator 1: kWh/unit	(indicate measurement unit)	(indicate measurement unit)	
Calendar year	2020	2021	
Actual quantity (per year)	19,758,132 kwh <sup>25770596</sup>	21,400,498 kwh	
Production unit (select one)	Earned Labor Hours XProduction units Other -- specify (e.g. Gallons, length, etc.)	Production lbs.	
Production Quantity	34,096	34,474	NA
Normalization factor (Current year production ÷ Baseline year production) 1.011			
Normalized quantity (Actual current year quantity - Actual baseline quantity) x Normalization factor 1,660,432			
Briefly describe how you achieved improvements for environmental initiative #1 or, if relevant, any circumstances that delayed progress. This reduction does not take into account the lost production due to continued supply chain issues. But continued improvements in lighting control, shutting down equipment after production hours and improvements in the compressed air system have led to electrical use reductions. We also purchased 6,471,000 kWh's of wind energy to offset some of our carbon footprint while investing and supporting in wind energy - these kwh of renewable energy have been subtracted from the quantities above.			



Initiative #2			
Category 2: Natural Gas Indicator 2: dtherm/unit	Baseline <i>(indicate measurement unit)</i>	Current <i>(indicate measurement unit)</i>	Cost Savings
Calendar year	2020	2021	
Actual quantity <i>(per year)</i>	127,317.55 dtherm	130,175.9 dtherm	
Production unit <i>(select one)</i>	Earned Labor Hours X Production units      Production lbs. Other -- specify (e.g. Gallons, length, etc.)		
Production Quantity	34,096	34,474	NA
Normalization factor (Current year production ÷ Baseline year production) 1.011			
Normalized quantity (Actual current year quantity - Actual baseline quantity) x Normalization factor 2889.79			
Briefly describe <i>how</i> you achieved improvements for environmental initiative #2 or, if relevant, any circumstances that delayed progress. This reduction does not take into account the lost production due to continued supply chain issues. TMH has reduced the office and plant temperatures during the heating months. TMH has been able to reduce the air turns in winter due to weld fume collection projects. There is also increased control of all overhead doors throughout the campus.			

Initiative #3			
Category 3: Indicator 3:	Baseline <i>(indicate measurement unit)</i>	Current <i>(indicate measurement unit)</i>	Cost Savings
Calendar year			
Actual quantity <i>(per year)</i>			
Production unit <i>(select one)</i>	Earned Labor Hours      Production units      Production lbs. Other -- specify (e.g. Gallons, length, etc.)		
Production Quantity			NA
Normalization factor (Current year production ÷ Baseline year production)			
Normalized quantity (Actual current year quantity - Actual baseline quantity) x Normalization factor			
Briefly describe <i>how</i> you achieved improvements for environmental initiative #3 or, if relevant, any circumstances that delayed progress.			

**SECTION E ENVIRONMENTAL IMPROVEMENT INITIATIVE RESULTS CONTINUED**

- Briefly describe the *impacts or wastes* eliminated resulting from the environmental initiative(s). If multiple initiatives, please indicate which specifically.  
 TMH continues to work to teach Associates to turn off any equipment we can once production is done and at breaks to reduce energy waste. We are continuing to fine tune lighting reductions, compressed air leaks and compressor efficiency. TMH is looking for opportunities to move away from pneumatic tools where possible. Plus, the weld fume collection units are allowing us to reduce air turn over in the winter, lowering heating cost due to returning the air back into the plant instead of venting it outside. TMH is installing VFD motors when equipment is replaced wherever feasible.
- Are there other best management practices (BMPs) you can share correlating to your initiative(s)?  
 Air leak detection using sophisticated equipment to identify and isolate leaks. We also devote manpower to fix the leaks and eliminate further energy loss.
- If the objectives and targets associated with the environmental improvement initiative(s) were not attained, please verify continued progress toward the environmental initiative(s). If multiple initiatives, please indicate which specifically.  
 Looking for opportunities to idle equipment during the day when product is not actually in that process, plus shut more equipment down at the end of the day. Continuing to identify processes that can switch to electric/battery tooling instead of pneumatic tools.
- Please provide a narrative summary of progress made toward *qualitative, significant* EMS objectives and targets, if any.
  - Shutting more equipment down after production.
  - Keeping overhead doors closed when the outside temperature is below 60 degrees and reducing the temperature set point during heating months.
  - Continue to reduce plant air turnover during the winter through better weld, laser and plasma dust capture.
  - Work to reduce Hazardous Waste and VOC generation.
  - Purchasing wind energy to off set electric CO2 production.

6. Improved air leak reduction efforts.

7. TMH increased the paint thickness on its trucks to address quality issues causing increased VOC's. We have initiated an Environmental Management Program to work to reduce the amount of hazardous waste generated to help off set this increase.

8. Implement WASTE stream mapping across the organization to find new ways to reduce waste in all forms.

9. Reenergize our recycling program.

10. Continue to increase Associate engagement in environmental issues with the Green Theme of the month activity

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5. Please list any state, U.S. EPA, or other partnership programs to which you are reporting this data (e.g., Energy Star, DOE Energy Performance, state award application).

Purdue MEP & EPA - WASTE Stream Mapping Grant

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6. Would your facility be willing to share the environmental improvement initiative(s) and its best management practices (BMPs) at the ESP Annual Meeting and/or a Partners for Pollution Prevention quarterly meeting or conference?  Yes  No

**SECTION F FUTURE YEAR ENVIRONMENTAL IMPROVEMENT INITIATIVE**

*Why do we need this information?*  
Facilities need to show they are committed to improving their environmental performance.

*What do you need to do?*  
Refer to the Environmental Performance Table and answer the following questions.

1. Select the appropriate boxes in the following table to indicate the **category** and **indicator(s)** that represents the **future environmental improvement initiative** selected by your facility. For the category and indicator selected, list the **baseline year** (e.g., 2022) and the **future year** (e.g., 2023). Next, list the **baseline annual quantity** (e.g., 5 tons) and **future annual quantity** (e.g., 2 tons) you are committing to achieve by the end of the future year.

Category	Indicator	Baseline Year 2021	Future Year 2022	Unit
<input type="checkbox"/> Material Procurement	<input type="checkbox"/> Recycled content			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons <input type="checkbox"/> gallons
	<input type="checkbox"/> Hazardous/toxic components			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons <input type="checkbox"/> gallons
<input type="checkbox"/> Suppliers' Environmental Performance	<input type="checkbox"/> Specify indicator:			As specified for the particular indicator
<input type="checkbox"/> Material Use	<input type="checkbox"/> Materials used			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons <input type="checkbox"/> gallons
	<input type="checkbox"/> Hazardous materials used			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons <input type="checkbox"/> gallons
	<input type="checkbox"/> Ozone depleting substances used			CFC-11 equivalent pounds
	<input type="checkbox"/> Total packaging materials used			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
<input type="checkbox"/> Water Use	<input type="checkbox"/> Total water used			Gallons
<input checked="" type="checkbox"/> Energy Use	<input checked="" type="checkbox"/> Electricity	21,400,498 kwh	20,000,000 kwh	<input checked="" type="checkbox"/> kWh, <input type="checkbox"/> MWh
	<input type="checkbox"/> Steam			<input type="checkbox"/> kWh, <input type="checkbox"/> MWh, <input type="checkbox"/> gallons, <input type="checkbox"/> ft <sup>3</sup>
	<input checked="" type="checkbox"/> Natural gas	130,175.9 dtherm	130,000 dtherm	<input type="checkbox"/> Btu, <input type="checkbox"/> MMBtu
	<input type="checkbox"/> Diesel			Gallons
	<input type="checkbox"/> Propane / LPG			<input type="checkbox"/> Btu, <input type="checkbox"/> MMBtu, <input type="checkbox"/> gallons
	<input type="checkbox"/> Gasoline			Gallons
	<input type="checkbox"/> Solar			<input type="checkbox"/> kWh, <input type="checkbox"/> MWh
	<input checked="" type="checkbox"/> Wind	6,471,000 kwh	6,500,000 kwh	<input checked="" type="checkbox"/> kWh, <input type="checkbox"/> MWh
	<input type="checkbox"/> Landfill gas			<input type="checkbox"/> Btu, <input type="checkbox"/> MMBtu
	<input type="checkbox"/> Combined heat and power			<input type="checkbox"/> kWh, <input type="checkbox"/> MWh, <input type="checkbox"/> Btu, <input type="checkbox"/> MMBtu
<input type="checkbox"/> Other:			_____	
<input type="checkbox"/> Land and Habitat	<input type="checkbox"/> Land and habitat conservation			<input type="checkbox"/> Square feet, <input type="checkbox"/> acres
	<input type="checkbox"/> Community land revitalization			<input type="checkbox"/> Square feet, <input type="checkbox"/> acres
<input type="checkbox"/> Air Emissions	<input type="checkbox"/> Total GHGs			MTCO2E
	<input checked="" type="checkbox"/> VOCs	46.5 tons	45 tons	<input type="checkbox"/> Pounds, <input checked="" type="checkbox"/> tons
	<input checked="" type="checkbox"/> NOx, SOx, PM <sub>2.5</sub> , PM <sub>10</sub> , or CO	26021.80 metric tons CO2	25000 metric tons CO2	<input type="checkbox"/> Pounds, <input checked="" type="checkbox"/> tons
	<input type="checkbox"/> Air toxics			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons



	<input type="checkbox"/> Odor			European Odour Units
	<input type="checkbox"/> Radiation			<input type="checkbox"/> Curies, <input type="checkbox"/> Becquerels
	<input type="checkbox"/> Dust			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
<input type="checkbox"/> Discharges to Water	<input type="checkbox"/> COD or BOD			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
	<input type="checkbox"/> Toxics			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
	<input type="checkbox"/> Total suspended solids			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
	<input type="checkbox"/> Nutrients			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons of <input type="checkbox"/> N or <input type="checkbox"/> P
	<input type="checkbox"/> Sediment from runoff			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
	<input type="checkbox"/> Pathogens			<input type="checkbox"/> MPN/ml, <input type="checkbox"/> CFU/ml

Category	Indicator	Baseline Year 2021	Future Year 2022	Unit
<input checked="" type="checkbox"/> Non-hazardous Waste <input checked="" type="checkbox"/> Hazardous Waste	<input checked="" type="checkbox"/> Landfill	0	0	<input checked="" type="checkbox"/> Pounds, <input type="checkbox"/> tons
	<input checked="" type="checkbox"/> Incineration	440 tons	400 tons	<input type="checkbox"/> Pounds, <input checked="" type="checkbox"/> tons
	<input type="checkbox"/> Reused/recycled off-site			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons, <input type="checkbox"/> gallons
	<input checked="" type="checkbox"/> Other: Hazardous Waste	6130 gal	6000 gal	<input type="checkbox"/> Pounds, <input type="checkbox"/> tons, <input checked="" type="checkbox"/> gallons
<input type="checkbox"/> Noise	<input type="checkbox"/> Noise			dBA
<input type="checkbox"/> Vibration	<input type="checkbox"/> Vibration			Inches per second
<input type="checkbox"/> Products	<input type="checkbox"/> Expected lifetime energy use			<input type="checkbox"/> kWh, <input type="checkbox"/> MWh, <input type="checkbox"/> Btu, <input type="checkbox"/> MMBtu,
	<input type="checkbox"/> Expected lifetime water use			Gallons
	<input type="checkbox"/> Expected lifetime waste to air, water, or land from product use			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons
	<input type="checkbox"/> Waste to air, water, or land from disposal or recovery			<input type="checkbox"/> Pounds, <input type="checkbox"/> tons

If you need assistance filling out the form, please contact the ESP program manager at either [esp@idem.in.gov](mailto:esp@idem.in.gov) or 1-(800) 988-7901.

**SECTION F**

**FUTURE YEAR ENVIRONMENTAL IMPROVEMENT INITIATIVE  
CONTINUED**

- If the future environmental improvement initiative(s) will be *qualitative* in nature, please describe.  
N/A
- What activities or process changes do you plan to undertake at your facility to accomplish your future initiative (e.g., technology changes in a particular process line, employee training)?  
WASTE Stream Mapping, training, Green Theme activities, conversion to battery tooling where feasible, repair air leaks, optimize building management system to monitor and control gas and electrical consumption, etc.
- Does this future initiative address a significant aspect in your EMS?  
 Yes  
 No—If no, please explain why you believe this indicator should be included as an environmental improvement initiative:

**CERTIFICATION AND PLEDGE**

On behalf of (name of facility) Toyota Material Handling

I certify that the information contained in this Annual Performance Report and attachments is accurate to the best of my knowledge and that this facility is, to the best of my knowledge and based on reasonable inquiry, currently in compliance with all applicable federal, state, and local environmental requirements, or has a corrective action program in place to attain compliance.

We, Toyota Material Handling, commit to maintaining the principles and goals outlined in our Environmental Management System for our facility's Indiana Environmental Stewardship Program status. We agree to strive for full compliance with all regulations promulgated by the U.S. EPA, state, or local jurisdictions. We agree to promote the Indiana Environmental Stewardship Program and to share our success stories with other facilities. We understand that we must meet the requirement of implementing one (1) new, independent environmental improvement initiative each year of membership (for a total of four (4) initiatives), that the Annual Performance Report must be submitted to IDEM by April 1<sup>st</sup> of each year, and that we must reapply to the Indiana Environmental Stewardship Program every four (4) years.

I understand that the information provided in this Annual Performance Report will be public record. I am the senior facility manager or authorized facility signatory, and fully authorized to execute this statement on behalf of the corporation or other legal entity whose facility is submitting this Annual Performance Report.

Signature		Date (month, day, year)	3-25-22
Printed signature Dixon Churchill	<i>Dixon Churchill</i>	Title	<i>EHS Manager</i>