1 BEFORE THE STATE OF INDIANA 2 CIVIL RIGHTS COMMISSION 3 4 5 PUBLIC MEETING OF NOVEMBER 24, 2025 6 7 8 9 PROCEEDINGS 10 in the above-captioned matter, before the Indiana 11 Civil Rights Commission, Adrianne L. Slash, 12 Chairperson, taken before me, Lindy L. Meyer, 13 Jr., a Notary Public in and for the State of 14 Indiana, County of Shelby, at the Indiana 15 Government Center North, 100 North Senate Avenue, 16 Room N300, Indianapolis, Indiana, on Monday, November 24, 2025 at 1:03 o'clock p.m. 17 18 19 20 21 ACCURATE REPORTING OF INDIANA, LLC 543 Ponds Pointe Drive 22 Carmel, Indiana 46032 TELEPHONE: (317) 848-0088 23 EMAIL: accuratereportingofindiana@gmail.com

```
1
     APPEARANCES:
 2
     COMMISSION MEMBERS:
 3
        Adrianne L. Slash, Chairperson
        Steven A. Ramos
 4
        Holli Harrington
        James W. Jackson
 5
        Terry Tolliver
        Sue Silberberg
 6
 7
        INDIANA CIVIL RIGHTS COMMISSION
        By J. Philip Clay, Executive Director
 8
          & Scott Kreider, Deputy Director
        Indiana Government Center North
 9
        100 North Senate Avenue, Room N300
        Indianapolis, Indiana
                                 46204
10
            On behalf of the Commission.
11
     OTHER COMMISSION STAFF PRESENT:
12
        Michael Lostutter
13
        Lucy Travis
        Brooklyn Marrs
14
        James Hodges
        Frederick Bremer
15
16
     ALSO PRESENT:
17
        Mary Ruz
        Arturo Vargass
18
        Erin Shaughnessy
        Juan Rodriguez Rogers
19
        Mary Rodriguez
        Judith Gill
20
        Ciara Chmielewski
        Augustus Nwachukwu
21
        Matt Brown
        Peter T. Tschanz
22
        Lori Gehlhausen
23
```

1:03 o'clock p.m. November 24, 2025

MR. LOSTUTTER: All right. Please be advised no party will be allowed to speak directly to the Commission during any Commission meeting except during a previously scheduled oral argument, or during our public comments time directly before the end of the meeting.

Concerning appeals, the Commissioners will make their initial determination based on the complaint, the notice of finding, the appeal, and final investigative report. You must not address the Commission members except and unless you are addressed directly by them.

If you have any questions about your case, please wait to speak to the Docket Clerk until after the Commission meeting ends. If you are here to make remarks during the public comments time, be aware that you will only be allowed two minutes to speak.

Thank you.

CHAIRPERSON SLASH: All right. Thank

23 you.

It is 1:04 p.m. Good to be here today. I call the meeting to order. All right.

Fantastic. I'm glad to have everybody here with us today. We have our quorum in person, and we have one Commissioner joining us on-line, so

we'll need roll-call votes today. And we'll go

7 ahead and begin with the announcement of the

8 agenda.

MR. LOSTUTTER: All righty. We will have approval of previous meeting minutes; we then will have the ICRC Director's Report, which will also include an announcement; and we have Old Business, five cases involving appeals of notice of finding, three of which involve oral argument; and we also have one new case to assign to one of the lucky Commissioners there; and then we have an oral argument concerning an ALJ decision in one case, and then that's it. No decisions automatically confirmed, and we can discuss the meeting date for next month as well.

CHAIRPERSON SLASH: Okay. Thank you so much.

Okay. Is there a motion for the approval

```
1
     of last month's meeting minutes?
 2
                 VICE-CHAIR RAMOS: So moved.
 3
                 CHAIRPERSON SLASH: Is there a
 4
    second?
 5
                 COMM. TOLLIVER: Second.
 6
                 CHAIRPERSON SLASH:
                                    Okay.
 7
                 MR. LOSTUTTER: All right. We will
    call the Roll.
8
9
            Comm. Silberberg?
10
                 COMM. SILBERBERG: Aye.
11
                 MR. LOSTUTTER: Comm. Jackson?
12
                 COMM. JACKSON: Aye.
13
                 MR. LOSTUTTER: Comm. Harrington?
14
                 COMM. HARRINGTON:
15
                 MR. LOSTUTTER: Comm. Tolliver?
16
                 COMM. TOLLIVER: Aye.
17
                 MR. LOSTUTTER: Vice-Chair Ramos?
18
                 VICE-CHAIR RAMOS: Aye.
19
                 MR. LOSTUTTER: Chair Slash?
20
                 CHAIRPERSON SLASH:
                                    Aye.
21
                 MR. LOSTUTTER: The ayes have it.
22
                 CHAIRPERSON SLASH: Thank you.
23
            All right. We'll now have the ICRC
```

Director's Report.

MR. CLAY: Yeah. Wonderful. Thank you all. Happy early Thanksgiving. I know most of you were just able to participate in our Commissionsgiving that we just had. Again, always a pleasure to have you all here. The staff was incredibly excited, and I hope you could feel the energy and really the morale improving throughout the Commission.

I want to take a moment and welcome and introduce Scott Kreider, who will be serving as our Deputy Director and General Counsel. I'll give Scott a quick moment to introduce himself.

MR. KREIDER: Sure.

Well, first of all, thanks for having me. I look forward to this role, working with the Director, and I hopefully continue to improve things as we move forward. I'm just coming over from DWD as an ALJ, and I spent several years in private and public practice both, Federal Court, state, and local. So, lots of experience here, and hopefully it'll be put to good use.

CHAIRPERSON SLASH: Welcome.

MR. KREIDER: Thank you.

2.0

CHAIRPERSON SLASH: Well, welcome, and thanks for being here.

MR. CLAY: I'm very excited to have Scott on the team as we round out the rest of our team, and I look forward to continuing the momentum that we've built.

Just to bring the Commission up to speed on some recent events, we had our MLK Day of Service on November 12th. We collaborated with the Indy Parks Department and the City of Indianapolis and volunteered at Watkins Park again this year. We had 45 volunteers, a majority of those coming from the Attorney General's Office.

We made meaningful impact through painting, outdoor cleanup, and community support efforts, a really great opportunity for us to get back. We really look forward to that event every year. Next year, hopefully, with a little bit better planning and not so many changes, we'll have that event a little bit earlier and it won't be as cold; okay. We'll have more volunteers.

So, that was wonderful.

2.0

In supporting our Cultural Commissions, we helped coordinate the Torch Bearer Awards, which was November 20th, last Thursday. Five Indiana women were honored by Gov. Braun in his office in an intimate reception. Those women included Congresswoman Erin Houchin, Grace Estabrook, Kristian Little Stricklen, Monica Kelsey, and Betsy Wiley, with Betsy Wiley being a Lifetime Achievement Award winner, and the other four recipients were Torch Bearer Award winners. So, a great opportunity for us to, again, in further collaboration with the Cultural Commissions and the Governor's Office, showing mutual support.

We do have a couple of upcoming events that we wanted the Commission to be aware of, the first being the 35th Annual Dr. Martin Luther King, Jr. Indiana Holiday Celebration, which will take place on January 15th at the Indiana Statehouse. It should be a very exciting program, maybe a little bit scaled back from what we've seen in years previous as we try to get back to a more streamlined effort, and then

increase participation across the state in other efforts.

And then also, on January 27th, we'll host the 27th Annual Holocaust Remembrance Program in coordination with the JCRC. Again, very excited for that. It might have a little bit of a different look that feels a little bit more traditional for this year, but something, again, we are looking forward to.

And then looking ahead for the agency, we're very much looking forward to the beginning of session. Now that we know the first two weeks of December most likely won't be anything that we need to be prepared for, we're moving ahead in January, where we'll see an agency bill that helps us bring ourselves up to speed a little bit more with federal language, just to make ourselves more viable for our federal contracts, in which we continue to outpace ourselves from years previous.

So, thank you all for the opportunity to collaborate, and thank you.

CHAIRPERSON SLASH: Thank you. Can I

1 make a request? 2 MR. CLAY: Yes. 3 CHAIRPERSON SLASH: I was a little 4 shocked when I saw the Women's Commission Torch 5 Bearer Awards were last week --6 MR. CLAY: Yes. 7 CHAIRPERSON SLASH: -- and I missed I just saw people posting that they had 8 them. 9 received them. 10 MR. CLAY: Yes. 11 CHAIRPERSON SLASH: Can we make sure 12 that we get calendar appointments for the other 13 things? 14 MR. CLAY: Absolutely, yeah. 15 CHAIRPERSON SLASH: Because I would have liked to have been here. 16 17 MR. CLAY: Very much so, and in 18 transparency, those were a little bit different 19 than we've had in years past, for a number of 20 reasons, but we will make absolutely sure that 21 you guys are included on those moving forward. 22 CHAIRPERSON SLASH: Thank you. 23 COMM. HARRINGTON: Can I add a

1 comment as well? 2 CHAIRPERSON SLASH: Sure. 3 COMM. HARRINGTON: I know several 4 people who did make nominations, and none of them 5 were notified, including myself, so it was a 6 shock to a lot of people to see people being 7 acknowledged, and people who had made nominations weren't even notified of the event, and that 8 9 hasn't happened the five years that I've been 10 involved. So, I heard you say circumstances, but 11 in building rapport and trying to recognize that 12 is a respect and a courtesy. 13 MR. CLAY: Absolutely. 14 COMM. HARRINGTON: And I'm on the 15 Commission, so I -- when people call to reach out 16 to me, I had nothing. 17 MR. CLAY: Absolutely. 18 COMM. HARRINGTON: And I know for the 19 last probably three months I got asked, so it 20 just caught me off guard as well. 21 MR. CLAY: Absolutely. 22 COMM. HARRINGTON: And I look at

myself as an advocate for you to be able to

explain to people, and I wasn't in any kind of position for that.

MR. CLAY: Thank you.

COMM. HARRINGTON: And can I ask another question?

CHAIRPERSON SLASH: Yes.

COMM. HARRINGTON: I know when you referenced the Holocaust event on 1-27, you said "more traditional." What does that mean?

MR. CLAY: I think in years previous, when seeing more survivor stories, we're to the point now -- and again, following the conversation with the JCRC, we're to the point in just history where survivors of the Holocaust are getting smaller and smaller. Those who were directly affected by that are now older, much older.

And so, we're moving into the second generation. Survivors were -- they might have been parents or possibly even grandparents who are survivors. And so, again, trying to go back to really the understanding and the basis of what the Holocaust was, how we can continue to prevent

it, and also provide a memorial for those who 2 were victims of that is really what we're aiming 3 to do. 4 So, I'd say more traditional in the sense 5 that I think in years past, there's been more of 6 a keynote speaker. I think we're going to move 7 away from that and really take it back to more of a remembrance program. 8 9 COMM. HARRINGTON: Okay. Thank you 10 for the clarification. 11 MR. CLAY: Of course. 12 CHAIRPERSON SLASH: Any other 13 questions? 14 (No response.) 15 CHAIRPERSON SLASH: Okay. Do you have any questions, Comm. Silberberg? 16 17 COMM. SILBERBERG: No. 18 CHAIRPERSON SLASH: Okay. Also, I 19 just wanted to say thank you also for inviting us 20 to come by with the staff earlier today. 21 great catching up, for those of us who were able 22 to be here. 23 MR. CLAY: Absolutely.

```
1
                 CHAIRPERSON SLASH: Okay.
                                            We'll
 2
    begin with Old Business, and I understand we have
 3
    quite a few oral arguments that are present
 4
    today, so we'll try to give the best information
 5
    as possible and keep things fairly similar, if we
 6
    can; okay?
 7
            All right. The first -- oldest case that
    we have is Mary Ruz versus Trilogy Management
8
9
    Services, LLC, Case EMco24060492. The case was
10
     assigned to Comm. Jackson, but we have an oral
11
    argument today.
12
            Do we have both parties present?
13
                 MR. LOSTUTTER: I believe we do.
14
    Complainant is here, and with someone who will
15
    help with the translation, and we also have a
     representative, I think. Again, do we not --
16
17
                 MS. SHAUGHNESSY: Yes.
18
                 MR. LOSTUTTER: -- have a --
19
                 MS. SHAUGHNESSY: Yes, right here.
2.0
                 MR. LOSTUTTER:
                                Okay.
                                        We do, right
21
           Okay. So, they're both in person today,
22
     so --
23
                 CHAIRPERSON SLASH:
                                     Okay.
                                             So, we
```

1 have -- you have five minutes each, and so, 2 essentially the way that we have done these 3 things here before is you'll each have five 4 minutes. You can choose to use your entire 5 opening five minutes to share your case, or you 6 can say, "I'm going to use three now and reserve 7 two for later," in your rebuttal; okay? MR. VARGASS: Okay. Thank you. 8 9 CHAIRPERSON SLASH: Do we understand? 10 MR. VARGASS: Correct. 11 CHAIRPERSON SLASH: Okay. 12 MR. VARGASS: Thank you. 13 CHAIRPERSON SLASH: And --14 VICE-CHAIR RAMOS: Madam Chair? 15 CHAIRPERSON SLASH: Yes. 16 VICE-CHAIR RAMOS: So, the Commission 17 reviewed this last time, but there was an error 18 in the opportunity for Ms. Ruz to be able to 19 present. 20 CHAIRPERSON SLASH: Uh-huh. 21 VICE-CHAIR RAMOS: So, we had made a 22 decision and we put it on hold on giving them the 23 opportunity to have proper communications.

```
1
                 CHAIRPERSON SLASH:
                                    Okay.
 2
                 VICE-CHAIR RAMOS: -- I wanted to
 3
    just -- but we had made a decision, so we're
 4
    waiting to review it again.
 5
                 CHAIRPERSON SLASH: Okay. Thank you
 6
    so much.
 7
            All right. And we'll begin with the --
8
                 MR. LOSTUTTER: Complainant.
9
                 CHAIRPERSON SLASH: -- yes, the
10
    Complainant.
11
                 MR. VARGASS: So, it's a statement
12
    directly from Ms. Mary Ruz. I'm just
13
    translating. She thought that it'd more
14
     impactful if it was in English for everyone to
15
    understand.
16
                 CHAIRPERSON SLASH: Just a brief
17
    moment. Do we have a clock?
18
                 MR. LOSTUTTER: Yes.
19
                 CHAIRPERSON SLASH: Okay.
20
                 MR. VARGASS: So, I will be reading
21
    the statement from her point of view that she
22
    prepared and we translated as best we could. So,
23
     I will begin.
```

I will begin by presenting some moments I lived at Wellbrooke of Carmel, and I will show that at all times the Executive Director, the Payroll Manager, my outgoing Manager, A.J., and the incoming Manager, Candale Wilson, were notified of what was happening, and yet the mistreatment I received was never stopped.

2.0

with the cook, Aspree Hamilton, I
experienced one of the most frightening moments.
She constantly yelled at me, to order me to do
tasks that were not my responsibilities, such as
washing the chef's dishes. On one occasion she
yelled at me so loudly and came so close that she
lifted her hand, and I saw in slow motion her
hand went up. I felt real fear, because I
thought she would -- could physically attack me.

I ran to the second floor, and the supervisor asked me what had happened. I explained to her that she said she would talk -- I explained it to her, and she said she would talk to Aspree, but when she tried to do so, Aspree refused to listen.

I also suffered mistreatment from

Miss Resheta Tyson. She yelled at me very loudly in English with a bad attitude, and I didn't understand what she was saying while she pointed at me and raised her voice. Once, Ann Brinkworth witnessed the mistreatment. Resheta yelled at me loudly and rudely from the second floor, in the elevator, down the entire first floor hallway, through the dining room full of people eating, and when entering the kitchen, she continued yelling. Miss Ann heard everything.

The next day I went to Ann's office and I told her call my daughter, Maria Oropeza, so she could translate the conversation for me, and that's what I did. Ann acknowledged that she was indeed yelling at me, but said she would not tell me what she was yelling, and informed me that she would open a formal investigation because the situation had been serious, and it would include the Executive Director, Kylie Carmack, and Director of Food Services, Anthony Shaffer.

On another occasion, Resheta saw me talking with the cook, Ryan, while using my phone to translate. She came close to me and yelled so

aggressively and so near my face that Anthony Shaffer, Director of Food Services, and my Manager feared she might physically attack me. He himself asked me to go to his office and wait there until she calmed down so I could leave, since my shift was over. I waited there for about 30 minutes.

2.0

From Shirley McGill I also received screams and mistreatment. There was one particularly serious day when Shirley McGill began yelling at me very loudly while walking aggressively toward me. I felt afraid -- I felt afraid because of her attitude, so I placed my phone in my pocket of my shirt with the camera facing forward so she would stop. As soon as she saw the phone, she believed she might be being recorded. She stopped yelling immediately. Witnesses to this were the two cooks she was training.

That same night I spoke with my Manager,

Candace Wilson, to explain what had happened. I

told her that Shirley stopped when I placed the

phone in my pocket with the camera facing

forward, and I also explained how worried I was about her behavior. I asked if the next day the three of us could talk so she would stop yelling at me and having a bad attitude toward me.

But the next day, two nurses came looking for me and asked me to go with them to the office of Dawn McGill, the Nurse Manager. And on her behalf, they told me that I had to leave. I asked why, and said I wanted to see -- I wanted to speak with Dawn McGill to ask her, and they replied that she was not in the building and that I had to go.

I want to make clear that Dawn McGill is the sister of Shirley McGill, the same person I had talked to Candale Wilson about the day before, telling her that she was yelling at me and that she stopped only when I placed my phone with the camera facing her. I saw this attitude from Dawn McGill as retaliation because I had made the complaint about her sister.

The next day when I arrived at work, the Manager, Candale Wilson, told me to leave. I said I would call my daughter to translate for

me. She took the phone out of my hand forcefully and rudely, ended the call with my daughter, and told me, "You leave or I will call the police."

I was scared and did not understand what was happening, but I left.

I was informing management directly about the mistreatment, the yelling, and the hostile environment I was experiencing. On January 31st, 2024 I sent the e-mail asking for help to put an end to the problem, and I explained that I was even afraid to go to the bathroom. This is the evidence --

MR. LOSTUTTER: One minute.

MR. VARGASS: Okay.

I want to highlight the conversation with Candace Wilson. She told me, "Yes, I remember them firing you unfairly." She also explained -- she also explained that she had been told -- that she had been told that I had prior encounters with employees saying that I was in fact a bully.

That day she had to take her badge -- she asked her to take my badge, asked me to leave, and if I didn't, they had to call the police.

```
1
     She clarified in the conversation that she had
 2
    with me that "these were orders, it was nothing
 3
    personal, it was me following the directions of
 4
    my bosses," and she specified, "I was directed by
 5
    the Executive Director, who is my boss, to take
    action."
 6
 7
            So -- okay. So, these statements confirm
8
    that there was no procedure, no open
9
    investigation, higher orders were blindly
10
     followed, and yes, I was fired unjustly.
11
            She wants to say that if you guys need
12
    e-mail conversations, she has everything for you,
13
    that she provided everything directly. So, she
14
    has all of the responses, but the e-mail, if you
15
    need them -- she knew everything the whole time
16
    of what was happening, and still nothing was
17
    done.
18
            And I think that's our time.
19
                 CHAIRPERSON SLASH: Thank you.
20
            Is that five minutes?
21
                 MR. LOSTUTTER: Just a few seconds
22
     left.
23
                                             Thank you.
                 CHAIRPERSON SLASH:
                                      Okay.
```

 $\label{eq:ms.shaughnessy:} \text{Is it okay if I}$ come and stand?

2.0

MR. LOSTUTTER: Yes.

MS. SHAUGHNESSY: I just want to make sure I can be heard.

Thank you. Erin Shaughnessy. I represent Trilogy Management Services. I just want to address a couple of things before the Commission.

Ultimately, as Trilogy sees, this case comes down to three things: That Ms. Ruz never complained of discrimination or harassment based upon her color, which is what her charge alleges happened. The only complaint that Trilogy has that Ms. Ruz made was about -- was about when an employee knocked on her car window, and she thought she was knocking more aggressively.

In reality, the employee was coming out to check on Ms. Ruz because she had not come back from her meal break. She had been gone for 45 minutes. The employee was concerned about Ms. Ruz, seemed to find her looking unresponsive in her car, knocked on the car window to check how she was doing.

This was all investigated whenever Ms. Ruz brought the complaint, and again, it was confirmed that the employee had no ill intent, was simply trying to check on Ms. Ruz, and in fact, Ms. Ruz was never disciplined for coming back late from her meal break.

2.0

Second, Ms. Ruz never received any sort of formal or informal discipline. I believe in her charge she mentions a reprimand. That was ultimately never issued.

And then third, what this comes down to is Ms. Ruz violated company policy in the workplace by recording and/or suggesting that she was recording, both in public areas where there are residents, but also within the kitchen, where there's private health information for residents.

This happened in the course of a conversation with both Candace Wilson, who is Ms. Ruz's direct supervisor, as well as an Area Director who was at the facility training Ms. Wilson at the time. During the conversation, Ms. Wils -- Ms. Ruz suggested that she had her phone in a front pocket with the camera facing

outwards, and that that was recording residents.

2.0

Ms. Ruz was suspended pending investigation. There was a thorough investigation done, in which statements were collected from Ms. Wilson, Mr. Rhims, the Area Director, as well as a witness that had heard Ms. Ruz mention that she had been recording or suggested that she was recording.

In fact, during the conversation with

Ms. Wilson and Mr. Rhims, Ms. Ruz suggested like,

"Yeah, I record. I have recorded on my phone."

And even when they called Ms. Ruz in for

additional statements, to let her make a

statement during the course of the investigation,

she also did not deny that she had recorded, and

in fact, only said that she did not have any

videos currently on her phone.

This was obviously a very big concern for a senior living community like Trilogy is. The public areas are the home for these residents, so recording is an invasion of privacy, and especially a recording in the kitchen, where there's potential private health protected --

private protected information of the residents' health information, about dietary restrictions and the like. That's also a concern for the community.

So, ultimately, the complaint was fully investigated and substantiated based on the numerous witness testimony and Ms. Ruz's lack of denial that she had recorded or suggested that she had recorded in the community.

Ultimately, even from Ms. Ruz's statement today, none of this detail came to light before the Commission before, but I would note that Ms. Ruz even today doesn't mention that any of these instances in which she believed she was being yelled at by other employees were based upon her color. So, ultimately we would ask that the Commission affirm its finding of no cause.

Thank you.

 $\label{eq:VICE-CHAIR RAMOS:} \quad \text{And I have some} \\ \text{questions.}$

(Discussion off the record.)

CHAIRPERSON SLASH: Does she

understand what was just said?

 $\label{eq:mr.vargass:} \mbox{MR. VARGASS: Correct. I'm} \\ \mbox{translating right now.}$

2.0

CHAIRPERSON SLASH: You have two minutes, if you'd like to rebut.

MR. VARGASS: Okay. For sure.

multiple e-mails, multiple instances that she had recorded where they were advised of what was happening, so this was not based on one account, even though one complaint, it was not based --she's saying this all stemmed from that one conversation, which was an actual argument they had. When they come to the window, she did report that as additional report, but there were different e-mails, different communications that she has already and submitted before, where there were multiple instances that she recorded this. It wasn't based on one report.

And she was never recording. She was fearing for her life, that she would be struck. She didn't now how to defuse the situation. She wasn't trained to defuse that situation. She wasn't trained in the workplace, or feel like she

```
1
    might be attacked and how to get out of that
 2
     incidence.
 3
            So, she thought maybe that would stop --
 4
    so, that's -- those are what they used to maybe
 5
    get her out of the workplace, but they didn't
 6
    explain any of that to her. They just told her,
 7
     "We will call the police on you if you don't
    leave the premises." That wasn't explained to
8
9
    her ever.
10
            So, that's our case that we want to rebut.
11
    It's multiple cases of this happening.
12
                 CHAIRPERSON SLASH: And everything
13
    that she has there has already been submitted;
14
    correct?
15
                 MR. VARGASS: There is some new stuff
    that she had, communication that she can --
16
17
                 CHAIRPERSON SLASH: We can't take any
    additional information that we already --
18
19
                 MR. VARGASS: The majority of it was
20
    submitted before.
21
                 MR. LOSTUTTER: Yeah, the --
22
                 CHAIRPERSON SLASH: Okay. All right.
23
                 MR. VARGASS: But originally it was
```

lost, but then we resubmitted that same day, on the last period. The only new communication she had is with the manager that's not there anymore, saying it wasn't fair, but she was following her boss' instructions, that she had to tell her to leave for the day. Other than that, all of the other communications were submitted.

CHAIRPERSON SLASH: Everything else is included? Okay. Thank you.

Okay. Thank you. You have two minutes.

MS. SHAUGHNESSY: Thank you,

Commissioner.

I would just, again, affirm what I've previously said before, that my client is not in possession of any additional complaints from Ms. Ruz beyond the complaint about the co-worker that had come and knocked on her door, so I obviously am not sure exactly what she has in her possession to be able to know whether that's a complaint, but ultimately, my client is not in possession of any additional evidence of complaints made by Ms. Ruz.

And that's about all that I have, and I'm

happy to accept any questions that the Commissioners have.

2.0

CHAIRPERSON SLASH: Thank you. Questions?

VICE-CHAIR RAMOS: So, you have on staff bilingual individuals that speak in Spanish?

MS. SHAUGHNESSY: Commissioner, I am not -- I am not -- I don't have that information on me right now, but I'm happy to provide that information to the Commission.

VICE-CHAIR RAMOS: So, you have -you hire -- your company, the company, hires
individuals who are non-English speakers and they
do not have the ability to translate to them?

MS. SHAUGHNESSY: Commissioner,

again, I don't -- I don't know right now if there

is. I believe with Ms. Ruz specifically, while

the investigation was going on, there was a

translator used from a different community to

ensure that there was an unbiased party involved,

but beyond that, I'm not sure if there is someone

currently on staff at the community that is

```
bilingual and could translate.
 2
                 VICE-CHAIR RAMOS: And are all of
 3
    your policies in multiple languages?
 4
                 MS. SHAUGHNESSY: Commissioner, I do
 5
    not know that at this point in time.
 6
                 VICE-CHAIR RAMOS: I have great issue
 7
    with this.
                 MS. SHAUGHNESSY: I'm happy to look
8
9
    into it and get back to the Commission on that.
10
                 CHAIRPERSON SLASH: Do we have record
11
    of there being a reasonable accommodation request
12
    regarding language?
13
                 MS. SHAUGHNESSY: You're --
14
    Commissioner, no, I don't believe so, but again,
15
    off the top of my head, I'm not sure, but I can,
16
    again, check into that and get back to the
17
    Commission.
18
                 CHAIRPERSON SLASH: Are there any
19
    other questions?
20
                 COMM. TOLLIVER:
                                  I think just a
21
    follow-up on your question, just to see if
22
     there's a different solution.
23
                 MR. VARGASS: For the translator?
```

CHAIRPERSON SLASH: Uh-huh.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

2.0

21

22

23

MR. VARGASS: She didn't make a She would provide her own -- ask formal request. for her own person to call to translate. allowed her to use a telephone app where she would translate. She wouldn't know to ask that question, so she provided a translator herself, either the app, or she would call someone that would speak and then translate for her. She was not asked if they needed one as well. She said the only day that they offered to provide an interpreter was the day she was fired. was when they asked her, and someone called her to provide the translation in Spanish, then she was let go. And that was the time she was provided a translator.

VICE-CHAIR RAMOS: When she was hired, you had to go through a new employee hire, initiation process. Was that in Spanish?

MR. VARGASS: She said it was kind of a mix, but they let her use her phone to translate some items. So, they let her use her phone to translate when she's --

```
1
                 COMM. JACKSON: Well, the question
 2
     is -- well, I guess I'm going to ask you that
 3
    question. So, do you all have an English policy
 4
    book and a Spanish policy book?
 5
                 MS. SHAUGHNESSY: Commissioner, as I
 6
    mentioned before, I would have to check into
 7
    that.
           I'm --
8
                 COMM. JACKSON: Well, you're
9
    supposed --
10
                 MS. SHAUGHNESSY: -- not positive.
11
                 COMM. JACKSON: -- to know these
12
    things when you come to the Commission.
13
                 MS. SHAUGHNESSY: I -- I apologize.
14
                 COMM. JACKSON: So, we can't -- we
15
    could not -- I mean I worked for United Parcel
16
    Service and I was supervisor, and I had to sign
17
     in the management of the policy book. I read
18
    everything, and then I signed the policy book,
19
     indicating -- because I can produce that, even to
20
    this day, and I signed my signature on the policy
21
    book. So, if you don't have a Spanish policy
22
    book that she read and acknowledged she
23
     understood the policy, then you can't hold
```

```
1
     somebody accountable for something they don't
 2
    know.
 3
                 MS. SHAUGHNESSY: Commissioner, we do
 4
    have an acknowledgement that was signed on behalf
 5
    of Ms. Ruz, and that was produced with our
 6
    position statement in this matter, but as I stand
 7
    here today --
                 COMM. JACKSON: You have an --
8
9
                 MS. SHAUGHNESSY: -- I cannot --
10
                 COMM. JACKSON: You have an
11
    acknowledgement of what?
12
                 MS. SHAUGHNESSY: Of reading the
13
    policy book that exists for the company.
14
                 COMM. JACKSON: But the policy book's
15
    in English.
16
                 MS. SHAUGHNESSY: The -- I mean yeah,
17
    there is an English version of the policy book,
18
    Commissioner, yes.
19
                 COMM. JACKSON: But there's no
20
    Spanish version?
21
                 MS. SHAUGHNESSY: I am not certain of
22
     that, Commissioner. I would have to check into
23
     that.
```

```
1
                 COMM. JACKSON: Okay. Because if
 2
     somebody is trying to, you know, get employed or
 3
    keep employment and they're using a device to
 4
    translate, then the question is: Can the person
 5
    really effectively use a device that they're
 6
     trying to use for translation? And so, there are
 7
    still some glitches in that kind of technology,
    so I -- you know, I don't know that we can -- I
8
9
    just don't feel -- I don't feel good about this
10
     case, and then your knowledge of it is not
11
    thorough.
12
                 MS. SHAUGHNESSY:
                                   I'm sorry,
13
    Commissioner. I'm --
                 COMM. JACKSON: You don't have to be
14
15
    sorry.
                 MS. SHAUGHNESSY:
                                   I didn't expect
16
17
    to -- I came here prepared to address the charge
18
    that was about color discrimination. That
19
    doesn't --
20
                 COMM. JACKSON: All of that -- so,
21
     all of that plays into it when you talk about
22
    discrimination, I think.
```

VICE-CHAIR RAMOS:

I agree.

COMM. JACKSON: I mean if you're talking about discrimination, to avoid discrimination you have to make sure you fully prepare yourself for any possibility that there would be. And it's not intentional.

MS. SHAUGHNESSY: Yeah. I mean I just -- respectfully, Commissioner, I mean there's been no allegations put forth thus far that Ms. Ruz was discriminated against based on the fact that she speaks Spanish. As I said, I'm happy to look into and provide whatever additional information that the Commission believes that they need to address this to see if there is policy put forth in Spanish, but as that was not an aspect of the initial charge, that was not an aspect of the position statement that my client has submitted.

COMM. TOLLIVER: That's about the issue with the phone?

MS. SHAUGHNESSY: No, no, the issue with the phone is that she was recording, like video recording on her phone.

CHAIRPERSON SLASH: And it wasn't in

regards to the app that she was using for translation and to support her ability to understand?

2.0

MS. SHAUGHNESSY: No, no. She -- she claimed -- she came to Ms. Wilson and Mr. Rhims indicating she was trying to share something that had taken place, and during the course of the conversation she suggested that she had been recording on her phone that was in her pocket, that they could see what -- the camera up front, facing, in a front pocket. She was wearing a jacket that had a front pocket on it.

So, ultimately, the whole conversation surrounding the phone was whether she was recording in a public area where there was residents, and recording in the kitchen where there was health information for residents.

And that's ultimately what led to the investigation was the phone being used as a recording device, which Ms. Ruz seemingly admitted to during that conversation, saying, "I record. Yes, I use my phone." And then later, during the subsequent investigation, when she was

1 brought in to submit to be questioned and to 2 submit a statement, didn't deny that she wasn't recording. She simply said that she didn't have 3 4 videos on her phone presently. 5 COMM. HARRINGTON: Can I ask her? 6 CHAIRPERSON SLASH: Yes. 7 COMM. HARRINGTON: When she admitted 8 it, was the translator there, or --9 MS. SHAUGHNESSY: Yes. 10 COMM. HARRINGTON: -- was there --11 MS. SHAUGHNESSY: Yes, Commissioner, 12 during that meeting, there was a -- there was a 13 translator that they used from a different 14 facility or a different community. Trilogy has 15 multiple senior living communities, and so, they 16 had someone from a different community become 17 involved to maintain and like have an unbiased 18 translator there. 19 COMM. HARRINGTON: Okay. 2.0 VICE-CHAIR RAMOS: Have there been --21 there were numerous situations that were raised 22 based on the testimony where there were issues 23 that she was being yelled at for whatever

reasons, and, you know, undoubtedly they're oriented around miscommunication or misunderstanding because of the language.

2.0

I think one incident of that is certainly the recording, and granted, you addressed that, but there are other incidents that are in the documentation that state that she doesn't understand, and her means of being able to do that is to try and, you know, capture the conversation and have somebody translate it.

And you don't have anybody on staff, apparently, that can communicate in that. It's a typical conversation, with I being, as a child, learning Spanish, that I was preferably fluent in it, to help to her understanding you, it would avoid a great deal of this conversation that we're having right now.

So, I'm -- you know, this is my case.

This is a case that I reviewed, and if there are other questions; otherwise, I would make a recommendation.

CHAIRPERSON SLASH: Are there further questions prior to us making a recommendation?

1 (No response.) 2 VICE-CHAIR RAMOS: Are you ready? 3 CHAIRPERSON SLASH: Do you have any 4 further questions? 5 COMM. JACKSON: No, I don't. 6 CHAIRPERSON SLASH: Okay. And --7 VICE-CHAIR RAMOS: Can we take a moment break, please? 8 9 (Discussion off the record.) 10 CHAIRPERSON SLASH: This is your 11 first time with us. Can you remind us of our 12 options prior to us making a recommendation? 13 Okay. For me, that we are to affirm, remand, or 14 modify at this point. 15 MR. CLAY: I believe so. 16 I want to CHAIRPERSON SLASH: Okay. 17 make sure before we get a recommendation or a 18 motion that we can recommend at this time. Do 19 any other Commissioners have a recommendation? 20 COMM. JACKSON: So, I have to make a 21 recommendation? 22 CHAIRPERSON SLASH: Yes. 23 COMM. JACKSON: Yeah, I think we

```
1
    ought to remand it back to get a more thorough
 2
    understanding of what happened.
 3
                 CHAIRPERSON SLASH: Okay. Is there a
 4
    motion?
 5
                 COMM. TOLLIVER: So moved.
 6
                 CHAIRPERSON SLASH: Okay. And a
 7
    second?
8
                 VICE-CHAIR RAMOS: Second.
9
                 CHAIRPERSON SLASH: Okay.
10
                 MR. LOSTUTTER: All right. We will
11
    call the roll.
12
            Comm. Silberberg?
13
                 COMM. SILBERBERG:
                                    Aye.
14
                 MR. LOSTUTTER: Comm. Harrington?
15
                 COMM. HARRINGTON:
                                    Aye.
16
                 MR. LOSTUTTER: Comm. Jackson?
17
                 COMM. JACKSON: Aye.
18
                 MR. LOSTUTTER: Comm. Tolliver?
19
                 COMM. TOLLIVER: Aye.
20
                 MR. LOSTUTTER: Vice-Chair Ramos?
21
                 VICE-CHAIR RAMOS:
                                   Aye.
22
                 MR. LOSTUTTER: Chair Slash?
23
                 CHAIRPERSON SLASH: Aye.
```

```
1
                 MR. LOSTUTTER: The ayes have it.
 2
                 CHAIRPERSON SLASH:
                                     Okay.
                                            And that
 3
    was, just for clarity, we are remanding it back
 4
    for investigation and clarity, just to make sure
 5
     that we have more details and more understanding.
 6
                 MR. VARGASS: Understood. Can I ask
 7
    a question? If you guys need more information,
    are we allowed to provide that, or is it what we
8
9
    have?
10
                 CHAIRPERSON SLASH: You will work
11
    directly with the Docket Clerk --
12
                 MR. VARGASS: Perfect.
                                        Thank you.
13
                 CHAIRPERSON SLASH: -- and then he
14
    will follow up with you.
15
                 MR. VARGASS: Understood.
16
                 MR. LOSTUTTER: You need to speak
17
    with me after the meeting.
                 MR. VARGASS: Understand.
18
19
                 CHAIRPERSON SLASH: Thank you.
2.0
            All right. We'll move to the next case,
21
     Juan Rodriquez Rogers versus First Student, Inc.,
22
    Case EMno24030198. Do we have both parties
23
             I think I see both parties.
```

1 MR. LOSTUTTER: We have the 2 Complainant here, much like our previous case, 3 somebody here to help with the translation, and 4 then on-line we have a representative for the 5 Respondent, and if she would be so kind as to 6 announce herself and give her name there, mainly 7 for our translator -- or our transcriptionist. MS. CHMIELEWSKI: Hi. 8 Yes, this is 9 Ciara Chmielewski, with First Student. 10 CHAIRPERSON SLASH: Thank you. 11 MR. LOSTUTTER: All right. 12 CHAIRPERSON SLASH: Similar to our last oral argument, we will begin with five 13 14 minutes from the Complainant, then we will have 15 five minutes from the Respondent, and if either 16 of you would like to hold some of that time for 17 your rebuttal, just let me know what that time is 18 so that we can reserve it and add it to your 19 other time. 20 And you've got your clock ready, and I'm 21 going to --22 MR. LOSTUTTER: Right. 23 CHAIRPERSON SLASH: -- try my best to

have one over here, too, just to make sure that --

MR. LOSTUTTER: It is ready.

CHAIRPERSON SLASH: All right.

Fantastic.

2.0

And you may begin.

MS. GILL: Okay.

So, Mr. Rodriguez was a bus driver for First Student. He was doing a field trip on this particular day under investigation, and he was issued a different type of bus than he normally drives. Just take note that on his regular routes there are railroad tracks to routes for school and back and forth, and so, he's always at railroad tracks.

So, there was an allegation that -- people on the field trip said that he did not stop at a railroad track. This incident took place 15 days before he was terminated from his position, but the situation was addressed to him. Being as though English is not his first language, he was -- he is part of a union.

He was cornered by a supervisor who --

without union present, and was reprimanded in a tone that was -- talked to him like a child and was pointed at and said, "You better not lie to me" was how it started out in regards to asking about the day of the field trip, where there was accusations that he did not stop at a railroad track.

He was asked if he stopped at the railroad track. He said he did stop at a railroad track. Again, the type of bus was a little different in how they react when you're stopping, so the feeling in the bus maybe had been different. There was no working camera on the bus.

Mr. Rodriguez pointed that out.

The union rep was very, very disappointed that they were not asked to be present at the time when he was asked about the situation, and this is why Mr. Rodriguez is here. He feels that he was -- they were -- in the workplace, that they were trying to get rid of people that wasn't of certain stature, and so that he was an easy out for that.

But again, he's just here because there

was no working camera on the bus to prove whether 2 the accusation was true, because he uses the railroad track every day to and from his regular 3 4 routes for school, and on this field trip day, 5 they're saying that he did not stop on the way 6 back at the railroad track, and he was terminated 7 from his position. 8 CHAIRPERSON SLASH: Thank you. Would 9 you like to reserve your remaining time? 10 MS. GILL: Yes, please. 11 CHAIRPERSON SLASH: Okay. You'll 12 have two minutes and 45 seconds additional --13 MS. GILL: Okay. 14 CHAIRPERSON SLASH: -- okay? 15 Okay. And we'll hear from the Respondent. 16 You may begin when you are ready. 17 MS. CHMIELEWSKI: Okay. Good 18 afternoon, Commissioners, and thank you for the 19 opportunity for First Student to present our 20 argument. 21 The main point of this case is that it 22 centers on an undisputed issue, a serious 23 federally regulated safety violation at a

railroad crossing involving student passengers on the way to a school field trip. The Complainant admitted that he did not stop, did not open the door, and proceeded through the railroad crossing, despite repeated instruction.

2.0

Both federal law and company policy requires strict compliance, because school children were on board. This is not a communication issue, and it is not in any way connected to Complainant's national origin.

The record includes multiple and consistent sources confirming a violation. The Indianapolis Public Schools filed a complaint submitted on February 1st, 2024. The buses come in and multiple other individuals from the school repeatedly told him to stop at the bus -- or at the railroad crossing, and the Training Manager, Mr. Steele, documented Complainant's admission in writing that he did not stop.

Additionally, Complainant had just successfully performed the required procedure at the first crossing earlier that day. That shows that he clearly understood the rule, but chose

not to follow it a second time.

The company also has clear policy structure in place. He completed the mandatory railroad crossing training, signed the policy acknowledgement and the handbook that states that failure to follow this procedure may result in termination. These rules apply equally to all drivers.

The disciplinary process was also handled properly. The IPS complaint initiated the review. I apologize; sorry. My computer blacked out for a second. The IPS complaint initiated the review. This was not something that First Student initiated.

Also, the union vice-president was present during the disciplinary meeting, so he did have union representation there, and we have a statement from the union vice-president that he was at that meeting.

Additionally, Complainant communicated effectively throughout the entire process, and never once requested an interpreter during hire, training, or at the meeting. In fact, he

verified the accuracy of the complaint that he did go through the railroad crossing.

There is no evidence whatsoever connecting his termination to his national origin: No remarks, no conduct, no pattern, and no disparate treatment. This claim of discrimination is based solely on subjective belief.

Furthermore, the company even offered him the opportunity to return as a bus monitor, a nondriving role, which directly contradicts any suggestion of discriminatory motive. Complainant rejected this offer.

And importantly, he -- neither he nor the union filed a grievance under the CBA, despite that being the appropriate mechanism if he believed the decision was unfair.

In short, this was a lawful,
nondiscriminatory termination based solely on the
serious safety violation involving students. The
decision was consistent with our policy,
supported by training and supported by witness
testimony, and also supported by the customer's
complaint. For these reasons, the prior finding

should be affirmed.

Thank you.

CHAIRPERSON SLASH: Thank you. And for your reference, you have about a minute left; okay?

MS. CHMIELEWSKI: Thank you.

CHAIRPERSON SLASH: Okay. Back to you, so you have, if you need them, two minutes and 45 seconds.

MS. GILL: Yes.

They said that the union rep, or manager, was present for the disciplinary part of it, but for the first initial speaking about the incident, what happened during it, he was not present. He actually went to Juan and said, "Why didn't you wait for me? Why wasn't I there?"

And that's what took place. So, at the termination is when the union rep was available.

There was no working camera on the bus.

Most buses have cameras to document situations.

Mr. Rodriguez's English is not the first

language. He also mentioned that he was talked

to in a form to where, "You did this; correct?"

So, if someone -- obviously when you end like that, not English being a first language, is going to respond in a positive -- different sound. So, that is the way he was talked to, and so, he said, "No, no, no, the bus was stalling on the way. It was a different type of bus used."

He followed rules each and every day on his regular routes.

He got railroad tracks to and from the school. There's never been any issue in regards to this. This was a different type of bus. It was on the way back, because clearly she said he stopped at the first one. This bus was stalling, it had problems, he radioed it in to his supervisor on the way to the field trip.

And they are telling a tale when it comes to the union rep being available, because he was not in the initial findings of the story that -- or the type of, I guess, complaint that was made about him not stopping on the way back. There was no children on the bus. There was staff and a bus monitor that was really irritated with the company and being in her role.

1 So, that is his information, unless you 2 have anything else to add. 3 MR. RODRIGUEZ ROGERS: No. Thank 4 you. 5 CHAIRPERSON SLASH: Okay. You have 6 about three minutes. 7 MS. CHMIELEWSKI: I apologize. that -- was that for me? 8 9 CHAIRPERSON SLASH: Yes, yes. 10 MS. CHMIELEWSKI: Okay. Perfect. 11 I would just like to highlight that for 12 our records the senior vice-president of the 13 union was present for those communications. 14 Additionally, Complainant suggested that his bus 15 stalled; however, we have no record of this bus 16 in any maintenance record ever stalling or having 17 issues of stalling. 18 And just to point out that if the bus was 19 having issues stalling, the correct procedure 20 would not be go through a railroad crossing and 21 risk having it stall on the railroad. It would 22 be pull over and call maintenance and the shop.

That would have been the correct procedure for

23

that, not put anybody at unnecessary risk.

Additionally, we would like to point out

that Complainant, if he complains the discipline was too harsh, we have a zero-tolerance policy for being directly involved with the safety of children. And we also went above and beyond to return him as a monitor. We worked directly with the senior vice-president, the union, and there is no record of ever demeaning him or speaking in that manner to him.

CHAIRPERSON SLASH: Does that conclude your statement?

MS. CHMIELEWSKI: Yes, correct.

CHAIRPERSON SLASH: Okay. Thank you.

Commissioners, do you have questions?

COMM. JACKSON: Yeah, I have one.

CHAIRPERSON SLASH: Okay.

COMM. JACKSON: So, these buses, although different, do they have the same kind of braking system?

MS. CHMIELEWSKI: Correct, the buses do have the same braking systems. The only thing that was different is one was diesel and one was

propane, so it -- for the gas that would be changed.

COMM. JACKSON: Because I've been doing a recent study on grade-level railroad crossing train collision with vehicles. There's about a thousand of those every year in America. I've been working with a lady whose husband was killed in a grade-level train crossing accident last December. So, it's a serious issue.

So, if he acknowledged that he didn't stop, or a rolling stop, and I suppose the policy is to come to a full stop, and you're saying that he did not acknowledge that he didn't stop?

MS. GILL: He came to a full stop, and he can -- he can elaborate more. The feel of the bus when it's diesel versus propane, you feel the bus. Like you're not moving completely, you're still feeling the bus. This bus was having issues, so you would feel it regardless. He came to a complete stop.

COMM. JACKSON: Well, I have buses, so the feeling is the same. He didn't -- he didn't -- I'm just saying mechanically --

55

```
1
                 MS. GILL: It was having an issue.
 2
     It was -- it was having like a stalling --
 3
                 COMM. JACKSON: I understand --
 4
                 MS. GILL: -- issue.
 5
                 COMM. JACKSON: I understand that,
 6
    but I'm saying despite stalling, if you have
 7
    brakes, it's like me trying to tell a police
    officer, "I was going 75 miles an hour in a 55,
8
9
    and I couldn't slow down." Well, I could; I just
10
    didn't. So, anyway, I don't want to argue.
11
     just saying the stalling is, in my mind, a
12
    different issue than braking, because with
13
    brakes, you can just stop at a red -- at a
14
    grade-level train crossing, you can come to a
15
    complete stop, even if you're having some issues
    with the vehicle.
16
17
                 MS. GILL:
                            Right.
18
                 COMM. JACKSON: Because if a train is
19
    coming --
20
                 MS. GILL:
                            He came to a complete
21
    stop, though.
                    That's what --
22
                MR. RODRIGUEZ ROGERS: Can I add more
23
     to it?
```

COMM. JACKSON: Sure.

MR. RODRIGUEZ ROGERS: Sir, they
never -- they never had told me that I was going
to have a different type of bus for the field
trip that day, and I was not informed any
information about that. And also, they did
switch my monitor. I have -- I had a regular
monitor to my school route, so then whenever that
happens, I just was -- I just was told to go to
the school, and there was a bus out there waiting
for me, with a different monitor.

One of the issues that I -- was very critical on me at the railroad track is the monitor did blame me about this -- the bus stopping there. But it seems that I did took a training just for, I think, one -- in the one time I did -- they did not train me as much as they should have. I did -- you know, I did try to do everything to start this bus back, but I did call the base.

There was another driver that -- that was her first time on a field trip, and then she had said, "Well, I'm a-scared. You guys don't leave

me." I said, "Well, just go ahead of me and I'll move behind you." When I call in to the base, she -- she heard me talking to the base that these buses was started. It started on me -- it stopped on me.

And then due to my maneuvering same way to get back that bus on -- to start this bus, and then now, I did start the bus and I continued on. Coming back, I did stop at the railroad track, I did stop, but Mr. -- but the manager of that -- of First Student, I did not even know that guy would have had like -- had like a calculator.

MS. GILL: Okay. Thank you.

MR. RODRIGUEZ ROGERS: So, the manager was not respectfully talking to me, just like I -- he tried to insult me through the question, "Don't lie to me." I never really have an encounter with that man like that.

So, then that, you know, waking up and then -- like waking up that day, then I got -- just got back to the school back there, then I got -- it was just -- I don't have -- I had like about a seven-minute window to just do my pretrip

```
on the bus that I was -- my regular bus, and then
 2
     this guy hit me right there. And then I was
 3
     like, "Whoo," you know.
 4
            So, then now I did not -- I did not deny
 5
    anything that they -- I did not really say
 6
    anything that I -- it wouldn't get me to that
 7
    point here with this guy.
                 CHAIRPERSON SLASH: Thank you.
8
9
            Do you have a question?
10
                 COMM. HARRINGTON: Yes.
11
            In the statement of allegations signed by
12
    you, you stated that you deviated on the way back
13
    from the standard procedures. What does
14
     "deviated" mean? So, you're saying -- and this
15
     is your signed statement.
                 MR. RODRIGUEZ ROGERS: Uh-huh.
16
17
                 COMM. HARRINGTON: What does that
18
    mean?
19
                 MR. RODRIGUEZ ROGERS:
                                        Devi --
20
    devi --
21
                 COMM. HARRINGTON: Deviated.
22
                 MR. RODRIGUEZ ROGERS: Deviated?
23
                 COMM. HARRINGTON: Yeah.
                                           These are
```

1 your words. 2 MR. RODRIGUEZ ROGERS: Deviated. 3 COMM. HARRINGTON: Deviated. 4 (Discussion off the record.) 5 MS. GILL: Can you translate in 6 Spanish for him? 7 (Discussion in Spanish.) MR. VARGASS: It's not very clear. 8 9 think he said he stopped behind two buses. 10 only difference was that he chose to stop first 11 and then go, but I'm not following the 12 conversation all of the way either. I was kind 13 of reading my own statement again, so I apologize 14 for that, what he translated. As far as the 15 difference was that he originally stopped, he chose to stop versus maybe just following the 16 17 buses, and this time he stopped behind the two 18 buses and then went. 19 COMM. HARRINGTON: So, just for 20 clarification, it states that there were buses in 21 front of him, and he stopped behind the buses, 22 and when the other buses went, he proceeded

behind them, he did not stop again at the actual

23

```
1
     crossing?
 2
                  (Discussion in Spanish.)
 3
                 MR. RODRIGUEZ ROGERS: So, he's
 4
    saying he stopped. So, he did make the -- they
 5
    went, he initially stopped for him to go.
 6
                 MS. GILL: They went ahead of him.
 7
                 MR. RODRIGUEZ ROGERS: Yes.
                 MS. GILL: So, he -- he was left back
8
9
    is what he's saying, but he did stop at the
10
    railroad track.
11
                 COMM. JACKSON: Well, it sounds like
    he stopped --
12
13
                 MS. CHMIELEWSKI: Can I --
14
                 COMM. JACKSON: It sounds like --
15
                 MS. GILL: You're supposed to keep up
    with your group --
16
17
                 COMM. JACKSON: No, no, no.
18
                 MS. GILL: -- but he -- because of
19
    the issues --
20
                 COMM. JACKSON: Okay.
                                        Yeah.
                                               Well, I
21
    think he did keep up with the group, and then he
    stopped the one time, and then followed everybody
22
23
     through.
```

MS. GILL: First Student --

CHAIRPERSON SLASH: Yes.

MS. GILL: First Student would like to respond.

MS. CHMIELEWSKI: Correct.

I would just like to point out that in an earlier statement by Complainant that the video was not working on the bus, we don't have any records of the video not working. The bus shouldn't have been in operation if that was the case, and when he does the pretrip, basically where you go over your bus and make sure everything is functional and safe to perform the driving capabilities, that was never marked. And also the stalling was never marked at the post-trip, where they review your trip, if they had any issues. That was never indicated.

And additionally, we have record of both the monitor and multiple Indianapolis Public School employees saying that he never came to a stop. It was not -- not "he stopped and quickly followed the other buses." He never came to the stop, and that's a direct complaint from our

We've

customer, the IPS. 2 CHAIRPERSON SLASH: Thank you. 3 COMM. HARRINGTON: All right. 4 CHAIRPERSON SLASH: Are there any 5 further questions? 6 (No response.) 7 CHAIRPERSON SLASH: Okay. spent lots of time in this oral argument. 8 9 case was initially -- it was initially assigned 10 to Comm. Harrington. 11 Do you have a recommendation? 12 COMM. HARRINGTON: Yes. I recommend 13 that we remand for the specific clarification on 14 is there or is there not a video on -- relevant 15 to this? And can the statements from whomever 16 was on the bus -- there was a comment made that 17 there was a monitor on the bus. If they are --18 what was that statement? And then the policy, just getting clarification for the union as far 19 20 as having someone present when someone is 21 terminated. So, those are my three questions. 22 CHAIRPERSON SLASH: Okay.

So, is there a motion to support the

23

```
1
     recommendation that those specifications from
 2
    Comm. Harrington?
 3
                 COMM. JACKSON: So moved.
 4
                 CHAIRPERSON SLASH: Is there a
 5
    second?
                 VICE-CHAIR RAMOS: Second.
 6
 7
                 CHAIRPERSON SLASH: Okay. Motion and
     seconded. You can call the roll.
8
9
                 MR. LOSTUTTER: All right.
10
            Comm. Silberberg?
11
                 COMM. SILBERBERG:
                                    Aye.
12
                 MR. LOSTUTTER: Comm. Harrington?
13
                 COMM. HARRINGTON:
                                    Aye.
14
                 MR. LOSTUTTER: Comm. Jackson?
15
                 COMM. JACKSON: Aye.
16
                 MR. LOSTUTTER: Comm. Tolliver?
17
                 COMM. TOLLIVER: Aye.
18
                 MR. LOSTUTTER: Vice-Chair Ramos?
19
                 VICE-CHAIR RAMOS: Aye.
20
                 MR. LOSTUTTER: Chair Slash?
21
                 CHAIRPERSON SLASH:
                                     Aye.
22
                 MR. LOSTUTTER: The ayes have it.
23
                 CHAIRPERSON SLASH: Okay.
                                             Thank you.
```

```
1
            Thank you so much, and further questions,
 2
    you can talk to the Docket Clerk at the
 3
     conclusion of today's hearing.
 4
           All right. Next we have -- and I really
 5
    want to pronounce your last name properly.
                (Discussion off the record.)
 6
 7
                 CHAIRPERSON SLASH: Do you understand
    what we shared in here?
8
9
                 MS. CHMIELEWSKI: Yes, correct.
10
                 CHAIRPERSON SLASH: Okay. I wanted
11
    to make sure.
12
                 MS. CHMIELEWSKI: Yeah, we did.
13
    we get a written copy, just to make sure that
14
    nothing was cut out or anything like that, in
15
    case mine may have cut out?
16
                 MR. LOSTUTTER: You -- you can
17
    request a transcript of the meeting, yes.
18
                 MS. CHMIELEWSKI: Okay. Okay.
                                                Thank
19
    you.
20
                 CHAIRPERSON SLASH:
                                     I can verbally
21
    tell you we heard you loud and clear.
22
                 MS. CHMIELEWSKI: Okay. Okay.
23
    Perfect. Thank you.
```

1 CHAIRPERSON SLASH: Okay. 2 And our next case, I want to make sure 3 that I pronounce your last name. Can you say 4 your last name for me? 5 MR. NWACHUKWU: Nwachukwu. 6 CHAIRPERSON SLASH: Nwachukwu? 7 MR. NWACHUKWU: Yes. CHAIRPERSON SLASH: Okay. Thank you. 8 9 MR. NWACHUKWU: You're welcome. 10 CHAIRPERSON SLASH: This case is the 11 case of Augustus Nwachukwu --12 MR. NWACHUKWU: Yes. N is silent. 13 CHAIRPERSON SLASH: Okay. Thank you. 14 MR. NWACHUKWU: Yeah. 15 CHAIRPERSON SLASH: -- versus Indiana 16 Department of Environment management. That's 17 Case EMno24060569, and for this case, you will 18 have five minutes to share with us. 19 Is the Respondent present as well? 20 MR. BROWN: I am. 21 MR. LOSTUTTER: Yes. 22 CHAIRPERSON SLASH: Okay. Then you 23 will have five minutes. If either of you would

like to reserve any of that time, please let me know, or just stop and I'll add it to your time.

And then you'll have two minutes for rebuttal; okay? You may begin.

MR. NWACHUKWU: In February 2024 I was about to retire, and I was just -- I was just about to, but it was at that time I looked at my work history, and I said, "Well, I'm missing like one year working with the state. I need to make it up," you know. So, I decided to look for a job with the Indiana Environmental Services.

And they interviewed me, they hired me, and I started working with them, just a few more -- one more year. Then my manager at that time was Jennifer Allen. She did all of the evaluations. She didn't say anything was wrong with my work. She was impressed with my work.

And there -- later on, there was a new work that she assigned to me. She sent somebody to train me. I was doing the job as a -- she didn't get -- she didn't complain anything was wrong with me or with what I was doing. Then suddenly she came one day and said, "Well, it

looks like you're going to need additional Excel training."

I said, "I already had Excel training. If you look at my training log, you can see my Excel training there for last year." There wasn't any reason for me to have Excel training. She said, "Well, you need it for the job." I said, "Okay." I did the Excel training. I was doing what I have done before.

Then the job I was doing, I think

June 17th, she called me to her office and said,

"Well, I don't think you were doing this job. I

don't think you -- I don't believe you will be

able to do it."

I asked her, "Why?" She said, "Well, that's my belief." I said, "I have worked as an accountant with different offices in Indiana, worked as contractor at the State of Indiana. At some point I was a manager with the State of Indiana as an accountant. There is not any other reason you believe that I would not be able to do that job." She said -- well, she had said what she said, and she went on and relieved me of my

1 position. 2 So, I was wondering why she did it. 3 it because I was retired from management, like 4 because I was the only man in the area? 5 couldn't understand why she did what she did, 6 because I know I was doing my job. No prior 7 warning, nothing like that. 8 CHAIRPERSON SLASH: Thank you. 9 MR. NWACHUKWU: You're welcome. 10 CHAIRPERSON SLASH: How much time 11 does he have? 12 MR. LOSTUTTER: He has a minute 40. 13 CHAIRPERSON SLASH: Thank you. You'll have a minute and 40 to add to your 14 15 rebuttal time. 16 MR. NWACHUKWU: Okay. 17 MR. BROWN: I think I chose a bad 18 spot to sit for this. 19 CHAIRPERSON SLASH: Oh, that's okay, 20 because she can hear you directly. 21 MR. BROWN: Good, good. 22 CHAIRPERSON SLASH: Yes. 23 MR. BROWN: Well, thank you,

Commissioners, for allowing us here today. My name is Matthew Brown, and I'm an attorney representing the Indiana Department of Environmental Management today. IDEM's a state agency that, as you can imagine, holds many important accounting functions, whether it be grants, federal funding, state funding. We've got to get it right as the government.

And last year, in April of '24, the

Complainant was hired by Jennifer Allen, a

supervisor in the accounting team. She hired the

Complainant as well as a different employee at

the exact same time who started on April 1st.

She put both through the exact same training,

except only one of them was really getting it;

right? One of them was able to work through

Excel and understand the job, and the functions

of the job needed to achieve the outcomes they

set.

Well, the Complainant wasn't up to par with the other employee. She wasn't -- he wasn't meeting Jennifer Allen, the supervisor's expectations. So, she put him through a lot more

training. The records that were provided the investigator in this case, along with the conversations the investigator was able to have, showed that the supervisor, Jennifer Allen, did everything she possibly could to develop the missing skill set that the Complainant had to be able to do the job.

2.0

In this role as a Grant Analyst, you've got to be able to analyze budgets, analyze funds, look at the flow, advise management on where it's going, how much you have left, things for which some rudimentary Excel skills and other technology-related skills are critical. So, the Complainant was put through all of that training repeatedly, multiple times, above and beyond which she was able to give or needed to give to the other employee that she hired.

But two and a half months into the job,
the supervisor realized that no matter what other
training that she provided to the Complainant:
The one-on-one training, the computer-based
training, anything, it was not going to build up
his proficiency enough to perform the work needed

in this Grant Analyst job. So, she made the decision, as a lot of managers do in your first 90 days, that "This is not a position for which your skill set matched."

2.0

And so, she made the decision at that point to separate employment with the Complainant. Notably, the other employee, who was hired at the same time and picked up on the work and was able to do it, is still employed in the same capacity. Ms. Allen has moved on to a different opportunity, but that complainant is still in the job performing.

The record of the investigation shows, at least from IDEM's perspective, that the only evidence brought forth by the Complainant of discrimination is just the simple fact that he's of a different race, national origin and sex of the supervisor, and of another employee that didn't fail to meet their expectations. That's just not evidence of discrimination. That is a subjective belief that he could do the job that someone else did not think he could.

So, I believe, and IDEM's position is,

there is no other evidence in this case that would support the decision of discrimination, and we would respectfully ask that the investigator's finding of no probable cause be affirmed.

CHAIRPERSON SLASH: Thank you.

 $$\operatorname{MR.}$$ BROWN: I'm happy to answer questions.

CHAIRPERSON SLASH: Thank you.

You have three minutes and 40 seconds to rebut.

MR. NWACHUKWU: You were talking about Bradley. We were hired on at the same time. To my surprise, she was secretly training him without my knowledge. When she was supposed to train both of us, she was closing the -- training her. When I asked her, "Why is she being trained without me?" she didn't answer that question.

I've worked as accountant, as I said, with the different offices in Indiana. I have used Excel. There is no reason I could not do that job. I have my degree almost to 20 years ago. I have worked as accountant, both as a manager with

the DNR office, and as an auditor with the Workforce Development. I also worked as a contractor with the Indiana -- the Indiana Institute, at their field office.

So, there is no reason she thought I could not do that job. Because I have 90 days probationary period doesn't mean she can just get rid of me without showing a poor performance, without anything. It's not the way it's done. I was a manager. I didn't do any of my employees like that.

CHAIRPERSON SLASH: Thank you.

MR. BROWN: Briefly.

So, IDEM -- and I think the Complainant's asking you to believe that Jennifer Allen hired him in April; based on his resume, right, and the interview, that they thought he could do this job; but then two and a half months later now after hiring him, because of his race, national origin and sex, she now wanted to fire him. I just -- I don't think that's a plausible scenario.

I think that, as the investigator found,

```
the facts show that Jennifer thought he could do
 2
     the job based on his experience and based on the
 3
     interview. But every job's different; right?
 4
    And once you get into the world and you start
 5
    training, you start looking at it, our
 6
    preconceived notions of whether someone's
 7
    experience qualifies him for the role can
    sometimes be thrown out the window, because the
8
9
    actual experience that we have shows otherwise.
10
            And I think that's all I need to say.
11
    don't need to expand on that any further.
12
                 CHAIRPERSON SLASH: Thank you.
13
            Commissioners, do you have any questions?
14
                       (No response.)
15
                 CHAIRPERSON SLASH: Then I'll look
16
    up. Comm. Silberberg, you're shaking your head.
17
                 COMM. SILBERBERG:
                                    Right, no
18
    questions.
19
                 CHAIRPERSON SLASH: Okay. Having no
2.0
    questions in the room, I don't think,
21
    Comm. Silberberg, this one was assigned to you
22
     initially. Do you have a recommendation? Okay.
23
                 COMM. SILBERBERG:
                                    I -- yes.
```

```
1
     recommend that we uphold the findings of no
 2
    probable cause on both -- both issues.
 3
                 CHAIRPERSON SLASH: Okay. Thank you.
 4
            Is there a motion?
 5
                 COMM. TOLLIVER: So moved.
 6
                 CHAIRPERSON SLASH: Is there a
 7
    second?
8
                 VICE-CHAIR RAMOS: So moved.
9
                 CHAIRPERSON SLASH: Okay. We have a
10
    motion and a second.
11
                 MR. LOSTUTTER: All right. We'll
12
    call the role.
13
            Comm. Silberberg?
14
                 COMM. SILBERBERG: Aye.
15
                 MR. LOSTUTTER: Comm. Harrington?
16
                 COMM. HARRINGTON:
                                    Aye.
17
                 MR. LOSTUTTER: Comm. Jackson?
18
                 COMM. JACKSON: Aye.
19
                 MR. LOSTUTTER: Comm. Tolliver?
20
                 COMM. TOLLIVER: Aye.
21
                 MR. LOSTUTTER: Vice-Chair Ramos?
22
                 VICE-CHAIR RAMOS: Aye.
23
                 MR. LOSTUTTER: Chair Slash?
```

CHAIRPERSON SLASH: Aye.

MR. LOSTUTTER: The ayes have it.

CHAIRPERSON SLASH: Thank you.

And any questions that you have, you can talk to our Docket Clerk at the conclusion.

The next case, Christine Busanelli versus
Centennial Estates Association, Inc. & 1st
American Management Company, Inc.,
Case HOha25030152. This case was assigned to
Vice-Chair Ramos.

VICE-CHAIR RAMOS: And Madam Chair, I request additional time to further review this case. I'm just getting back from two weeks abroad, and I had limited access to the Internet to be able to fully research this or review this. So, I request additional time to present this in December.

CHAIRPERSON SLASH: Okay.

We don't have a mo -- we don't have to make a motion on that, I don't believe. We will continue that until next month.

Okay. The next one, Alex Kalok -- Kalokula versus KYB Americas Corporation,

```
Case EMno24111078.
 2
            Comm. Jackson, do you have a
 3
     recommendation?
 4
                 COMM. JACKSON: Uphold the Director's
 5
     findings of no probable cause on both issues.
 6
                 CHAIRPERSON SLASH: Okay.
 7
            Is there a motion?
8
                 COMM. TOLLIVER: So moved.
9
                 CHAIRPERSON SLASH: Is there a
10
     second?
                 COMM. HARRINGTON: Second.
11
12
                 CHAIRPERSON SLASH: Okay.
13
                 MR. LOSTUTTER: All right. We will
14
    call the roll.
15
            Comm. Silberberg?
16
                 COMM. SILBERBERG: Aye.
17
                 MR. LOSTUTTER: Comm. Harrington?
18
                 COMM. HARRINGTON:
                                     Aye.
19
                 MR. LOSTUTTER: Comm. Jackson?
20
                 COMM. JACKSON: Aye.
21
                 MR. LOSTUTTER: Comm. Tolliver?
                 COMM. TOLLIVER: Aye.
22
23
                 MR. LOSTUTTER: Vice-Chair Ramos?
```

VICE-CHAIR RAMOS: Aye.

2.0

MR. LOSTUTTER: Chair Slash?

CHAIRPERSON SLASH: Aye.

MR. LOSTUTTER: The ayes have it.

CHAIRPERSON SLASH: Thank you.

That concludes our Old Business. In New Business we have one case to assign. I'll assign it to myself, Royce Quadros versus Purdue University, Case EDha25010048. They're also requesting an oral argument, so we can expect that to be our one next month plus the additional that we just continued.

And then the next case is our ALJ

Decision. The Administrative Law Judge's order

disposing of the proceeding becomes a final order

when affirmed. So, Shannon Black versus Park

Hospitality, LLC d/b/a Best Western Plus

Northwest, Case EMha23050495.

The Administrative Law Judge in this matter has found the Respondent in default and must pay the Complainant a total of ten thousand three hundred sixty-one dollars and fifty cents -- or fifty cents -- in damages. The

1 Respondent is ordered to cease and desist from 2 discriminating against people because of 3 disability in the protected area of employment 4 and taking steps to make sure that it does not 5 happen again. 6 The Complainant has filed an objection and 7 Request for Modification to this decision by the ALJ. The Respondent has filed a Notice of 8 9 Inability to Comply with the order issued by the 10 ALJ. The oral argument is scheduled for today. Do we have both parties present? 11 12 MR. LOSTUTTER: We have -- I believe 13 we do. For the Commission and the aggrieved 14 person, Attorney Fred Bremer, and then for the 15 Respondent? 16 MR. TSCHANZ: Peter Tschanz, 17 T s c h a n z, for the Respondent. 18 CHAIRPERSON SLASH: Thank you. Okay. 19 MR. LOSTUTTER: We will begin with 20 Mr. Bremer. 21 MR. BREMER: Chair Slash, 22 Commissioners, thank you for the opportunity to 23 present the objections in order to have this

recommended order modified for more money than was awarded.

2.0

It was money awarded as a pay differential in this case according to the recommendation, but the recommendation declined to allow any monetary amount for the loss of these points that a person like the Complainant could earn as a bright auditor for selling of what they call loyalty programs to the patrons of the Park Hospitality hotels.

She was very clear in her testimony that she had accumulated a number of points. The amount was 427,400 points. She was very clear that these were available for her to use to stay at no charge at the hotels, and the amount that we're talking about, you'd have to have 16,000 of these points in order -- at a minimum -- in order to be able to stay absolutely free at one of these places for a night.

The Administrative Law Judge said that there was -- it was too speculative, but she testified under oath what -- the total amount that she had accumulated, the exact amount, and

she was very clear that she was expected to be able to not only have earned those up to the time she was terminated, and this termination, I remind you, was determined -- has been determined to be discriminatory on the basis of disability. So, that's already a given, because it's a default case.

So, she also said that she would -- had every reason to expect to accumulate points at the same rate had she been able to stay beyond her date of termination up to the date that there was a hearing on damages, once the default was granted. This is going to come down to, from what the Administrative Law Judge has -- has ruled, that she would get either something or nothing.

So, clearly she had losses that could be translated into money. Staying at these places free, there was enough -- at 16,000 points a night, there was enough for 36 nights, and that's where we came up in our objections with the amount that should have been allowed to her, the additional amount, the 10,391. We're asking that

this be modified to reflect what her actual monetary exposure was because of this act of discrimination, determined to be a matter of default.

CHAIRPERSON SLASH: Do you have any back -- oh, I can ask -- I can ask the question later. Thank you.

MR. TSCHANZ: Thank you. Peter Tschanz, on behalf of Respondent.

Respondent respectfully requests that the ALJ's award be affirmed. The ALJ made the decision that Ms. Black's, the Complainant's, calculation of these points was speculative and not supported on anything other than her own subjective testimony.

And with Respondent being in default, Respondent is not allowed to present arguments on this point, but just for the record, the way that the point system works, 64,000 points, as part of this employee benefit, or incentive program, will yield a \$200 gift card.

Ultimately, I believe Ms. Black was alleging that she would have earned five

thousand -- or excuse me -- five hundred thousand, seventy-eight thousand two hundred and twenty points. So, ultimately, doing the math, which, again, was not presented to the ALJ, but she made her determination based on the lack of evidence that was provided by Ms. Black, she would only by her calculation, would only come up with \$1,806.94, and these benefits are employee incentive points.

So, ultimately, the ALJ, Respondent believes, got it correct, because there's nothing to support her claim for these points. It's very subjective. She offered no hard written evidence to back up the fact that she would even still be earning these points up to the date of the termination.

And I believe during the hearing, the ALJ even pointed out that it's such a day-by-day occurrence when these guests come in and you try to sell them on this program that Best Western has, it's impossible to determine, you know, how many guests are going to come in on this particular day and how many you're going to be

able to sell.

2.0

You know, so, really it's -- Respondent acknowledges the fact that there is an award for \$10,361.50. Respondent's in default, Respondent isn't allowed to present evidence on that front, on liability or damages, but when it comes to the award for points beyond that, we respectfully ask the Commission to affirm the ALJ's decision.

CHAIRPERSON SLASH: Thank you.

MR. BREMER: What we have here is testimony under oath. She was keeping track of her points, and she was certainly competent to testify as to what she had accumulated, with or without documentation. And she was -- this was the number of points she'd accumulated up to the date of termination, 427,400 points, was for 85 days -- 85 weeks of employment. So, in carrying that forward, another number of weeks passed after that. It's just simply taking the trajectory out a little bit further as up to the date that the damages hearing occurred, and she would have had more points and more free nights

at 16,000 points a night.

CHAIRPERSON SLASH: Thank you.

Do you have anything further that you wish to share?

MR. TSCHANZ: No, no, thank you.

CHAIRPERSON SLASH: Okay. Thank you.

Commissioners, do you have any questions? Yes.

VICE-CHAIR RAMOS: So, there's no question that those 427,000 points outstanding -- is that at least a point that both sides agree on, this 427,000? It could be more, depending on which way you look at it, but are you in dispute that there are 427,000 points?

MR. TSCHANZ: Yes. I have not seen evidence that there are 427,000 points, and quite frankly -- and I understand the rules that govern Respondent's ability to assert arguments when they're in default. We were not able to bring any evidence to that hearing. I have seen no evidence to support that there is 427,000 points, much less the 500,000 figure that she ultimately arrived at by accelerating that point-earning

```
1
    process to the date of the termination.
 2
                 COMM. JACKSON: So, what does 500,000
 3
    points equate to in money?
 4
                 MR. TSCHANZ: Well, 500,000 points
 5
    will -- the way that it breaks down at the
    time -- I don't know what it is with Best Western
 6
 7
    presently -- 64,000 points will get a $200 gift
    card, and I assume, then, that that gift card can
8
9
    be applied to hotel stays. So, the math that I
10
    just provided, essentially if she had the 500,000
11
    points, would only net under $2,000. So, by her
12
    own math, it doesn't add up to the reality of how
13
    these points were earned and how they were paid
14
    out.
15
                 COMM. JACKSON: So, what is she
16
    asking for, more money or the points or --
17
                 MR. TSCHANZ: Compensation for the
18
    points.
19
                 COMM. JACKSON: Which would be
20
    under $2,000; is that --
21
                 MR. TSCHANZ: If -- if that number is
22
    even accurate.
23
                 COMM. JACKSON:
                                 Yeah.
```

```
1
                MR. TSCHANZ: You know, taking her
 2
    number as true, it would be under $2,000 by my
 3
     client's --
 4
                 COMM. JACKSON: But she won nearly
 5
     11,000 in the suit?
 6
                 MR. TSCHANZ: Ten thousand three
 7
    hundred sixty-one dollars and fifty cents.
                 COMM. JACKSON: That she didn't have
8
9
    before?
10
                 MR. TSCHANZ: Correct.
11
                 CHAIRPERSON SLASH: Mr. Bremer, what
12
     is the actual number of points that she is asking
13
    for?
14
                 MR. BREMER: Well, up to the date of
15
    the termination was -- that's the one figure
    we've been tossing around.
16
17
                 CHAIRPERSON SLASH:
                                     Okay.
18
                 COMM. JACKSON: Do you have that --
19
                 CHAIRPERSON SLASH: The modifi --
20
    well, that's the question I'm asking more is the
    modification number. Where is she asking --
21
22
                 MR. BREMER: Oh, the modification?
23
                 CHAIRPERSON SLASH: -- that be
```

modified to?

MR. BREMER: Yeah. The modification that we are seeking would result in there being an addition of \$4,548.60.

COMM. JACKSON: And you're basing that on what? What are you basing it on?

MR. BREMER: That's based on the \$16,000 a night points, for a free night. She had five hundred and -- or she testified that she would have had five hundred and seventy -- or she testified that up to the date of the termination, she had accumulated the 4,000 -- 427,400 points.

And beyond that, she would have had -- if the trajectory was a good sign of how it would go had she stayed on until the date of the damages hearing, she would have had additional points that when -- all of those could be used at 16,000 points for each free night's stay at the hotel.

COMM. JACKSON: So, you have that document that shows she accumulated that many points?

MR. BREMER: I don't have a document,

no. 2 COMM. JACKSON: She just said --3 CHAIRPERSON SLASH: It's sworn 4 testimony. 5 COMM. JACKSON: It's just sworn 6 testimony that she had those points? 7 MR. BREMER: Sworn testimony. COMM. JACKSON: Did she produce any 8 9 evidence on a screen or a paper or anything that 10 she had --11 MR. BREMER: No, no, she did not. COMM. JACKSON: Because -- and I earn 12 13 points in a lot of different ways, and it's 14 always a running total where I can show you on my 15 phone or I can print it out of how many points I 16 have. 17 MR. BREMER: It was a default, and 18 she testified to what she knew about the points, 19 and that's what she did under oath. 20 COMM. TOLLIVER: It was unopposed? 21 COMM. JACKSON: And what? 22 CHAIRPERSON SLASH: Huh? 23 COMM. TOLLIVER: It was unopposed?

```
Is that what you said?
 2
                 MR. BREMER:
                              That's --
 3
                 COMM. TOLLIVER: Since it was a
 4
    default, it was unopposed, so you accept it as
 5
    true?
 6
                 MR. BREMER: That's true.
 7
                 COMM. TOLLIVER: Okay.
                 COMM. HARRINGTON: So, can I -- a
8
9
    clarification. This is a little different than
10
    when you stay -- and I just want to make sure.
11
    This is an employee incentive toward points, not
12
     somebody physically actually staying; correct?
13
                 MR. BREMER: Well, the points have to
14
    be used a certain way.
15
                 COMM. HARRINGTON: No, I'm saying how
    does she earn the points? It's not based on a
16
17
     stay? Isn't it based as part of her --
18
                 MR. BREMER: Based on her selling
19
    what they call loyalty programs --
20
                 COMM. HARRINGTON:
                                    That's what I
21
    wanted, to make sure --
22
                 MR. BREMER: -- to patrons --
23
                 COMM. HARRINGTON: -- what you said.
```

```
1
                MR. BREMER: -- of the hotel.
 2
                (Discussion off the record.)
 3
                 CHAIRPERSON SLASH: Okay.
 4
    Commissioners, do you have any further questions?
 5
                       (No response.)
 6
                 CHAIRPERSON SLASH: Okay. Is there
 7
    anyone who has a recommendation?
8
                 COMM. JACKSON: I recommend to affirm
9
    what's already here.
10
                 CHAIRPERSON SLASH: The ALJ's
11
    finding?
12
                 COMM. JACKSON: Yeah.
13
                 CHAIRPERSON SLASH: Is there a -- is
14
    there a motion to that?
15
                 VICE-CHAIR RAMOS: I think he made a
    motion. Wasn't that a motion?
16
17
                 CHAIRPERSON SLASH: He was making a
18
    recommendation.
19
                 VICE-CHAIR RAMOS: Oh. I'll make the
20
    motion.
21
                 CHAIRPERSON SLASH: Okay. And I'll
22
     second it.
23
                 MR. LOSTUTTER: Okay. We will call
```

```
roll.
 1
 2
            Comm. Silberberg?
 3
                 COMM. SILBERBERG: Aye.
 4
                 MR. LOSTUTTER: Comm. Harrington?
 5
                 COMM. HARRINGTON:
                                    Aye.
 6
                 MR. LOSTUTTER: Comm. Jackson?
 7
                 COMM. JACKSON: Aye.
8
                 MR. LOSTUTTER: Comm. Tolliver?
9
                 COMM. TOLLIVER: Aye.
10
                 MR. LOSTUTTER: Vice-Chair Ramos?
11
                 VICE-CHAIR RAMOS:
                                    Aye.
12
                 MR. LOSTUTTER: Chair Slash?
13
                 CHAIRPERSON SLASH: Aye.
14
                 MR. LOSTUTTER: The ayes have it, six
15
    to nothing.
16
                 CHAIRPERSON SLASH: Okay.
                                             Any
17
    further questions you can take up with our Docket
18
    Clerk.
            That concludes that section of our
19
20
    meeting. We have no ALJ Decisions that were
21
    automatically confirmed. Our next question is:
22
    Are we all okay for December 15th?
23
                 COMM. TOLLIVER: I'm not.
```

```
1
                 CHAIRPERSON SLASH: We have one down.
                                    I'm good.
 2
                 COMM. HARRINGTON:
 3
                 CHAIRPERSON SLASH: Oh, is that
 4
    Monday?
             Yeah, it's a Monday.
 5
                 COMM. HARRINGTON:
                                    I'm good. I just
 6
    moved a meeting.
 7
                 CHAIRPERSON SLASH:
                                    Okay.
                                            Great.
            Comm. Silberberg, are you okay with
8
9
    December 15th? All right.
10
                 COMM. SILBERBERG: Yes.
11
                 CHAIRPERSON SLASH: Okay.
                                            Being one
12
    down, I think that that means we're okay.
                                                So, we
13
    will keep December 15th. I don't see any
14
    Elections, Training or Other that we have here
15
    today. Are there any announcements?
16
                (Discussion off the record.)
17
                 CHAIRPERSON SLASH: Is there anyone
18
    here for public comment?
19
                 MR. LOSTUTTER: I do not believe so.
20
                 CHAIRPERSON SLASH: Okay.
                                            Thank you.
21
            With that being said, it is 2:29 p.m. on
    November 24th. Have a very happy Thanksgiving.
22
23
     Please make sure that you get any of your
```

questions answered on your way out, and we'll be back next month. This meeting's adjourned. Thereupon, the proceedings of November 24, 2025 were concluded at 2:29 o'clock p.m.

CERTIFICATE

I, Lindy L. Meyer, Jr., the undersigned Court Reporter and Notary Public residing in the City of Shelbyville, Shelby County, Indiana, do hereby certify that the foregoing is a true and correct transcript of the proceedings taken by me on Monday, November 24, 2025 in this matter and transcribed by me.

LINDY L MEYER, JR.

Lindy L. Meyer, Jr.

Lindy L. Meyer, Jr.,

Notary Public in and

for the State of Indiana.

My Commission expires August 26, 2032.

Commission No. NP0690003

\$	72:9 427,000 [5] - 85:10,	accommodation [1] -	78:14, 78:19 admission [1] - 47:18	analyst [1] - 71:1 analyze [2] - 70:9
\$1,806.94 [1] - 83:8	85:12, 85:14, 85:16,	according [1] - 80:4	admitted [3] - 37:21,	Ann [3] - 18:4, 18:10,
\$10,361.50 [1] - 84:4	85:21	account [1] - 27:9	38:7, 47:3	18:14
\$16,000 [1] - 88:8	427,400 [3] - 80:13,	accountable [1] - 34:1	Adrianne [2] - 1:11,	Ann's [1] - 18:11
\$2,000 [3] - 86:11,	84:17, 88:13	accountant [4] -	2:3	announce [1] - 43:6
86:20, 87:2	45 [4] - 7:13, 23:19,	67:17, 67:20, 72:19,	advise [1] - 70:10	announcement [2] -
\$200 [2] - 82:21, 86:7	46:12, 50:9 46032 [1] - 1:22	72:23	advised [2] - 3:4, 27:8	4:7, 4:12
\$4,548.60 [1] - 88:4	46032 [1] - 1.22 46204 [1] - 2:9	accounting [2] - 69:6, 69:11	advocate [1] - 11:23 affected [1] - 12:16	announcements [1] - 93:15
T	40204[i] 2.0	accumulate [1] - 81:9	affirm [5] - 26:17,	annual [1] - 9:4
	5	accumulated [6] -	29:13, 40:13, 84:8,	Annual [1] - 8:17
'24 [1] - 69:9	-	80:12, 80:23, 84:14,	91:8	answer [2] - 72:6,
	500,000 [4] - 85:22,	84:16, 88:12, 88:21	affirmed [4] - 50:1,	72:17
1	86:2, 86:4, 86:10	accuracy [1] - 49:1	72:4, 78:16, 82:11	answered [1] - 94:1
1-27 [1] - 12:8	543 [1] - 1:21 55 [1] - 55:8	accurate [1] - 86:22	afraid [3] - 19:12,	Anthony [2] - 18:20,
10,391 [1] - 81:23	33 [i] = 33.0	ACCURATE [1] - 1:21 accuratereportingofi	19:13, 21:11 afternoon [1] - 46:18	19:1
100 [2] - 1:15, 2:9	6	ndiana@gmail.com	agency [3] - 9:10,	anyway [1] - 55:10 apologize [4] - 33:13,
11,000 [1] - 87:5		[1] - 1:23	9:15, 69:5	48:11, 52:7, 59:13
12th [1] - 7:10	64,000 [2] - 82:19,	accusation [1] - 46:2	agenda [1] - 4:8	app [3] - 32:5, 32:8,
15 [1] - 44:18	86:7	accusations [1] - 45:6	aggressively [3] -	37:1
15th [4] - 8:19, 92:22,	7	achieve [1] - 69:18	19:1, 19:12, 23:16	appeal [1] - 3:11
93:9, 93:13 16,000 [4] - 80:16,	1	Achievement [1] -	aggrieved [1] - 79:13	appeals [2] - 3:9, 4:13
81:19, 85:1, 88:18	75 [1] - 55:8	8:10	ago [1] - 72:22	APPEARANCES [1] -
17th [1] - 67:11		acknowledge [1] - 54:13	agree [2] - 35:23, 85:11	2:1 applied [1] - 86:9
1:03 [2] - 1:17, 3:1	8	acknowledged [4] -	ahead [5] - 4:7, 9:10,	applied [1] - 30.9 apply [1] - 48:7
1:04 [1] - 4:1	848-0088 [1] - 1:22	11:7, 18:14, 33:22,	9:14, 57:1, 60:6	appointments [1] -
1st [3] - 47:14, 69:13,	85 [2] - 84:17, 84:18	54:10	aiming [1] - 13:2	10:12
76:7	00[2] 04.17,04.10	acknowledgement [3]	Alex [1] - 76:22	appropriate [1] -
2	9	- 34:4, 34:11, 48:5	ALJ [10] - 4:17, 6:19,	49:15
		acknowledges [1] - 84:3	78:13, 79:8, 79:10, 82:11, 83:4, 83:10,	approval [2] - 4:10, 4:23
20 [1] - 72:22	90 [2] - 71:3, 73:6	act [1] - 82:2	83:17, 92:20	April [3] - 69:9, 69:13,
2024 [3] - 21:9, 47:14,	Α	action [1] - 22:6	ALJ's [3] - 82:11,	73:16
66:5		actual [5] - 27:12,	84:9, 91:10	area [5] - 24:19, 25:5,
2025 [5] - 1:5, 1:17, 3:1, 94:5, 95:7	a-scared [1] - 56:23	59:23, 74:9, 82:1,	allegation [1] - 44:16	37:15, 68:4, 79:3
2032 [1] - 95:15	A.J [1] - 17:4	87:12	allegations [2] - 36:8,	areas [2] - 24:14,
20th [1] - 8:4	ability [3] - 30:15,	add [7] - 10:23, 43:18, 52:2, 55:22, 66:2,	58:11 alleges [1] - 23:12	25:20 arque [1] - 55:10
24 [5] - 1:5, 1:17, 3:1,	37:2, 85:18 able [20] - 6:4, 11:23,	68:14, 86:12	alleging [1] - 82:23	argument [10] - 3:7,
94:5, 95:7	13:21, 15:18, 29:19,	addition [1] - 88:4	allen [1] - 71:10	4:15, 4:17, 14:11,
24th [1] - 93:22	39:8, 67:14, 67:21,	additional [13] -	Allen [5] - 66:15,	27:12, 43:13, 46:20,
26 [1] - 95:15	69:16, 70:3, 70:7,	25:13, 27:14, 28:18,	69:10, 69:22, 70:4,	62:8, 78:10, 79:10
27th [2] - 9:3, 9:4 2:29 [2] - 93:21, 94:5	70:9, 70:16, 71:9,	29:15, 29:21, 36:12,	73:15	arguments [3] - 14:3,
2.23 [2] - 33.21, 34.3	76:15, 80:18, 81:2,	46:12, 67:1, 76:12, 76:16, 78:11, 81:23,	allow[1] - 80:5	82:17, 85:18
3	81:10, 84:1, 85:19 above-captioned [1] -	88:17	allowed [7] - 3:4, 3:19, 32:5, 42:8, 81:22,	arrived [2] - 20:21, 85:23
	1:10	additionally [5] -	82:17, 84:5	Arturo [1] - 2:17
30 [1] - 19:7	abroad [1] - 76:14	47:20, 48:20, 52:14,	allowing [1] - 69:1	aspect [2] - 36:15,
317 [1] - 1:22	absolutely [7] - 10:14,	53:2, 61:18	almost [1] - 72:22	36:16
31st [1] - 21:8	10:20, 11:13, 11:17,	address [4] - 3:12,	ALSO [1] - 2:16	Aspree [3] - 17:8,
35th [1] = X·1 /		23:8, 35:17, 36:13	America [1] - 54:6	17:21, 17:22
35th [1] - 8:17 36 [1] - 81:20	11:21, 13:23, 80:18			
36 [1] - 81:20	accelerating [1] -	addressed [3] - 3:14,	American [1] - 76:8	assert [1] - 85:18
	accelerating [1] - 85:23	addressed [3] - 3:14, 39:5, 44:20	American [1] - 76:8 Americas [1] - 76:23	assert [1] - 85:18 assign [3] - 4:15, 78:7
36 [1] - 81:20	accelerating [1] -	addressed [3] - 3:14,	American [1] - 76:8	assert [1] - 85:18
36 [1] - 81:20 4 4,000 [1] - 88:12	accelerating [1] - 85:23 accept [2] - 30:1, 90:4	addressed [3] - 3:14, 39:5, 44:20 adjourned [1] - 94:3 administrative [2] - 80:20, 81:14	American [1] - 76:8 Americas [1] - 76:23 amount [7] - 80:6,	assert [1] - 85:18 assign [3] - 4:15, 78:7 assigned [5] - 14:10,
36 [1] - 81:20	accelerating [1] - 85:23 accept [2] - 30:1, 90:4 access [1] - 76:14	addressed [3] - 3:14, 39:5, 44:20 adjourned [1] - 94:3 administrative [2] -	American [1] - 76:8 Americas [1] - 76:23 amount [7] - 80:6, 80:13, 80:15, 80:22,	assert [1] - 85:18 assign [3] - 4:15, 78:7 assigned [5] - 14:10, 62:9, 66:19, 74:21,

Chair [15] - 5:17, 5:19,

assume [1] - 86:8 attack [2] - 17:16, 19:3 attacked [1] - 28:1 attitude [4] - 18:2, 19:13, 20:4, 20:18 attorney [3] - 7:14, 69:2, 79:14 auditor [2] - 73:1, 80:8 August [1] - 95:15 Augustus [2] - 2:20, 65:11 automatically [2] -4:19. 92:21 available [3] - 50:18, 51:17, 80:14 Avenue [2] - 1:15, 2:9 avoid [2] - 36:2, 39:16 Award [2] - 8:10, 8:11 award [3] - 82:11, 84:3, 84:7 awarded [2] - 80:2, 80:3 Awards [1] - 10:5 awards [1] - 8:3 aware [2] - 3:19, 8:16 aye [36] - 5:10, 5:12, 5:14, 5:16, 5:18, 5:20, 41:13, 41:15, 41:17, 41:19, 41:21, 41:23, 63:11, 63:13, 63:15, 63:17, 63:19, 63:21, 75:14, 75:16, 75:18, 75:20, 75:22, 76:1, 77:16, 77:18, 77:20, 77:22, 78:1, 78:3, 92:3, 92:5, 92:7, 92:9, 92:11, 92:13 ayes [6] - 5:21, 42:1, 63:22, 76:2, 78:4, 92:14

В

bad [3] - 18:2, 20:4, 68:17 badge [2] - 21:21, 21:22 base [3] - 56:20, 57:2, 57:3 based [20] - 3:10, 23:11, 26:6, 26:15, 27:9, 27:10, 27:18, 36:9, 38:22, 49:6, 49:18, 70:21, 73:16, 74:2. 83:5. 88:7. 90:16, 90:17, 90:18 basing [2] - 88:5, 88:6 basis [2] - 12:22, 81:5 bathroom [1] - 21:11

becomes [1] - 78:15 **BEFORE** [1] - 1:1 began [1] - 19:11 begin [10] - 4:7, 14:2, 16:7, 16:23, 17:1, 43:13, 44:6, 46:16, 66:4, 79:19 beginning [1] - 9:11 behalf [4] - 2:10, 20:8, 34:4. 82:9 behavior [1] - 20:2 behind [5] - 57:2, 59:9, 59:17, 59:21, 59:23 belief [3] - 49:7, 67:16, 71:21 believes [2] - 36:13, 83:11 benefit [1] - 82:20 benefits [1] - 83:8 best [5] - 14:4, 16:22, 43:23, 83:20, 86:6 Best [1] - 78:17 Betsy [2] - 8:9 better [2] - 7:21, 45:3 beyond [7] - 29:16, 30:22, 53:6, 70:15, 81:10, 84:7, 88:14 big [1] - 25:18 bilingual [2] - 30:6, 31:1 bill [1] - 9:15 bit [8] - 7:20, 7:22, 8:21, 9:6, 9:7, 9:16, 10:18, 84:21 Black [1] - 82:22 black [2] - 78:16, 83:6 Black's [1] - 82:12 blacked [1] - 48:11 blame [1] - 56:14 blindly [1] - 22:9 board [1] - 47:8 book [8] - 33:4, 33:17, 33:18, 33:21, 33:22, 34:13, 34:17 book's [1] - 34:14 boss [1] - 22:5 boss' [1] - 29:5 bosses [1] - 22:4 Bradley [1] - 72:12 brakes [2] - 55:7, 55:13 braking [3] - 53:20, 53:22, 55:12 **Braun** [1] - 8:5 break [3] - 23:19,

bearer [1] - 8:3

Bearer [2] - 8:11, 10:5

become [1] - 38:16

24:6, 40:8 breaks [1] - 86:5 Bremer [4] - 2:14, 79:14, 79:20, 87:11 BREMER [16] - 79:21, 84:11, 87:14, 87:22, 88:2, 88:7, 88:23, 89:7, 89:11, 89:17, 90:2, 90:6, 90:13, 90:18, 90:22, 91:1 brief [1] - 16:16 briefly [1] - 73:13 **bright** [1] - 80:7 bring [3] - 7:8, 9:16, 85:19 **Brinkworth** [1] - 18:4 Brooklyn [1] - 2:13 brought [3] - 24:2, 38:1, 71:15 BROWN [6] - 65:20, 68:17, 68:21, 68:23, 72:6, 73:13 Brown [1] - 2:21 brown [1] - 69:2 budgets [1] - 70:9 build [1] - 70:22 building [2] - 11:11, 20.11 built [1] - 7:7 **bully** [1] - 21:20 bus [36] - 44:8, 44:11, 45:10, 45:12, 45:13, 46:1, 47:16, 49:9, 50:19, 51:5, 51:6, 51:11, 51:13, 51:21, 51:22, 52:14, 52:15, 52:18, 54:16, 54:17, 54:18, 56:4, 56:10, 56:14, 56:19, 57:7, 57:8, 58:1, 61:8, 61:9, 61:12, 62:16, 62:17 Busanelli [1] - 76:6 buses [13] - 47:14, 50:20, 53:18, 53:21, 54:21, 57:4, 59:9, 59:17, 59:18, 59:20, 59:21, 59:22, 61:22 **Business** [1] - 78:6 business [3] - 4:13, 14:2, 78:7

C

calculation [2] -82:13, 83:7 calculator [1] - 57:12 calendar [1] - 10:12 calmed [1] - 19:5 camera [8] - 19:14,

19:23, 20:18, 24:23, 37:10, 45:13, 46:1, 50.19 cameras [1] - 50:20 Candace [3] - 19:21, 21:16, 24:18 Candale [3] - 17:5, 20:15, 20:22 cannot [1] - 34:9 capabilities [1] -61:14 capacity [1] - 71:10 captioned [1] - 1:10 capture [1] - 39:9 car [3] - 23:15, 23:22 card [3] - 82:21, 86:8 Carmack [1] - 18:19 Carmel [2] - 1:22, 17:2 carrying [1] - 84:18 case [34] - 3:15, 4:15, 4:18, 14:7, 14:9, 15:5, 23:9, 28:10, 35:10, 39:18, 39:19, 42:20, 42:22, 43:2, 46:21, 61:11, 62:9, 64:15, 65:2, 65:10, 65:11, 65:17, 70:2, 72:1, 76:6, 76:9, 76:13, 78:7, 78:9, 78:13, 80:4, 81:7 Case [3] - 65:17, 77:1, 78:18 cases [2] - 4:13, 28:11 catching [1] - 13:21 caught [1] - 11:20 **CBA**[1] - 49:14 cease [1] - 79:1 celebration [1] - 8:18 Centennial [1] - 76:7 Center [2] - 1:15, 2:8 centers [1] - 46:22 cents [3] - 78:23, 87:7 certain [3] - 34:21, 45:21, 90:14 certainly [2] - 39:4, 84:13 CERTIFICATE [1] -95:1 certify [1] - 95:5 CHAIR [28] - 5:2, 5:18, 15:14, 15:16, 15:21, 16:2, 26:19, 30:5, 30:12, 31:2, 31:6, 32:17, 35:23, 38:20, 40:2, 40:7, 41:8, 41:21, 63:6, 63:19, 75:8, 75:22, 76:11, 78:1, 85:9, 91:15, 91:19, 92:11 chair [1] - 79:21

15:14, 41:20, 41:22, 63:18, 63:20, 75:21, 75:23, 76:10, 76:11, 77:23, 78:2, 92:10, 92:12 Chairperson [2] -1:12. 2:3 CHAIRPERSON [140] -3:22, 4:21, 5:3, 5:6, 5:20, 5:22, 6:23, 7:2, 9:23, 10:3, 10:7, 10:11, 10:15, 10:22, 11:2, 12:6, 13:12, 13:15, 13:18, 14:1, 14:23, 15:9, 15:11, 15:13, 15:15, 15:20, 16:1, 16:5, 16:9, 16:16, 16:19, 22:19, 22:23, 26:22, 27:3, 28:12, 28:17, 28:22, 29:8, 30:3, 31:10, 31:18, 32:1, 36:23, 38:6, 39:22, 40:3, 40:6, 40:10, 40:16, 40:22, 41:3, 41:6, 41:9, 41:23, 42:2, 42:10, 42:13, 42:19, 43:10, 43:12, 43:23, 44:4, 46:8, 46:11, 46:14, 50:3, 50:7, 52:5, 52:9, 53:11, 53:14, 53:17, 58:8, 61:2, 62:2, 62:4, 62:7, 62:22, 63:4, 63:7, 63:21, 63:23, 64:7, 64:10, 64:20, 65:1, 65:6, 65:8, 65:10, 65:13, 65:15, 65:22, 68:8, 68:10, 68:13, 68:19, 68:22, 72:5, 72:8, 73:12, 74:12, 74:15, 74:19, 75:3, 75:6, 75:9, 76:1, 76:3, 76:18, 77:6, 77:9, 77:12, 78:3, 78:5, 79:18, 82:5, 84:10, 85:2, 85:6, 87:11, 87:17, 87:19, 87:23, 89:3, 89:22, 91:3, 91:6, 91:10, 91:13, 91:17, 91:21, 92:13, 92:16, 93:1, 93:3, 93:7, 93:11, 93:17, 93:20 changed [1] - 54:2 changes [1] - 7:21 charge [5] - 23:12, 24:9, 35:17, 36:15,

80:15

check [6] - 23:18, 23:22, 24:4, 31:16, 33:6, 34:22 chef's [1] - 17:12 child [2] - 39:13, 45:2 children [3] - 47:8, 51:21, 53:6 Chmielewski [2] -2:20, 43:9 CHMIELEWSKI [13] -43:8, 46:17, 50:6, 52:7, 52:10, 53:13, 53:21, 60:13, 61:5, 64:9, 64:12, 64:18, 64:22 choose [1] - 15:4 chose [4] - 47:23, 59:10, 59:16, 68:17 **Christine** [1] - 76:6 Ciara [2] - 2:20, 43:9 circumstances [1] -11:10 City [2] - 7:11, 95:4 CIVIL [2] - 1:2, 2:7 Civil [1] - 1:11 claim [2] - 49:6, 83:12 claimed [1] - 37:5 clarification [5] -13:10, 59:20, 62:13, 62:19, 90:9 clarified [1] - 22:1 clarity [2] - 42:3, 42:4 CLAY [15] - 6:2, 7:4, 10:2, 10:6, 10:10, 10:14, 10:17, 11:13, 11:17, 11:21, 12:3, 12:10, 13:11, 13:23, 40:15 Clay [1] - 2:7 cleanup [1] - 7:17 clear [7] - 20:13, 48:2, 59:8, 64:21, 80:11, 80:13, 81:1 clearly [3] - 47:23, 51:12, 81:17 clerk [4] - 3:16, 42:11, 76:5, 92:18 Clerk [1] - 64:2 client [3] - 29:14, 29:20, 36:17 client's [1] - 87:3 clock [2] - 16:17, 43:20 close [2] - 17:13, 18:23 closing [1] - 72:15 co [1] - 29:16 co-worker [1] - 29:16 cold [1] - 7:23 collaborate [1] - 9:22

collaborated [1] - 7:10 collaboration [1] -8.13 collected [1] - 25:5 collision [1] - 54:5 color [3] - 23:12, 26:16, 35:18 coming [6] - 6:18, 7:14, 23:17, 24:5, 55:19, 57:9 COMM [111] - 5:5, 5:10, 5:12, 5:14, 5:16, 10:23, 11:3, 11:14, 11:18, 11:22, 12:4, 12:7, 13:9, 13:17, 31:20, 33:1, 33:8, 33:11, 33:14, 34:8, 34:10, 34:14, 34:19, 35:1, 35:14, 35:20, 36:1, 36:18, 38:5, 38:7, 38:10, 38:19, 40:5, 40:20, 40:23, 41:5, 41:13, 41:15, 41:17, 41:19, 53:16, 53:18, 54:3, 54:21, 55:3, 55:5, 55:18, 56:1, 58:10, 58:17, 58:21, 58:23, 59:3, 59:19, 60:11, 60:14, 60:17, 60:20, 62:3, 62:12, 63:3, 63:11, 63:13, 63:15, 63:17, 74:17, 74:23, 75:5, 75:14, 75:16, 75:18, 75:20, 77:4, 77:8, 77:11, 77:16, 77:18, 77:20, 77:22, 86:2, 86:15, 86:19, 86:23, 87:4, 87:8, 87:18, 88:5, 88:20, 89:2, 89:5, 89:8, 89:12, 89:20, 89:21, 89:23, 90:3, 90:7, 90:8, 90:15, 90:20, 90:23, 91:8, 91:12, 92:3, 92:5, 92:7, 92:9, 92:23, 93:2, 93:5, 93:10 comm [1] - 74:16 Comm [31] - 5:9, 5:11, 5:13, 5:15, 13:16, 14:10, 41:12, 41:14, 41:16, 41:18, 62:10, 63:2, 63:10, 63:12, 63:14, 63:16, 74:21, 75:13, 75:15, 75:17, 75:19, 77:2, 77:15, 77:17, 77:19, 77:21, 92:2, 92:4, 92:6, 92:8, 93:8

comment [3] - 11:1, 62:16, 93:18 comments [2] - 3:7, 3.18 COMMISSION [4] -1:2, 2:2, 2:7, 2:11 commission [12] -3:13, 3:17, 6:9, 8:16, 10:4, 15:16, 23:8, 26:12, 31:9, 31:17, 33:12, 79:13 Commission [12] -1:11, 2:10, 3:5, 7:8, 11:15, 26:17, 30:11, 36:12, 84:8, 95:15, 95:16 commissioner [8] -30:8, 30:16, 31:4, 31:14, 34:18, 34:22, 35:13, 36:7 Commissioner [5] -4:5, 29:12, 33:5, 34:3. 38:11 commissioners [4] -4:16, 40:19, 46:18, 91:4 Commissioners [7] -3:9, 30:2, 53:15, 69:1, 74:13, 79:22, 85:7 commissions [1] - 8:2 Commissions [1] -8:13 commissionsgiving [1] - 6:5 communicate [1] -39:12 communicated [1] -48:20 communication [3] -28:16, 29:2, 47:9 communications [4] -15:23, 27:15, 29:7, 52:13 communities [1] -38:15 community [8] - 7:17, 25:19, 26:4, 26:9, 30:20, 30:23, 38:14, 38:16 company [9] - 24:12, 30:13, 34:13, 47:6, 48:2, 49:8, 51:23, compensation [1] -86:17 competent [1] - 84:13 complain [1] - 66:21 Complainant [11] -14:14, 16:8, 43:2,

43:14, 52:14, 61:7, 69:10, 69:20, 70:6, 78:21, 79:6 complainant [13] -16:10. 47:2. 47:20. 48:20, 49:11, 53:3, 69:12, 70:14, 70:20, 71:7, 71:11, 71:15, 80:7 complainant's [3] -47:10, 47:18, 73:14 Complainant's [1] -82.12 complained [1] -23:11 complains [1] - 53:3 complaint [15] - 3:11, 20:20, 23:13, 24:2, 26:5, 27:10, 29:16, 29:20, 47:13, 48:10, 48:12, 49:1, 49:23, 51:19, 61:23 complaints [2] -29:15. 29:22 complete [3] - 54:20, 55:15, 55:20 **completed** [1] - 48:3 completely [1] - 54:17 compliance [1] - 47:7 comply [1] - 79:9 computer [2] - 48:11, 70:21 computer-based [1] -70:21 concern [2] - 25:18, 26:3 concerned [1] - 23:20 **concerning** [2] - 3:9, 4:17 conclude [1] - 53:12 concluded [1] - 94:5 concludes [2] - 78:6, 92:19 conclusion [2] - 64:3, 76:5 conduct [1] - 49:5 confirm [1] - 22:7 confirmed [3] - 4:19, 24:3, 92:21 confirming [1] - 47:12 Congresswoman [1] connected [1] - 47:10 **connecting** [1] - 49:3 consistent [2] - 47:12, 49:20 constantly [1] - 17:10

continue [4] - 6:17,

9:19, 12:23, 76:21

continued [3] - 18:9,

57:8, 78:12 **continuing** [1] - 7:6 contractor [2] - 67:18, 73:3 contracts [1] - 9:18 contradicts [1] - 49:10 conversation [15] -12:13, 18:13, 21:15, 22:1, 24:18, 24:21, 25:9, 27:12, 37:8, 37:13, 37:21, 39:10, 39:13, 39:16, 59:12 conversations [2] -22:12, 70:3 cook [2] - 17:8, 18:22 cooks [1] - 19:18 coordinate [1] - 8:3 coordination [1] - 9:5 **copy** [1] - 64:13 cornered [1] - 44:23 Corporation [1] -76:23 correct [14] - 15:10, 27:1, 28:14, 50:23, 52:19, 52:23, 53:13, 53:21, 61:5, 64:9, 83:11, 87:10, 90:12, 95.6 Counsel [1] - 6:12 County [2] - 1:14, 95:4 couple [2] - 8:15, 23:8 course [4] - 13:11, 24:17, 25:14, 37:7 Court [2] - 6:20, 95:3 courtesy [1] - 11:12 critical [2] - 56:13, 70:13 crossing [11] - 47:1, 47:5, 47:17, 47:22, 48:4, 49:2, 52:20, 54:5, 54:8, 55:14, 60:1 cultural [1] - 8:2 **Cultural** [1] - 8:13 **customer** [1] - 62:1 customer's [1] - 49:22 cut [2] - 64:14, 64:15 D

d/b/a [1] - 78:17 damages [5] - 78:23, 81:12, 84:6, 84:22, 88:16 date [10] - 4:20, 81:11, 83:15, 84:17, 84:22, 86:1, 87:14, 88:11, 88:16 daughter [3] - 18:12, 20:23, 21:2

Dawn [4] - 20:7, 20:10, 20:13, 20:19 day-by-day [1] - 83:18 days [4] - 44:18, 71:3, 73:6, 84:18 deal [1] - 39:16 December [6] - 9:13, 54:9, 76:17, 92:22, 93:9, 93:13 decided [1] - 66:10 Decision [1] - 78:14 decision [11] - 4:18, 15:22, 16:3, 49:16, 49:20, 71:2, 71:5, 72:2, 79:7, 82:12, Decisions [1] - 92:20 **decisions** [1] - 4:19 declined [1] - 80:5 default [9] - 78:20, 81:7, 81:12, 82:4, 82:16, 84:4, 85:19, 89:17, 90:4 defuse [2] - 27:21, 27:22 degree [1] - 72:22 demeaning [1] - 53:9 denial [1] - 26:8 deny [3] - 25:15, 38:2, 58.4 **Department** [2] - 7:11, department [1] - 65:16 **Deputy** [2] - 2:8, 6:12 desist [1] - 79:1 despite [3] - 47:5, 49:14, 55:6 detail [1] - 26:11 details [1] - 42:5 determination [2] -3:10, 83:5 determine [1] - 83:21 **determined** [3] - 81:4, 82:3 develop [1] - 70:5 development [1] -73.2 devi [2] - 58:19, 58:20 deviated [6] - 58:12, 58:14, 58:21, 58:22, 59:2, 59:3 device [3] - 35:3, 35:5, 37:20 diesel [2] - 53:23, 54:16 dietary [1] - 26:2 difference [2] - 59:10, different [28] - 9:7,

10:18, 27:15, 30:20,

31:22, 38:13, 38:14, 38:16, 44:11, 45:10, 45:12, 51:3, 51:6, 51:11, 53:19, 53:23, 55:12, 56:4, 56:11, 67:17, 69:12, 71:11, 71:17, 72:20, 74:3, 89:13. 90:9 differential [1] - 80:3 dining [1] - 18:8 direct [2] - 24:19, 61:23 directed [1] - 22:4 directions [1] - 22:3 directly [12] - 3:5, 3:8, 3:14, 12:16, 16:12, 21:6, 22:13, 42:11, 49:10, 53:5, 53:7, 68:20 director [3] - 6:12, 6:17, 24:20 Director [8] - 2:7, 2:8, 17:3, 18:19, 18:20, 19:2, 22:5, 25:6 director's [2] - 4:11, 77.4 Director's [1] - 6:1

disability [2] - 79:3, 81:5 disappointed [1] -45:15 disciplinary [3] - 48:9, 48:16, 50:12 discipline [2] - 24:8, 53:3 disciplined [1] - 24:5 discriminated [1] -36:9 discriminating [1] -79:2 discrimination [10] -23:11, 35:18, 35:22, 36:2, 36:3, 49:6, 71:16, 71:20, 72:2, 82:3 discriminatory [2] -49:11, 81:5 discuss [1] - 4:20 discussion [6] -26:21. 59:4. 60:2. 64:6. 91:2. 93:16 **Discussion** [2] - 40:9, 59.7 dishes [1] - 17:12 disparate [1] - 49:5 disposing [1] - 78:15

dispute [1] - 85:13

docket [4] - 3:16,

64:2, 76:5, 92:17

DNR [1] - 73:1

Docket [1] - 42:11 document [3] - 50:20, 88:21. 88:23 documentation [2] -39:7, 84:15 documented [1] -47:18 dollars [2] - 78:22, 87.7 done [5] - 15:2, 22:17, 25:4, 67:9, 73:9 door [2] - 29:17, 47:4 down [9] - 18:7, 19:5, 23:10. 24:11. 55:9. 81:13. 86:5. 93:1. 93:12 Dr[1] - 8:17 Drive [1] - 1:21 driver [2] - 44:8, 56:21 drivers [1] - 48:8 drives [1] - 44:12 driving [1] - 61:14 due [1] - 57:6 during [15] - 3:5, 3:6, 3:7, 3:18, 24:21, 25:9, 25:14, 37:7, 37:21, 37:23, 38:12, 48:16, 48:22, 50:14, 83:17 **DWD** [1] - 6:19

Ε

e-mail [3] - 21:9, 22:12, 22:14 e-mails [2] - 27:7, 27:15 early [1] - 6:3 earn [3] - 80:7, 89:12, 90:16 earned [3] - 81:2, 66:11 82:23, 86:13 environmental [1] earning [2] - 83:15, 69:4 85:23 equally [1] - 48:7 easy [1] - 45:21 equate [1] - 86:3 eating [1] - 18:8 Erin [3] - 2:18, 8:7, EDha25010048 [1] -23:6 78:9 error [1] - 15:17 effectively [2] - 35:5, especially [1] - 25:22 48.21 essentially [2] - 15:2, effort [1] - 8:23 86:10 efforts [2] - 7:18, 9:2 Estabrook [1] - 8:7 eight [1] - 83:2 Estates [1] - 76:7 either [5] - 32:8, evaluations [1] -43:15, 59:12, 65:23, 66:16 81:15 event [4] - 7:19, 7:22, elaborate [1] - 54:15 11:8, 12:8 elections [1] - 93:14 events [2] - 7:9, 8:15 elevator [1] - 18:7 evidence [13] - 21:12, **EMAIL** [1] - 1:23 29:21, 49:3, 71:15,

EMco24060492 [1] -14:9 EMha23050495 [1] -78.18 EMno24030198 [1] -42.22 EMno24060569 [1] -65:17 EMno24111078 [1] -77:1 employed [2] - 35:2, 71:9 employee [13] - 23:15, 23:17, 23:20, 24:3, 32:18, 69:12, 69:21, 70:17, 71:7, 71:18, 82:20, 83:8, 90:11 employees [4] - 21:20, 26:15, 61:20, 73:10 employment [4] -35:3, 71:6, 79:3, 84:18 encounter [1] - 57:18 encounters [1] - 21:19 end [3] - 3:8, 21:10, 51:1 ended [1] - 21:2 ends [1] - 3:17 energy [1] - 6:8 English [9] - 16:14, 18:2, 30:14, 33:3, 34:15, 34:17, 44:21, 50:21, 51:2 ensure [1] - 30:21 entering [1] - 18:9 entire [3] - 15:4, 18:7, 48:21 environment [2] -21:8, 65:16 Environmental [1] -

21.8 face [1] - 19:1 facility [2] - 24:20, 38:14 facing [5] - 19:15, 19:23, 20:18, 24:23, 37:11 fact [9] - 21:20, 24:5, 25:9. 25:16. 36:10. 48:23, 71:16, 83:14, 84.3 facts [1] - 74:1 fail [1] - 71:19 failure [1] - 48:6 fair [1] - 29:4 fairly [1] - 14:5 fantastic [2] - 4:3,

44:5

62:19

fear [1] - 17:15

far [3] - 36:8, 59:14,

71:20, 72:1, 83:6, 83:13, 84:5, 85:16, 85:20, 85:21, 89:9 exact [3] - 69:13, 69:14, 80:23 exactly [1] - 29:18 Excel [5] - 67:1, 67:6, 67:8, 69:17, 70:12 excel [3] - 67:3, 67:4, 72:21 **except** [3] - 3:6, 3:13, 69:15 excited [3] - 6:7, 7:4, 9:5 exciting [1] - 8:20 excuse [1] - 83:1 **Executive** [4] - 2:7, 17:3, 18:19, 22:5 exists [1] - 34:13 expand [1] - 74:11 **expect** [3] - 35:16, 78:10, 81:9 expectations [2] -69:23, 71:19 expected [1] - 81:1 **experience** [4] - 6:21, 74:2, 74:7, 74:9 experienced [1] - 17:9 experiencing [1] expires [1] - 95:15 explain [3] - 12:1, 19:21, 28:6 explained [7] - 17:19, 17:20, 20:1, 21:10, 21:17, 21:18, 28:8 exposure [1] - 82:2

F

feared [1] - 19:3 fearing [1] - 27:20 February [2] - 47:14, 66:5 federal [4] - 9:17, 9:18, 47:6, 69:7 Federal [1] - 6:20 federally [1] - 46:23 felt [3] - 17:15, 19:12 few [3] - 14:3, 22:21, 66:13 field [9] - 44:9, 44:17, 45:5. 46:4. 47:2. 51:15, 56:4, 56:22, 73:4 fifty [3] - 78:22, 78:23, 87:7 figure [2] - 85:22, 87:15 filed [4] - 47:13, 49:14, 79:6, 79:8 final [2] - 3:12, 78:15 findings [3] - 51:18, 75:1, 77:5 fire [1] - 73:20 fired [2] - 22:10, 32:12 firing [1] - 21:17 first [18] - 6:15, 8:17, 9:12, 14:7, 18:7, 40:11, 44:21, 47:22, 50:13, 50:21, 51:2, 51:13, 56:22, 57:11, 59:10, 61:1, 61:3, 71:2 First [5] - 42:21, 43:9, 44:9, 46:19, 48:13 five [15] - 4:13, 8:4, 11:9, 15:1, 15:3, 15:5, 22:20, 43:13, 43:15, 65:18, 65:23, 82:23, 83:1, 88:9, 88:10 floor [3] - 17:17, 18:6, 18:7 flow [1] - 70:10 fluent [1] - 39:14 follow [4] - 31:21, 42:14, 48:1, 48:6 follow-up [1] - 31:21 followed [4] - 22:10, 51:7, 60:22, 61:22 following [5] - 12:12, 22:3, 29:4, 59:11, Food [2] - 18:20, 19:2 forcefully [1] - 21:1 foregoing [1] - 95:5 form [1] - 50:23 formal [3] - 18:17, 24:8, 32:3

forth [4] - 36:8, 36:14, 44:14, 71:15 forward [10] - 6:16, 6:18, 7:6, 7:19, 9:9, 9:11, 10:21, 19:15, 20:1, 84:19 four [1] - 8:10 frankly [1] - 85:17 Fred [1] - 79:14 Frederick [1] - 2:14 free [5] - 80:18, 81:19, 84:23, 88:8, 88:19 frightening [1] - 17:9 front [6] - 24:23, 37:10, 37:11, 37:12, 59:21, 84:6 full [3] - 18:8, 54:12, 54:14 fully [3] - 26:5, 36:3, 76:15 **functional** [1] - 61:13 functions [2] - 69:6, 69:17 funding [2] - 69:7 funds [1] - 70:9 furthermore [1] - 49:8

G

gas [1] - 54:1 **Gehlhausen** [1] - 2:22 General [1] - 6:12 General's [1] - 7:15 generation [1] - 12:19 gift [3] - 82:21, 86:7, 86:8 Gill [1] - 2:19 GILL [17] - 44:7, 46:10, 46:13, 50:10, 54:14, 55:1, 55:4, 55:17, 55:20, 57:13, 59:5, 60:6, 60:8, 60:15, 60:18, 61:1, 61:3 given [1] - 81:6 glad [1] - 4:3 glitches [1] - 35:7 Gov [1] - 8:5 govern [1] - 85:17 government [1] - 69:8 Government [2] -1:15, 2:8 Governor's [1] - 8:14 Grace [1] - 8:7 grade [3] - 54:4, 54:8, 55.14 grade-level [3] - 54:4, 54:8, 55:14 grandparents [1] -12:20

Grant [1] - 70:8 grant [1] - 71:1 granted [2] - 39:5, 81:13 grants [1] - 69:7 great [6] - 7:18, 8:12, 13:21, 31:6, 39:16, 93.7 grievance [1] - 49:14 group [2] - 60:16, 60.21 guard [1] - 11:20 guess [2] - 33:2, 51:19 guests [2] - 83:19, 83:22 guy [3] - 57:11, 58:2, 58:7 guys [4] - 10:21, 22:11, 42:7, 56:23

H half [2] - 70:18, 73:18

hallway [1] - 18:7

Hamilton [1] - 17:8

hand [3] - 17:14, 17:15, 21:1 handbook [1] - 48:5 handled [1] - 48:9 happy [7] - 6:3, 30:1, 30:10, 31:8, 36:11, 72:6, 93:22 harassment [1] -23:11 hard [1] - 83:13 **Harrington** [9] - 2:4, 5:13, 41:14, 62:10, 63:2, 63:12, 75:15, 77:17, 92:4 HARRINGTON [33] -5:14, 10:23, 11:3, 11:14, 11:18, 11:22, 12:4, 12:7, 13:9, 38:5, 38:7, 38:10, 38:19, 41:15, 58:10, 58:17, 58:21, 58:23, 59:3, 59:19, 62:3, 62:12, 63:13, 75:16, 77:11, 77:18, 90:8, 90:15, 90:20, 90:23, 92:5, 93:2, 93:5 harsh [1] - 53:4 head [2] - 31:15, 74:16 health [4] - 24:16, 25:23, 26:2, 37:17 hear [2] - 46:15, 68:20 heard [6] - 11:10, 18:10, 23:5, 25:6, 57:3, 64:21 hearing [6] - 64:3,

81:12, 83:17, 84:22, 85:20, 88:17 help [4] - 14:15, 21:9, 39:15. 43:3 helped [1] - 8:3 helps [1] - 9:16 hereby [1] - 95:5 herself [2] - 32:7, 43:6 hi [1] - 43:8 higher [1] - 22:9 highlight [2] - 21:15, 52:11 himself [2] - 6:13, 19:4 hire [3] - 30:13, 32:18, 48:22 hired [8] - 32:18, 66:12, 69:10, 69:11, 70:17, 71:8, 72:12, 73:15 hires [1] - 30:13 hiring [1] - 73:19 history [2] - 12:14, 66:8 hit [1] - 58:2 Hodges [1] - 2:14 HOha25030152 [1] -76:9 hold [3] - 15:22, 33:23, 43:16 holds [1] - 69:5 holiday [1] - 8:18 Holli [1] - 2:4 Holocaust [4] - 9:4, 12:8, 12:14, 12:23 home [1] - 25:20 honored [1] - 8:5 hope [1] - 6:7 hopefully [3] - 6:17, 6:22, 7:20 hospitality [2] - 78:17, 80:9 host [1] - 9:3 hostile [1] - 21:7 hotel [3] - 86:9, 88:19, 91:1 hotels [2] - 80:10, 80.15 Houchin [1] - 8:7 hour [1] - 55:8 hundred [6] - 78:22, 83:1, 83:2, 87:7, 88:9, 88:10 husband [1] - 54:7

1

ICRC [2] - 4:11, 5:23 IDEM [1] - 73:14 IDEM's [3] - 69:4,

71:14, 71:23 ill [1] - 24:3 imagine [1] - 69:5 immediately [1] -19:17 impact [1] - 7:16 impactful [1] - 16:14 important [1] - 69:6 **importantly** [1] - 49:13 impossible [1] - 83:21 impressed [1] - 66:17 improve [1] - 6:17 improving [1] - 6:9 **inability** [1] - 79:9 Inc [3] - 42:21, 76:7, 76:8 incentive [3] - 82:20, 83:9, 90:11 incidence [1] - 28:2 incident 131 - 39:4. 44:18, 50:14 incidents [1] - 39:6 include [2] - 4:12, 18:18 included [3] - 8:6, 10:21, 29:9 includes [1] - 47:11 including [1] - 11:5 incoming [1] - 17:5 increase [1] - 9:1 incredibly [1] - 6:7 indeed [1] - 18:15 INDIANA [3] - 1:1, 1:21, 2:7 Indiana [21] - 1:10, 1:14, 1:16, 1:22, 2:8, 2:9, 8:4, 8:18, 8:19, 65:15, 66:11, 67:17, 67:18, 67:20, 69:3, 72:20, 73:3, 95:4, 95:13 Indianapolis [5] -1:16, 2:9, 7:12, 47:13, 61:19 indicated [1] - 61:17 indicating [2] - 33:19, 37:6 individuals [3] - 30:6, 30:14, 47:15 Indy [1] - 7:11 informal [1] - 24:8 information [12] -14:4, 24:16, 26:1, 26:2, 28:18, 30:9, 30:11, 36:12, 37:17, 42:7, 52:1, 56:6 informed [2] - 18:16, informing [1] - 21:6

initial [4] - 3:10, 36:15,

50:13, 51:18 initiated [3] - 48:10, 48:12, 48:14 initiation [1] - 32:19 instances [3] - 26:14, 27:7, 27:17 **Institute** [1] - 73:4 instruction [1] - 47:5 instructions [1] - 29:5 insult [1] - 57:16 intent [1] - 24:3 intentional [1] - 36:5 Internet [1] - 76:14 interpreter [2] - 32:12, 48:22 interview [2] - 73:17, 74:3 interviewed [1] -66:12 intimate [1] - 8:6 introduce [2] - 6:11, 6.13 invasion [1] - 25:21 investigated [2] -24:1, 26:6 investigation [11] -18:17, 22:9, 25:3, 25:4, 25:14, 30:19, 37:19, 37:23, 42:4, 44:10, 71:13 investigative [1] investigator [3] - 70:2, 70:3, 73:23 investigator's [1] inviting [1] - 13:19 involve [1] - 4:14 involved [4] - 11:10, 30:21, 38:17, 53:5 involving [3] - 4:13, 47:1, 49:19 **IPS** [3] - 48:10, 48:12, 62:1 irritated [1] - 51:22 issue [10] - 31:6, 36:19, 36:20, 46:22, 47:9, 51:10, 54:9, 55:1, 55:4, 55:12 issued [3] - 24:10, 44:11, 79:9 issues [10] - 38:22, 52:17, 52:19, 54:19, 55:15, 56:12, 60:19, 61:17, 75:2, 77:5 it'd [1] - 16:13 it'll [1] - 6:22 items [1] - 32:22

J

jacket [1] - 37:12 Jackson [9] - 2:4, 5:11, 14:10, 41:16, 63:14, 75:17, 77:2, 77:19, 92:6 **JACKSON** [51] - 5:12, 33:1, 33:8, 33:11, 33:14, 34:8, 34:10, 34:14, 34:19, 35:1, 35:14, 35:20, 36:1, 40:5, 40:20, 40:23, 41:17, 53:16, 53:18, 54:3, 54:21, 55:3, 55:5, 55:18, 56:1, 60:11, 60:14, 60:17, 60:20, 63:3, 63:15, 75:18, 77:4, 77:20, 86:2, 86:15, 86:19, 86:23, 87:4, 87:8, 87:18, 88:5, 88:20, 89:2, 89:5, 89:8, 89:12, 89:21, 91:8, 91:12, 92:7 James [2] - 2:4, 2:14 January [4] - 8:19, 9:3, 9:15, 21:8 **JCRC** [2] - 9:5, 12:13 Jennifer [6] - 66:15, 69:10, 69:22, 70:4, 73:15, 74:1 job [18] - 66:11, 66:20, 67:7, 67:10, 67:12, 67:22, 68:6, 69:17, 69:18, 70:7, 70:18, 71:1, 71:12, 71:21, 72:22, 73:6, 73:18, 74:2 job's [1] - 74:3 joining [1] - 4:5 Jr [4] - 1:13, 8:18, 95:2, 95:11 Juan [3] - 2:18, 42:21, 50.15 judge [2] - 80:20, 81:14 Judge [1] - 78:19 judge's [1] - 78:14 Judith [1] - 2:19 June [1] - 67:11

Κ

Kalok [1] - 76:22 Kalokula [1] - 76:23 keep [5] - 14:5, 35:3, 60:15, 60:21, 93:13 keeping [1] - 84:12 Kelsey [1] - 8:8 keynote [1] - 13:6 killed [1] - 54:8 kind [6] - 12:1, 32:20, 35:7, 43:5, 53:19, 59:12 King [1] - 8:18 kitchen [4] - 18:9, 24:15, 25:22, 37:16 knocked [3] - 23:15, 23:22, 29:17 knocking [1] - 23:16 knowledge [2] -35:10. 72:14 **KREIDER** [2] - 6:14, 7:1 Kreider [2] - 2:8, 6:11 Kristian [1] - 8:8 **KYB** [1] - 76:23 Kylie [1] - 18:19

L

lack [2] - 26:7, 83:5 lady [1] - 54:7 language [6] - 9:17, 31:12, 39:3, 44:21, 50:22, 51:2 languages [1] - 31:3 last [13] - 5:1, 8:4, 10:5. 11:19. 15:17. 29:2. 43:13. 54:9. 64:5, 65:3, 65:4, 67:5, 69:9 late [1] - 24:6 Law [1] - 78:19 law [4] - 47:6, 78:14, 80:20, 81:14 lawful [1] - 49:17 learning [1] - 39:14 least [2] - 71:14, 85:11 leave [8] - 19:5, 20:8, 20:22, 21:3, 21:22, 28:8, 29:6, 56:23 led [1] - 37:18 left [5] - 21:5, 22:22, 50:4, 60:8, 70:11 less [1] - 85:22 level [3] - 54:4, 54:8, 55:14 **liability** [1] - 84:6 lie [2] - 45:3, 57:17 life [1] - 27:20 lifetime [1] - 8:9 lifted [1] - 17:14 light [1] - 26:11 likely [1] - 9:13 limited [1] - 76:14 Lindy [3] - 1:12, 95:2,

95:11

line [2] - 4:5, 43:4

listen [1] - 17:22 lived [1] - 17:2 living [2] - 25:19, 38:15 LLC [3] - 1:21, 14:9, 78:17 local [1] - 6:21 log [1] - 67:4 look [12] - 6:16, 7:6, 7:19, 9:7, 11:22, 31:8, 36:11, 66:10, 67:4, 70:10, 74:15, looked [1] - 66:7 looking [6] - 9:9, 9:10, 9:11, 20:5, 23:21, 74:5 looks [1] - 67:1 Lori [1] - 2:22 loss [1] - 80:6 losses [1] - 81:17 lost [1] - 29:1 Lostutter [1] - 2:12 LOSTUTTER [64] -3:3, 4:9, 5:7, 5:11, 5:13, 5:15, 5:17, 5:19, 5:21, 14:13, 14:18, 14:20, 16:8, 16:18, 21:13, 22:21, 23:3, 28:21, 41:10, 41:14, 41:16, 41:18, 41:20, 41:22, 42:1, 42:16, 43:1, 43:11, 43:22, 44:3, 63:9, 63:12, 63:14, 63:16, 63:18, 63:20, 63:22, 64:16, 65:21, 68:12, 75:11, 75:15, 75:17, 75:19, 75:21, 75:23, 76:2, 77:13, 77:17, 77:19, 77:21, 77:23, 78:2, 78:4, 79:12, 79:19, 91:23, 92:4, 92:6, 92:8, 92:10, 92:12, 92:14, 93:19 loud [1] - 64:21 loudly [4] - 17:13, 18:1, 18:6, 19:11 loyalty [2] - 80:8, 90:19 lucky [1] - 4:16 Lucy [1] - 2:13

M

Luther [1] - 8:17

Madam [1] - 15:14 madam [1] - 76:11 mail [3] - 21:9, 22:12, 22:14 mails [2] - 27:7, 27:15 main [1] - 46:21 maintain [1] - 38:17 maintenance [2] -52:16, 52:22 majority [2] - 7:14, 28:19 man [2] - 57:18, 68:4 management [9] -14:8, 21:6, 23:7, 33:17, 65:16, 68:3, 69:4, 70:10, 76:8 manager [9] - 29:3, 47:17. 50:11. 57:10. 57:15, 66:14, 67:19, 72:23, 73:10 Manager [7] - 17:4, 17:5, 19:3, 19:20, 20:7, 20:22 managers [1] - 71:2 mandatory [1] - 48:3 maneuvering [1] -57:6 manner [1] - 53:10 Maria [1] - 18:12 marked [2] - 61:14, 61:15 Marrs [1] - 2:13 Martin [1] - 8:17 Mary [4] - 2:17, 2:19, 14:8, 16:12 matched [1] - 71:4 math [3] - 83:3, 86:9, 86:12 Matt [1] - 2:21 matter [6] - 1:10, 34:6, 70:19, 78:20, 82:3, 95:7 Matthew [1] - 69:2 McGill [7] - 19:8, 19:10, 20:7, 20:10, 20:13, 20:14, 20:19 meal [2] - 23:19, 24:6 mean [9] - 12:9, 33:15, 34:16, 36:1, 36:6, 36:7, 58:14, 58:18, 73:7 meaningful [1] - 7:16 means [2] - 39:8, 93:12 mechanically [1] -54:23 mechanism [1] -49:15 meet [1] - 71:19 **MEETING** [1] - 1:5 meeting [16] - 3:6, 3:8,

3:17, 4:2, 4:10, 4:20,

48:16, 48:19, 48:23,

5:1, 38:12, 42:17,

64:17, 69:22, 92:20, 93.6 meeting's [1] - 94:3 members [1] - 3:13 MEMBERS [1] - 2:2 memorial [1] - 13:1 mention [2] - 25:7, 26:13 mentioned [2] - 33:6, 50:22 mentions [1] - 24:9 Meyer [3] - 1:12, 95:2, 95:11 Michael [1] - 2:12 might [5] - 9:6, 12:19, 19:3, 19:16, 28:1 miles [1] - 55:8 mind [1] - 55:11 mine [1] - 64:15 minimum [1] - 80:17 minute [5] - 21:13, 50:4, 57:23, 68:12, 68:14 minutes [20] - 3:20, 4:10, 5:1, 15:1, 15:4, 15:5, 19:7, 22:20, 23:20, 27:4, 29:10, 43:14, 43:15, 46:12, 50:8, 52:6, 65:18, 65:23, 66:3, 72:9 miscommunication [1] - 39:2 Miss [2] - 18:1, 18:10 missed [1] - 10:7 missing [2] - 66:8, mistreatment [5] -17:7, 17:23, 18:5, 19:9, 21:7 misunderstanding [1] - 39:3 mix [1] - 32:21 **MLK** [1] - 7:9 **mo** [1] - 76:19 modifi [1] - 87:19 modification [4] -79:7, 87:21, 87:22, 88:2 modified [3] - 80:1, 82:1, 88:1 modify [1] - 40:14 moment [4] - 6:10, 6:13, 16:17, 40:8 moments [2] - 17:1, 17.9 momentum [1] - 7:7 Monday [4] - 1:16, 93:4, 95:7 monetary [2] - 80:5, 82:2

money [5] - 80:1, 80:3, 81:18, 86:3, 86:16 Monica [1] - 8:8 monitor [9] - 49:9, 51:22, 53:7, 56:7, 56:8, 56:11, 56:14, 61:19, 62:17 month [4] - 4:20, 76:21, 78:11, 94:2 month's [1] - 5:1 months [3] - 11:19, 70:18, 73:18 morale [1] - 6:8 most [4] - 6:3. 9:13. 17:9, 50:20 motion [14] - 4:23, 17:14, 40:18, 41:4, 62:23, 63:7, 75:4, 75:10, 76:20, 77:7, 91:14, 91:16, 91:20 motive [1] - 49:11 move [4] - 6:18, 13:6, 42:20, 57:2 moved [8] - 5:2, 41:5, 63:3, 71:10, 75:5, 75:8, 77:8, 93:6 moving [4] - 9:14, 10:21, 12:18, 54:17 MR [151] - 3:3, 4:9, 5:7, 5:11, 5:13, 5:15, 5:17, 5:19, 5:21, 6:2, 6:14. 7:1. 7:4. 10:2. 10:6. 10:10. 10:14. 10:17, 11:13, 11:17, 11:21, 12:3, 12:10, 13:11, 13:23, 14:13, 14:18, 14:20, 15:8, 15:10, 15:12, 16:8, 16:11, 16:18, 16:20, 21:13, 21:14, 22:21, 23:3, 27:1, 27:5, 28:15, 28:19, 28:21, 28:23, 31:23, 32:2, 32:20, 40:15, 41:10, 41:14, 41:16, 41:18, 41:20, 41:22, 42:1, 42:6, 42:12, 42:15, 42:16, 42:18, 43:1, 43:11, 43:22, 44:3, 52:3, 55:22, 56:2, 57:14, 58:16, 58:19, 58:22, 59:2, 59:8, 60:3, 60:7, 63:9, 63:12, 63:14, 63:16, 63:18, 63:20, 63:22, 64:16, 65:5, 65:7, 65:9, 65:12, 65:14, 65:20, 65:21, 66:5, 68:9, 68:12, 68:16,

68:17, 68:21, 68:23,

72:6, 72:11, 73:13, 75:11, 75:15, 75:17, 75:19, 75:21, 75:23, 76:2, 77:13, 77:17, 77:19, 77:21, 77:23, 78:2, 78:4, 79:12, 79:16, 79:19, 79:21, 82:8. 84:11. 85:5. 85:15, 86:4, 86:17, 86:21, 87:1, 87:6, 87:10, 87:14, 87:22, 88:2, 88:7, 88:23, 89:7, 89:11, 89:17, 90:2, 90:6, 90:13, 90:18, 90:22, 91:1, 91:23, 92:4, 92:6, 92:8, 92:10, 92:12, 92:14, 93:19 MS [55] - 14:17, 14:19, 23:1, 23:4, 29:11, 30:8, 30:16, 31:4, 31:8, 31:13, 33:5, 33:10, 33:13, 34:3, 34:9, 34:12, 34:16, 34:21, 35:12, 35:16, 36:6, 36:20, 37:4, 38:9, 38:11, 43:8, 44:7, 46:10, 46:13, 46:17, 50:6, 50:10, 52:7, 52:10, 53:13, 53:21, 54:14, 55:1, 55:4, 55:17, 55:20, 57:13, 59:5, 60:6, 60:8, 60:13, 60:15, 60:18, 61:1, 61:3, 61:5, 64:9, 64:12, 64:18, 64:22 multiple [10] - 27:7, 27:17, 28:11, 31:3, 38:15, 47:11, 47:15, 61:19, 70:15 must [2] - 3:12, 78:21 mutual [1] - 8:14

Ν

N300 [2] - 1:16, 2:9
name [5] - 43:6, 64:5,
65:3, 65:4, 69:2
national [4] - 47:10,
49:4, 71:17, 73:19
near [1] - 19:1
nearly [1] - 87:4
need [13] - 4:6, 9:14,
22:11, 22:15, 36:13,
42:7, 42:16, 50:8,
66:9, 67:1, 67:7,
74:10, 74:11
needed [4] - 32:10,
69:18, 70:16, 70:23

87:21

38:21

numerous [2] - 26:7,

Nurse [1] - 20:7

47:3

never [16] - 17:7, 23:10, 24:5, 24:7, 24:10, 27:19, 48:22, 51:10, 56:3, 57:17, 61:14, 61:15, 61:17, 61:20, 61:22 new [6] - 4:15, 28:15, 29:2, 32:18, 66:18, 78:6 next [16] - 4:20, 7:20, 18:11, 20:2, 20:5, 20:21, 42:20, 64:4, 65:2, 76:6, 76:21, 76:22, 78:11, 78:13, 92:21, 94:2 night [6] - 19:20, 80:19, 81:20, 85:1, night's [1] - 88:19 nights [2] - 81:20, 84:23 nominations [2] -11:4, 11:7 non [1] - 30:14 non-English [1] -30:14 nondiscriminatory [1] - 49:18 nondriving [1] - 49:10 none [2] - 11:4, 26:11 **normally** [1] - 44:11 North [4] - 1:15, 2:8, 2:9 Northwest [1] - 78:18 **notably** [1] - 71:7 Notary [3] - 1:13, 95:3, 95:12 **note** [2] - 26:12, 44:12 **nothing** [8] - 11:16, 22:2, 22:16, 64:14, 68:7, 81:16, 83:11, 92:15 notice [3] - 3:11, 4:14, 79:8 notified [3] - 11:5, 11:8, 17:6 notions [1] - 74:6 **NOVEMBER** [1] - 1:5 November [7] - 1:17, 3:1, 7:10, 8:4, 93:22, 94:5, 95:7 NP0690003 [1] - 95:16 number [8] - 10:19, 80:12, 84:16, 84:19, 86:21, 87:2, 87:12,

net [1] - 86:11

nurses [1] - 20:5 Nwachukwu [4] -2:20, 65:5, 65:6, 65:11 NWACHUKWU [9] -65:5, 65:7, 65:9, 65:12, 65:14, 66:5, 68:9, 68:16, 72:11

0

o'clock [3] - 1:17, 3:1, 94.5 oath [3] - 80:22, 84:12, 89:19 objection [1] - 79:6 objections [2] - 79:23, 81:21 obviously [3] - 25:18, 29:18, 51:1 occasion [2] - 17:12, 18:21 occurred [1] - 84:22 occurrence [1] - 83:19 **OF** [3] - 1:1, 1:5, 1:21 offer [1] - 49:12 offered [3] - 32:11, 49:8, 83:13 office [9] - 7:15, 8:5, 8:14, 18:11, 19:4, 20:6, 67:11, 73:1, 73:4 officer [1] - 55:8 offices [2] - 67:17, 72:20 old [3] - 4:13, 14:2, 78:6 older [2] - 12:16, 12:17 oldest [1] - 14:7 on-line [2] - 4:5, 43:4 once [4] - 18:4, 48:22, 74:4, 81:12 one [40] - 4:5, 4:15, 4:16, 4:18, 17:9, 17:12, 19:9, 21:13, 27:9, 27:10, 27:11, 27:18, 32:10, 39:4, 44:1, 51:13, 53:16, 53:23, 56:12, 56:16, 60:22, 66:9, 66:14, 66:23, 69:15, 69:16, 70:21, 74:21, 76:22, 78:7, 78:11, 78:22, 80:18, 87:7, 87:15, 93:1, 93:11 one-on-one [1] -70:21 open [3] - 18:17, 22:8,

opening [1] - 15:5 operation [1] - 61:10 opportunity [9] - 7:18, 8:12, 9:21, 15:18, 15:23, 46:19, 49:9, 71:11, 79:22 options [1] - 40:12 oral [9] - 3:6, 4:14, 4:17, 14:3, 14:10, 43:13, 62:8, 78:10, 79:10 order [9] - 4:2, 17:10, 78:14, 78:15, 79:9, 79:23, 80:1, 80:17 ordered [1] - 79:1 orders [2] - 22:2, 22:9 oriented [1] - 39:2 origin [4] - 47:10, 49:4, 71:17, 73:20 originally [2] - 28:23, 59:15 Oropeza [1] - 18:12 OTHER [1] - 2:11 otherwise [2] - 39:20, 74.9 ought [1] - 41:1 ourselves [3] - 9:16, 9:18, 9:19 outcomes [1] - 69:18 outdoor [1] - 7:17 outgoing [1] - 17:4 outpace [1] - 9:19 outstanding [1] outwards [1] - 25:1 own [5] - 32:3, 32:4, 59:13, 82:14, 86:12

Ρ

p.m [5] - 1:17, 3:1, 4:1, 93:21, 94:5 paid [1] - 86:13 painting [1] - 7:17 paper [1] - 89:9 par [1] - 69:20 Parcel [1] - 33:15 parents [1] - 12:20 park [3] - 7:12, 78:16, 80.9 parks [1] - 7:11 part [4] - 44:22, 50:12, 82:19, 90:17 participate [1] - 6:4 participation [1] - 9:1 particular [2] - 44:10, 83.23 particularly [1] - 19:10 parties [4] - 14:12, 42:22, 42:23, 79:11

party [2] - 3:4, 30:21 passed [1] - 84:19 passengers [1] - 47:1 past [2] - 10:19, 13:5 patrons [2] - 80:9, 90:22 pattern [1] - 49:5 pay [2] - 78:21, 80:3 Payroll [1] - 17:4 pending [1] - 25:2 people [11] - 10:8, 11:4, 11:6, 11:7, 11:15, 12:1, 18:8, 44:16, 45:20, 79:2 perfect [3] - 42:12, 52:10, 64:23 perform [2] - 61:13, 70:23 performance [1] -73:8 performed [1] - 47:21 performing [1] - 71:12 period [2] - 29:2, 73:7 person [7] - 4:4, 14:21, 20:14, 32:4. 35:4, 79:14, 80:6 personal [1] - 22:3 perspective [1] -71:14 peter [1] - 79:16 Peter [2] - 2:21, 82:8 Philip [1] - 2:7 phone [20] - 18:22, 19:14, 19:16, 19:23, 20:17, 21:1, 24:23, 25:11, 25:17, 32:21, 32:23, 36:19, 36:21, 36:22, 37:9, 37:14, 37:19, 37:22, 38:4, 89:15 physically [3] - 17:16, 19:3, 90:12 picked [1] - 71:8 place [5] - 8:19, 37:7, 44:18, 48:3, 50:17

placed [3] - 19:13,

places [2] - 80:19,

planning [1] - 7:21

plays [1] - 35:21

pleasure [1] - 6:6

plus [1] - 78:11

Plus [1] - 78:17

37:11, 37:12

point [16] - 12:12,

pocket [6] - 19:14,

19:23, 24:23, 37:9,

12:13, 16:21, 31:5,

plausible [1] - 73:21

19:22, 20:17

81:18

40:14, 46:21, 52:18, 53:2, 58:7, 61:6, 67:19, 71:6, 82:18, 82:19, 85:11, 85:23 point-earning [1] -85:23 Pointe [1] - 1:21 pointed [4] - 18:3, 45:3, 45:14, 83:18 points [42] - 80:6, 80:12, 80:13, 80:17, 81:9, 81:19, 82:13, 82:19, 83:3, 83:9, 83:12, 83:15, 84:7, 84:13, 84:16, 84:17, 84:23, 85:1, 85:10, 85:14, 85:16, 85:21, 86:3, 86:4, 86:7, 86:11, 86:13, 86:16, 86:18, 87:12, 88:8, 88:13, 88:17, 88:19, 88:22, 89:6, 89:13, 89:15, 89:18, 90:11, 90:13, 90:16 police [4] - 21:3, 21:23, 28:7, 55:7 policies [1] - 31:3 policy [19] - 24:12, 33:3, 33:4, 33:17, 33:18, 33:20, 33:21, 33:23, 34:13, 34:14, 34:17, 36:14, 47:6, 48:2, 48:4, 49:20, 53:4, 54:11, 62:18 Ponds [1] - 1:21 poor [1] - 73:8 position [8] - 12:2, 34:6, 36:16, 44:19, 46:7, 68:1, 71:3, 71:23 positive [2] - 33:10, 51:3 possession [3] -29:15, 29:19, 29:21 possibility [1] - 36:4 possible [1] - 14:5 possibly [2] - 12:20, 70:5 post [1] - 61:16 post-trip [1] - 61:16 posting [1] - 10:8 potential [1] - 25:23 practice [1] - 6:20 preconceived [1] -74.6 preferably [1] - 39:14 **premises** [1] - 28:8 **prepare** [1] - 36:4

prepared [3] - 9:14,

16:22, 35:17

54.16

proper [1] - 15:23

2:16 present [18] - 14:3, 14:12, 15:19, 42:23, 45:1, 45:16, 46:19, 48:15, 50:12, 50:15, 52:13, 62:20, 65:19, 76:16, 79:11, 79:23, 82:17, 84:5 presented [1] - 83:4 presenting [1] - 17:1 presently [2] - 38:4, president [4] - 48:15, 48:18, 52:12, 53:8 pretrip [2] - 57:23, 61:11 prevent [1] - 12:23 previous [5] - 4:10, 8:22, 9:20, 12:10, 43:2 previously [2] - 3:6, 29:14 print [1] - 89:15 privacy [1] - 25:21 private [4] - 6:20, 24:16, 25:23, 26:1 probable [3] - 72:4, 75:2, 77:5 probationary [1] -73:7 problem [1] - 21:10 problems [1] - 51:14 procedure [5] - 22:8, 47:21, 48:6, 52:19, 52:23 procedures [1] - 58:13 proceeded [2] - 47:4, 59:22 proceeding [1] - 78:15 proceedings [2] -94:4, 95:6 PROCEEDINGS [1] -1.9 process [4] - 32:19, 48:9, 48:21, 86:1 produce [2] - 33:19, 89:8 produced [1] - 34:5 proficiency [1] - 70:23 program [4] - 8:21, 13:8, 82:20, 83:20 **Program** [1] - 9:4 programs [2] - 80:9, 90.19 pronounce [2] - 64:5, 65:3 propane [2] - 54:1,

PRESENT [2] - 2:11,

properly [2] - 48:10, 64:5 protected [3] - 25:23, 26:1. 79:3 prove [1] - 46:1 provide [7] - 13:1, 30:10, 32:3, 32:11, 32:14, 36:11, 42:8 provided [7] - 22:13, 32:7, 32:16, 70:1, 70:20, 83:6, 86:10 **PUBLIC** [1] - 1:5 public [9] - 3:7, 3:18, 6:20, 24:14, 25:20, 37:15, 47:13, 61:19, 93:18 Public [3] - 1:13, 95:3, 95:12 pull [1] - 52:22 **Purdue** [1] - 78:8 put [9] - 6:22, 15:22, 21:9, 36:8, 36:14, 53:1, 69:14, 69:23, 70:14

Q

Quadros [1] - 78:8 qualifies [1] - 74:7 questioned [1] - 38:1 questions [23] - 3:15, 13:13, 13:16, 26:20, 30:1, 30:4, 31:19, 39:20, 39:23, 40:4, 53:15, 62:5, 62:21, 64:1, 72:7, 74:13, 74:18, 74:20, 76:4, 85:7, 91:4, 92:17, 94.1 quick [1] - 6:13 quickly [1] - 61:21 quite [2] - 14:3, 85:16 quorum [1] - 4:4

R

race [2] - 71:17, 73:19 radioed [1] - 51:14 railroad [20] - 44:13, 44:15, 44:18, 45:6, 45:8, 45:9, 46:3, 46:6, 47:1, 47:4, 47:17, 48:4, 49:2, 51:9, 52:20, 52:21, 54:4, 56:13, 57:9, 60:10 raised [2] - 18:4, 38:21 RAMOS [28] - 5:2, 5:18, 15:14, 15:16,

15:21, 16:2, 26:19, 30:5, 30:12, 31:2, 31:6, 32:17, 35:23, 38:20, 40:2, 40:7, 41:8, 41:21, 63:6, 63:19, 75:8, 75:22, 76:11, 78:1, 85:9, 91:15, 91:19, 92:11 Ramos [8] - 2:3, 5:17, 41:20, 63:18, 75:21, 76:10, 77:23, 92:10 ran [1] - 17:17 rapport [1] - 11:11 rate [1] - 81:10 reach [1] - 11:15 react [1] - 45:11 read [2] - 33:17, 33:22 reading [3] - 16:20, 34:12, 59:13 ready [4] - 40:2, 43:20, 44:3, 46:16 real [1] - 17:15 reality [2] - 23:17, 86:12 realized [1] - 70:19 really [13] - 6:8, 7:18, 7:19, 12:22, 13:2, 13:7, 35:5, 51:22, 57:17, 58:5, 64:4, 69:15, 84:2 reason [5] - 67:6, 67:21, 72:21, 73:5, 81:9 reasonable [1] - 31:11 reasons [3] - 10:20. 39:1, 49:23 rebut [4] - 27:4, 27:6, 28:10, 72:10 rebuttal [4] - 15:7, 43:17, 66:4, 68:15 received [4] - 10:9, 17:7, 19:8, 24:7 recent [2] - 7:9, 54:4 reception [1] - 8:6 recipients [1] - 8:11 recognize [1] - 11:11 recommend [4] -40:18, 62:12, 75:1, 91.8 recommendation [14] - 39:21, 39:23, 40:12, 40:17, 40:19, 40:21, 62:11, 63:1, 74:22, 77:3, 80:4, 80:5, 91:7, 91:18 recommended [1] -80:1 record [16] - 25:11, 26:21, 31:10, 37:22, 40:9, 47:11, 52:15,

52:16, 53:9, 59:4, 61:18, 64:6, 71:13, 82:18, 91:2, 93:16 recorded [7] - 19:17, 25:11. 25:15. 26:8. 26:9, 27:8, 27:17 recording [16] - 24:13, 24:14, 25:1, 25:7, 25:8, 25:21, 25:22, 27:19, 36:21, 36:22, 37:9, 37:15, 37:16, 37:20, 38:3, 39:5 records [3] - 52:12, 61:9, 70:1 red [1] - 55:13 reference [1] - 50:4 referenced [1] - 12:8 reflect [1] - 82:1 refused [1] - 17:22 regarding [1] - 31:12 regardless [1] - 54:19 regards [3] - 37:1, 45:4, 51:10 regular [5] - 44:12, 46:3, 51:8, 56:7, 58:1 regulated [1] - 46:23 rejected [1] - 49:12 related [1] - 70:13 relevant [1] - 62:14 relieved [1] - 67:23 remaining [1] - 46:9 remand [3] - 40:13, 41:1, 62:13 remanding [1] - 42:3 remarks [2] - 3:18, 49:5 remember [1] - 21:16 Remembrance [1] -9:4 remembrance [1] -13:8 remind [2] - 40:11, 81:4 rep [4] - 45:15, 50:11, 50:18, 51:17 repeated [1] - 47:5 repeatedly [2] - 47:16, 70:15 replied [1] - 20:11 report [6] - 3:12, 4:11, 6:1, 27:14, 27:18 Reporter [1] - 95:3 **REPORTING** [1] - 1:21 represent [1] - 23:6 representation [1] -

representative [2] -

representing [1] -

25:10, 37:5

14:16, 43:4

69:3 reprimand [1] - 24:9 reprimanded [1] -45:1 request [7] - 10:1, 31:11, 32:3, 64:17, 76:12, 76:16, 79:7 requested [1] - 48:22 requesting [1] - 78:10 requests [1] - 82:10 required [1] - 47:21 requires [1] - 47:7 research [1] - 76:15 reserve [4] - 15:6, 43:18, 46:9, 66:1 Resheta [3] - 18:1, 18:5, 18:21 residents [6] - 24:15, 24:16, 25:1, 25:20, 37:16, 37:17 residents' [1] - 26:1 residing [1] - 95:3 respect [1] - 11:12 respectfully [5] - 36:7, 57:15, 72:3, 82:10, 84.8 respond [2] - 51:3, 61:4 respondent [6] -46:15, 65:19, 79:15, 82:10, 82:16, 82:17 Respondent [10] -43:5, 43:15, 78:20, 79:1, 79:8, 79:17, 82:9, 83:10, 84:2, 84:5 Respondent's [2] -84:4, 85:18 response [5] - 13:14, 40:1, 62:6, 74:14, 91.5 responses [1] - 22:14 responsibilities [1] -17:11 rest [1] - 7:5 restrictions [1] - 26:2 resubmitted [1] - 29:1 result [2] - 48:6, 88:3 resume [1] - 73:16 retaliation [1] - 20:19 retire [1] - 66:6 retired [1] - 68:3 return [2] - 49:9, 53:7 review [6] - 16:4, 48:11, 48:13, 61:16, 76:12, 76:15 reviewed [2] - 15:17, 39:19 Rhims [3] - 25:5,

rid [2] - 45:20, 73:8 **RIGHTS** [2] - 1:2, 2:7 Rights [1] - 1:11 righty [1] - 4:9 risk [2] - 52:21, 53:1 rodriguez [1] - 45:14 RODRIGUEZ [10] -52:3, 55:22, 56:2, 57:14, 58:16, 58:19, 58:22, 59:2, 60:3, 60.7 Rodriguez [5] - 2:18, 2:19. 42:21. 44:8. 45:18 Rodriguez's [1] -50:21 Rogers [2] - 2:18, 42:21 ROGERS [10] - 52:3, 55:22, 56:2, 57:14, 58:16, 58:19, 58:22, 59:2, 60:3, 60:7 role [6] - 6:16, 49:10, 51:23, 70:8, 74:7, 75:12 roll [6] - 4:6, 5:8, 41:11, 63:8, 77:14, 92.1 roll-call [1] - 4:6 rolling [1] - 54:11 room [2] - 18:8, 74:20 Room [2] - 1:16, 2:9 round [1] - 7:5 route [1] - 56:8 routes [4] - 44:13, 46:4, 51:8 Royce [1] - 78:8 rudely [2] - 18:6, 21:2 rudimentary [1] -70:12 rule [1] - 47:23 ruled [1] - 81:15 rules [3] - 48:7, 51:7, 85:17 running [1] - 89:14 Ruz [25] - 2:17, 14:8, 15:18, 16:12, 23:10, 23:14, 23:18, 23:21, 24:1, 24:4, 24:5, 24:7, 24:12, 24:22, 25:2, 25:7, 25:10, 25:12, 26:13, 29:16, 29:22, 30:18, 34:5, 36:9, 37:20 Ruz's [3] - 24:19, 26:7, 26:10 Ryan [1] - 18:22

S

safe [1] - 61:13 safety [3] - 46:23, 49:19, 53:5 saw [6] - 10:4, 10:8, 17:14, 18:21, 19:16, 20.18 scaled [1] - 8:21 scared [2] - 21:4, 56:23 scenario [1] - 73:22 scheduled [2] - 3:6, 79:10 school [10] - 44:14, 46:4, 47:2, 47:7, 47:15, 51:10, 56:8, 56:10, 57:21, 61:20 schools [1] - 47:13 Scott [4] - 2:8, 6:11, 6:13, 7:5 screams [1] - 19:9 screen [1] - 89:9 second [17] - 5:4, 5:5, 12:18, 17:17, 18:6, 24:7, 41:7, 41:8, 48:1, 48:12, 63:5, 63:6, 75:7, 75:10, 77:10, 77:11, 91:22 seconded [1] - 63:8 seconds [4] - 22:21, 46:12, 50:9, 72:9 secretly [1] - 72:13 section [1] - 92:19 see [9] - 9:15, 11:6, 20:9, 31:21, 36:13, 37:10, 42:23, 67:4, 93:13 seeing [1] - 12:11 seeking [1] - 88:3 seemingly [1] - 37:20 sees [1] - 23:9 sell [2] - 83:20, 84:1 selling [2] - 80:8, 90:18 Senate [2] - 1:15, 2:9 senior [4] - 25:19, 38:15, 52:12, 53:8 sense [1] - 13:4 sent [2] - 21:9, 66:19 separate [1] - 71:6 serious [5] - 18:18, 19:10, 46:22, 49:19, 54:9 service [2] - 7:10, 33:16 services [2] - 14:9, Services [3] - 18:20,

19:2, 66:11

serving [1] - 6:11 session [1] - 9:12 set [3] - 69:19, 70:6, 71.4 seven [1] - 57:23 seven-minute [1] -57:23 seventy [2] - 83:2, 88:10 seventy-eight [1] several [2] - 6:19, 11:3 sex [2] - 71:17, 73:20 Shaffer [2] - 18:20, 19:2 **shaking** [1] - 74:16 **Shannon** [1] - 78:16 **share** [4] - 15:5, 37:6, 65:18, 85:4 shared [1] - 64:8 SHAUGHNESSY [25] -14:17, 14:19, 23:1, 23:4, 29:11, 30:8, 30:16, 31:4, 31:8, 31:13, 33:5, 33:10, 33:13, 34:3, 34:9, 34:12, 34:16, 34:21, 35:12, 35:16, 36:6, 36:20, 37:4, 38:9, 38.11 Shaughnessy [2] -2:18, 23:6 **Shelby** [2] - 1:14, 95:4 Shelbyville [1] - 95:4 **shift** [1] - 19:6 Shirley [4] - 19:8, 19:10, 19:22, 20:14 shirt [1] - 19:14 shock [1] - 11:6 shocked [1] - 10:4 **shop** [1] - 52:22 short [1] - 49:17 **show** [3] - 17:2, 74:1, 89:14 showed [1] - 70:4 showing [2] - 8:14, 73:8 shows [4] - 47:22, 71:13, 74:9, 88:21 sides [1] - 85:11 sign [2] - 33:16, 88:15 signature [1] - 33:20 signed [6] - 33:18, 33:20, 34:4, 48:4, 58:11, 58:15 silberberg [1] - 93:8 SILBERBERG [10] -5:10, 13:17, 41:13, 63:11, 74:17, 74:23, 75:14, 77:16, 92:3,

93:10 Silberberg [10] - 2:5, 5:9, 13:16, 41:12, 63:10, 74:16, 74:21, 75:13, 77:15, 92:2 silent [1] - 65:12 similar [2] - 14:5, 43.12 simple [1] - 71:16 **simply** [3] - 24:4, 38:3, 84:20 sister [2] - 20:14, 20:20 sit [1] - 68:18 situation [5] - 18:18. 27:21, 27:22, 44:20, 45:17 situations [2] - 38:21, 50:20 six [1] - 92:14 sixty [2] - 78:22, 87:7 sixty-one [2] - 78:22, 87:7 skill [2] - 70:6, 71:4 skills [2] - 70:12, 70.13 Slash [8] - 1:11, 2:3, 5:19, 41:22, 75:23, 78:2, 79:21, 92:12 SLASH [140] - 3:22, 4:21, 5:3, 5:6, 5:20, 5:22, 6:23, 7:2, 9:23, 10:3, 10:7, 10:11, 10:15, 10:22, 11:2, 12:6, 13:12, 13:15, 13:18, 14:1, 14:23, 15:9, 15:11, 15:13, 15:15, 15:20, 16:1, 16:5, 16:9, 16:16, 16:19, 22:19, 22:23, 26:22, 27:3, 28:12, 28:17, 28:22, 29:8, 30:3, 31:10, 31:18, 32:1, 36:23, 38:6, 39:22, 40:3, 40:6, 40:10, 40:16, 40:22, 41:3, 41:6, 41:9, 41:23, 42:2, 42:10, 42:13, 42:19, 43:10, 43:12, 43:23, 44:4, 46:8, 46:11, 46:14, 50:3, 50:7, 52:5, 52:9, 53:11, 53:14, 53:17, 58:8, 61:2, 62:2, 62:4, 62:7, 62:22, 63:4, 63:7, 63:21, 63:23, 64:7, 64:10, 64:20, 65:1, 65:6, 65:8, 65:10, 65:13, 65:15, 65:22,

68:8, 68:10, 68:13, 68:19, 68:22, 72:5, 72:8, 73:12, 74:12, 74:15, 74:19, 75:3, 75:6, 75:9, 76:1, 76:3, 76:18, 77:6, 77:9, 77:12, 78:3, 78:5. 79:18. 82:5. 84:10, 85:2, 85:6, 87:11, 87:17, 87:19, 87:23, 89:3, 89:22, 91:3, 91:6, 91:10, 91:13, 91:17, 91:21, 92:13, 92:16, 93:1, 93:3, 93:7, 93:11, 93:17, 93:20 slash [1] - 63:20 slow [2] - 17:14, 55:9 smaller [2] - 12:15 solely [2] - 49:7, 49:18 solution [1] - 31:22 someone [9] - 14:14, 30:22, 32:8, 32:13, 38:16, 51:1, 62:20, 71:22 sometimes [1] - 74:8 soon [1] - 19:15 **sorry** [3] - 35:12, 35:15, 48:11 sort [1] - 24:7 sound [1] - 51:4 sounds [2] - 60:11, 60:14 sources [1] - 47:12 Spanish [12] - 30:7, 32:14, 32:19, 33:4, 33:21, 34:20, 36:10, 36:14, 39:14, 59:6, 59:7, 60:2 **speaker** [1] - 13:6 speakers [1] - 30:14 speaking [2] - 50:13, 53.9 speaks [1] - 36:10 specific [1] - 62:13 specifically [1] - 30:18 specifications [1] -63.1 specified [1] - 22:4 speculative [2] -80:21. 82:13 speed [2] - 7:8, 9:16 spent [2] - 6:19, 62:8 spot [1] - 68:18 STAFF [1] - 2:11 staff [6] - 6:7, 13:20, 30:6, 30:23, 39:11, 51:21 stall [1] - 52:21

stalled [1] - 52:15

stalling [9] - 51:5, 51:13, 52:16, 52:17, 52:19, 55:2, 55:6, 55:11, 61:15 stand [2] - 23:2, 34:6 standard [1] - 58:13 **start** [5] - 56:19, 57:7, 57:8, 74:4, 74:5 started [5] - 45:4, 57:4, 66:13, 69:13 **STATE** [1] - 1:1 state [7] - 6:21, 9:1, 39:7, 66:9, 67:19, 69:4, 69:7 State [3] - 1:13, 67:18, 95:13 **statehouse** [1] - 8:20 statement [14] - 16:11, 16:21, 25:14, 26:10, 34:6, 36:16, 38:2, 48:18, 53:12, 58:11, 58:15, 59:13, 61:7, 62:18 statements [4] - 22:7, 25:4, 25:13, 62:15 states [2] - 48:5, 59:20 stature [1] - 45:21 stay [6] - 80:14, 80:18, 81:10, 88:19, 90:10, 90:17 stayed [1] - 88:16 staying [2] - 81:18, 90.12 **stays** [1] - 86:9 steele [1] - 47:18 stemmed [1] - 27:11 steps [1] - 79:4 Steven [1] - 2:3 still [6] - 22:16, 35:7, 54:18, 71:9, 71:12, 83:14 stop [28] - 19:15, 20:3, 28:3, 44:17, 45:6, 45:9, 46:5, 47:3, 47:16, 47:19, 54:11, 54:12, 54:13, 54:14, 54:20, 55:13, 55:15, 55:21, 57:9, 57:10, 59:10, 59:16, 59:23, 60:9, 61:21, 61:23, 66.2 stopped [16] - 17:7, 19:17, 19:22, 20:17, 45:8, 51:13, 57:5, 59:9, 59:15, 59:17, 59:21, 60:4, 60:5, 60:12, 60:22, 61:21 stopping [3] - 45:11, 51:20, 56:15

stories [1] - 12:11

story [1] - 51:18 streamlined [1] - 8:23 Stricklen [1] - 8:8 strict [1] - 47:7 struck [1] - 27:20 **structure** [1] - 48:3 student [6] - 42:21, 43:9, 44:9, 47:1, 48:14, 57:11 Student [3] - 46:19, 61:1, 61:3 students [1] - 49:19 **study** [1] - 54:4 **stuff** [1] - 28:15 subjective [4] - 49:7, 71:21, 82:15, 83:13 **submit** [2] - 38:1, 38:2 submitted [6] - 27:16, 28:13, 28:20, 29:7, 36:17, 47:14 subsequent [1] -37:23 substantiated [1] -26:6 successfully [1] -47:21 **suddenly** [1] - 66:23 Sue [1] - 2:5 suffered [1] - 17:23 suggested [6] - 24:22, 25:8, 25:10, 26:8, 37:8, 52:14 suggesting [1] - 24:13 suggestion [1] - 49:11 suit [1] - 87:5 supervisor [9] - 17:18, 24:19, 33:16, 44:23, 51:15, 69:11, 70:4, 70:19, 71:18 supervisor's [1] -69:22 support [7] - 7:17, 8:14, 37:2, 62:23, 72:2, 83:12, 85:21 supported [4] - 49:21, 49:22, 82:14 **supporting** [1] - 8:2 suppose [1] - 54:11 **supposed** [3] - 33:9, 60:15, 72:14 surprise [1] - 72:13 surrounding [1] -37:14 survivor [1] - 12:11 survivors [3] - 12:14, 12:19, 12:21 suspended [1] - 25:2 switch [1] - 56:7 sworn [3] - 89:3, 89:5, 89:7

system [2] - 53:20, 82:19 **systems** [1] - 53:22

Т

tale [1] - 51:16 tasks [1] - 17:11 team [3] - 7:5, 7:6, 69.11 technology [2] - 35:7, 70:13 technology-related [1] - 70:13 TELEPHONE [1] telephone [1] - 32:5 ten [2] - 78:21, 87:6 terminated [4] - 44:19, 46:6, 62:21, 81:3 termination [11] -48:7, 49:4, 49:18, 50:18, 81:3, 81:11, 83:16, 84:17, 86:1, 87:15, 88:12 Terry [1] - 2:5 testified [4] - 80:22, 88:9, 88:11, 89:18 testify [1] - 84:14 testimony [9] - 26:7, 38:22, 49:22, 80:11, 82:15, 84:12, 89:4, 89:6, 89:7 Thanksgiving [2] -6:3, 93:22 THE [1] - 1:1 **Thereupon** [1] - 94:4 third [1] - 24:11 thorough [3] - 25:3, 35:11, 41:1 thousand [6] - 54:6, 78:21, 83:1, 83:2, 87:6 three [10] - 4:14, 11:19, 15:6, 20:3, 23:10, 52:6, 62:21, 72:9, 78:22, 87:6 throughout [2] - 6:9, 48:21 thrown [1] - 74:8 Thursday [1] - 8:4 today [14] - 4:1, 4:4, 4:6, 13:20, 14:4, 14:11, 14:21, 26:11, 26:13, 34:7, 69:1, 69:4, 79:10, 93:15 today's [1] - 64:3 tolerance [1] - 53:4 Tolliver [7] - 2:5, 5:15,

41:18, 63:16, 75:19,

77:21, 92:8 TOLLIVER [17] - 5:5, 5:16, 31:20, 36:18, 41:5, 41:19, 63:17, 75:5, 75:20, 77:8, 77:22, 89:20, 89:23, 90:3, 90:7, 92:9, 92:23 tone [1] - 45:2 took [4] - 21:1, 44:18, 50:17, 56:15 top [1] - 31:15 torch [1] - 8:3 Torch [2] - 8:11, 10:4 tossing [1] - 87:16 total [3] - 78:21, 80:22, 89:14 toward [3] - 19:12, 20:4, 90:11 track [10] - 44:18, 45:7, 45:9, 46:3, 46:6, 56:13, 57:9, 60:10, 84:12 tracks [3] - 44:13, 44:15, 51:9 traditional [3] - 9:8, 12:9, 13:4 train [7] - 54:5, 54:8, 55:14, 55:18, 56:17, 66:20, 72:15 trained [3] - 27:22, 27:23. 72:17 training [23] - 19:19, 24:20, 47:17, 48:4, 48:23, 49:21, 56:16, 67:2, 67:3, 67:4, 67:5, 67:6, 67:8, 69:14, 70:1, 70:14, 70:20, 70:21, 70:22, 72:13, 72:16, 74:5, 93:14 trajectory [2] - 84:21, 88.15 transcribed [1] - 95:8 transcript [2] - 64:17, 95:6 transcriptionist [1] -43.7 translate [13] - 18:13,

18:23, 20:23, 30:15,

31:1. 32:4. 32:6.

32:9, 32:22, 32:23,

translated [3] - 16:22,

translating [2] - 16:13,

translation [5] - 14:15,

32:14, 35:6, 37:2,

35:4, 39:10, 59:5

59:14, 81:18

27:2

43:3

U

translator [8] - 30:20,

31:23, 32:7, 32:16,

38:8, 38:13, 38:18,

transparency [1] -

Travis [1] - 2:13

treatment [1] - 49:6

tried [2] - 17:21, 57:16

trilogy [2] - 23:7, 23:9

23:13, 25:19, 38:14

trip [10] - 44:9, 44:17,

51:15, 56:5, 56:22,

45:5. 46:4. 47:2.

true [5] - 46:2, 87:2,

90:5, 90:6, 95:5

try [6] - 8:22, 14:4,

trying [8] - 11:11,

12:21, 24:4, 35:2,

35:6, 37:6, 45:20,

Tschanz [3] - 2:21,

TSCHANZ [10] - 79:16,

82:8, 85:5, 85:15,

86:4, 86:17, 86:21,

87:1, 87:6, 87:10

two [16] - 3:19, 9:12,

15:7, 19:18, 20:5,

50:8, 59:9, 59:17,

76:13, 83:2

56.4

27:3, 29:10, 46:12,

66:3, 70:18, 73:18,

type [6] - 44:11, 45:10,

51:6, 51:11, 51:19,

typical [1] - 39:13

Tyson [1] - 18:1

twenty [1] - 83:3

79:16, 82:9

39:9, 43:23, 56:18,

Trilogy [4] - 14:8,

43.7

10:18

61:16

83:19

55:7

ultimately [12] - 23:9, 24:10, 26:5, 26:10, 26:16, 29:20, 37:13, 37:18, 82:22, 83:3, 83:10, 85:22 unbiased [2] - 30:21, 38:17 under [8] - 44:10, 49:14, 80:22, 84:12, 86:11, 86:20, 87:2, 89:19 undersigned [1] -95:2 understood [4] -

33:23, 42:6, 42:15, 47.23 undisputed [1] - 46:22 undoubtedly [1] -39.1 unfair [1] - 49:16 unfairly [1] - 21:17 union [13] - 44:22, 45:1, 45:15, 48:15, 48:17, 48:18, 49:14, 50:11, 50:18, 51:17, 52:13, 53:8, 62:19 United [1] - 33:15 University [1] - 78:9 unjustly [1] - 22:10 unless [2] - 3:13, 52:1 unnecessary [1] -53:1 unopposed [3] -89:20, 89:23, 90:4 unresponsive [1] -23:21 up [28] - 7:8, 9:16, 13:21, 17:15, 31:21, 37:10, 42:14, 57:19, 57:20, 60:15, 60:21, 66:10, 69:20, 70:22, 71:8, 74:16, 81:2, 81:11, 81:21, 83:7, 83:14, 83:15, 84:16, 84:21, 86:12, 87:14, 88:11, 92:17 upcoming [1] - 8:15 uphold [2] - 75:1, 77:4 uses [1] - 46:2

V Vargass [1] - 2:17

VARGASS [19] - 15:8, 15:10, 15:12, 16:11, 16:20, 21:14, 27:1, 27:5, 28:15, 28:19, 28:23, 31:23, 32:2, 32:20, 42:6, 42:12, 42:15, 42:18, 59:8 vehicle [1] - 55:16 **vehicles** [1] - 54:5 verbally [1] - 64:20 verified [1] - 49:1 version [2] - 34:17, 34:20 versus [9] - 14:8, 42:21, 54:16, 59:16, 65:15, 76:6, 76:23, 78:8, 78:16 viable [1] - 9:18 VICE [28] - 5:2, 5:18, 15:14, 15:16, 15:21, 16:2, 26:19, 30:5,

30:12, 31:2, 31:6, 32:17, 35:23, 38:20, 40:2, 40:7, 41:8, 41:21, 63:6, 63:19, 75:8, 75:22, 76:11, 78:1, 85:9, 91:15, 91:19, 92:11 vice [4] - 48:15, 48:18, 52:12, 53:8 Vice [7] - 5:17, 41:20, 63:18, 75:21, 76:10, 77:23, 92:10 VICE-CHAIR [28] - 5:2, 5:18, 15:14, 15:16, 15:21, 16:2, 26:19, 30:5, 30:12, 31:2, 31:6, 32:17, 35:23, 38:20, 40:2, 40:7, 41:8, 41:21, 63:6, 63:19, 75:8, 75:22, 76:11, 78:1, 85:9, 91:15, 91:19, 92:11 Vice-Chair [7] - 5:17, 41:20, 63:18, 75:21, 76:10, 77:23, 92:10 vice-president [4] -48:15, 48:18, 52:12, 53:8 victims [1] - 13:2 video [4] - 36:22, 61:7, 61:9, 62:14 videos [2] - 25:17, 38:4 view [1] - 16:21 violated [1] - 24:12 violation [3] - 46:23, 47:12, 49:19 voice [1] - 18:4 volunteered [1] - 7:12 volunteers [2] - 7:13, 7:23

W

votes [1] - 4:6

wait [3] - 3:16, 19:4, 50:16
waited [1] - 19:6
waiting [2] - 16:4, 56:10
waking [2] - 57:19, 57:20
walking [1] - 19:11
wants [1] - 22:11
warning [1] - 68:7
washing [1] - 7:12
Watkins [1] - 7:12
ways [1] - 89:13
wearing [1] - 37:11
week [1] - 10:5

weeks [4] - 9:12, 76:13, 84:18, 84:19 welcome [5] - 6:10, 6:23, 7:2, 65:9, 68:9 Wellbrooke [1] - 17:2 western [1] - 86:6 Western [2] - 78:17, 83:20 whatsoever [1] - 49:3 whole [2] - 22:15, 37:13 whoo [1] - 58:3 Wiley [2] - 8:9 Wils [1] - 24:22 Wilson [10] - 17:5, 19:21, 20:15, 20:22, 21:16, 24:18, 24:21, 25:5, 25:10, 37:5 window [5] - 23:15, 23:22, 27:13, 57:23, 74:8 winner [1] - 8:10 winners [1] - 8:11 wish [1] - 85:3 witness [3] - 25:6, 26:7, 49:21 witnessed [1] - 18:5 witnesses [1] - 19:18 women [2] - 8:5, 8:6 Women's [1] - 10:4 won [1] - 87:4 Wonderful [1] - 6:2 wonderful [1] - 8:1 wondering [1] - 68:2 words [1] - 59:1 worker [1] - 29:16 workforce [1] - 73:2 workplace [4] - 24:12, 27:23, 28:5, 45:19 works [1] - 82:19 world [1] - 74:4 worried [1] - 20:1 writing [1] - 47:19 written [2] - 64:13,

21:7 yield [1] - 82:21 yourself [1] - 36:4

Ζ

zero [1] - 53:4 zero-tolerance [1] -53:4

Υ

83:13

year [9] - 7:13, 7:20, 9:8, 54:6, 66:9, 66:14, 67:5, 69:9
years [8] - 6:19, 8:22, 9:20, 10:19, 11:9, 12:10, 13:5, 72:22
yelled [7] - 17:10, 17:13, 18:1, 18:5, 18:23, 26:15, 38:23
yelling [8] - 18:10, 18:15, 18:16, 19:11, 19:17, 20:3, 20:16,