

INDIANA ENVIRONMENTAL STEWARDSHIP PROGRAM ANNUAL PERFORMANCE REPORT State Form 53475 (R8 / 1-22)

INDIANA DEPARTMENT OF ENVIRONMENTAL MANAGEMENT ENVIRONMENTAL STEWARDSHIP PROGRAM Indiana Department of Environmental Management Office of Program Support MC 64-00, Room IGCN 1316 100 North Senate Avenue Indianapolis, IN 46204-2251 Telephone: (800) 988-7901 FAX: (317) 233-5627 E-mail: esp@idem.IN.gov

Please use this form if you are a member of the Indiana Environmental Stewardship Program (ESP) to report on progress toward objectives and targets AND certify ESP requirements continue to be achieved. Indiana ESP facilities must submit an Annual Performance Report (APR) by **April 1**st of every year, for each calendar year in which the entity has been a member for at least three (3) full months. Membership terms are renewed every four (4) years through submitting your APR. Your APR should be reviewed and signed by a senior manager at your facility prior to submittal. Once signed, e-mail the APR to IDEM at <u>esp@idem.IN.gov</u>. Please do not include any confidential business information in your annual performance report. **Public access laws require IDEM to make the APR publicly available**, which may include posting all portions of your report on the Indiana ESP Web site. If you have any questions, please contact IDEM at <u>esp@idem.IN.gov</u> or (800) 988-7901.

This form will also be used for ESP members who are also members of the Indiana Partners for Pollution Prevention Program to recertify their membership and reaffirm their commitment to the Partners Pledge.

SECTION A FACILITY INFORMATION					
Name of facility AstraZeneca Pharmaceuticals, LP					
Name of parent company (if applicable)	Name of parent company (<i>if applicable</i>)				
Street address <i>(number and street)</i> 4601 Highway 62 East					
City / State / ZIP code Mount Vernon, Indiana 47620					
County Posey					
Website of facility / company www.astrazeneca.com					
How many employees (full time equivalents 750) currently work at your facility?				
	CONTACT INFORM	IATION			
Name of Primary Contact (Mr. / Mrs. / Ms. / Kevin Conkright	Dr.)	Title Sr. SHE Specialist			
Telephone number (812) 307-2218	Mobile phone number (270) 903-5181	E-mail address kevin.conkright@astrazeneca.com			
Mailing address (if different from facility add	ress)				
City / State / ZIP Code					
Name of Secondary Contact (Mr. / Mrs. / Ms Chad Burnett	s. / Dr.)	Title SHE Manager			
Telephone number (812) 307-2216	Mobile phone number ()	E-mail address chad.burnett@astrazeneca.com			
Mailing address (if different from facility add	ress)				
City / State / ZIP Code					
	REPORTING PE	RIOD			
Reporting period dates from prior calendar year (<i>mm/dd/yyyy</i> – <i>mm/dd/yyyy</i>) 01/01/2021-12/31/2021					
 1a. Is this the fourth ESP Annual Performance Report of your membership term? ☑ Yes—If yes, answer question 1b. ☑ No—If no, skip to question 2a. 					
 Do you wish to renew your Indiana Environmental Stewardship Program membership? ☑ Yes—If yes, please answer question 2a and complete all sections of this annual report. ☑ No—If no, please answer question 2a and complete all sections of this annual report except for Section F. 					
 2a. Are you a member of the Indiana Partr ☑ Yes—If yes, answer question 2b. ☑ No—If no, skip to the "Change in In 		rogram?			

REPORTING PERIOD (CONTINUED)					
2b. Do you wish to recertify your Partners for Pollution Prevention (Partners) Pledge? ☑ Yes—If yes, please complete all sections of this annual report.					
No—If no, please complete all sections of this annual report except for Section F.					
CHANGE IN INFORMATION					
In your ESP application and, perhaps, in previous annual performance reports, you described what your facility does or makes. Have there been any changes or additions to your facility's list of products or activities?					
YesIf yes, please describe them:					
X No					
SECTION B PUBLIC OUTREACH AND PERFORMANCE REPORTING					
Why do we need this information? What do you need to do? IDEM needs to know how environmental information was shared with the public. Describe how the facility has shared and plans to share environmental information.					
Please briefly describe the activities that your facility conducted during this reporting period to interact with the community on environmental issues and to report publicly on its environmental performance. AstraZeneca - Mount Vernon held several events in 2021 that included a Recyclinig Day Celebration focused upon a sustainable environment, improvements to our "Grasslands of the Future" 20-acrea wildlife habitat that included the implementation of a self- paced learning trail, and outreach programs by our membership to enhance beautification (landscaping and flower planting) for the City of Mt. Vernon. We report publically through AstraZeneca - Global where our data is included in Sustainability Report for DJSI.					
Please indicate which of the following methods your facility plans to use to make its ESP Annual Performance Report available to the public. Please check as many as appropriate.					
Image: As many as appropriate. Image: As many as many as appropriate. Image: As many as					
SECTION C ENVIRONMENTAL MANAGEMENT SYSTEM ASSESSMENT					
Why do we need this information? What do you need to do? Facilities need to have implemented an EMS that meets certain Answor the following questions about your EMS. criteria and use an ISO 14001 EMS Lead Auditor at least every about your EMS.					
thirty-six (36) months to assess the EMS. What is the most recent date that an ISO 14001 EMS Lead Auditor performed an EMS assessment at your facility? December 1, 2020					
 Name, title, and organization of ISO 14001 EMS Lead Auditor who conducted the most recent EMS assessment: 					
Monty Fox, President, MB&J Quality Consulting					
3. Is the date of the most recent EMS assessment performed by an ISO 14001 EMS Lead Auditor within the past thirty-six (36) months?					
Yes—If yes, skip to Question 4. No—If no, please have your ISO 14001 EMS Lead Auditor complete and sign the following checklist, indicating whether or not your EMS					
meets the listed criteria for ESP membership:					
Yes No Evidence of senior management support, commitment, and approval.					
Yes No A written environmental policy directed toward compliance, pollution prevention, and continuous improvement.					
Yes No Identification of the environmental aspects at the entity.					
Yes No Prioritization of the environmental aspects and a determination of those aspects deemed significant considering, at the minimum, environmental impacts and applicable laws and regulations.					
Yes No Established priorities, and environmental objectives and targets for continuous improvement in environmental performance and for ensuring compliance with applicable environmental laws, regulations, and permit conditions. Objectives and targets must go beyond current legal requirements and specify the environmental media, types of pollution to be prevented or reduced, implementation activities, and projected time frames.					
Yes No An established community outreach mechanism that includes identifying and responding to community concerns; informing the community of important matters that affect the community; and reporting on the EMS, including reporting to the public on the environmental policy and significant aspects.					
Yes No Incorporation of environmental and pollution prevention planning in the development of new products, processes, and services and modifications of existing processes.					
Yes No Evidence of clear responsibility for implementation, training, monitoring, EMS maintenance, taking corrective action, and ensuring compliance with applicable environmental laws, regulations, and permit conditions.					
Yes No Documentation of the implementation procedures and the results of implementation.					
Yes No Appropriate written EMS procedures.					
Yes No An annual evaluation of the EMS with written results provided to senior management and affected employees.					

Signature of ISO 14001 EMS Lead Auditor

Date (month, day, year)

SE	CTION C ENVIRONMENTAL MANAGEMENT SYSTEM ASSESSMENT CONTINUED
4.	Were any deficiencies found during the most recent EMS assessment?
	Yes—If yes, describe any deficiencies found and the corrective action taken to address each deficiency:
	No No
5,	What type of protocol was used to perform the independent EMS assessment? ISO 14001:2015 Certified audit ESP Independent Assessment Protocol Other (please specify):
6.	Is the EMS certified to a recognized standard? Yes—If yes, what standard does the EMS follow (please provide a copy of the most recent certificate)? ISO 14001:2015 Responsible Care EMS Responsible Care 14001 No
7.	When was the last Senior Management review of your EMS completed? Month / Year: December 2021 Who headed the review (name and title)? Femi-D-Etti (Vice President & General Manager)
8. 9. Em	When did your facility last conduct an internal or corporate environmental compliance audit? Do not include inspections or site visits by regulatory organizations. Scope of the compliance audit: Internal SHE Genba (Monthly) Month(s) / Year(s): December 2021 Who conducted the audit(s) (e.g., facility staff, corporate, third party)? Facility Staff, Safety Focus Group Members, Facility Management Team Members Explain the emergencies experienced within the facility during the past year. Were the applicable emergency and contingency plans detailed in the EMS effective? What changes, if any, have been made to your facility's emergency or contingency plans? No emergencies experienced in 2021. A completely revised Integrated Continuity Plan was implemented in 2021 that included electronic MTV ergency Response Plan/Application for site personnel. The installation of the new fire water main loop, fire devices, and header tie-ins were completed 2021. In addition, the installation of solar powered mustering stations were completed in 2021 with evacuation drills.
10.	Has your facility corrected all instances of potential environmental non-compliance and EMS non-conformance identified during your audits and other assessments? Yes—If yes, briefly summarize corrective actions taken and other improvements made as a result of your EMS assessment(s) or compliance audit(s). Image: No-If no, please explain your plans to correct these instances. Image: No-If no, please explain your plans to correct these instances.
Wh	CTION D ADDITIONAL INFORMATION y do we need this information? What do you need to do? s information will help IDEM to effectively manage the Answer the guestions as completely as possible.
1.	In addition to ESP, please list environmental awards received or voluntary programs participated in during the past twelve (12) months. AstraZeneca - Mt. Vernon continued its "Grasslands of the Future" wildlife habitat certification with Wildlife Habitat Coucil in 2021. In addition, AstraZeneca continues to participate as a member of the Indiana Partnership for Pollution Prevention, the Southern Indiana Environmental Managers' Group, and the Southwest Chamber of Commerce.

2.	Has your facility taken advantage of any ESP incentives?	If so, please desc	cribe th	e the implementation process and list additional benefits IDEM sr	louid
	consider.			We also continued using ESP incentive for permitt	tina

Our Company takes advantage of decreased reporting through the ESP incentives program. We also continued using ESP incentive for permitting revisions with benefit of assigned permit writer.

- 3. If your facility was not registered to the ISO 14001 standard prior to becoming an ESP member, has ESP helped you to pursue registration? If so, how has ESP been instrumental in achieving registration? Not Applicable (Self-Certified)
- 4. Are the ESP and/or Partners group meeting your expectations? Please provide feedback or suggestions. The ESP and Partners group meetings have evolved with pandemic protocols that have changed how they are conducted, but are still valuable for peer discussions and information sharing.

SECTION D

ADDITIONAL INFORMATION (CONTINUED)

5. If you are a member of Partners, please reaffirm your facility's or organization's pledge to the Partners and provide addltlonal information regarding commitment to pollution prevention (P2).

Yes	No			
		 Ensure employees are aware of the facility's commitment to P2 and understand their role in implementing P2 objectives and goals in the facility. 		
		2. Your facility has incorporated P2 planning in the development of new products, processes, and/or services.		
		3. Your facility established a mechanism to monitor waste generation and identify realistic P2 goals.		
		 Your facility has established a process to listen and respond to stakeholder concerns. 		
	S. Your facility makes available your general waste reduction and P2 information to memory of our community, 22 years			
⊠		 Your facility has participated in or conducted outreach activities that include details of your P2 efforts; please specify: Internal Town-Hall meetings, Earth Day / Recycling Day 2021, and Grand-Opening of "Grasslands of the Future" Wildlife Habitat Trail. 		
		7. Your facility has participated in two or more Partners meetings in the last year.		
		8. Your facility supported the annual Pollution Prevention Conference and Trade Show.		
		Please check all that apply: ☐ Financial sponsorship ☐ One or more attendees from your facility ☐ Other (specify)		

SECTION E Why do we need this information Facilities need to share the results initiative that was pursued during to report cumulative program reduction	n? of the environmental improvement he reporting period. IDEM needs to	complete this sec	SULTS What do you need to do? the Section F for "Category and Indicator" options to betion. Summarize your facility's progress on achieving ou identified in the application or last year's APR. For lease call (800) 988-7901 or email <u>esp@idem.IN.gov</u> .			
Category 1: Energy Reduction Indicator 1: 10% Reduction	Baseline (indicate measurement unit)	Current (indicate measurement unit)	Cost Savings			
Calendar year	2015 2020	2021				
Actual quantity (per year)	112,558 MWH 99,663	102,398 MWH	\$482,000			
Production unit (select one)	Earned Labor Hours x1,000 TabletsProduction units Production lbs.					
Production Quantity	1,358,000 3,440,000	4,149,000	NA			
Normalization factor (Current year production + Baseline year production) 3.06 1.206 Normalized quantity (Actual current year quantity - Actual baseline quantity) x Normalization factor -31,090 MWH 3,298.7 increase MWH						
Briefly describe how you achieved In 2021, AstraZeneca installed a 2	I improvements for environmental i 2MW solar field onsite that became	nitiative #1 or, if relevant, any circle fully functional in October 2021.	umstances that delayed progress. In addition, we continue to replace lighting fixtures iciencies that reduce overall batch time so that gas consumption) converted to MWH.			

Initiative #2					
Category 2: Waste Reduction Indicator 2: 5%	Baseline (indicate measurement unit)	Current (indicate measurement unit)	Cost Savings		
Calendar year	2015 2020	2021			
Actual quantity (per year)	1,338 mT 1,050	1,105 mT			
Production unit (select one)	Earned Labor Hours x1,000 TabletsProduction units Production lbs. Other specify (e.g. Gallons, length, etc.)				
Production Quantity	1,358,000 3,440,000	4,149,000	NA		
Normalization factor (Current year production + Baseline year production) 3.06 1.206					
Normalized quantity (Actual current year quantity - Actual baseline quantity) x Normalization factor -713 mT -66.34 increased recycling					
Briefly describe how you achieved improvements for environmental initiative #2 or, if relevant, any circumstances that delayed progress.					

Optimization of Tablet Production through implementation of proprietary engineering improvement, reduction of waste through onsite and offsite reuse (e.g., containers cleaning/reuse/recycle program), and bulk packaging initiatives to reduce drum usage. Largest obstacle to recycling is plastic containers that have glues/labels attached to surface. Still working with potential recyclers to find a solution.

Initiative #3					
Category 3: Water Reduction	Baseline	Current	Cost Savings		
Indicator 3: 10%	(indicate measurement unit)	(indicate measurement unit)			
Calendar year	2015 2020	2021			
Actual quantity (per year)	301,546 m3 275,316	260,585 m3			
Production unit (select one)	Earned Labor Hours x1,0	000 TabletsProduction units	Production lbs.		
	Other specify (e.g. Gallo	ons, length, etc.)			
Production Quantity	1,358,000 3,440,000	4,149,000	NA		
Normalization factor (Current yea	r production + Baseline year produ	uction) 3.06 1.206			
Normalized quantity (Actual curre	nt year quantity - Actual baseline o	quantity) x Normalization factor	125,341 m3 17,767 decrease m3		
Optimization of Tablet-Batchmaki towers through the use of Sphage	ng Production that resulted in redu num Moss Treatment System. Ner at was completed in 2021/2022. F	uced cleaning requirements betw w potable and fire loop main wate Reduced water consumption for c	rcumstances that delayed progress. een campaigns. Reduced water turnover rate in cooling er line into the facility (reducing intrusion and water oating operations through work with IDEM to improve ults.		
SECTION E	ENVIRONMENTA	L IMPROVEMENT INITIATIVE R CONTINUED	RESULTS		
1. Briefly describe the impacts or wastes eliminated resulting from the environmental initiative(s). If multiple initiatives, please indicate which specifically,					
Please see the brief descriptions for each initiative listed above.					
2. Are there other best management practices (BMPs) you can share correlating to your initiative(s)?					
The most important BMP for the accomplishments listed above is the inclusion of a diverse inter-disciplinary team, establishment of a good set of data that can be used to drive scientific principles.					
3. If the objectives and targets associated with the environmental improvement initiative(s) were not attained, please verify continued progress toward the environmental initiative(s). If multiple initiatives, please indicate which specifically.					
AstraZeneca was able to attain our sustainability goals set for 2021 through the innovations of our Green Team, Product Engineering, Maintenance and Operation Teams. As noted above, the implemented initiatived allowed us to continue to improve overall production efficiencies and ultimately reduce our natural resource demands.					
4. Please provide a narrative summary of progress made toward qualitative, significant EMS objectives and targets, if any.					
Our sustainability data management system continued to expand in 2021, which allowed us to better understand the positive impacts that are being made to our areas of environmental emphasis. We are still progressing towards our Carbon Zero Initiative by the year 2025.					

 Please list any state, U.S. EPA, or other partnership programs to which you are reporting this data (e.g., Energy Star, DOE Energy Performance, state award application). Our sustainability data is reported through our Global Sustainability Group, which is then combined in the Dow Jones Sustainability Index.
6. Would your facility be willing to share the environmental improvement initiative(s) and its best management practices (BMPs) at the ESP Annual Meeting and/or a Partners for Pollution Prevention quarterly meeting or conference? X Yes No

FUTURE YEAR ENVIRONMENTAL IMPROVEMENT INITIATIVE

Why do we need this information? Facilities need to show they are committed to improving their environmental performance.

SECTION F

What do you need to do? Refer to the Environmental Performance Table and answer the following questions.

 Select the appropriate boxes in the following table to indicate the category and indicator(s) that represents the future environmental improvement initiative selected by your facility. For the category and indicator selected, list the baseline year (e.g., 2022) and the future year (e.g., 2023). Next, list the baseline annual quantity (e.g., 5 tons) and future annual quantity (e.g., 2 tons) you are committing to achieve by the end of the future year.

Category	Indicator	Baseline Year 20 <u>15</u>	Future Year 20 <u>22</u>	Unit
	Recycled content			☐ Pounds, ☐ tons ☐ gallons
Material Procurement	Hazardous/toxic components			☐ Pounds, ☐ tons ☐ gallons
Suppliers' Environmental Performance	Specify indicator:			As specified for the particular indicator
	Materials used			☐ Pounds, ☐ tons ☐ gallons
Material Use	Hazardous materials used			 Pounds, I tons gallons
	☐ Ozone depleting substances used			CFC-11 equivalent pounds
	Total packaging materials used			Pounds, tons
X Water Use	Total water used	80,488,200	71,393,000	Gallons
	Electricity	36,077	34,104	🔲 kWh, 🛛 MWh
	☐ Steam			☐ kWh, ☐ MWh, ☐ gallons, ☐ ft ³
	🛛 Natural gas	253,243	248,877	🔲 Btu, 🖾 MMBtu
				Gallons
	Propane / LPG			☐ Btu, ☐ MMBtu, ☐ gallons
🛛 Energy Use				Gallons
	Solar	0	3,100	🗖 kWh, 🛛 MWh
				🔲 kWh, 🔲 MWh
	Landfill gas			🔲 Btu, 🗌 MMBtu
	Combined heat and power			☐ kWh, ☐ MWh, ☐ Btu, ☐ MMBtu
	Other:			
	Land and habitat conservation			🔲 Square feet, 🔲 acres
Land and Habitat	Community land revitalization			Square feet, 🗌 acres
				MTCO2E
Air Emissions				Pounds, C tons
	NOX, SOX, PM _{2.5} , PM ₁₀ , or CO			Pounds, C tons
				Pounds, tons
	Odor			European Odour Units
				Curies, Becquerels
				Pounds, tons
				Pounds, tons
Discharge to Mater				Pounds, tons
Discharges to Water	Total suspended solids			Pounds, I tons

	Pounds, 🗋 tons of
Sediment from runoff	Pounds, 🗖 tons
Pathogens	MPN/ml, CFU/ml

Сатедогу	Indicator	Baseline Year 20 <u>15</u>	Future Year 20 <u>22</u>	Unit
	🔲 Landfill			Pounds, tons
	Incineration			Pounds, D tons
 Non-hazardous Waste Hazardous Waste 	Reused/recycled off-site			□Pounds, □ tons, □gallons
	Other:			☐Pounds,
Noise	□ Noise			dBA
Vibration	☐ Vibration			Inches per second
Products	Expected lifetime energy use			□kWh, □ MWh, □ Btu, □ MMBtu,
	Expected lifetime water use			Gallons
	Expected lifetime waste to air, water, or land from product use			Pounds, tons
	☐ Waste to air, water, or land from disposal or recovery			Pounds, tons

If you need assistance filling out the form, please contact the ESP program manager at either esp@idem.in.gov or 1-(800) 988-7901.

SEC	TION F FUTURE YEAR ENVIRONMENTAL IMPROVEMENT INITIATIVE CONTINUED
1.	If the future environmental improvement initiative(s) will be <i>qualitative</i> in nature, please describe. Environmental metrics are quantitative.
2.	What activities or process changes do you plan to undertake at your facility to accomplish your future initiative (e.g., technology changes in a particular process line, employee training)? Conducting Energy Engineering Study in 2022 to aid with achieving Carbon Zero Initiative by the Year 2025.
3.	Does this future initiative address a significant aspect in your EMS? Yes No—If no, please explain why you believe this indicator should be included as an environmental improvement initiative:

CERTIFICATION AND PLEDGE

On behalf of (name of facility) AstraZeneca Pharmaceuticals, LP

I certify that the information contained in this Annual Performance Report and attachments is accurate to the best of my knowledge and that this facility is, to the best of my knowledge and based on reasonable inquiry, currently in compliance with all applicable federal, state, and local environmental requirements, or has a corrective action program in place to attain compliance.

We, <u>AstraZeneca Pharmaceuticals, LP</u>, commit to maintaining the principles and goals outlined in our Environmental Management System for our facility's Indiana Environmental Stewardship Program status. We agree to strive for full compliance with all regulations promulgated by the U.S. EPA, state, or local jurisdictions. We agree to promote the Indiana Environmental Stewardship Program and to share our success stories with other facilities. We understand that we must meet the requirement of implementing one (1) new, independent environmental improvement initiative each year of membership (for a total of four (4) initiatives), that the Annual Performance Report must be submitted to IDEM by April 1st of each year, and that we must reapply to the Indiana Environmental Stewardship Program every four (4) years.

I understand that the information provided in this Annual Performance Report will be public record. I a signatory, and fully authorized to execute this statement on behalf of the corporation or other legal entiperformance Report.	am the senior facility manager or authorized facili tity whose facility is submitting this Annual	ty
Signature	Date (month, day, year 3/28/2022	
Printed signature Femi-D-Etti	Title Vice President & General Manager	



AZ-Mount Vernon, Indiana Sustainability Report

Natural Resource Utilization Performance

(December 2021)

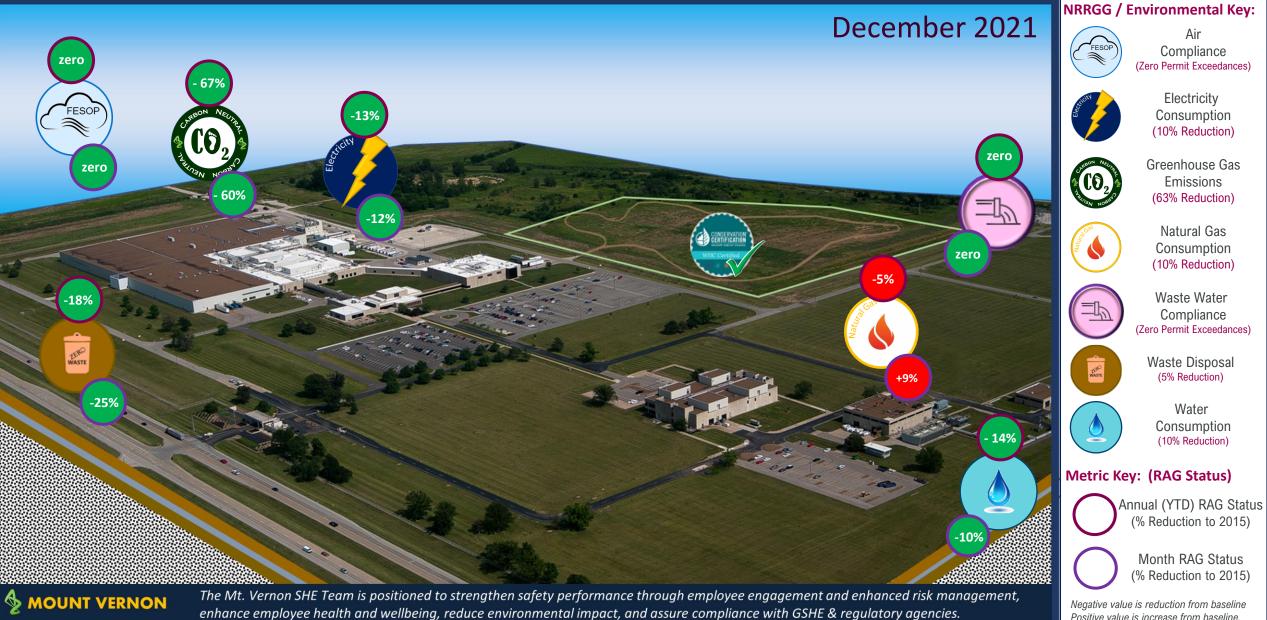
06-Jan 2022

Company Restricted



ENVIRONMENTAL COMPLIANCE / NATURAL RESOURCE QUICK GLANCE





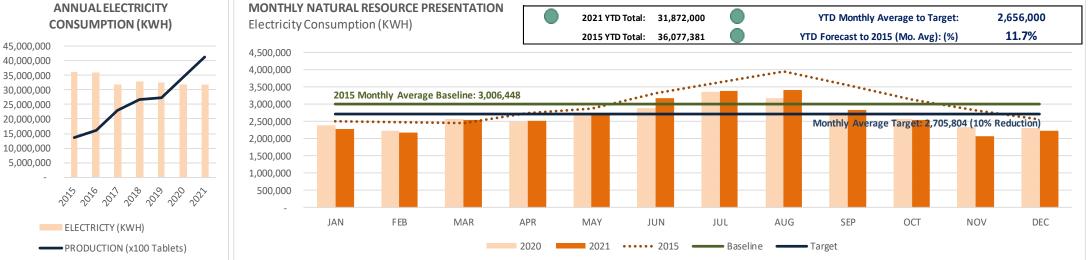
Positive value is increase from baseline.

Electrical Consumption Performance Metrics



NATURAL RESOURCE SUSTAINABILITY DASHBOARD SUSTAINABLE GOALS ELECTRICITY

ELECTRICIT		IPTION (TO	TAL KILOW	ATT HOURS)										printed on:	1/6/2022
YEAR	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL	COMMENTS	Timeperiod:	n
Baseline	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	3,006,448	36,077,381			
Target	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	2,705,804	32,469,643	10%	REDUCTION TO BASELI	NE
2015	2,515,251	2,491,251	2,448,048	2,755,248	2,860,857	3,331,249	3,648,052	3,940,822	3,566,450	3,148,842	2,808,048	2,563,263	36,077,381		BASELINE YEAR	
2016	2,587,238	2,515,254	2,414,447	2,716,846	2,750,456	3,004,848	3,566,454	3,859,257	3,835,256	3,249,656	2,918,448	2,548,800	35,966,960	0.3%	Reduction From Base	line
2017	2,409,646	2,457,653	2,275,244	2,452,844	2,500,855	2,764,845	2,947,255	3,283,257	3,081,649	2,764,857	2,664,047	2,265,648	31,867,800	11.7%	Reduction From Base	line
2018	2,198,446	2,356,848	2,241,649	2,505,645	2,457,650	2,980,848	3,100,850	3,288,065	3,422,457	3,057,652	2,726,444	2,342,446	32,679,000	9.4%	Reduction From Base	line
2019	2,572,851	2,318,447	2,544,095	2,596,829	2,889,600	2,976,000	3,259,200	3,158,400	2,990,400	2,692,800	2,246,400	2,284,800	32,529,822	9.8%	Reduction From Base	line
2020	2,385,600	2,227,200	2,568,000	2,496,000	2,716,800	2,880,000	3,350,400	3,187,200	2,755,200	2,582,400	2,347,200	2,308,800	31,804,800	11.8%	Reduction From Base	line
2021	2,294,400	2,174,400	2,534,400	2,515,200	2,702,400	3,163,200	3,393,600	3,417,600	2,827,200	2,539,200	2,068,800	2,241,600	31,872,000	11.7%	YTD to Baseline Year	





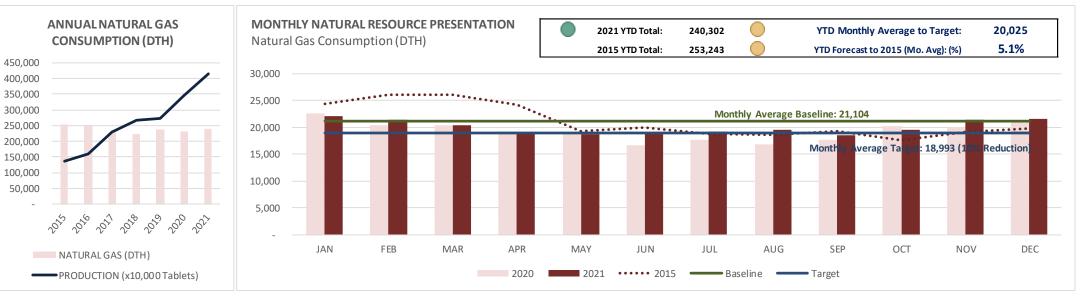
Electricity



NATURAL RESOURCE SUSTAINABILITY DASHBOARD SUSTAINABLE GOALS NATURAL GAS

NATURAL GAS CONSUMPTION (TOTAL DECATHERMS)

		•		•											
YEAR	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL		Timeperiod: n
Baseline	21,104	21,104	21,104	21,104	21,104	21,104	21,104	21,104	21,104	21,104	21,104	21,104	253,243		
Target	18,993	18,993	18,993	18,993	18,993	18,993	18,993	18,993	18,993	18,993	18,993	18,993	227,919	10%	REDUCTION TO BASELINE
2015	24,295	26,029	26,037	24,245	19,377	19,986	18,772	18,693	19,304	17,523	19,166	19,816	253,243		BASELINE YEAR
2016	21,451	24,902	23,172	22,405	20,835	20,179	17,630	18,093	18,601	18,446	19,792	22,498	248,004	2.1%	Reduction From Baseline
2017	25,918	22,335	19,102	20,544	17,176	17,237	17,045	17,438	16,798	16,521	17,967	19,221	227,302	10.2%	Reduction From Baseline
2018	21,866	22,314	18,343	21,175	18,631	16,668	15,061	15,624	16,360	16,794	18,728	20,149	221,714	12.5%	Reduction From Baseline
2019	23,100	20,689	22,179	19,175	18,429	17,746	18,324	15,414	17,861	19,993	22,061	22,520	237,492	6.2%	Reduction From Baseline
2020	22,605	20,417	20,327	19,181	18,819	16,689	17,615	16,916	17,633	20,203	19,988	21,206	231,599	8.5%	Reduction From Baseline
2021	22,029	21,407	20,469	18,988	18,692	18,962	19,135	19,573	18,538	19,620	21,356	21,533	240,302	5.1%	YTD to Baseline





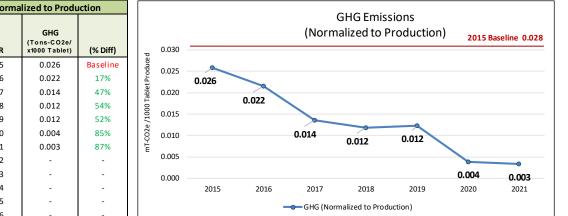
1/6/2022

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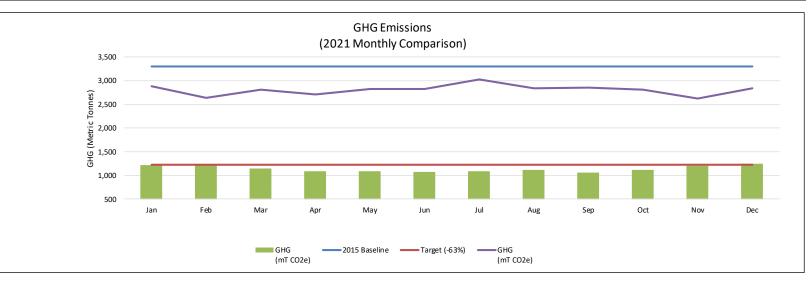
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NATURAL RESOURCE SUSTAINABILITY DASHBOARD SUSTAINABLE GOALS GREENHOUSE GAS (GHG) EMISSIONS





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GHG DATA PR	RESENTATION			2019			2020			2021		Norma	lized to Produ	uction
			vs. 2015 Baseline				vs. 2015 Baseline			vs. 2015	Baseline			
Month	2015 Baseline	Target (-63%)	GHG (mT CO2e)	Monthly (%Diff)	YTD (% Diff)	GHG (mT CO2e)	Monthly (%Diff)	YTD (% Diff)	GHG (mT CO2e)	Monthly (%Diff)	YTD (% Diff)	YEAR	GHG (Tons-CO2e/ x1000 Tablet)	(% Diff)
Jan	3,307	1,224	2,880	-12.9%	-12.9%	1,293	-60.9%	-60.9%	1,219	-63.1%	-63.1%	2015	0.026	Baseline
Feb	3,307	1,224	2,642	-20.1%	-16.5%	1,174	-64.5%	-62.7%	1,217	-63.2%	-63.2%	2016	0.022	17%
Mar	3,307	1,224	2,806	-15.1%	-16.1%	1,157	-65.0%	-63.5%	1,151	-65.2%	-63.8%	2017	0.014	47%
Apr	3,307	1,224	2,713	-18.0%	-16.5%	1,121	-66.1%	-64.1%	1,092	-67.0%	-64.6%	2018	0.012	54%
May	3,307	1,224	2,822	-14.7%	-16.2%	1,059	-68.0%	-64.9%	1,089	-67.1%	-65.1%	2019	0.012	52%
Jun	3,307	1,224	2,818	-14.8%	-15.9%	965	-70.8%	-65.9%	1,073	-67.6%	-65.5%	2020	0.004	85%
Jul	3,307	1,224	3,024	-8.6%	-14.9%	1,013	-69.4%	-66.4%	1,096	-66.9%	-65.7%	2021	0.003	87%
Aug	3,307	1,224	2,840	-14.1%	-14.8%	1,022	-69.1%	-66.7%	1,119	-66.2%	-65.8%	2022	-	-
Sep	3,307	1,224	2,856	-13.6%	-14.7%	1,015	-69.3%	-67.0%	1,063	-67.9%	-66.0%	2023	-	-
Oct	3,307	1,224	2,814	-14.9%	-14.7%	1,137	-65.6%	-66.9%	1,122	-66.1%	-66.0%	2024	-	-
Nov	3,307	1,224	2,628	-20.5%	-15.2%	1,139	-65.6%	-66.8%	1,207	-63.5%	-65.8%	2025	-	-
Dec	3,307	1,224	2,839	-14.1%	-15.1%	1,216	-63.2%	-66.5%	1,250	-62.2%	-65.5%	2026	-	-

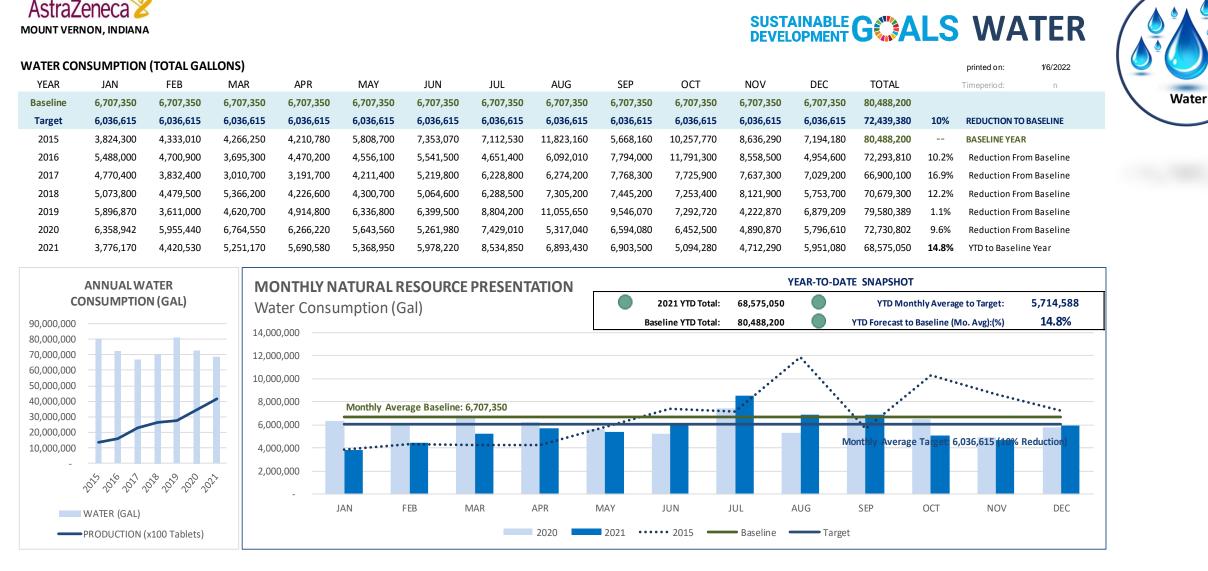




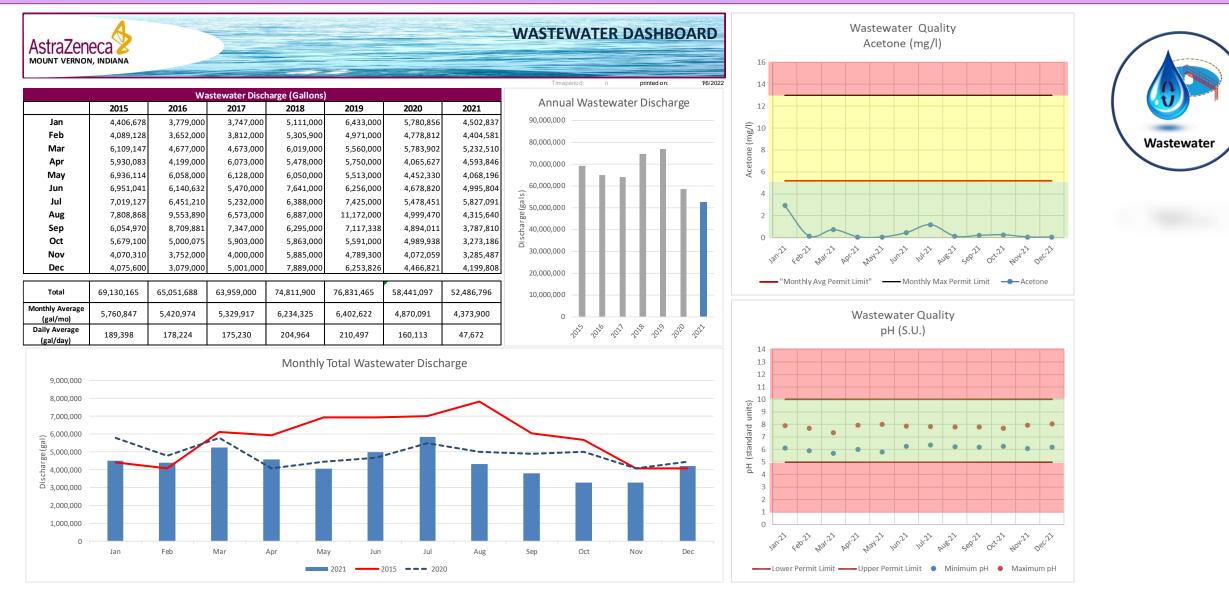


Water Consumption Performance Metrics

NATURAL RESOURCE SUSTAINABILITY DASHBOARD



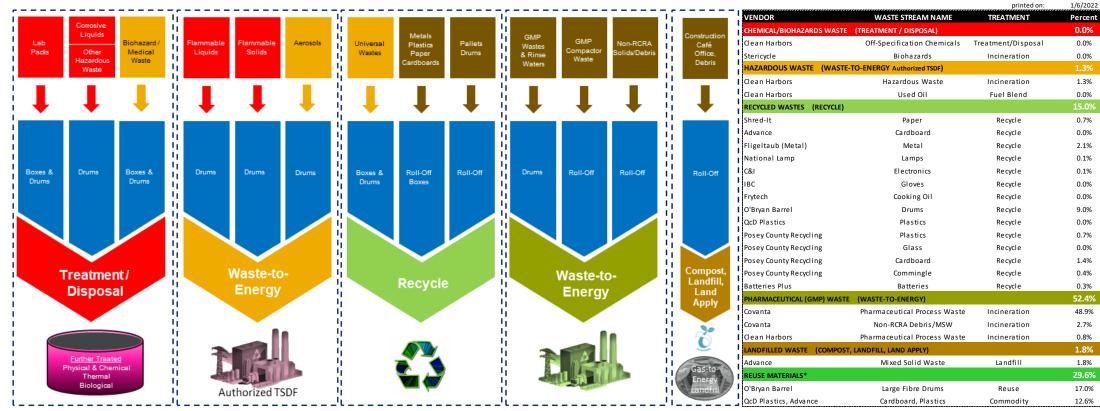
Wastewater Effluent Performance Metrics







WASTE MINIMIZATION SUMMARY



	Total:	1,606.47
ZER ^O WASTE	Total minus Reuse:	1,131.28
	Total minus Reuse minus Const:	1,104.51

CON	NSTRUCTION DEBRIS (CAPITAL PROJEC	CTS)**		1.7%
* Pl	ease note that Reuse Materials are not	waste but treated as a "valu	ed" commodity.	
QcD) Plastics, Advance	Cardboard, Plastics	Commodity	12.6%
0'в	ryan Barrel	Large Fibre Drums	Reuse	17.0%
I REU	JSE MATERIALS*			29.6%
Adv	vance	Mixed Solid Waste	Landfill	1.8%

** Construction Waste is included in landfill and metal recycles originating from remodel/build-outs.



Waste Disposal Performance Metrics



WASTE BREAK-OUT ANALYSIS

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Waste Minimization Methodologies

Lean Framework activities underpin our waste minimization efforts at AZ – Mount Vernon. We continuously strive to reduce waste (energy, materials, natural resources, movements) to further improve our environment.

		2021
NR	498 32%	475 30%
777 40%	185 12%	240 15%
1038 55%	808 51%	863 54%
104 5%	85 5%	28 2%
1,942	1,576	1,606
	40% 1038 55% 104 5%	777 185 40% 12% 1038 808 55% 51% 104 85 5% 5%

* Results are reported in metric tons. Please note that data for 2015-2018 are based upon historic volumes that were taken from prior reports.

** Total includes Waste (mT) + Reuse Materials (mT). Reuse quantity and construction debris must be removed to compare to Site Waste Metric.

tewardship

Program

Prevention

Productivity Normalized to Natural Resource Consumptior



NATURAL RESOURCE SUSTAINABILITY DASHBOARD

SUSTAINABLE GALS ELECTRICITY

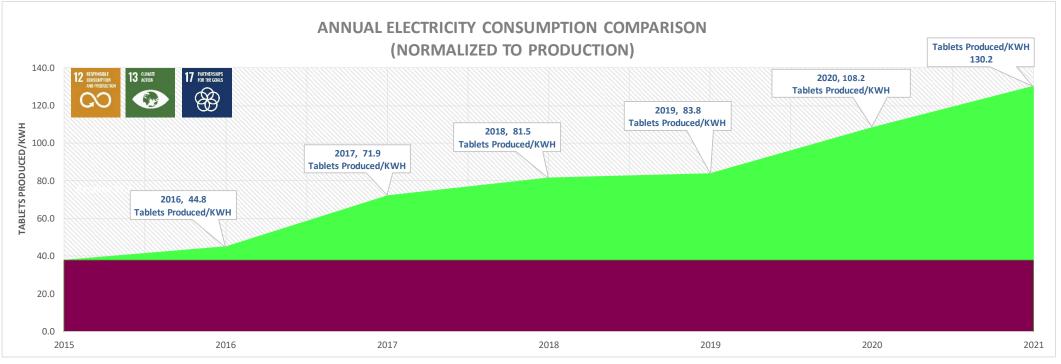


Electricity

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ELECTRICITY CONSUMPTION NORMALIZED TO PRODUCTION (TABLET PRODUCED (x1000)/KWH)

YEAR	Baseline	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL	%Change	COMMENTS
2015	37.7	51.1	62.6	43.5	41.5	28.9	39.2	33.5	32.7	21.3	36.8	39.4	33.6	37.7	BAS	ELINE YEAR
2016	37.7	62.2	59.2	73.7	45.9	33.4	35.1	21.3	32.9	33.9	50.6	38.0	75.9	44.8	19.0% Imp	provement to Baseline
2017	37.7	57.6	52.9	109.5	71.1	56.9	81.6	60.6	77.6	62.9	78.5	94.3	60.2	71.9	91.0% Imp	provement to Baseline
2018	37.7	87.1	103.0	100.4	88.1	83.0	59.2	74.6	67.5	74.1	95.7	94.0	63.2	81.5	116.5% Imp	provement to Baseline
2019	37.7	90.6	77.0	110.9	110.3	90.1	93.8	80.9	71.8	62.9	84.2	69.4	65.2	83.9	122.9% Imp	provement to Baseline
2020	37.7	90.4	125.7	125.7	114.5	96.7	104.5	92.7	96.2	116.2	109.5	130.4	107.2	108.2	187.3% Imp	provement to Baseline
2021	37.7	110.7	147.4	143.7	145.3	142.2	118.9	120.4	125.6	133.2	99.5	154.3	133.4	130.2	245.8% YTC	to Baseline



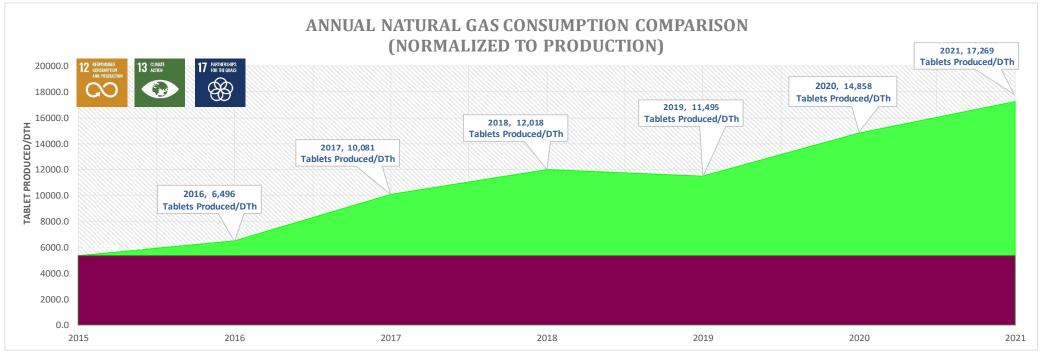
Productivity Normalized to Natural Resource Consumptior



NATURAL RESOURCE SUSTAINABILITY DASHBOARD SUSTAINABLE GOALS NATURAL GAS



NATURAL	IATURAL GAS CONSUMPTION NORMALIZED TO PRODUCTION (TABLETS PRODUCED (x1000)/DTH)															: 1/6/2022
YEAR	Baseline	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ОСТ	NOV	DEC	TOTAL	%Change	Comments
2015	5364.3	5289.2	5991.6	4085.8	4718.0	4265.8	6532.1	6507.9	6902.3	3935.5	6621.0	5773.2	4350.1	5364.3		BASELINE YEAR
2016	5364.3	7505.6	5977.9	7676.9	5565.7	4408.2	5221.3	4312.4	7016.1	6988.2	8907.7	5601.0	8594.9	6496.5	21%	Reduction From Baseline
2017	5364.3	5351.3	5819.5	13037.3	8483.3	8280.9	13081.2	10486.4	14605.5	11534.3	13133.8	13982.4	7096.1	10081.3	88%	Reduction From Baseline
2018	5364.3	8753.5	10878.1	12263.8	10424.5	10952.6	10589.6	15352.8	14212.9	15509.9	17429.7	13682.7	7350.1	12017.8	124%	Reduction From Baseline
2019	5364.3	10091.3	8631.0	12721.4	14935.0	14130.3	15736.9	14386.3	14707.3	10537.2	11345.2	7069.8	6610.2	11495.4	114%	Reduction From Baseline
2020	5364.3	9537.0	13708.7	15880.6	14897.2	13958.4	18027.8	17630.1	18121.5	18162.6	13992.2	15310.5	11668.0	14857.9	177%	Reduction From Baseline
2021	5364.3	11533.0	14976.4	17795.8	19243.3	20551.9	19841.8	21344.3	21932.9	20312.2	12875.2	14948.5	13885.7	17269.2	222%	YTD to Baseline





SUSTAINABLE GOALS WATER





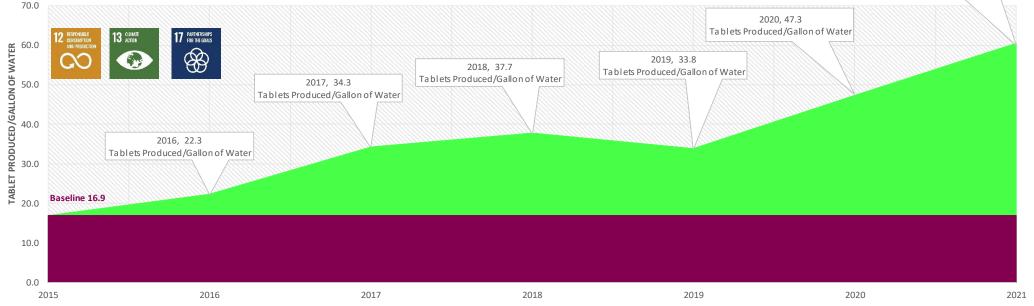
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WATER CONSUMPTION NORMALIZED TO TABLETS PRODUCED (TABLETS PRODUCED(x1000)/GALLON OF WATER)

YEAR	Baseline	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL		
2015	16.9	33.6	36.0	24.9	27.2	14.2	17.8	17.2	10.9	13.4	11.3	12.8	12.0	16.9		BASELINE YEAR
2016	16.9	29.3	31.6	20.8	35.8	49.6	52.6	61.2	48.0	60.0	71.8	77.2	25.6	22.3	32.0%	Improvement to Baseline
2017	16.9	29.1	29.5	12.1	18.3	29.6	23.1	34.8	24.6	40.1	35.6	30.4	51.5	34.3	102.9%	Improvement to Baseline
2018	16.9	37.7	18.5	23.9	19.1	21.1	28.7	27.2	32.9	29.3	24.8	31.7	38.9	37.7	123.4%	Improvement to Baseline
2019	16.9	41.0	27.2	47.8	79.3	56.4	56.8	41.6	35.4	21.4	20.5	16.3	20.4	33.8	100.4%	Improvement to Baseline
2020	16.9	33.9	47.0	47.7	45.6	46.5	57.2	41.8	57.7	48.6	43.8	62.6	42.7	47.3	180.3%	Improvement to Baseline
2021	16.9	67.3	72.5	69.4	64.2	71.6	62.9	47.9	62.3	54.5	49.6	67.7	50.2	60.5	258.5%	YTD to Baseline

ANNUAL WATER CONSUMPTION COMPARISON (NORMALIZED TO PRODUCTION) Tablets Produced/Gallon of Water



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