

Agenda Item #6



August 20, 2025

Indiana Horse Racing Commission
1302 N. Meridian Street, Suite 175
Indianapolis, IN 46202

Chairman Borst and Executive Director Pitman,

As Vice President and General Manager of Racing for Horseshoe Indianapolis I have been fortunate to work closely with the leadership and many of the Board Members of the Indiana Thoroughbred Owners and Breeders Association (ITOBA). In my experience I have found them to be an excellent example for what a state breeding program should look like and a trusted partner of Horseshoe Indianapolis'. Saying that I would like to express my support for the 2024 ITOBA application for state monies pursuant to IC 4-35-7-12.

As the host to Indiana's thoroughbred racing, Horseshoe Indianapolis is well positioned for future success but only with the help of a strong breeders' organization like ITOBA. Horseshoe Indianapolis has shown the ability to thrive and we've improved upon our standing in the national racing industry and the current leadership and Board of Directors for ITOBA are instrumental in our future success. New President, Dan Spears, is very driven and has brought much enthusiasm to his new position. He's also clearly organized the Board of Directors and they are extremely engaged as we start planning the 2026 racing season. Over the past year we have partnered on several promotions to increase horse ownership and drive future breeding success in Indiana. As we continue to build that national brand, I look forward to being able to work with ITOBA on more ideas for partnership and cooperation in order to achieve our mutual goals.

Should you have any questions about my support for ITOBA's 2025 application for state monies, please let me know. Thank you for your time.

Sincerely,

A handwritten signature in blue ink, appearing to read "Eric Halstrom".

Eric Halstrom
Vice President and General Manager
Horseshoe Indianapolis

Cc: Dan Spears, ITOBA President

STATE OF INDIANA
BEFORE THE INDIANA HORSE RACING COMMISSION

IN RE:

2026 Application for Registration of Indiana)
Thoroughbred Owners and Breeders Association)
Pursuant to 71 IAC 13-1-1 *et seq.*)

**NOTICE OF HEARING AND PRE-HEARING ORDER ON 2026 APPLICATION FOR
REGISTRATION OF INDIANA THOROUGHBRED OWNERS AND BREEDERS
ASSOCIATION PURSUANT TO 71 IAC 13-1-1 ET SEQ.**

This matter comes before the Indiana Horse Racing Commission (hereinafter “the Commission”) on an Application for Approval as a Registered Horsemen’s Association pursuant to 71 IAC 13-1-1 *et seq.* for the calendar year 2026 (hereinafter “the Application”), submitted by the Indiana Thoroughbred Owners and Breeders Association (hereinafter “the Applicant” or “ITOB”) on or about August 28, 2025. The Commission, by its Chair, issues this notice and order pursuant to the provisions of the Indiana Administrative Orders and Procedures Act, Indiana Code sections 4-21.5-1-1 *et seq.*

NOTICE OF HEARING

The Commission will hold a hearing on Monday, October 27, 2025, to begin as soon as this matter advances on the Commission’s agenda during its regularly scheduled meeting which will commence at 11:00 am EDT, in the Marquee Room at Horseshoe Indianapolis, 4300 N. Michigan Road, Shelbyville, IN 46176. The Hearing will relate to the following Application that was filed with the Commission on or about August 28, 2025:

2026 Application for Registration of the Indiana Thoroughbred Owners
And Breeders Association Pursuant to 71 IAC 13-1-1 *et seq.*

The Hearing will be held for the purpose of providing an opportunity for the Applicant to make a presentation of its Application to the Commission; an opportunity for the Commission to ask questions of any party representatives and witnesses who may testify at the Hearing; and an opportunity for interested nonparty organizations and persons to provide testimony in support of or adverse to the Application.

The Hearing is to be held by the Commission pursuant to the authority granted to it by Indiana Code section 4-31-1-1, Indiana Code section 4-35-7-12, 71 IAC sections 13-1-1 *et seq.* and Indiana Code sections 4-21.5-3-1 *et seq.* All members of the Commission intend to act as the Administrative Law Judge for the Hearing. The members include: Philip Borst, Chairman; Bill McCarty, Gus Levensgood, Becca McCuaig, and Bob Cherry, Members. David Rothenberg, Esq. is and will act as legal counsel to the Commission during these proceedings. Mike Smith, Executive Director, will also appear for the Commission Staff. Matt Eggiman, Esq. is and will act

as legal counsel to the Commission Staff during these proceedings. Mr. Eggiman may be contacted for information concerning the proposed Hearing schedule, the procedure to be followed at the Hearing, and for inspection of copies of the notice to the parties, at the offices of the Indiana Horse Racing Commission, 1302 N. Meridian St., Ste. 175, Indianapolis, Indiana 46202 (tel. no. 317-233-3119).

PRE-HEARING ORDER

The Commission, by its Chairman, Philip Borst, pursuant to Indiana Code section 4-21.5-3-19(d), issues the following Pre-Hearing Order with respect to the matters described herein:

I. Purpose of the Hearing on Applicant's Petition.

The Commission will consider ITOBA's 2026 Application for Registration as a Registered Horsemen's Association Pursuant to 71 IAC 13-1-1 *et seq.* filed with the Commission on or about August 28, 2025, requesting Commission approval to serve as the registered horsemen's association for the calendar year 2026 to receive the monies specified by Indiana Code section 4-35-7-12 to be distributed for the benefit of thoroughbred owners and trainers.

II. Application Process Timeline.

a. Hearing Date and Time

The hearing will commence on October 27, 2025, at 11:00 am EDT, in the Marquee Room at Horseshoe Indianapolis, 4300 N. Michigan Road, Shelbyville, IN 46176. This matter will be heard and will continue, with appropriate recesses, until completed. The record will be closed at the conclusion of the hearing. Thereafter, the Commission will deliberate on and decide whether the Application will be approved or denied and does not comprehend discussion during the deliberation with the Applicant or other interested parties.

b. Incorporation by Reference of ITOBA's 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, and 2025 Applications and Related Materials.

The Application incorporates by reference any documents submitted, considered or generated with respect to ITOBA's 2011-2025 Applications for Registration, including, but not limited to, any amended commission staff reports. Note: No substantive changes to the Application made after Tuesday, October 7, 2025, will be considered as part of the Application.

c. Report of the Commission Staff.

The Commission Staff will review the Application and related information provided and may submit a Staff Report on the Application, which would be

distributed to the Applicant on or before the close of business on Friday, October 10, 2025.

d. Exhibits the Commission Proposes to Make a Part of the Record.

A list of exhibits which the Commission intends to make a part of the record may be prepared by the Commission's counsel and distributed to the Applicant's representative or counsel for the Applicant on or before the close of business on Friday, October 10, 2025. It should be understood that even in the absence of filing a list of exhibits, the Commission will offer into evidence the Application, any supplements thereto timely filed by the Applicant and any Staff Report issued by the Commission Staff. It should also be understood that the Commission will take official notice of any record of prior related hearings (including Final Orders) involving the Applicant, pursuant to Indiana Code section 4-21.5-3-26(c). The Applicant must notify the Commission in writing of any exhibit to which it objects on or before noon on Friday, October 17, 2025. If no objection is timely made, all specified exhibits will be made a part of the record at the commencement of the hearing. The Commission may expand that list prior to or at the scheduled hearing, however, the Applicant will be given an opportunity to make an objection to any such additional materials.

e. Witness and Exhibit Lists of Applicants.

Unless the Applicant intends to submit an additional filing or supplement to the Application, no Witness List is contemplated. In the event that the Applicant does submit an additional filing, or otherwise determines that witness testimony is necessary, any such Witness and Exhibit List are to be filed with the Commission on or before noon on Friday, October 17, 2025. When the Applicant files the Witness and Exhibit List, copies of the exhibits are to be left with the Commission so that they can be marked sequentially by the court reporter. While the Applicant may retain its oversized exhibits, reduced copies must be made available to the Commission on or before noon on Friday, October 17, 2025. Documents or exhibits not identified on Applicant's Exhibit List may not be introduced by Applicant.

f. Request for Official Notice.

The Applicant should submit in writing any request for matters to be officially noticed pursuant to Indiana Code section 4-21.5-3-26(f) on or before noon on Friday, October 17, 2025.

g. Issuance of Subpoenas.

The Applicant should submit proposed subpoenas to be issued by the Commission no later than the time that the Witness and Exhibit Lists are filed so that they can be issued pursuant to Indiana Code section 4-21.5-3-22. Subpoenas shall be issued on the signature of the Chair, or on the signature of the Commission member delegated by the Chair in the event the Chair is unavailable.

III. Matters Relating to the Conduct of the Hearing.

a. The Commission will be sitting as an Administrative Law Judge at the Hearing.

The Commission is sitting both as an Administrative Law Judge and as “ultimate authority” (pursuant to Indiana Code section 4-21.5-1-15) with respect to this Application for Registration. Indiana Code section 4-21.5-3-11 provides in part that an Administrative Law Judge serving in a proceeding may not communicate directly or indirectly, regarding any issue in the proceeding while the proceeding is pending with any party or any individual who has a direct or indirect interest in the outcome of the proceeding. Such communications are prohibited and are referred to as “ex parte communications.” Additionally, while a Commission Member may communicate separately with another Commission Member and may receive aid from members of the Commission Staff, the Commission Staff is prohibited from having ex parte communications with a Commission Member which contain information that would furnish, augment, diminish, or modify the evidence in the record. If the Commission receives an ex parte communication in violation of this statute, please contact counsel for the Commission so that an appropriate public disclosure can be prepared pursuant to the Administrative Orders and Procedures Act. In appropriate circumstances, a Commission Member receiving or otherwise participating in such a prohibited communication can be disqualified from acting further on the Application before the Commission.

Additionally, when acting as an Administrative Law Judge, each Commission Member is prohibited (pursuant to Indiana Codes section 4-21.5-3-12) from commenting publicly, except as to hearing schedules or procedures, about pending proceedings. Accordingly, both the Commission Members and the members of the public are to be mindful of this limitation as the Commission moves forward to consider the evidence and to make a decision on the Application.

b. Hearing to be Conducted under Oath.

The hearing will be conducted under oath or affirmation pursuant to Indiana Code section 4-21.5-3-26(b). In order to ensure consistency, any non-party statements are to be given under oath or affirmation pursuant to Indiana Code section 4-21.5-3-25(f).

c. Staff Review and Presentation of Findings.

The Commission Staff is conducting a review of the Application and may speak to its report (*see* II.d., *supra*) at the hearing.

d. Application Hearing Time Schedule.

The maximum time allotted for each part of the hearing is as follows:

Opening Statement of Applicant	Up to 5 minutes
Oral Presentation by Applicant	Up to 10 minutes
Testimony of Commission Staff	Up to 10 minutes
Testimony of Interested Persons And Organizations	Up to 10 minutes
Rebuttal and Final Statements	Up to 5 minutes

e. Chairman to Rule on Procedural Issues.

The Chair will rule on any procedural issues requiring an immediate ruling which are raised at the hearing on the Application.

f. Commission Free to Ask Questions.

During the hearing on the Applicant's presentation, any Commissioner, the Commission's counsel, or the Commission's Executive Director may ask questions of any witness in the nature of cross-examination or to assist the Commission's understanding of the issues relevant to the Application and any appropriate action to be taken.

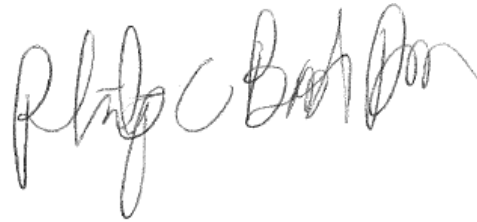
g. Individuals Requesting Time to Speak to the Application.

A sign-up sheet will be made available on the date of the hearing for those interested in speaking during the time allotted for Testimony of Interested Persons and Organizations. An appropriate amount of time will be determined by the Chair at the hearing with consideration of the number of individuals who wish to speak and the total amount of time available in which to do so.

IV. Notice of Pre-Hearing Order

The Applicant is advised that if it fails to attend or participate in the scheduled hearing, or any other stage of the proceeding, the proceeding may be dismissed pursuant to Indiana Code section 4-21.5-3-24.

This Pre-Hearing Order is issued by the Indiana Horse Racing Commission this 24th day of September 2025.

A handwritten signature in black ink, appearing to read "Philip C Borst". The signature is fluid and cursive, with the first name "Philip" and last name "Borst" clearly distinguishable.

Philip Borst, DVM
Chairman
Indiana Horse Racing Commission

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing has been served upon the following parties by email this 24th day of September 2025.

Indiana Horse Racing Commission:

Philip Borst, Chairman

William D. McCarty, Member

Gus Levengood, Member

Becca McCuaig, Member

Bob Cherry, Member

1302 N. Meridian Street

Ste. 175

Indianapolis, IN 46202

Mike Smith, Executive Director

Indiana Horse Racing Commission

1302 N. Meridian St. Ste. 175

Indianapolis, IN 46202

Danial Spears

ITOBAs President and Registered Agent

7560 West Old St. Road 252

Edinburg, IN 46124

/s/ Dale Lee Pennycuff

Dale Lee Pennycuff

Staff Attorney

Agenda Item #7

STATE OF INDIANA
BEFORE THE INDIANA HORSE RACING COMMISSION

IN RE:

2026 Application for Registration of)
Indiana Standardbred Association)
Pursuant to 71 IAC 13-1-1 *et seq.*)

**NOTICE OF HEARING AND PRE-HEARING ORDER ON 2026 APPLICATION FOR
REGISTRATION OF INDIANA STANDARDBRED ASSOCIATION
PURSUANT TO 71 IAC 13-1-1 ET SEQ.**

This matter comes before the Indiana Horse Racing Commission (hereinafter “the Commission”) on an Application for Approval as a Registered Horsemen’s Association pursuant to 71 IAC 13-1-1 *et seq.* for the calendar year 2026 (hereinafter “the Application”), submitted by the Indiana Standardbred Association (hereinafter “the Applicant” or “ISA”) on or about August 27, 2025. The Commission, by its Chair, issues this notice and order pursuant to the provisions of the Indiana Administrative Orders and Procedures Act, Indiana Code sections 4-21.5-1-1 *et seq.*

NOTICE OF HEARING

The Commission will hold a hearing on Monday, October 27, 2025, to begin as soon as this matter advances on the Commission’s agenda during its regularly scheduled meeting which will commence at 11:00 am EDT, in the Marquee Room at Horseshoe Indianapolis, 4300 N. Michigan Road, Shelbyville, IN 46176. The Hearing will relate to the following Application that was filed with the Commission on or about August 27, 2025:

2026 Application for Registration of the Indiana Standardbred
Association Pursuant to 71 IAC 13-1-1 *et seq.*

The Hearing will be held for the purpose of providing an opportunity for the Applicant to make a presentation of its Application to the Commission; an opportunity for the Commission to ask questions of any party representatives and witnesses who may testify at the Hearing; and an opportunity for interested nonparty organizations and persons to provide testimony in support of or adverse to the Application.

The Hearing is to be held by the Commission pursuant to the authority granted to it by Indiana Code section 4-31-1-1, Indiana Code section 4-35-7-12, 71 IAC sections 13-1-1 *et seq.* and Indiana Code sections 4-21.5-3-1 *et seq.* All members of the Commission intend to act as the Administrative Law Judge for the Hearing. The members include: Philip Borst, Chairman; Bill McCarty, Gus Levengood, Becca McCuaig, and Bob Cherry, Members. David Rothenberg, Esq. is and will act as legal counsel to the Commission during these proceedings. Mike Smith, Executive Director, will also appear for the Commission Staff. Dale Lee Pennycuff, Esq. is and will act as legal counsel to the Commission Staff during these proceedings. Mr. Pennycuff may

be contacted for information concerning the proposed Hearing schedule, the procedure to be followed at the Hearing, and for inspection of copies of the notice to the parties, at the offices of the Indiana Horse Racing Commission, 1302 N. Meridian St., Ste. 175, Indianapolis, Indiana 46202 (tel. no. 317-233-3119).

PRE-HEARING ORDER

The Commission, by its Chairman, Philip Borst, pursuant to Indiana Code section 4-21.5-3-19(d), issues the following Pre-Hearing Order with respect to the matters described herein:

I. Purpose of the Hearing on Applicant's Petition.

The Commission will consider ISA's 2026 Application for Registration as a Registered Horsemen's Association Pursuant to 71 IAC 13-1-1 *et seq.* filed with the Commission on or about August 27, 2025, requesting Commission approval to serve as the registered horsemen's association for the calendar year 2026 to receive the monies specified by Indiana Code section 4-35-7-12 to be distributed for the benefit of standardbred owners and trainers.

II. Application Process Timeline.

a. Hearing Date and Time

The hearing will commence on October 27, 2025, at 11:00 am EDT, in the Marquee Room at Horseshoe Indianapolis, 4300 N. Michigan Road, Shelbyville, IN 46176. This matter will be heard and will continue, with appropriate recesses, until completed. The record will be closed at the conclusion of the hearing. Thereafter, the Commission will deliberate on and decide whether the Application will be approved or denied and does not comprehend discussion during the deliberation with the Applicant or other interested parties.

b. Incorporation by Reference of ISA's 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, and 2025 Applications and Related Materials.

The Application incorporates by reference any documents submitted, considered or generated with respect to ISA's 2011-2025 Applications for Registration, including, but not limited to, any amended commission staff reports. Note: No substantive changes to the Application made after Tuesday, October 7, 2025, will be considered as part of the Application.

c. Report of the Commission Staff.

The Commission Staff will review the Application and related information provided and may submit a Staff Report on the Application, which would be

distributed to the Applicant on or before the close of business on Friday, October 10, 2025.

d. Exhibits the Commission Proposes to Make a Part of the Record.

A list of exhibits which the Commission intends to make a part of the record may be prepared by the Commission's counsel and distributed to the Applicant's representative or counsel for the Applicant on or before the close of business on Friday, October 10, 2025. It should be understood that even in the absence of filing a list of exhibits, the Commission will offer into evidence the Application, any supplements thereto timely filed by the Applicant and any Staff Report issued by the Commission Staff. It should also be understood that the Commission will take official notice of any record of prior related hearings (including Final Orders) involving the Applicant, pursuant to Indiana Code section 4-21.5-3-26(c). The Applicant must notify the Commission in writing of any exhibit to which it objects on or before noon on Friday, October 17, 2025. If no objection is timely made, all specified exhibits will be made a part of the record at the commencement of the hearing. The Commission may expand that list prior to or at the scheduled hearing, however, the Applicant will be given an opportunity to make an objection to any such additional materials.

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f. Request for Official Notice.

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e. Chairman to Rule on Procedural Issues.

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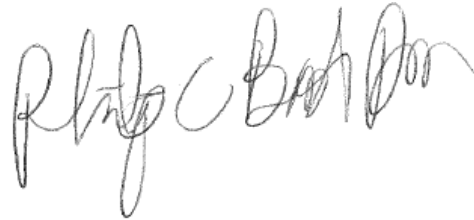
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Philip Borst, DVM
Chairman
Indiana Horse Racing Commission

CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing has been served upon the following parties by email this 24th day of September 2025.

Indiana Horse Racing Commission:

Philip Borst, Chairman

William D. McCarty, Member

Gus Levengood, Member

Becca McCuaig, Member

Bob Cherry, Member

1302 N. Meridian Street

Ste. 175

Indianapolis, IN 46202

Mike Smith, Executive Director

Indiana Horse Racing Commission

1302 N. Meridian St. Ste. 175

Indianapolis, IN 46202

Tony Renz

ISA Executive Director

311 American Legion Place

Greenfield, IN 46140

John DeLong

ISA President

311 American Legion Place

Greenfield, IN 46140

/s/ Dale Lee Pennycuff

Dale Lee Pennycuff

Staff Attorney

Agenda Item #8

2026 Horseshoe Indianapolis Racing Calendar

April						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

June						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

September						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

Legend

Post time 10:45 a.m.

Post time 12:00 p.m.

Post time 2:10 p.m.

Post time 5:10 p.m.

Special Post Times

May 1/2 - KY Oaks/Derby 10:45 a.m.

June 6 - Belmont Stakes 10:45 a.m.

June 13 - Pink Out 5:10 p.m.

July 11 - Indiana Derby 12:00 p.m.

Oct. 24 - IN Champions 12:00 p.m.

Oct 30 - BC Friday 10:45 a.m.

Quarter Horse Days

May 30 - 10:45 a.m.

June 27 - 10:45 a.m.

July 18 - 10:45 a.m.

August 8 - 10:45 a.m.

August 29 - 10:45 a.m.

October 3 - 10:45 a.m.

Agenda Item #9

2026

Harrah's Hoosier Park Race Dates

January						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

March						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

April						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

June						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

September						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

December						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

Fair Racing June 16

Make Up Days Aug. 5, Nov. 4 & 11

Agenda Item #10

Hoosier Park Escrow Account Tracking

Year	Item	Amount	Total Approved
2021	Barn Stalls	\$ 307,000.00	
2021	Barn Surveillance	\$ 1,340,000.00	
2021	Paddock Lounge	\$ 24,000.00	
2021	Dorm Floors	\$ 86,000.00	
2021	Garbage Truck	\$ 112,000.00	
2021	Spreader Truck	\$ 174,000.00	
2021	Track LED Poles 2 & 3	\$ 36,000.00	
2021	Barn Winterize	\$ 65,000.00	
			\$ 2,144,000.00
2022	Track Conditioner	\$ 31,000.00	
2022	Barn Gutters	\$ 71,500.00	
2022	LED Barns	\$ 151,000.00	
2022	LED Track	\$ 1,485,000.00	
2022	Paddock Heat	\$ 72,000.00	
2022	Backstretch Fiber	\$ 107,396.00	
2022	Paddock TV's	\$ 9,000.00	
2022	Track Lights	\$ 39,000.00	
2022	Backstretch Lights	\$ 10,000.00	
			\$ 1,975,896.00
2023	Equine Ambulance	\$ 60,000.00	
2023	Apron Upgrades	\$ 372,000.00	
2023	Apron Data Fiber	\$ 10,000.00	
2023	Apron Furniture	\$ 38,000.00	
2023	New Roof Barns	\$ 1,801,000.00	
2023	New Video Boards	\$ 285,500.00	
2023	Manhole Rebuild	\$ 20,000.00	
2023	30 Washstall Cameras	\$ 21,000.00	
2023	6 Backside Water Fountains	\$ 12,000.00	
2023	15 PTAC Units Dorm	\$ 24,000.00	
2023	Fence Gate Paddock	\$ 31,000.00	
2023	Switcher A/V Room	\$ 273,000.00	
			\$ 2,947,500.00
2024	On Track Warning System	\$ 13,000.00	
2024	Wifi - Barn Area	\$ 176,000.00	
2024	Paddock Washbay Remodel	\$ 75,228.00	
2024	15 Eterminals	\$ 21,000.00	
2024	Hop Phase II	\$ 150,000.00	
2024	Dorm Wifi	\$ 31,725.00	
2024	LED Lights / Stalls	\$ 175,000.00	
2024	Overhead Door Openers	\$ 7,000.00	
2024	Radiant Heaters Paddock	\$ 75,000.00	
2024	Fans for Paddock Barns	\$ 20,000.00	
2024	Tankless Water Heaters	\$ 73,000.00	
			\$ 816,953.00
2025	Tote Board Wings	\$ 650,000.00	
2025	Tote Board Phase II	\$ 75,000.00	
2025	Jog Fence	\$ 36,000.00	
2025	Benches for Paddocks	\$ 6,000.00	
2025	Swirly Surface Cleaner	\$ 24,200.00	
2025	Track Kitchen Electric	\$ 13,000.00	
2025	Driver Lounge Furniture	\$ 11,000.00	
2025	Microphones	\$ 3,000.00	
2025	Stall Mats - Paddock and Test Barn	\$ 30,000.00	
2025	Fire Alarm - Dorms	\$ 10,000.00	
2025	Camera Room Remodel	\$ 30,000.00	
2025	PTZ Cameras	\$ 43,000.00	
2025	Modulators	\$ 13,050.00	
2025	Scope	\$ 9,280.00	
2025	Manure Bins	\$ 3,540.00	
2025	Garage Doors	\$ 15,592.00	
2025	Roof Barn	\$ 20,000.00	
2025	Road Repair Barns 12&14 (Road Drainage Replacement)	\$ 7,560.00	
2025	Cat Walk - Racing Roof	\$ 8,700.00	
2025	Catch Basin - Racing Admin Building	\$ 6,431.00	
2025	Waste Water Wraps	\$ 41,600.00	
2025	Paddock Garage Doors	\$ 45,000.00	
2025	Four Banks - Gas Heaters for Paddock	\$ 40,000.00	
2025	Kerosene and Electric Heaters for Paddock	\$ 6,000.00	
2025	Window Plywood and Pipe Insulation	\$ 20,000.00	
2025	Man Door - South End Paddock	\$ 5,000.00	
2025	Winterize 5 Barns	\$ 47,000.00	
			\$ 1,219,953.00
Grand Total			\$ 9,104,302.00

12,500,000
-9,104,302
3,395,698 divided by 5 remaining years 679,136 per year

2026 potential projects

paddock generator	50,000
playground	50,000
drone	25,000

future projects

waste water system
backside asphalt