

# GROW: Cultivating Hoosier Health

Indiana Appendix / Other Supporting Documentation

## Appendix A: GROW: Cultivating Hoosier Health Initiatives Snap Shot

Table 1: GROW: Cultivating Hoosier Health Initiatives Snap Shot

CMS Goal	Initiatives	Activities
<b>Sustainable Access</b> (6% of total funding)	Initiative 1: Growing Care Coordination: Medical Operations Coordination Center and Alternate Payment Model Feasibility Study	Activity 1: Establish Medical Operations Coordination Center Activity 2: Conduct an Alternate Payment Model Feasibility Study Inclusive of Accountable Care Organization and Bundled Payments for Episodes of Care
	Initiative 2: Growing Community Connections through Indiana 211	Activity 1: Establish Indiana Community Connect
<b>Tech Innovation</b> (7% of total funding)	Initiative 3: Growing Patient Outcomes Through Enhanced Interoperability and Technology	Activity 1: Rural Health Information Exchange (HIE) Transformation Activity 2: Feasibility Study for Double-up SNAP Program Expansion to Retailers
<b>Innovative Care</b> (10% of total funding)	Initiative 4: Growing Pediatric & Obstetric Readiness in Rural Emergency Departments	Activity 1: Pediatric Readiness Activity 2: OB Readiness
	Initiative 5: Growing Cardiometabolic Health Standards of Care in Rural Indiana	Activity 1: Regional Cardiometabolic Health Program and Centers of Excellence Activity 2: Lifestyle Medicine Training for Indiana’s Rural Health Workforce Activity 3: Feasibility Study of Food is Medicine Logistics in Rural Indiana
	Initiative 6: Growing Access to Hospital Post-Discharge Medications	Activity 1: Increase Access to Hospital Post-Discharge Medications
	Initiative 7: Growing Specialty Provider Access through Expanded Teleconsult Capabilities	Activity 1: Provider Network and Needs Assessment Activity 2: Teleconsultation Systems Solution
	Initiative 8: Growing Telehealth Access and Infrastructure	Activity 1: Feasibility Study & Regional Health Grant Collaboration Activity 2: Telehealth Systems Solution that Addresses Rural Challenges
<b>Workforce Development</b> (10% of total funding)	Initiative 9: Growing our Rural Health Paraprofessional Workforce	Activity 1: Certified Community Health Workers (CCHWs) Training

		Activity 2: Create Career Pathway Programming for Rural High School Students
	Initiative 10: Growing Clinical Training and Readiness	Activity 1: GME Enhancement Activity 2: Physician Stipends Activity 3: Rural Preceptorship Stipend Activity 4: Rural Preceptorship Database
	Initiative 11: Growing our Rural Behavioral Health Workforce	Activity 1: Grow Your Own Workforce Activity 2: Behavioral Health & Peers Workforce Activity 3: Behavioral Health Threat Assessment and Management Workshops
<b>Make Rural America Healthy Again</b> (60% of total funding)	Initiative 12: Make Rural Indiana Healthy Again Regional Grants	Make Rural Indiana Healthy Again Regional Grants

*NOTE: Overall administrative costs and indirect costs make up the remaining portion of total funding.*

## Appendix B: Indiana County-Level FIPS Codes

**Table 1: Indiana County-Level FIPS Codes by Rural and Emergency Preparedness Districts**

County Name	FIPS Code	Fully Federal Office of Rural Health Policy per the Health Resources and Services Administration (HRSA)	Emergency Preparedness District
Adams County	18001	Yes	3
Allen County	18003		
Bartholomew County	18005		
Benton County	18007	Yes	4
Blackford County	18009	Yes	6
Boone County	18011		
Brown County	18013	Yes	8
Carroll County	18015	Yes	4
Cass County	18017	Yes	4
Clark County	18019		
Clay County	18021	Yes	7
Clinton County	18023	Yes	4
Crawford County	18025	Yes	10
Daviess County	18027	Yes	10
Dearborn County	18029	Yes	9
Decatur County	18031	Yes	9
De Kalb County	18033	Yes	3
Delaware County	18035		
Dubois County	18037	Yes	10
Elkhart County	18039		
Fayette County	18041	Yes	6
Floyd County	18043		
Fountain County	18045	Yes	4

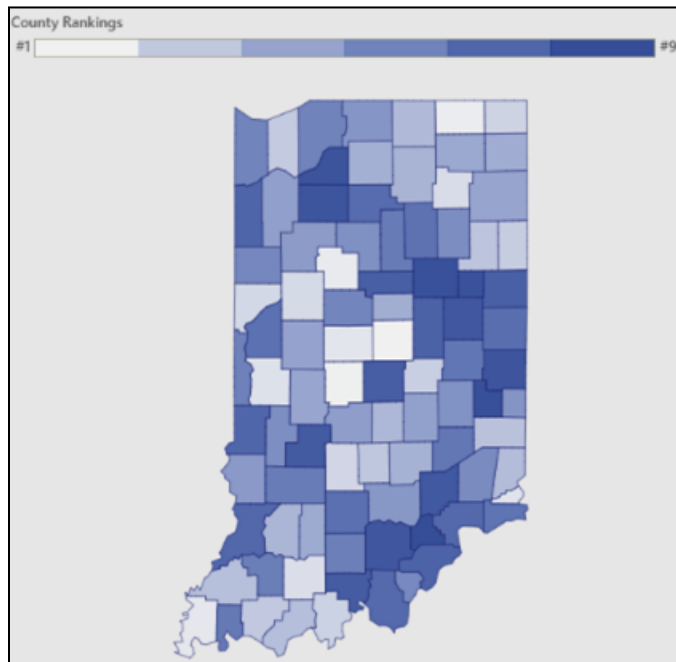
Franklin County	18047	Yes	9
Fulton County	18049	Yes	2
Gibson County	18051	Yes	10
Grant County	18053	Yes	6
Greene County	18055	Yes	7
Hamilton County	18057		
Hancock County	18059		
Harrison County	18061	Yes	9
Hendricks County	18063		
Henry County	18065	Yes	6
Howard County	18067		
Huntington County	18069	Yes	3
Jackson County	18071	Yes	8
Jasper County	18073	Yes	1
Jay County	18075	Yes	6
Jefferson County	18077	Yes	9
Jennings County	18079	Yes	9
Johnson County	18081		
Knox County	18083	Yes	10
Kosciusko County	18085	Yes	2
Lagrange County	18087	Yes	3
Lake County	18089		
La Porte County	18091		
Lawrence County	18093	Yes	8
Madison County	18095		
Marion County	18097		
Marshall County	18099	Yes	2
Martin County	18101	Yes	10
Miami County	18103	Yes	3
Monroe County	18105		
Montgomery County	18107	Yes	4
Morgan County	18109		
Newton County	18111	Yes	1
Noble County	18113	Yes	3
Ohio County	18115	Yes	9
Orange County	18117	Yes	8
Owen County	18119	Yes	7
Parke County	18121	Yes	7
Perry County	18123	Yes	10
Pike County	18125	Yes	10
Porter County	18127		
Posey County	18129		
Pulaski County	18131	Yes	2
Putnam County	18133	Yes	7
Randolph County	18135	Yes	6
Ripley County	18137	Yes	9
Rush County	18139	Yes	6
St. Joseph County	18141		

Scott County	18143	Yes	9
Shelby County	18145		
Spencer County	18147	Yes	10
Starke County	18149	Yes	2
Steuben County	18151	Yes	3
Sullivan County	18153	Yes	7
Switzerland County	18155	Yes	9
Tippecanoe County	18157		
Tipton County	18159		
Union County	18161	Yes	6
Vanderburgh County	18163		
Vermillion County	18165	Yes	7
Vigo County	18167		
Wabash County	18169	Yes	3
Warren County	18171	Yes	4
Warrick County	18173		
Washington County	18175	Yes	8
Wayne County	18177	Yes	6
Wells County	18179	Yes	3
White County	18181	Yes	4
Whitley County	18183		

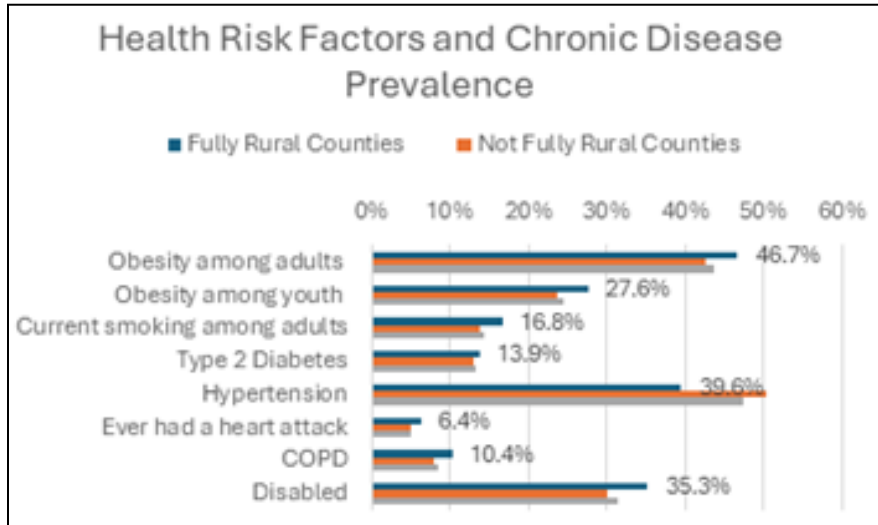
**Appendix C: Rural Health Needs and Demographic Visualizations**

NOTE: The following graphics have been sourced from Health First Indiana’s Indiana County Health Scorecard. Please visit the website for more information: [LINK](#).

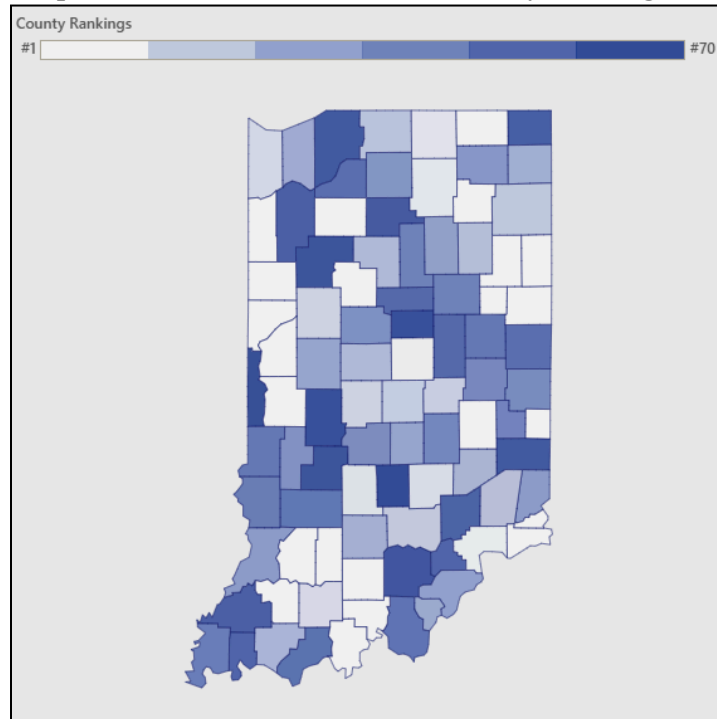
**Graphic 1: Life Expectancy County Rankings Map**



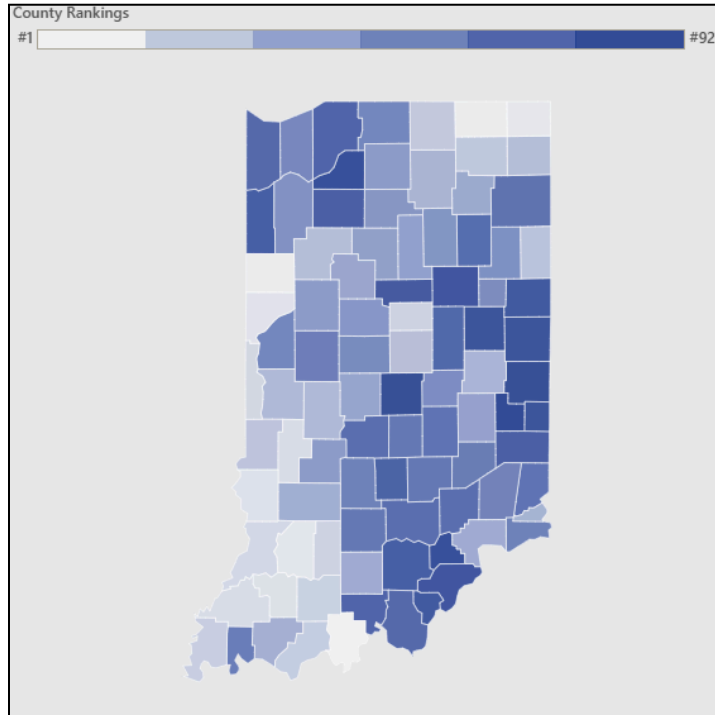
**Graphic 2: Health Risk Factors & Chronic Disease Prevalence**



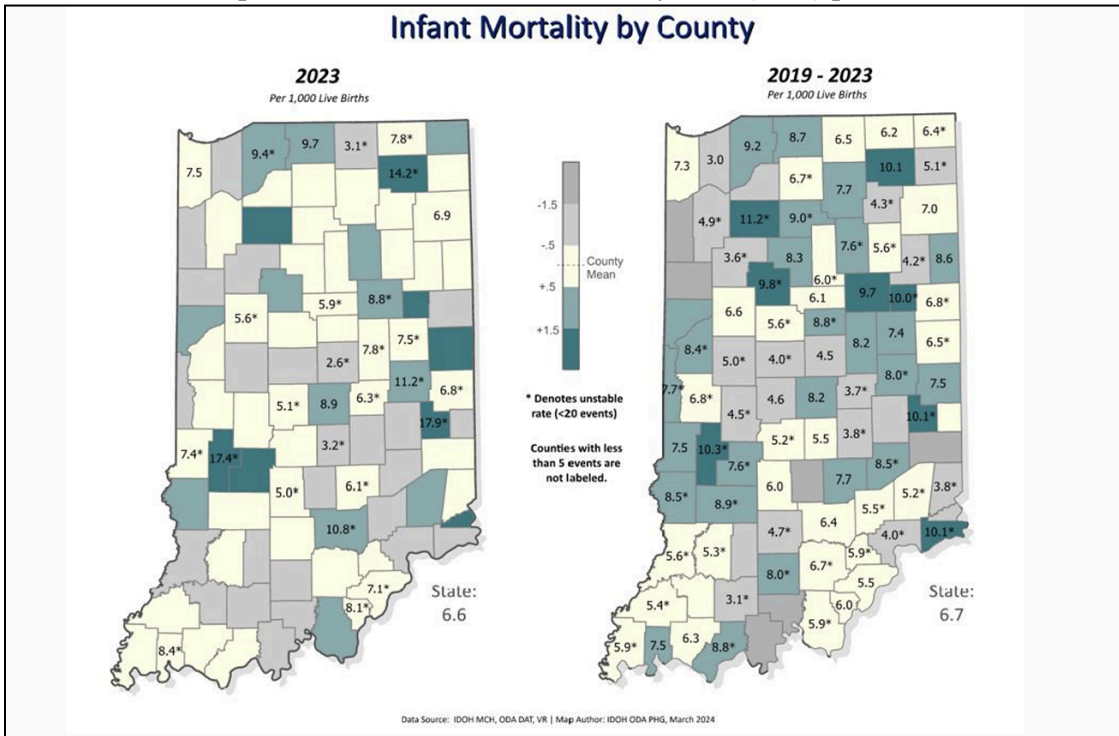
**Graphic 3: 2019-2023 Suicide Rate County Rankings Map**



**Graphic 4: 2018-2022 Opioid Overdose Rate County Rankings Map**



**Graphic 5: 2019-2023 Infant Mortality Rate (IMR) per 1000**



**Appendix D: Technical Score Factors**

**Table 1: Indiana Initiatives**

Technical Score Factor	Indiana Initiative
A1	N/A
A2	N/A
A3	N/A
A4	N/A
A5	N/A
A6	N/A
A7	N/A
B1	1, 3, 4, 6, 7, 10, and 12
B2	5, 8, 9, and 12
B3	N/A
B4	N/A
C1	2, 3, 4, 5, 6, 7, 10, and 12
C2	1, 3, 4, and 12
C3	N/A
D1	10 and 11
D2	N/A
D3	N/A
E1	12
E2	6
E3	N/A
F1	1, 2, 7, 8, and 12
F2	1, 3, 7, 10, and 12
F3	2, 3, 8, 10, and 12

**Table 2: Indiana Certified Community Behavioral Health Clinics (CCBHC)**

Active Site of Care Name	Street Address	City	State	ZIP Code	Corresponding CCBHC Entity/Institution Name	Demonstration	State-certified	SAMHSA	HRSA Rurality (Y/N)
N/A	8180 Clearvista Pkwy	Indianapolis	IN	46256	Community Health Network			Y	N
N/A	6655 East US 36	Avon	IN	46123	Cummins Behavioral Health Systems			Y	N
N/A	460 Spring Street	Jeffersonville	IN	47130	LifeSpring Mental Health Services			Y	N
N/A	909 East State Boulevard	Fort Wayne	IN	46805	Park Center			Y	N
N/A	601 Wall Street	Valparaiso	IN	46383	Porter-Starke Services, Inc.			Y	N
N/A	1000 N Broadway	Peru	IN	46970	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	1 Landis Ln	Logansport	IN	46947	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	1 Zebra Ln	Rochester	IN	46975	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	109 E Black Ln	Royal Center	IN	46978	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	2796 N Apperson Way	Kokomo	IN	46901	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		N
N/A	619 S Main St	Tipton	IN	46072	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		N
N/A	417 S Chicago St	Royal Center	IN	46978	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	800 Fulton St	Logansport	IN	46947	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	2418 Curtis Dr	Winamac	IN	46996	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	1948 W Boulevard	Kokomo	IN	46902	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		N
N/A	421 12th St	Logansport	IN	46947	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	1115 E Broadway	Logansport	IN	46947	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	1060 S Main St	Tipton	IN	46072	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y

N/A	810 S 16th St . Ste D	Monticello	IN	47960	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	401 E 8th St	Rochester	IN	46975	Four County Comprehensive Mental Health Center d/b/a 4C Health	Y	Y		Y
N/A	234 Southern Avenue	Indianapolis	IN	46225	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	8320 Madison Avenue	Indianapolis	IN	46227	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	5839 E. Washington St	Indianapolis	IN	46219	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	1860 Northwood Plaza	Franklin	IN	46131	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	8404 Sear Terrace	Indianapolis	IN	46227	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	898 E Main Street	Greenwood	IN	46143	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	603 E Washington Street	Indianapolis	IN	46204	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	222 E Ohio Street	Indianapolis	IN	46204	Adult and Child Mental Health Center, Inc.	Y	Y	Y	N
N/A	35 Bob Babbs Dr	Spencer	IN	47460	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	1315 Hillcrest Rd	Bedford	IN	47421	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	390 East Erie St	Connersville	IN	47331	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	1530 Commerce Park W Drive	Greensburg	IN	47240	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	952 S Main St	Martinsville	IN	46151	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	494 N Town Center Street	Mooreville	IN	46158	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	1156 Old State Road 46	Nashville	IN	47448	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	1400 N Cherry St	Rushville	IN	46173	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	1443 Corporate Way	Seymour	IN	47374	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	325 S Oak St STE 103	Winchester	IN	47374	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	224 N Columbia St	Union City	IN	47390	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	645 S Rogers St	Bloomington	IN	47403	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	720 N Marr Rd	Columbus	IN	47201	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	3008 N Bevcher Dr	Madison	IN	47250	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	216 N State St	North Vernon	IN	47265	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	809 Dillon Dr	Richmond	IN	47374	Centerstone of Indiana, Inc.	Y	Y	Y	Y

N/A	100 N 15th St	Richmond	IN	47374	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	831 Dillon Dr	Richmond	IN	47374	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	2303 E Second St	Bloomington	IN	47401	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	221 N Rogers St	Bloomington	IN	47404	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	403 Northwest L St	Richmond	IN	47374	Centerstone of Indiana, Inc.	Y	Y	Y	Y
N/A	1307 Rocky Ford Rd	Columbus	IN	47203	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	1075 2nd St STE C	Columbus	IN	47201	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	1680 Whitney Court	Columbus	IN	47203	Centerstone of Indiana, Inc.	Y	Y	Y	N
N/A	620 8th Avenue	Terre Haute	IN	47804	Hamilton Center, Inc.	Y	Y	Y	N
N/A	500 8th Avenue	Terre Haute	IN	47804	Hamilton Center, Inc.	Y	Y	Y	N
N/A	66 Wabash CT	Terre Haute	IN	47807	Hamilton Center, Inc.	Y	Y	Y	N
N/A	1616 Wabash	Terre Haute	IN	47807	Hamilton Center, Inc.	Y	Y	Y	N
N/A	510 S. Main St	Clinton	IN	47882	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	2134 Mary Sherman Dr	Sullivan	IN	47882	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	909 W. Hillsdale Avenue	Spencer	IN	47460	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	239 Hillsdale Avenue	Greencastle	IN	46135	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	431 E. Main Street	Terre Haute	IN	47424	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	1211 E. National Avenue	Brazil	IN	47834	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	1200 County Rd 1000 West	Linton	IN	47438	Hamilton Center, Inc.	Y	Y	Y	Y
N/A	330 Lakeview Dr	Goshen	IN	46528	Oaklawn Psychiatric Center, Inc.	Y	Y		N
N/A	2600 Oakland Ave	Elkhart	IN	46517	Oaklawn Psychiatric Center, Inc.	Y	Y		N
N/A	415 E Madison St	South Bend	IN	46617	Oaklawn Psychiatric Center, Inc.	Y	Y		N
N/A	505 N Wabash Ave	Marion	IN	46952	Grant Blackford Mental Health, Inc. d/b/a Radiant Health Services	Y	Y		Y
N/A	101 S Washington St	Marion	IN	46953	Grant Blackford Mental Health, Inc. d/b/a Radiant Health Services	Y	Y		Y
N/A	116 E 32nd St	Marion	IN	46953	Grant Blackford Mental Health, Inc. d/b/a Radiant Health Services	Y	Y		Y
N/A	3010 S Adams St	Marion	IN	46953	Grant Blackford Mental Health, Inc. d/b/a Radiant Health Services	Y	Y		Y
N/A	410 Pilgrim Blvd	Hartford City	IN	47348	Grant Blackford Mental Health, Inc. d/b/a Radiant Health Services	Y	Y		Y
N/A	720 Eskenazi Ave	Indianapolis	IN	46202	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N

N/A	1700 N Illinois St	Indianapolis	IN	46202	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	3171 N Meridian St	Indianapolis	IN	46208	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	5610 Crawfordville Rd	Indianapolis	IN	46224	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	6002 E 38th St	Indianapolis	IN	46226	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	344 S Ritter Ave	Indianapolis	IN	46219	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	3112 W Vermont St	Indianapolis	IN	46222	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	30 W 21st St	Indianapolis	IN	46202	The Health & Hospital Corporation of Marion County d/b/a Sandra Eskenazi Mental Health Center	Y	Y		N
N/A	219 W Buena Vista Rd	Evansville	IN	47710	Southwestern Behavioral Healthcare, Inc.	Y	Y	Y	N
N/A	935 W. Michigan St	Evansville	IN	47710	Southwestern Behavioral Healthcare, Inc.	Y	Y	Y	N
N/A	315 S Third St	Boonville	IN	47601	Southwestern Behavioral Healthcare, Inc.	Y	Y	Y	N
N/A	309 N Sawmill St	Mt. Vernon	IN	47620	Southwestern Behavioral Healthcare, Inc.	Y	Y	Y	Y
N/A	320 South Fifth Ave	Princeton	IN	47670	Southwestern Behavioral Healthcare, Inc.	Y	Y	Y	Y

**Table 3: Technical Score Factor A.7. SFY 2021.22 DSH Payments 10.6.2025**

NOTE: SFY 2022 is the latest year Indiana Medicaid DSH is paid out in full as of 10/6/2025. Data is still being collected from hospitals to determine if they are eligible and have uncompensated costs to support DSH payments for SFY 2023-2026.

		<b>Total 46 providers</b>		<b>\$397,230,432</b>
<b>Medicare No.</b>	<b>Medicaid No.</b>	<b>Provider Name</b>	<b>Provider Ownership Type</b>	<b>SFY2022 DSH Payment Total</b>
151330	100268270	Adams County Memorial Hospital	NSGO	\$513,332
150112	100268190	Columbus Regional Hospital	NSGO	\$7,151,107
150061	100270230	Daviess Community Hospital	NSGO	\$624,016
151332	100268710	Decatur County Memorial Hospital	NSGO	\$1,347,861
150042	100270130	Good Samaritan Hospital	NSGO	\$3,502,409
151317	100269150	Greene County General Hospital	NSGO	\$1,198,095
150037	100267930	Hancock Regional Hospital	NSGO	\$2,282,010
151331	100268250	Harrison County Hospital	NSGO	\$1,307,198
150005	100270050	Hendricks Regional Health	NSGO	\$3,755,582
150030	100269480	Henry County Memorial Hospital	NSGO	\$2,261,715
150065	100269840	Jackson County Schneck Mem Hospital	NSGO	\$2,392,885
150001	100269800	Johnson Memorial Hospital	NSGO	\$1,969,785
150097	100269870	Major Hospital	NSGO	\$2,541,578
150072	100269180	Memorial Hospital - Logansport	NSGO	\$1,612,935
151322	100269990	Perry County Memorial Hospital	NSGO	\$840,997
151305	100270350	Pulaski Memorial Hospital	NSGO	\$589,576
151333	100268680	Putnam County Hospital	NSGO	\$1,092,566
150059	100270300	Riverview Hospital	NSGO	\$2,983,613
151304	100269820	Rush Memorial Hospital	NSGO	\$656,622
151327	100269970	Sullivan County Community Hospital	NSGO	\$764,241
150104	100269130	Witham Memorial Hospital (New Medicaid #300098117 10/15/2024)	NSGO	\$1,724,304
151313	100269760	Woodlawn Hospital	NSGO	\$790,339
150088	200409060	Ascension St. Vincent Anderson Reg. Hospital	Private	\$13,615,863
151335	200985900	Ascension St. Vincent Dunn (closed 12/16/2022)	Private	\$4,230,152
150084	100268950	Ascension St. Vincent Hospital	Private	\$29,616,156
151303	200260180	Ascension St. Vincent Jennings	Private	\$2,127,118
151301	200321460	Ascension St. Vincent Randolph	Private	\$2,189,997
150074	100385760	Community Hospital East	Private	\$12,239,628
150169	200892810	Community Hospital North	Private	\$6,741,829
150007	201093730	Community Howard Regional Health	Private	\$886,727
150149	200327520	Deaconess Women's Hospital	Private	\$5,719,801
150024	100268850	Eskenazi Health	Private	\$81,490,656

150015	100269360	Franciscan Health Michigan City	Private	\$9,881,951
150056	200119790	Indiana University Health	Private	\$88,819,873
150089	100269430	IU Health Ball Memorial Hospital	Private	\$10,939,139
150051	100268100	IU Health Bloomington	Private	\$13,529,706
151306	200352690	IU Health Paoli Hospital	Private	\$1,509,696
150011	100269230	Marion General Hospital	Private	\$2,540,276
150058	100269890	Memorial Hospital of South Bend, Inc.	Private	\$21,004,979
150009	201323770	Norton Clark Hospital	Private	\$2,120,992
151334	201160690	Norton Scott Hospital	Private	\$283,248
150048	100269700	Reid Health	Private	\$2,374,927
150008	100268310	St. Catherine Hospital	Private	\$3,863,118
150086	300047500	St. Elizabeth Dearborn Hospital	Private	\$3,186,609
150046	300060391	Terre Haute Regional Hospital	Private	\$3,727,893
150002	100268630	The Methodist Hospitals	Private	\$32,687,332

**Graphic 1: Technical Score Factor B.2. Excerpts Governor Braun Executive Order 25-59 ((Making Indiana Healthy Again by Promoting the Health and Wellness of Hoosier Students)**

NOTE: Indiana has included the following excerpts of Executive Order 25-59 highlighting key components of this order which align with the RHTP strategic goals and technical score factors. Please see the full Executive Order 25-59 linked [here](#).

**STATE OF INDIANA**  
**EXECUTIVE DEPARTMENT**  
**INDIANAPOLIS**

**EXECUTIVE ORDER** 25-59

**FOR: MAKING INDIANA HEALTHY AGAIN BY PROMOTING THE HEALTH AND WELLNESS OF HOOSIER STUDENTS**

TO ALL WHOM THESE PRESENTS MAY COME, GREETINGS.

**WHEREAS,** the prevention of childhood obesity and a focus on a healthy lifestyle is important to the cognitive and physical development of Hoosier students and efforts should be taken to ensure students are able to reach their full God-given potential;

**WHEREAS,** active children experience physical and cognitive benefits, such as improved attention and memory, reduced risk of depression and anxiety, regulated body weight, reduced body fat, and improved long-term health;


**WHEREAS,** schools that are focusing on and leading the way for student health should be recognized for their efforts;

**NOW, THEREFORE, I, MIKE BRAUN,** by virtue of the authority vested in me as the Governor of the State of Indiana, do hereby order that:

1. The Secretary of Education shall take the following steps no later than September 30, 2025, to encourage Hoosier students to pursue healthier habits:
  - a. Establish a Governor’s Fitness Test that schools may participate in, as well as a reward program for students who demonstrate excellent performance on the Governor’s Fitness Test (e.g. push-ups, pull-ups, sit-ups, a standing broad jump, a shuttle run, and/or a one-mile run);
  - b. Establish a School Fitness Month with recommended activities and lessons that may be incorporated into the school day to increase student physical activity and health awareness;
2. The Secretary of Education shall review and survey schools regarding efforts made by food service providers in support of this order. The review shall be completed by October 31, 2025, with a written report provided to the Governor by December 31, 2025.

**Graphic 2: Technical Score Factor B.3. Indiana SNAP Food Restriction Waiver Approval**

NOTE: Indiana has included the following excerpts of Indiana’s SNAP Food Restriction Waiver Approval, highlighting key components of this order which align with the RHTP strategic goals and technical score factors. Please see the full Indiana SNAP Food Restriction Waiver Approval linked [here](#).

  
*Secretary Brooke L. Rollins*  
Washington, D.C. 20250

May 22, 2025

<p>The Honorable Mike Braun Governor of Indiana Statehouse Indianapolis, Indiana 46204</p>	<p>David Smalley Deputy Director, Policy Indiana Family and Social Services Administration 402 W Washington Street Indianapolis, Indiana 46207</p>
--	--

Dear Governor Braun:

The Food and Nutrition Service (FNS) is pleased to approve the request dated April 15, 2025, from the Indiana Family and Social Services Administration to allow the State to operate a novel demonstration project to amend the statutory definition of food for purchase by Supplemental Nutrition Assistance Program (SNAP) recipients from “any food or food product for home consumption” to exclude “soft drinks,” defined as “non-alcoholic beverages that contain natural or artificial sweeteners. The term does not include beverages that contain milk or milk products, soy, rice, or similar milk substitutes, or are exclusively naturally sweetened using natural vegetable and/or fruit juice,” and “candy,” defined as “a preparation of sugar, honey, or other natural or artificial sweeteners in combination with chocolate, fruits, nuts, or other ingredients or flavorings in the form of bars, drops, or pieces. The term does not include any preparation requiring refrigeration.” This approval, subject to the enclosed terms and conditions, is for 2 years, effective January 1, 2026.


Due to the novel design of the Project, FNS is committed to carefully and comprehensively evaluating how waiving the State’s definition of food in this way impacts SNAP participants and retailers. FNS will carefully review the results of the Project, based on the evaluation data provided by the State and other available information.

FNS will continue to collaborate with the State to finalize data collection points, define key metrics, and outline any necessary data analysis for the quarterly evaluation reports, as well as finalize key implementation parameters such as a threshold standard for retailers.

Please submit written acceptance of this approval and the terms and conditions signed by the appropriate State official. Attach this acceptance letter to a chatter post in WIMS case # 00012125. Please tag the relevant Regional and National staff listed in the WIMS case team using the @ sign when uploading this document.

FNS appreciates the State’s willingness to test innovative approaches to support healthy choices, and healthy outcomes to best serve SNAP participants. FNS is committed to working with the State to obtain robust data to inform ways to improve nutrition assistance programs.

Sincerely,

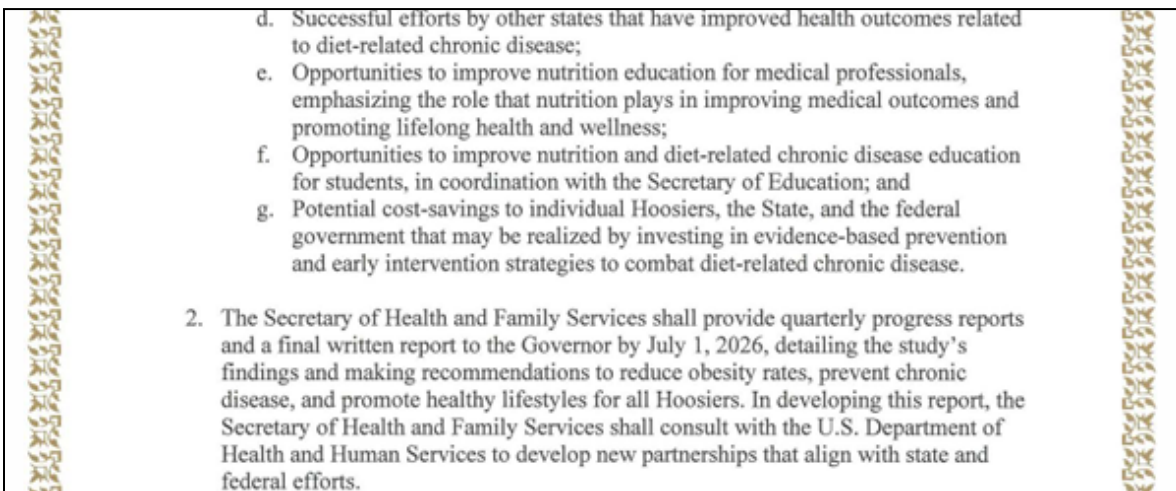
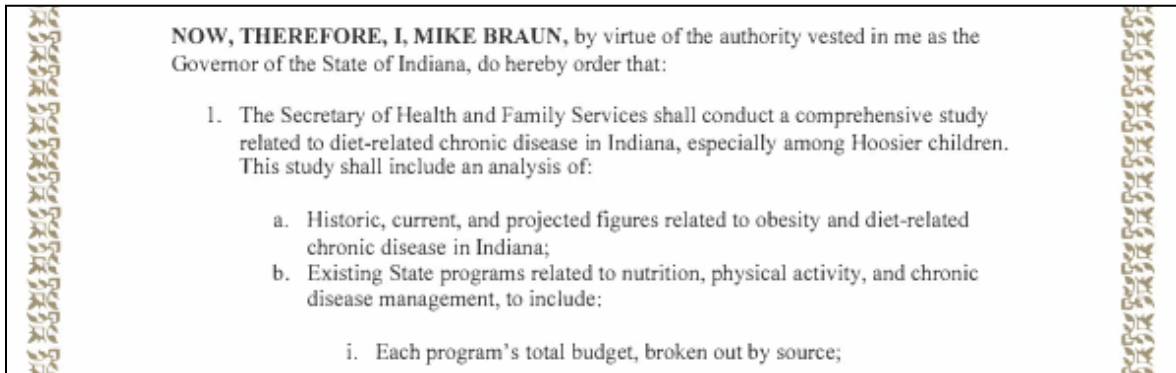
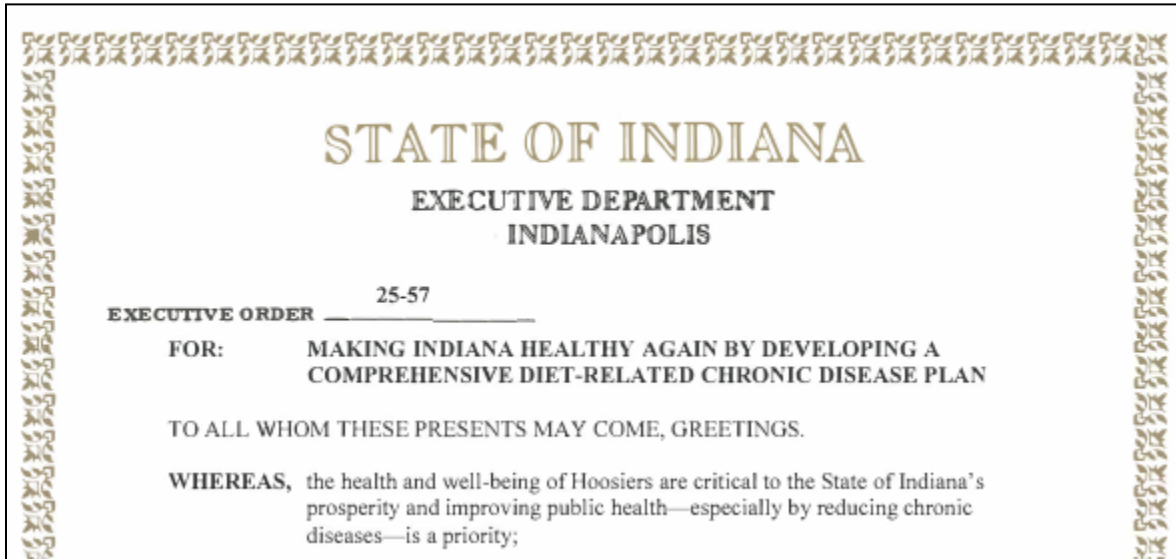
  
Brooke L. Rollins

Secretary  
U.S. Department of Agriculture

Enclosures

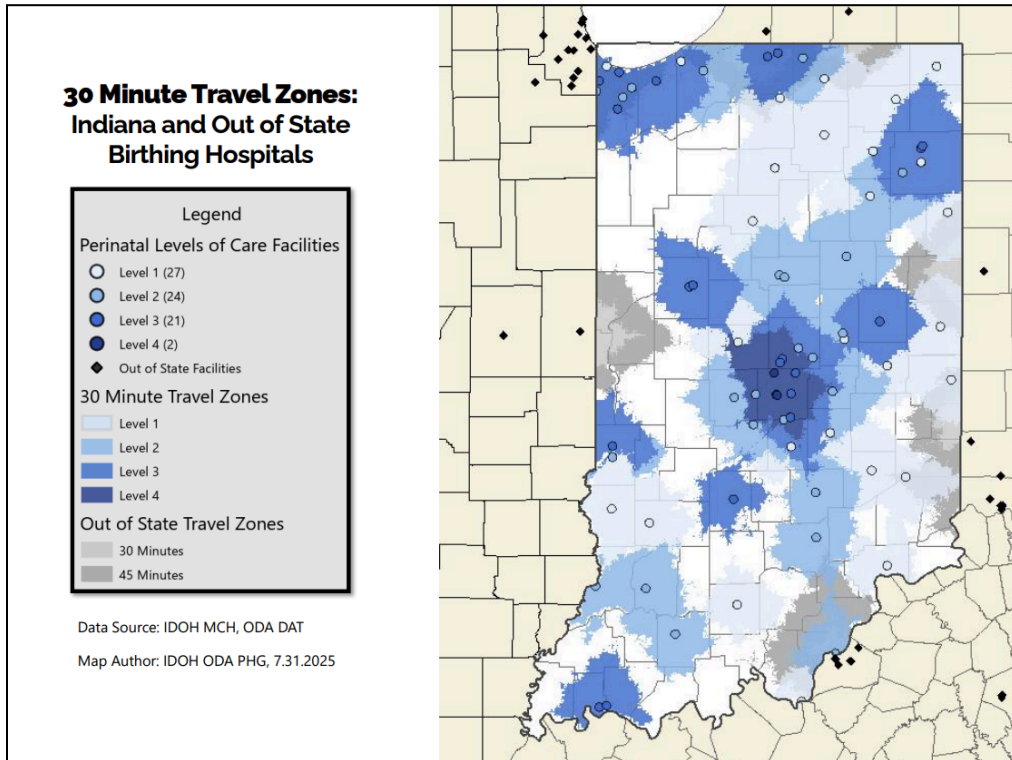
**Graphic 3: Technical Score Factor B.4. Governor Braun Executive Order 25-57 (Making Indiana Healthy Again by Developing a Comprehensive Diet-Related Chronic Disease Plan)**

NOTE: Indiana has included the following excerpts of Executive Order 25-57 highlighting key components of this order which align with the CMS’ strategic goals and technical score factors. Please see the full Executive Order 25-57 linked [here](#).

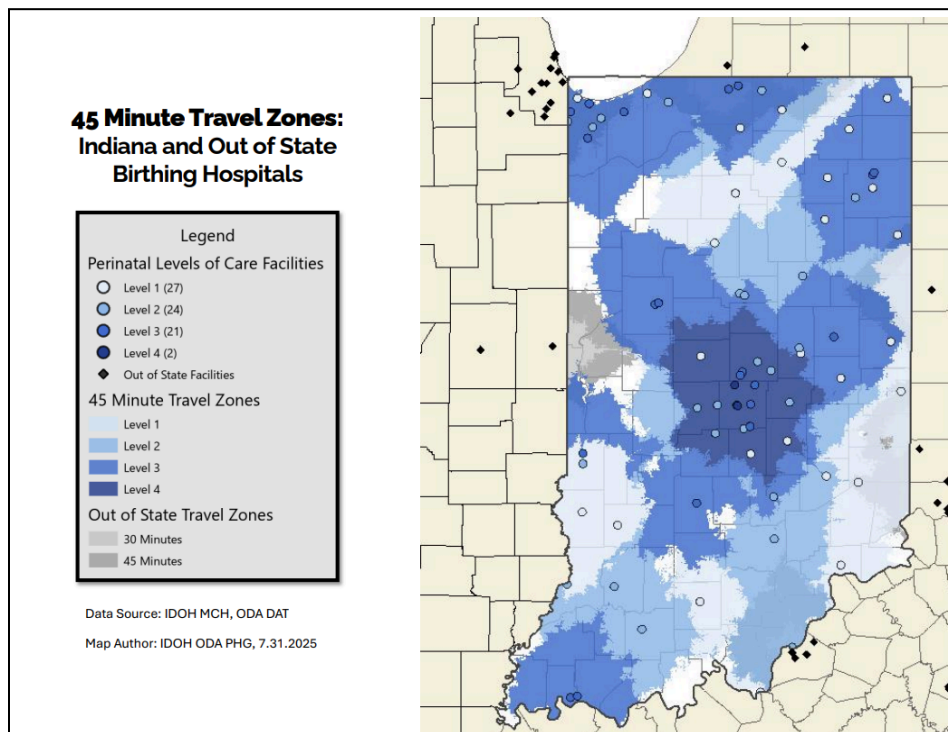


## Appendix E: MOCC Access Gap Maps

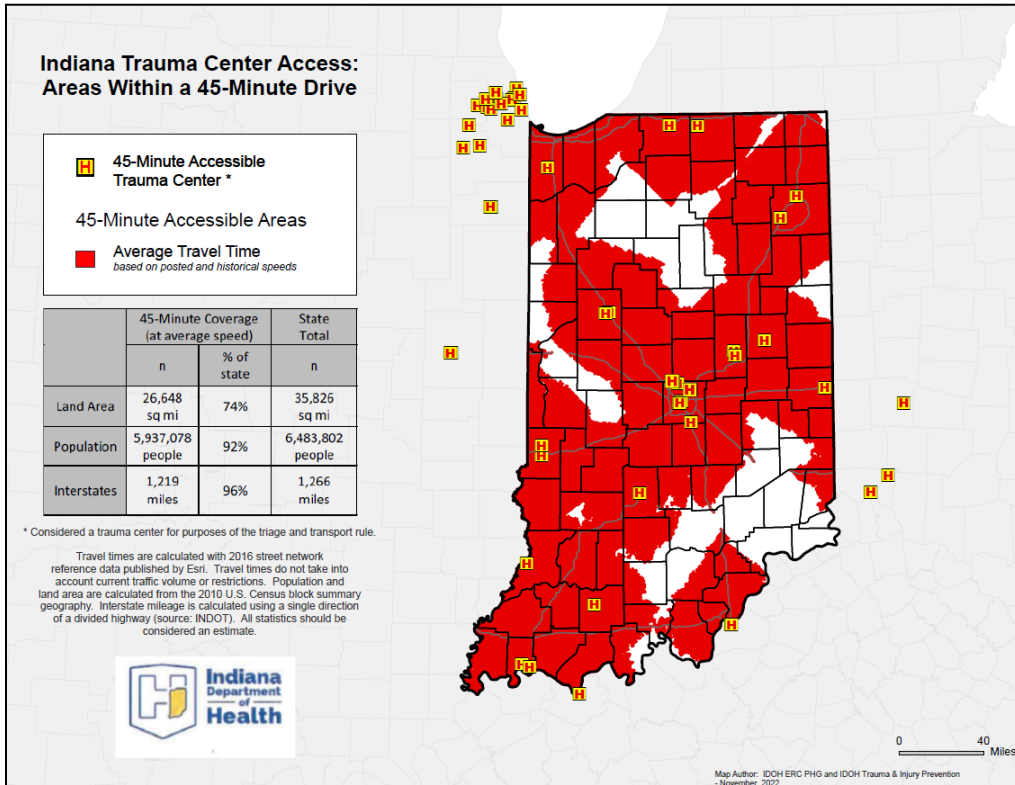
### Graphic 1: Map of 30-Minute Birthing Hospital Drive Times



### Graphic 2: Map of 45-Minute Birthing Hospital Drive Times

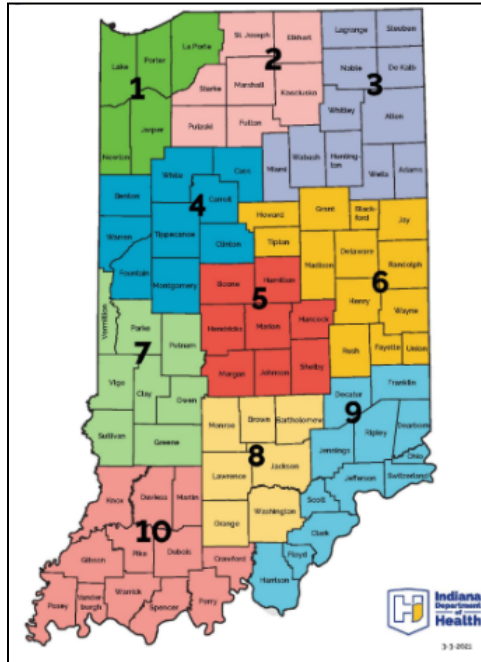


**Graphic 3: Map of 45-Minute Trauma Access**



## Appendix F: Initiative 12 Supplemental Information

**Graphic 1: Emergency Preparedness Regions Map**



**Graphic 2: Sample of County Health Data provided by IDOH**

<b>Indiana County At-A-Glance</b> <small>The dashboard below displays county-level data for all topics. Choose a county from the map to change the data shown.                      Dashboard refreshed on 9/16/2025.</small>			
<b>Scott County</b>			
Topic	Rate	Indiana rate	Rank
Adult Obesity	49.0%	44%	#86
Children < 3 Years Old Completing Recommended Vaccine Series	56.9%	62.2%	#77
Cigarette Smoking During Pregnancy	10.2%	5.3	#75
Infant Mortality Rate	5.92	6.7	#30

**Table 1: Approved Regional Metrics for Initiative 12: Make Indiana Healthy Again Regional Grantees**

- Maternal and Infant Health**
- Percentage of infants born at healthy birth weight (>2,500 grams)
  - NICU admission rates
  - Maternal postpartum visit completion rates (within 12 weeks of delivery)
  - Breastfeeding initiation rates

- Percentage of pregnant women completing recommended prenatal visits

### **Chronic Disease Management**

- Medication adherence rates among patients with CHW support
- Diabetes complications rates (hospitalizations for hyperglycemia, hypoglycemia, complications)
- Hypertension-related complications rates (stroke, heart failure, kidney disease)
- Patient activation measure (PAM) scores for chronic disease self-management

### **Food Security and Nutrition**

- Percentage of patients screened for food insecurity in participating healthcare settings
- Percentage of food-insecure patients connected to interventions (documented referral completion)
- Produce prescription redemption rates
- Medically tailored meal delivery completion rates
- Patient-reported food security status changes (pre/post intervention)

### **Healthcare Access**

- Availability of dental appointments within 30 days
- Number of dental services provided in rural counties
- Cancer screening rates by type (cervical, breast, colorectal) at county level
- Distance traveled for specialty care (before and after teleconsultation implementation)
- Time to specialty care appointment (days from referral to appointment)
- Number of patients receiving non-emergency medical transportation assistance
- Percentage reduction in missed appointments due to transportation barriers

### **Telehealth and Technology**

- Telehealth encounter types (primary care, specialty teleconsultation, urgent care, behavioral health)
- Specialty types accessed via telehealth (cardiology, neurology, psychiatry, etc.)
- Patient satisfaction with telehealth services
- Provider adoption rates (percentage of eligible providers conducting telehealth)
- Remote patient monitoring enrollments by condition
- Alerts generated and clinical responses from remote monitoring

### **Community Paramedicine and EMS Innovation**

- Community paramedicine visit types (chronic disease monitoring, medication reconciliation, fall prevention, post-discharge)
- Hospital admission prevention (documented diversions from hospital admission)
- Hospital readmission prevention (interventions preventing 30-day readmissions)
- 911 call diversion (appropriate diversion to non-emergency resources)
- Patient satisfaction with community paramedicine services

### **Workforce Development**

- Number of clinical providers recruited to rural practice (physicians, NPs, PAs, RNs)
- Clinical provider retention rates at 3-year mark
- Number of EMS/paramedics trained in community paramedicine
- Number of rural preceptorship placements completed
- Number of students/residents completing rural rotations
- CHW training program completion rates
- CHW job satisfaction scores
- CHW continuing education hours completed

### **Regional Collaboration and Infrastructure**

- Number of formal partnership agreements established between coalition partners

- Number of shared services implemented across coalition partners
- Number of joint care coordination protocols developed and implemented
- Frequency of coalition governance meetings
- Partner organization satisfaction with coalition collaboration
- Regional data sharing agreements executed
- Number of joint funding applications submitted beyond RHTP

#### **Hospital and Health System Performance**

- Hospital readmission rates for chronic conditions (heart failure, COPD, diabetes)
- Length of stay for common conditions
- Hospital at home enrollments and completion rates
- Palliative care consultations and patient enrollment
- Emergency department throughput time
- Left without being seen (LWBS) rates in emergency departments

#### **Quality and Safety**

- Patient safety event rates
- Healthcare-associated infection rates
- Medication error rates
- Patient experience scores (HCAHPS or similar measures)
- Patient-reported care coordination experience
- Patient-reported access to care (ease of getting appointments, timely care)

#### **Financial and Sustainability**

- Cost per patient for key program components (CHW services, food is medicine, community paramedicine)
- Return on investment for prevention programs (cost savings from ED diversion, readmission prevention)
- Percentage of initiatives with identified post-grant funding sources by FY30
- Number of care models adopted into Medicaid reimbursement
- Philanthropic and local funding leveraged beyond RHTP funds
- Regional coalition governance structure (ongoing meetings and activities post-grant)

#### **Outcomes Stratification**

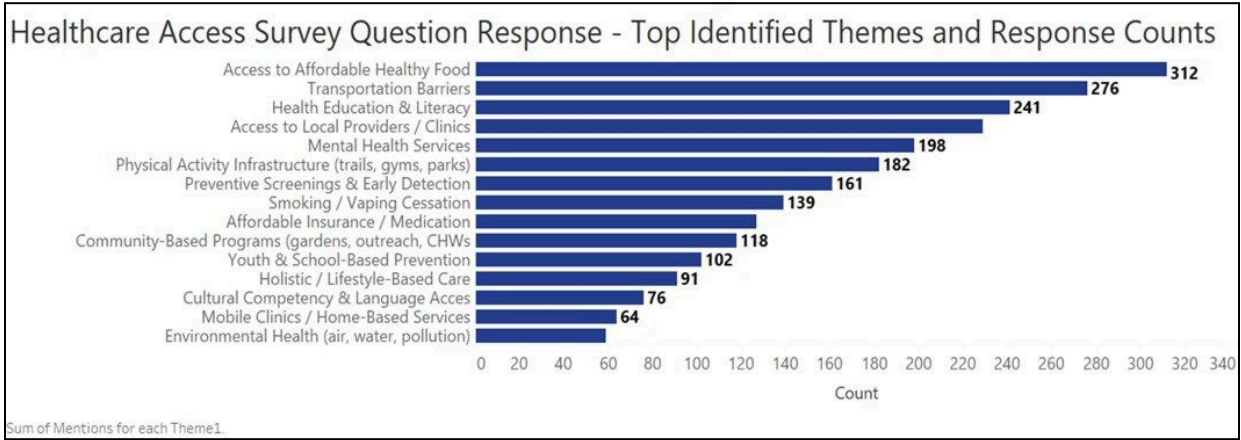
- Outcomes stratified by insurance status (Medicaid, Medicare, uninsured, commercial)
- Outcomes stratified by geography (county-level variation within regions)
- Non-medical drivers of health screening rates (food, housing, transportation, utilities)
- Percentage of patients with identified needs receiving interventions

#### **Population Health**

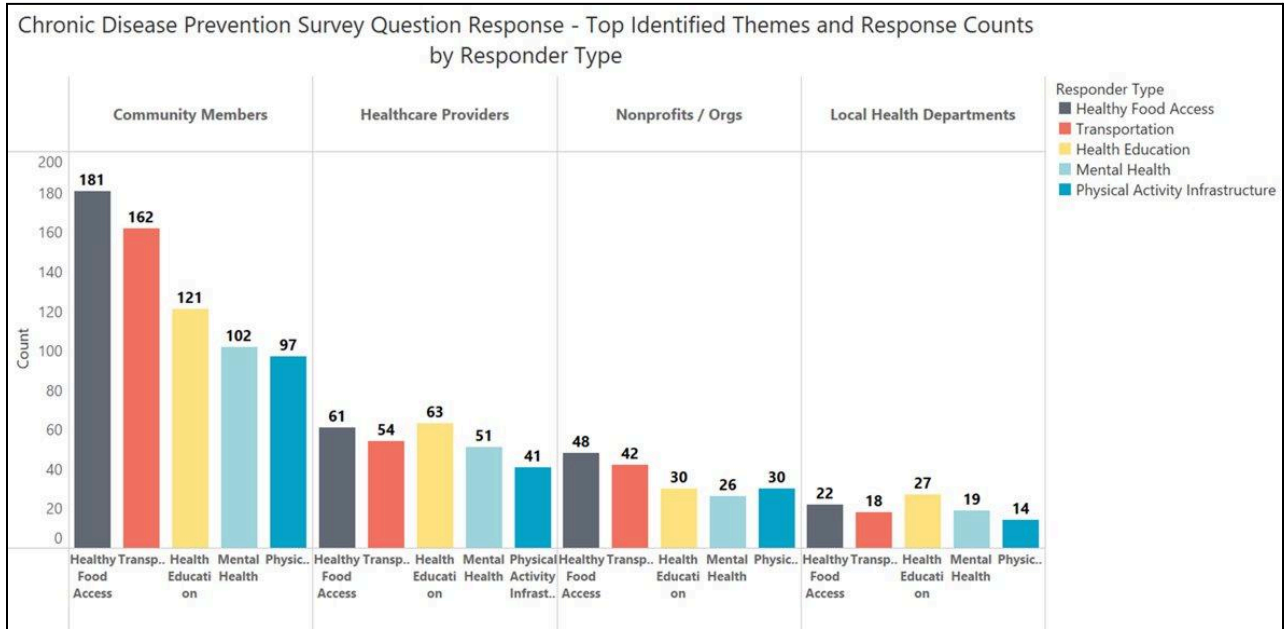
- County-level life expectancy changes
- County-level premature death rates (deaths before age 75)
- County-level obesity rates
- County-level smoking rates
- County-level physical inactivity rates
- Emergency department utilization rates (overall, not just preventable)
- Hospitalization rates for ambulatory care-sensitive conditions

## Appendix G: Summary of Stakeholder Survey Responses

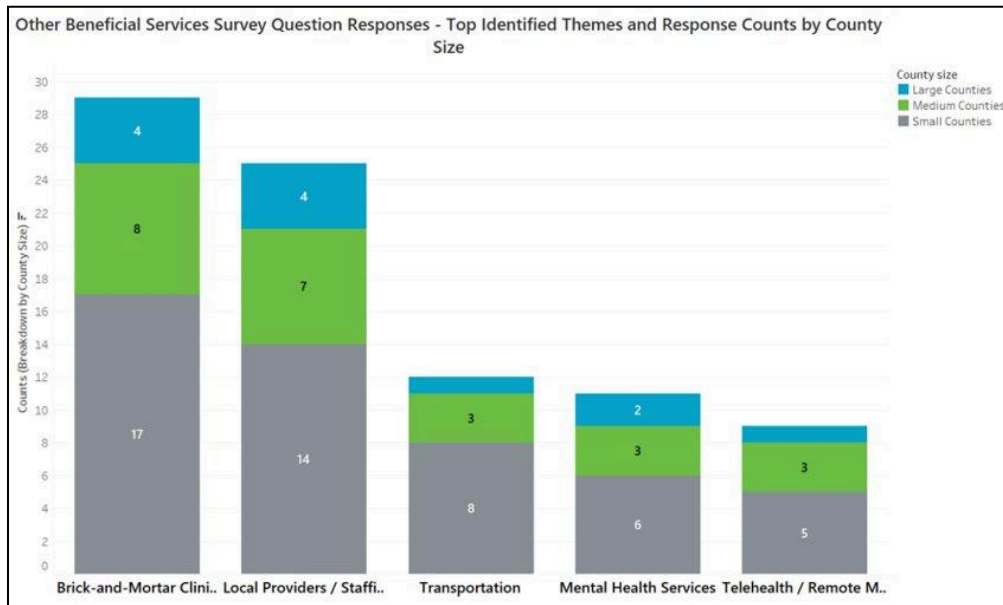
**Graphic 1: Healthcare Access - Top Identified Themes and Response Counts**



**Graphic 2: Chronic Disease Prevention - Top Identified Themes and Response Counts**



**Graphic 3: Other Beneficial Services - Top Identified Themes and Response Counts**



**Appendix H: Lead Project Director Resume**

**Tara Morse,  
PMP**

[tara.morse@fssa.in.gov](mailto:tara.morse@fssa.in.gov)

317-771-4123

Experience directing and managing project development from beginning to end. Specializing in defining project scope, goals and deliverables in collaboration with senior management and stakeholders as well as estimating resources needed to achieve project goals. Delegated and managed work, utilizing best practice to ensure all project deliverables meet scope, time, cost, and quality expectations.

**Professional Experience**

**State of Indiana**

**10/2020 – present**

**Indiana Family and Social Services Administration**

**Indiana 211 Executive Director**

- Responsible for all functions related to Indiana 211
- Create continual process improvement opportunities to enhance service delivery through technology innovations, including but not limited to generative AI, machine learning, and natural language processing
- Provide executive leadership to Indiana 211 leadership team
- Collaborate with the FSSA Office of Healthy Opportunities to continuously improve service to all people
- Develop, execute, and continuously improve the vision, mission, and values of Indiana 211 to ensure services align with the agency's vision, mission, and values.
- Earnestly pursue efforts to achieve the vision of an equitable experience for all individuals
- Responsible for maintaining Alliance of Information & Referral System (AIRS) accreditation.

- Raise Indiana 211's presence by engaging with relevant national organizations
- Develop collaborative and sustainable relationships with State agency and external stakeholders.
- Act as the main liaison with the Indiana 211 advisory committee
- Utilize data to develop and implement performance-based outcomes
- Leverage data to inform decisions and improve service delivery, including staffing, contact center performance, budgeting, and stakeholder engagement
- Collaborate with FSSA data team and Indiana leadership team regarding data needs, including maintaining referral database and making data available internally and externally
- Manage the Indiana 211 annual budget
- Direct the organizational structure and staffing plan, promote staff retention, assess staff performance, and address staff training and professional development. Ensures staff are equipped to handle the diversity of circumstances and needs expressed by Hoosiers contacting Indiana 211

**State of Indiana**

**04/2020 – 09/2020**

**Indiana State Department of Health**

**Deployed as COVID-19 Contact Tracing Program Manager**

- Responsible for all activities related to building and managing a robust, innovative, statewide COVID-19 Contact Tracing Program
- Managed team of developers and epidemiology subject matter experts to build a system to meet the needs of a 500+ call center and 250 local health department users
- Selected system for a 3 week system build and implementation
- Managed selection, onboarding and training of call center vendor to hire 500+ agents within a 3 week period
- Managed ongoing coordination of priorities for system enhancement, call center development and continued scale up effort
- Managed state executive leadership expectations through daily priorities review
- Communicated and educated external stakeholders

**State of Indiana**

**12/2019 – 04/2020**

**Family and Social Services Administration**

**Division of Strategy and Technology IT Director**

- Oversight of the deployment, monitoring, maintenance, implementation, upgrade, and support for applicable IT projects
- Evaluated and implement strategic initiatives on behalf of the CIO.
- Provided current and future business goals and ongoing IT issues through technology strategy planning

**netlogx**

**04/2016 – 12/2019**

**Account Management**

**State of Indiana Family and Social Services Administration netlogx Account Manager**

- Procured and managed netlogx work for the Family and Social Services Administration
- Managed a team from 10-17 netlogx staff and identified work to be completed and resource management of the netlogx team members
- Identified new project opportunities presented by the State and strategic approach to completing work while leveraging existing funds in the contract with minimal contract impact
- Maintained relationships with key State stakeholders to identify best use of resources and management to deliver highest priority project work for the State
- Communicated with internal staff to manage resources needs, contracts renewals and invoicing to deliver continual value to client

**netlogx**

**04/2015 – 12/2019**

**Project Manager**

**Indiana Family and Social Services Administration (FSSA) HIP**

- Developed, analyzed and reported to assist OMPP Policy team to manage issues associated with the operations of HIP processes interfacing with eligibility system, Medicaid system and managed care entities
- Facilitated strategic management processes for the state to manage the operations and new system development to support the program
- Supported newly developed data exchanges for the purpose of providing federal rebate data to the entity accountable for the federal drug rebate program
- Monitored ongoing operations to develop solutions which encourage flexibility and future integration opportunities for enterprise Medicaid systems
- Facilitated new development while ensuring deliverables are on-time and aligned to program's needs
- Monitored contract deliverables and ensures appropriate acceptance testing and deliverable sign-off process
- Performed continual project risks and communicated issues and recommended mitigation strategies
- Produced consolidated enterprise systems implementation status reports

**netlogx**

**08/2014 – 04/2015**

**Project Manager**

**Indiana Family and Social Services Administration (FSSA) HIP 2.0**

- Managed the Healthy Indiana Plan 2.0 Managed Care Pharmacy benefit carve-in transition
- Facilitated strategic management processes for the state to manage the outcomes of the program
- Supported data exchanges and integration into the Enterprise Data Warehouse for pharmacy encounter claim data
- Supported newly developed data exchanges for the purpose of providing federal rebate data to the entity accountable for the federal drug rebate program

**netlogx**

**01/2011 – 05/2014**

**Project Manager**

**Indiana Family and Social Services Administration (FSSA) Office of Medicaid Policy & Planning, Enterprise Medicaid System (EMS) Project Management Office (PMO) Pharmacy Benefit Management (PBM)**

Along with Project Director, managed the new contractor during the Design, Development and Implementation phases of the PBM system

- Developed management processes for the State to manage the operations phase of the contract
- Supported the DDI phase of contractor to build an Office of Medicaid Policy and Planning Data Warehouse, Decision Support, & Business Intelligence (DW/DS/BI) system
- In conjunction with Project Director, facilitated procurement effort to replace the Core Medicaid Management Information System (MMIS)

**RCR Technology Corporation**

**07/2009 - 05/2010**

**Business Analyst**

**Indiana FSSA Medicaid Management Information System Replacement and MITA Business Requirements Facilitator**

- Conducted outreach and interviews with Medicaid stakeholders
- Analyzed gaps identified to develop options, requirements and recommendations for the replacement system
- Identified specific outcomes and performance measures
- Strategized integration of member information and self-directed care management

**RCR Technology Corporation****09/1998 - 07/2009****Business Analyst**

Lead Analyst facilitating Division of Family Resource staff in developing key performance metric indicators for TANF, Medicaid and Food Stamp programs

- Managed the business intelligence presentation of the required metrics
- Responded to Legislative State budgetary planning requests for data metrics
- Analyzed Federal and State Legislation for integrated data reporting requirements
- Directed translation of Federal reporting requirements for all Federally funded programs into functional specifications
- Reviewed Data Warehouse system specifications and application code for data integration and governance
- Responsible for analysis and transformation of Federal TANF Work Participation requirements into Data Warehouse processes
- Developed and implemented acceptance test plans for system implementation and enhancement  
Responsible for analysis and functional specifications for interfaces with source systems, including but not limited to Indiana Client Eligibility System (ICES), Indiana Supports and Enforcement Tracking System (ISETS), Indiana Child Welfare Information System (ICWIS) and the Indiana MMIS
- Developed solutions to correct corrupt data and eliminate erroneous reporting processes across the Data Warehouse

**Indiana Client Eligibility (ICES)****02/1996 - 05/1997****Program Coordinator**

Served as a liaison between all Indiana counties and the ICES Project Specific responsibilities of the position

- Researched and developed solutions for system problems related to Medicaid, AFDC and Food Stamps
- Conducted Indiana policy, procedure and ICES processing training for new ICES programmers
- Responsible for acceptance test plans and supervised testing of program modifications prior to implementation

**Electronic Data Systems Corporation (EDS)****08/1995 - 01/1996****Medical Claim Analyst**

Developed Medicaid policy and procedure standards for the Indiana Title XIX program

- Identified problem areas and developed process improvements
- Addressed Medicaid Provider community developed solutions to policy and procedure issues
- Researched and prepared written responses for FSSA to the Provider community

**Education****Butler University****05/1997**

Master of Science in Education, concentration in School Counseling

**Indiana University****05/1992**

Bachelor of Arts in Psychology

**Certifications**

- Lean Six Sigma Green Belt **01/2015**
- MLC Certified Medicaid Professional (MCMP-I) **12/2013**
- Project Management Professional (PMP) **07/2009**

**Associations**

- National 211 Steering Committee Co-Chair Elect 01/2025
- National 211 Steering Committee Secretary 04/2024
- National 211 Steering Committee Member 11/2022
- 211 Collaborative Member 12/2022

**Appendix I: Indiana RHT Program Grant Application Working Group**

**Table 1: Working Group Members with public site linked [here](#).**

Involvement	Working Group Members
<b>Executive Oversight</b>	<ul style="list-style-type: none"> <li>• Audrey Arbogast, Chief of Staff, Indiana Health and Family Services</li> <li>• Mitch Roob, Secretary, Indiana Family and Social Services Administration</li> <li>• Lindsay Weaver, MD, FACEP, State Health Commissioner, Indiana Department of Health</li> </ul>
<b>State Agencies</b>	<ul style="list-style-type: none"> <li>• Eden Bezy, MPH, Assistant Commissioner, Women Children &amp; Families Commission, Indiana Department of Health</li> <li>• Paul Bowling, Chief Financial Officer, Indiana Family and Social Services Administration</li> <li>• Michael Cook, Director, Provider Services, Indiana Medicaid, Indiana Family and Social Services Administration</li> <li>• Jon Ferguson, JD, Chief of Staff/Deputy Health Commissioner, Indiana Department of Health</li> <li>• Lindsey Lux, Chief of Staff/Deputy Director, Indiana Medicaid, Indiana Family and Social Services Administration</li> <li>• Eric Miller, MPA, MBA, Deputy Secretary / Chief of Staff, Indiana Family and Social Services Administration</li> <li>• Katrina Norris, LCSW LAC CADAC V, Executive Director, Indiana State Psychiatric Hospital Network, Indiana Family and Social Services Administration</li> <li>• Sarah Sailors, Director Division of Mental Health &amp; Addiction, Indiana Family and Social Services Administration</li> <li>• Tara Morse, Director Indiana 211, Indiana Family and Social Services Administration</li> </ul>
<b>Legislators</b>	<ul style="list-style-type: none"> <li>• Beau Baird, State Representative, District 44</li> <li>• Brad Barrett, MD, State Representative, District 56</li> <li>• Greg Goode, State Senator, District 38</li> </ul>
<b>Rural Health Landscape Members</b>	<ul style="list-style-type: none"> <li>• Anne Hazlett, JD, LLM, Senior Director of Governmental Relations and Public Affairs, Purdue University</li> <li>• Patrick McGill, MD, MBA, FAAFP, Chief Medical Information Officer, Community Hospital CEO &amp; Medical Director, Adams Health Network</li> <li>• Scott Smith, MD, MBA, Indiana Rural Health Association Board Member</li> <li>• Cara Veale, DHS, FACHE, Chief Executive Officer, Indiana Rural Health Association</li> <li>• Cameual Wright, MD, MBA, President, CareSource Indiana Market, Indiana Rural Health Association Board Member</li> <li>• Eric Yazel, MD, EMS Medical Director, State of Indiana Department of Homeland Security</li> </ul>



Advocating for Hospitals Since 1921

October 31, 2025

To Whom It May Concern,

As a committed partner in advancing health and safety throughout Indiana, the Indiana Hospital Association (IHA) offers this letter in support of the State of Indiana’s application to the Rural Health Transformation Program (RHTP).

We recognize the urgent need for sustainable solutions to address the challenges facing rural communities in Indiana. According to the Cicero Institute, one in five Indiana residents relies on Medicaid, and 71 of Indiana’s 92 counties are designated as health professional shortage areas. Approximately 30% of Indiana’s population lives in rural areas, where residents are more likely to experience poverty and chronic health conditions. The same analysis estimates that more than 2 million Hoosiers live in medically underserved areas.

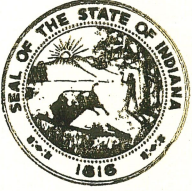
The RHTP offers an opportunity to strengthen Indiana’s rural health infrastructure through targeted investments in prevention, workforce development, care coordination, and digital innovation. IHA supports the State’s efforts to align with the Centers for Medicare & Medicaid Services’ strategic goals under this program, particularly in improving maternal and child health outcomes, expanding access to behavioral health services, and increasing the capacity of rural providers to deliver high-quality, coordinated care.

We appreciate the State’s efforts to allow IHA and its members to provide input and feedback on the proposed RHTP plan. We look forward to continued collaboration with state agencies and rural health stakeholders to ensure that Indiana’s rural residents have access to the care and support they need to thrive.

Sincerely,

A handwritten signature in black ink, appearing to read "SB Tittle", is positioned above the printed name.

Scott B. Tittle  
President  
Indiana Hospital Association



STATE OF INDIANA  
INDIANA GENERAL ASSEMBLY  
THIRD FLOOR STATE HOUSE  
INDIANAPOLIS, INDIANA 46204

November 3, 2025

Dr. Mehmet Oz  
Administrator  
Centers for Medicare & Medicaid Services  
U.S. Department of Health and Human Services  
7500 Security Boulevard  
Baltimore, MD 21244

Dear Administrator Oz,

As members of the Indiana General Assembly and participants in Indiana's Rural Health Transformation Program (RHTP) Working Group, we lend our support to Indiana's RHTP application.

In creating this plan, Indiana has worked collaboratively, engaging Hoosiers from across our state to address the existing challenges faced by our rural residents. As members of Indiana's RHTP Working Group, we joined representatives from the Indiana Hospital Association, the Indiana Rural Health Association, local health departments, federally qualified health centers, certified community behavioral health centers, behavioral health leaders, among others to inform the priorities of this application.

Nearly two thirds of Indiana's 92 counties are rural counties, with around 1.8 million Hoosiers living in rural areas. Indiana's RHTP plan leverages both statewide and regional efforts. Through Indiana's proposal, individual regions across the state are incentivized to collaborate to meet the needs of their local communities. At the same time, the state of Indiana will lead efforts in interoperability, emergency department and emergency medical services (EMS) readiness, and healthcare workforce development. This approach allows rural residents to receive aid tailored both to their specific needs and to receive high-level infrastructure support from the state.

We are excited to continue in the important policy work necessary to make Indiana Healthy Again and strongly urge CMS to grant Indiana the highest funding possible under the Rural Health Transformation Program to improve the health of our rural Hoosier communities.

Sincerely,

Beau Baird  
State Representative  
House District 44

Brad Barrett  
State Representative  
House District 56

**Congress of the United States**  
Washington, DC 20515

September 25, 2025

Secretary Robert F. Kennedy Jr.  
Department of Health and Human Services  
200 Independence Ave. SW  
Washington, DC 20201

Administrator Mehmet Oz  
Centers for Medicare & Medicaid Services  
7500 Security Blvd.  
Baltimore, MD 21244

Dear Secretary Kennedy and Administrator Oz,

As members of the Indiana delegation, we ask you to allocate the highest possible funding from the Rural Health Transformation Program to our state. As you know, Congress appropriated \$50 billion to support healthcare in rural communities. This funding is critical to ensuring rural healthcare facilities can address the growing list of hurdles they face to provide high quality care to the communities they serve.

Indiana is proud to be home to 42 rural counties. Over one fifth of Hoosiers live in a rural community, which is over 1.49 million people. These communities are home to farmers and ranchers that play a critical role in our nation's food security. However, over the past few decades, our rural healthcare providers have begun to experience significant challenges to provide care in their communities.

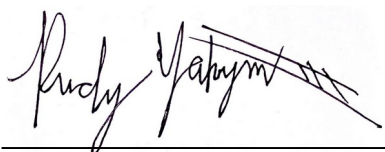
As you know, our rural hospitals, community health centers, and other healthcare facilities face severe and unique healthcare challenges including provider and staffing shortages, financial instability, and limited resources to upgrade medical equipment and cybersecurity infrastructure. All of these challenges negatively impact Hoosiers' ability to access preventative and specialty healthcare services. Examples of some of the healthcare challenges faced by our rural communities include:

- Currently, Indiana has 52 rural hospitals of which five are at risk of closing and 13 have been forced to reduce the services they offer.
- Indiana is home to over 30 critical access hospitals and 71 of Indiana's 92 counties are health professional shortage areas.
- Indiana's rural communities also face serious shortages of obstetrics care with over 20 of our rural counties not having a labor and delivery provider creating significant risks for expecting mothers and their babies.
- 50% of Indiana's counties meet the criteria for ambulance deserts. For urban and suburban counties, the average trauma response time is 3 minutes, and the average transport time is 5 minutes. Meanwhile, Hoosiers in rural counties face an average response time of 17 to 30 minutes and their transport time can take hours.

Our rural providers continually make the most of the limited resources they have and continue to faithfully serve our communities. However, the lack of access to care in rural areas leads to worse long-term health outcomes.

We strongly urge you to ensure that the highest possible funds from the Rural Health Transformation Program are distributed to Indiana. These funds are critical to maintaining access to vital health services and keeping hospital doors open. Additionally, these investments will play an important role in ensuring Hoosiers have access to preventative services and in turn have healthier futures. We look forward to partnering with you on this important issue. Please do not hesitate to reach out if you have any questions.

Sincerely,



Rudy Yakym III  
Member of Congress



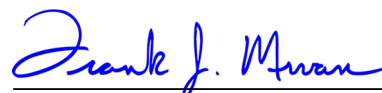
Jim Banks  
United States Senator



Todd Young  
United States Senator



Mark B. Messmer  
Member of Congress



Frank J. Mrvan  
Member of Congress



Erin Houchin  
Member of Congress



Jefferson Shreve  
Member of Congress



André Carson  
Member of Congress



Marlin A. Stutzman  
Member of Congress



Victoria Spartz  
Member of Congress

## Appendix K: Stakeholders Engaged or Planned to be Engaged in Ongoing Initiative Activities

**Table 1: Stakeholder List**

Stakeholder	Initiative(s) in which stakeholder will be engaged											
	1	2	3	4	5	6	7	8	9	10	11	12
Indiana Family and Social Services Administration (FSSA)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Indiana Department of Health (IDOH)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Indiana Department of Homeland Security (IDHS)	✓		✓	✓								
Indiana Office of Technology (IOT)			✓					✓				
Medicaid Advisory Committee (MAC)	✓	✓			✓	✓						
Managed Care Organizations (MCOs)	✓	✓			✓	✓						
Local Health Departments (LHDs)	✓		✓		✓			✓	✓			✓
Statewide 911 Board / Dispatch Centers	✓											
Trauma Care Commission / Healthcare Coalitions	✓											
Hospitals and Critical Access Hospitals (CAHs)	✓		✓	✓	✓	✓	✓	✓		✓		✓
Emergency Medical Services (EMS)	✓		✓	✓				✓				✓
Federally Qualified Health Centers (FQHCs)		✓	✓				✓	✓		✓	✓	✓
Rural Health Clinics (RHCs)	✓		✓		✓			✓		✓	✓	
Private Practices and Provider Networks			✓				✓					
Healthcare providers (clinicians, pharmacists, nursing staff, social workers, case managers)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Home Health Agencies								✓				✓
Medical Operations Coordination Centers (MOCCs)	✓			✓								
Dental Clinics and Oral Health Providers								✓				✓
Long-Term Care and Rehabilitation Partners	✓											
Birthing Hospitals				✓				✓				
Community Mental Health Centers (CMHCs) & Certified Community Behavioral Health Clinics (CCBHCs)	✓		✓							✓	✓	
Local Behavioral Health Providers	✓										✓	
Recovery Community Organizations (RCOs)										✓		
988 Suicide and Crisis Lifeline / Crisis Stabilization	✓											
Indiana Graduate Medical Education (GME) Program										✓		
Ivy Tech Community College			✓								✓	
Indiana University School of Medicine							✓					
Academic Medical and Research Institutions			✓				✓			✓	✓	



	Organization				
<b>CCBHC</b>	Certified Community Behavioral Health Clinic	<b>GROW</b>	Growing Rural Opportunities for Wellbeing	<b>MIHA</b>	Make Indiana Healthy Again
<b>CCHW</b>	Certified Community Health Workers	<b>HCC</b>	Hoosier Care Connect	<b>MOCC</b>	Medical Operations Coordination Center
<b>CHE</b>	Commission for Higher Education	<b>HFS</b>	Indiana Health and Family Services	<b>MPR</b>	Medication Possession Ratio
<b>CHIP</b>	Community Health Improvement Plan	<b>HIE</b>	Health Information Exchange	<b>MUA</b>	Medically Underserved Area
<b>CHW</b>	Community Health Worker	<b>HIP</b>	Healthy Indiana Plan (HIP)	<b>NPRQI</b>	National Pediatric Readiness Quality Initiative
<b>CPSP</b>	Certified Peer Support Specialist	<b>HRSA</b>	Health Resources and Services Administration	<b>OB</b>	Obstetrics
<b>CRSS</b>	Crisis Receiving and Stabilization Services	<b>IBO</b>	Indiana Broadband Office	<b>PACE</b>	Program of All-Inclusive Care for the Elderly
<b>DDI</b>	Design, Development, and Implementation	<b>IDHS</b>	Indiana Department of Homeland Security	<b>PCP</b>	Primary Care Physicians
<b>DMHA</b>	Division of Mental Health and Addiction	<b>IDOH</b>	Indiana Department of Health	<b>PDC</b>	Proportion of Days Covered
<b>DSH</b>	Disproportionate Share Hospital	<b>IEMSC</b>	Indiana Emergency Medical Services for Children	<b>POS</b>	Point-of-Sale
<b>EBT</b>	Electronic Benefits Transfer	<b>IGC</b>	Indiana General Assembly	<b>PRC</b>	Pediatric Readiness Coach
<b>ECC</b>	Emergency Care Coordinators	<b>IHA</b>	Indiana Hospital Association	<b>PRS</b>	Pediatric Readiness Score
<b>ED</b>	Emergency Department	<b>IHCP</b>	Indiana Health Coverage Programs	<b>RFP</b>	Request for Proposal
<b>EMR</b>	Electronic Medical Record	<b>IMR</b>	Infant Mortality Rate	<b>RHC</b>	Rural Health Clinics
<b>EMS</b>	Emergency Medical Services	<b>IRHA</b>	Indiana Rural Health Association	<b>RHTP</b>	Rural Health Transformation Program
<b>EMSC</b>	Emergency Medical Services for Children	<b>ISMA</b>	Indiana State Medical Association	<b>ROI</b>	Return on Investment
<b>EO</b>	Executive Order	<b>IT</b>	Information Technology	<b>SNAP</b>	Supplemental Nutrition Assistance Program
<b>FIDE-S NPs</b>	Fully Integrated Dual Eligible Special Needs Plan	<b>KPO</b>	Key Performance Objectives	<b>STLDI</b>	Short-Term, Limited-Duration Insurance
<b>FIM</b>	Food is Medicine	<b>LHD</b>	Local Health Departments	<b>TA</b>	Technical Assistance
<b>FORHP</b>	Federal Office of Rural Health Policy	<b>LM</b>	Lifestyle Medicine	<b>WIC</b>	Women, Infant, Children