



ELEVATE ENERGY

To: Luke Ford, Primary Energy
From: Antonia Ornelas, Elevate Energy
Date: July 15, 2020
Re: Supplemental Environmental Project (Lake County, Indiana)

Elevate Energy is experiencing delays due to circumstances outside of its control that may delay completion of the Project (as defined in the Services Agreement dated October 25, 2018 by and between Cokenergy, LLC (“Cokenergy”) and Elevate Energy (the “Agreement”). Specifically, due to COVID-19 we have not been able to complete construction as scheduled on the identified properties eligible for lead abatement under Project guidelines.

This memorandum outlines our efforts thus far and lists the anticipated construction schedule needed to complete the lead abatement work in accordance with the Agreement, in the event Cokenergy may need to request an extension of the Project term from the U.S. Environmental Protection Agency (the “EPA”).

Due to the COVID-19 pandemic, Elevate Energy suspended lead abatement activities in mid-March 2020 in accordance with U.S. Centers for Disease Control and Prevention (CDC) guidelines to protect the safety of employees, residents, contractors, and the community. During this time, we reached out to each homeowner to check-in and maintain engagement by phone and email. In June 2020, as Indiana began to reopen, we reached out to the state health department to determine if permits were being issued to complete lead work. According to local and federal lead abatement regulations, permits are required to complete lead abatement activities. At the end of June, Indiana advanced into stage 4 of its “Back on Track” recovery plan, therefore we are preparing to resume lead abatement activities as the health department has started to issue permits again.


To date, Elevate Energy has completed four projects and has eight remaining projects in the approved phase being scheduled for construction. Unfortunately, as the construction schedule was delayed due to COVID-19, and with the uncertainty of the spread of the virus in the upcoming fall and winter months, we anticipate needing an extension of an additional 6 month to complete the lead abatement scope. This timeline may change depending on whether the State of Indiana progresses or regresses in accordance with its Back on Track principles.

Supplemental Environmental Project Status

Below is a summary of the projects to date, this list is subject to change:

	Address	Lead Risk Assessment/ Clearance	Relocation Cost	Construction Cost	TOTAL Cost Per Project	Status

1	[REDACTED]	\$1,500.00	\$ -	\$29,625.00	\$31,125.00	Job Complete
2	[REDACTED]	\$1,895.00	\$3,576.00	\$21,050.00	\$26,521.00	Job Complete
3	[REDACTED]	\$1,695.00	\$894.00	\$12,650.00	\$15,239.00	Job Complete
4	[REDACTED]	\$1,780.00	\$894.00	\$15,690.00	\$18,364.00	Job Complete
5	[REDACTED]	\$1,845.00	\$805.00	\$6,000.00	\$8,650.00	Scheduling Risk Assessment
6	[REDACTED]	\$1,845.00	\$1,127.00	\$21,900.00	\$24,872.00	Scheduled start date August 31 st
7	[REDACTED]	\$1,845.00	\$1,127.00	\$23,000.00	\$25,972.00	Approved; Start date TBD
8	[REDACTED]	\$1,845.00	\$1,127.00	\$13,900.00	\$16,872.00	Scheduled start date August 17 th
9	[REDACTED]	\$1,845.00	\$805.00	\$5,400.00	\$8,050.00	Approved; Start date TBD
10	[REDACTED]	\$1,845.00	\$805.00	\$7,450.00	\$10,100.00	Approved; Start date TBD
11	[REDACTED]	\$1,845.00	\$1,127.00	\$19,650.00	\$22,622.00	Approved; Start date TBD

12		\$1,845.00	\$805.00	\$13,900.00	\$16,550.00	Approved; Start date TBD
Total Direct Cost		<i>\$21,630.00</i>	<i>\$13,092.00</i>	<i>\$190,215.00</i>	<i>\$224,937.00</i>	
ADMIN FEE					\$25,000.00	
TOTAL					\$249,937.00	

*Our projected total indicates we are under budget, however, since these are projections, we anticipate this number will reach the program budget of \$250,000.

Italics indicates projected cost

Bold indicates final cost

Elevate Energy continues to monitor COVID-19 developments and guidance from the CDC, Indiana's Back On Track recovery plan, Indiana's Health Department and all applicable municipal level guidance, and will provide regular updates as new information becomes available that may affect the anticipated construction schedule and Project deliverables.

Please contact Megan Borneman at 773-328-7037 with any questions or if you need more information.

Sincerely,



Antonia Ornelas
Chief Program Officer
Elevate Energy