Medicaid HCBS Waiver Redesign Kick-off

DDRS Advisory Council

Wednesday April 24, 2019
Project Team
## Project Team

<table>
<thead>
<tr>
<th>Organization</th>
<th>Key Staff</th>
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<tr>
<td>Human Services Research Institute</td>
<td>John Agosta, Alena Vazquez, Yoshiko Kardell, and Brittany Taylor</td>
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<tr>
<td>IU - Institute on Disability and Community</td>
<td>Derek Nord and Teresa Grossi</td>
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<td>UMKC - Institute for Human Development</td>
<td>Michelle Reynolds</td>
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<td>Consortium on Innovative Practices</td>
<td>Rebecca Wright and Ric Zaharia</td>
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<td>National Association of State Directors of Developmental Disability Services</td>
<td>Mary Sowers, Mary Lee Fay, Barb Brent and Robin Cooper</td>
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<td>Burns and Associates</td>
<td>Stephen Pawlowski</td>
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<td>Lawrance Policy Consulting</td>
<td>Kristy Lawrance</td>
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<tr>
<td>Specialty Consultant</td>
<td>Gail Grossman</td>
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HSRI will lead this work and has collaborated in the past with many of the current team members on numerous projects, including waiver redesign work. Our role will be to maximize the skills and knowledge of our project partners, as well as to lead development and submission of all deliverables for this project.
Rebecca Wright and Ric Zaharia will provide the team with technical assistance and guidance in framing redesign, and will also assist in drafting waiver sections.
Dr. Reynolds is the primary developer of the Charting the Life Course Framework at UMKC, and will assist the project team with framing the project through a CtLC lens.
Drs. Nord and Grossi bring with them substantial knowledge about the Indiana I/DD service system, and will help orient the team to this context. Additionally, they will assist with research on innovative practices and assist in gathering stakeholder input.
Staff from NASDDDS bring years in publicly-funded DD systems, significant TA, and other guidance to states on HCBS programs to the team. They will offer guidance on waiver structure and strategy as well as CMS interface.
Stephen Pawlowski brings experience with HCBS rate methodologies and will help to coordinate the alignment with the 2019-2020 HCBS Rate Methodology Project.
Kristy Lawrance brings 3 decades of experience in public and private sector health and social services to the team. She will conduct research on current waiver structures and other systems redesign efforts, and also assist with gathering stakeholder input.
Gail Grossman

Gail has worked in collaboration with CMS on all quality assurance and evidence reporting for 8 of Massachusetts’ HCBS waivers over a ten year period. She will support the project by lending this expertise to the design of these waivers.
Approach
Underpinnings to Our Approach

Charting the LifeCourse Principles
All people have the right to live, work, play, and love in their community

Policy Intentions
Promote person-centered thinking and practice, comply with setting rule, & promote efficiency

Collaborative Thought and Action
Collaboration with state staff throughout, but also with CMS, service recipients, their families, and providers

Find balance between our best intentions to advance self-direction and community integration with the discipline needed to field an efficient, equitable, and effective system
Purpose and Planned Actions

Complete activities to redesign Medicaid HCBS waivers for DDRS to support individuals with developmental or intellectual disabilities.

- Strategic Engagement
- Exploration and Research
- Informed Design
- HCBS Development
- HCBS Application and Approval
Goals for Waiver Redesign

- Increase Person-Centered Planning
- Improve Coordination of Care
- Increase Community Engagement
- Enhance Member Experience
- Maintain Qualified Providers
- Comply with HCBS Rule
- Promote Efficiency
Waiver Reconfiguration

- Outside
- Can do
- Can Guide
To Summarize

• DDRS seeks to redesign its HCBS strategy to enhance the lives of people with IDD but also to improve system performance.

• Person-centered thinking and Charting the LifeCourse principles offer foundational underpinnings to guide change.

• A balance must be struck between DDRS’ best intentions and the operational and fiscal discipline needed to ensure success.

• HSRI and its team offers the blend of expertise and experience needed to help DDRS succeed.
Project Tasks
# Project Tasks

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<tr>
<td>1. Project kick-off meeting</td>
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<td>2. Review research &amp; analysis of structures and input</td>
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<td>3. Research field and innovative practices</td>
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<td>4. Present findings and outline approach</td>
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<td>5. Produce final concept paper</td>
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<td>6. Develop waiver(s)</td>
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<td>7. Finalize waiver(s)</td>
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Tasks 2 & 3: Research and Analysis

These tasks comprise the research and review portion of this project.

Project staff will review the existing waivers, stakeholder input, identify areas of additional input needed, research new and innovative practices, and review recent and unique waiver efforts and service approached.

All of this information will be reviewed against the LifeCourse Framework.
Based on findings from our research in Tasks 2 & 3, we will determine the possible routes forward with waiver reconfiguration.

We will present a series of options to DDRS and incorporate their feedback before drafting an initial concept paper.
Task 5: Final Concept Paper

Based on feedback on the initial concept paper from DDRS, stakeholders, and CMS we will expand into the final Concept Paper to include the following:

- An overview of the scope, principles, and state context for waiver redesign
- Design elements and services of the proposed waiver strategy
- Advantages and challenges of redesign
- Review of how the proposed strategies align with its stated principles and aims
Task 6 & 7: Develop and Finalize HCBS waiver(s)

- Complete technical writing of HCBS waiver application(s)
- Finalize applications
- Engage stakeholders through formal and informal public comment processes
## Points of stakeholder engagement

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Workgroup Review & Discussion
Future State

- DDRS Advisory Council
- I/DD System Re-Design
- FSSA Approach to HCBS Kids & Family
- 460 Workgroup
- HCBS Workgroup
- Waiver Re-Design
- Employment
- Institutional Modernization
- Living Well
- SFC Workgroup
- Employment Workgroup
- Institutional Modernization Workgroup
- Living Well Workgroup
- SGL Workgroup
- ESN Workgroup
- IR Workgroup
- Re-Approval Workgroup
You are our link to Indiana!

• How do we get information from you, and to you that allows us to maintain a pulse on all of the context you are involved in?

• Are there structures that we need to set up that will enable you to collect feedback from your constituents to pass to us?
Council Thoughts and Feedback
Trajectory

What’s working well with the current waivers that you want to keep?

What’s not working with the current waivers that you’d like to change?

What enhancements you would like to add?

What do you want to avoid?

Vision

What We Don’t Want
Questions?
Thank You.