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**EAST CHICAGO WATERWAY MANAGEMENT DISTRICT
BOARD OF DIRECTORS MEETING**

Transcript of the meeting of the East Chicago Waterway Management District had on the 21st day of August, 2013, at 5:00 p.m., at the East Chicago City Annex Building, 4444 Railroad Avenue, East Chicago, Indiana.

APPEARANCES :

- MR. JOHN FEKETE, Board President
- MR. JOHN BAKOTA, Board Member
- MR. HENRY RODRIGUEZ, Board Member
- MR. ERNEST JONES, Board Member
- MR. RAY LOPEZ, Board Member
- MR. FERNANDO TREVINO, Executive Director
- MS. ELLEN GREGORY, Board Attorney
- MR. MIKE NGUYEN, U.S. Army Corps of Engineers
- MR. DAVID ALONZO, BMO Harris Bank
- MR. DENNIS BANAS, Praxis Strategies and Solutions

TRANSCRIBED BY: Mary L. Slafindor

**SLAFINDOR COURT REPORTING
315 South Court Street
Crown Point, IN 46307
Telephone: 219-662-4060**

1 **MR. FEKETE:** I'd like to call to
2 order the meeting of the East Chicago Waterway
3 Management District Board. It's Wednesday, August 21st,
4 and the time is 5:00 p.m.

5 First order of business is the roll
6 call. Ray Lopez?

7 **MR. LOPEZ:** Here.

8 **MR. FEKETE:** John Bakota?

9 **MR. BAKOTA:** Here.

10 **MR. FEKETE:** Mike Ebert? Henry
11 Rodriguez?

12 **MR. RODRIGUEZ:** Here.

13 **MR. FEKETE:** Ernie Jones?

14 **MR. JONES:** Here.

15 **MR. FEKETE:** John Fekete, here.

16 Rich Gomez? We do have a quorum.

17 Consulting engineering report, Mr.
18 Trevino.

19 **MR. TREVINO:** Yes, I'd like to start
20 off by going over the contents of your board packet.
21 You have the minutes for the July 17th, 2013 board
22 meeting.

23 You have a letter dated August 5th,
24 2013 from myself to Mayor Copeland regarding Indy
25 Boulevard parkway upkeep along the CDF.

1 You have in your packet financial
2 statements for July 31st, 2013 from Clifton, Larson,
3 Allen, and the claim docket dated August 21st, 2013 for
4 approval consideration.

5 You have in your packet Citizens
6 Bank statement for account ending in 608 and 616, both
7 dated 7-31-2013.

8 You have in your packet the ECI
9 Facility Trust Report dated August 19th, 2013, from BMO
10 Harris Bank. You have in your packet account statement
11 for BMO Harris Bank ending in 712 for the month of July,
12 2013. And also BMO Harris brokerage account statement
13 for account ending in 534, also for the month of July,
14 2013.

15 Also, you have a booklet and a
16 flyer. The booklet's titled *The Grand Calumet River*
17 *Revitalization*, and the flyer is an EPA titled *Grand*
18 *Calumet River Sediment Remediation and Restoration*
19 *Project*, dated July, 2013. These were handouts from the
20 IDEM and EPA public meeting that was held July 23rd at
21 the East Chicago library.

22 You have in your packet an Arcadis
23 report dated July 15th, 2013, for the month of March.
24 And you have 2 additional reports, 1 for the month of
25 April, the other for the month of May. And both reports

1 Ongoing meetings I've been attending
2 on behalf of the District. Canal oil response meetings,
3 the BP biweekly meetings and the Corps contractor
4 dredging project meetings, which I assume will halt
5 until we get close to the next dredging season.

6 2014 draft budget. I'll be working
7 on that in the next few weeks. And I hope to have a
8 meeting with the finance committee in the near future.

9 The website. I received an offline
10 sample of our website, and working with the assigned rep
11 on finetuning the layout and the information on the
12 website. I hope that we'll be online before our next
13 meeting.

14 The Grand Cal Project remediation.
15 As I mentioned earlier, I attended the July 23rd public
16 meeting on the Grand Cal River remediation project.
17 Because of the overlap with the Great Lakes Legacy Act
18 project scope that we recently submitted and this
19 project, they offered a tour of their remediation
20 project, which I accepted and participated in on August
21 9th.

22 There's been some progress on real
23 estate easement research for the properties owned by the
24 District. I'll let Attorney Gregory give us an update
25 on that.

1 Indy Boulevard parkway improvement.
2 I've submitted the letter, the response letter, to the
3 city on the beautification of the Indy Boulevard
4 parkway. Need input from the city as far as what
5 landscaping rock they'd like to use. So we're hoping to
6 get a boilerplate access agreement from the Corps so
7 that work can be done by them.

8 And that concludes my report.

9 **MR. FEKETE:** Any question for Mr.
10 Trevino?

11 **(NO RESPONSE)** .

12 **MR. FEKETE:** The next order is the
13 approval of the board meeting notes for July 17th.

14 **MR. LOPEZ:** Motion to accept.

15 **MR. FEKETE:** We have a motion to
16 accept. Do we have a second?

17 **MR. BAKOTA:** Second.

18 **MR. FEKETE:** We'll take a voice
19 vote. All in approval signify by saying yes.

20 **THE BOARD:** (Collective "yes").

21 **MR. FEKETE:** Any objections?

22 **(NO RESPONSE)** .

23 **MR. FEKETE:** Hearing none, the notes
24 are accepted.

25 The accounting consultant report.

1 **MR. TREVINO:** Yeah, Mr. Tim Anderson
2 wasn't able to make it today. If the board would like,
3 I could give a quick summary of it. If you look at the
4 budget report, it kind of summarizes our spending to
5 date compared to the budget. And that's the last sheet.

6 **MR. FEKETE:** Yes, it's a
7 spreadsheet.

8 **MR. TREVINO:** So as you can see, all
9 the budget line items are still under budget, including
10 the annual budget.

11 **MR. FEKETE:** Any unusual accounting
12 type things come up in the past month?

13 **MR. TREVINO:** Just one. It turned
14 out that a check that was approved and sent out to the
15 Post-Tribune a few months ago, the Post-Tribune
16 contacted us and said they haven't received it. So
17 we're going to do a stop payment. We're assuming it's
18 lost. We're working through that process to stop
19 payment on it and reissue a new check. So Tim Anderson
20 is handling that process, making sure that it's
21 appropriate.

22 **MR. FEKETE:** Thank you. The next
23 item is the accounts payable voucher register.

24 **MR. TREVINO:** Yeah. You have in
25 your packet the voucher for board consideration. All

1 the items on there are --

2 **MR. LOPEZ:** On 8-21, what's that,
3 (inaudible) forms?

4 **MR. TREVINO:** Those are forms that
5 are needed for accounting purposes. They also -- I
6 don't remember exactly what was included, but some of
7 the common items are purchase orders, the checks that
8 are used.

9 **MR. LOPEZ:** We use them or -- you
10 said they're for accounting, right?

11 **MR. TREVINO:** Yeah, they're used by
12 -- they're the necessary forms which are used by
13 Clifton, Larson, Allen for our accounting needs.

14 **MR. LOPEZ:** So we buy the forms that
15 he uses?

16 **MR. TREVINO:** Yes. If I remember
17 right, that was part of the --

18 **MR. LOPEZ:** Shouldn't he be paying
19 for those?

20 **MR. TREVINO:** Well, that came up
21 before, but it's my understanding that per the agreement
22 that those were items that we would buy. I could look
23 into that further.

24 **MR. LOPEZ:** We don't want to get
25 nickel and dimed again. Could you find out?

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MR. TREVINO: Yes.

MR. FEKETE: I will entertain a motion to approve the accounts payable voucher.

MR. RODRIGUEZ: So moved.

MR. FEKETE: Do I have a second?

MR. JONES: Second.

MR. FEKETE: I'll have a roll call. Ray Lopez?

MR. LOPEZ: Abstain.

MR. FEKETE: John Bakota?

MR. BAKOTA: Yes.

MR. FEKETE: Mike Ebert? Henry Rodriguez?

MR. RODRIGUEZ: Yes.

MR. FEKETE: Ernie Jones?

MR. JONES: Yes.

MR. FEKETE: John Fekete, yes. Rich Gomez? Motion is approved with 4 yeses and 1 abstention.

Strategic planning status report.

Fernando, did you want to introduce?

MR. TREVINO: Yes. As I mentioned in my report, there's been a lot of work done in regards to the strategic planning process. And the consultant, Praxis, is in attendance today to give us an update.

1 **MR. BANAS:** And if you don't mind,
2 I'll stand. Broke my hip, it's just nice to stand.

3 **MR. TREVINO:** Can you introduce
4 yourself, please?

5 **MR. BANAS:** Sure. My name's Dennis
6 Banas, I'm president and CEO of Praxis Strategies and
7 Solutions. We're the company that facilitated your
8 strategic plan. And you guys can introduce yourselves.

9 (Inaudible).

10 **MR. BANAS:** Just as an overview, we
11 approached the strategic planning process somewhat as a
12 research process. We did an environmental scan for you.
13 We did interviews with stakeholders. We did focus
14 groups with community members and residents. We really
15 tried to get a handle on the users and their
16 perspectives, interviewed board members.

17 We came in with a set of domains
18 that we asked you to address in terms of the way you
19 want it to be. We submitted a final -- not a final
20 draft, but an initial draft to Fernando. You should be
21 seeing it shortly. And where we are right now in the
22 process is pretty much at the end. We've crafted a new
23 mission for you. You have a set of, you know, a vision
24 statement. We have a set of goals and objectives and a
25 series of benchmarks over the course of years for you to

1 see if you can achieve.

2 The fundamental concept that really
3 makes the strategic plan a workable plan, is that you,
4 the East Chicago Waterway Management District, sit at
5 the center of stakeholders, all of whom have
6 intersecting strategic plans, and all of whom see you as
7 being critical conveners of discussions and planning,
8 and mediators of their strategic plans.

9 So really for you, the strategy is
10 to continue to drive these strategic plans in such a way
11 that you are having an impact on the waterway, the users
12 and the residents. Really leveraging your position in
13 the middle of all of these plans to drive a positive
14 agenda for the City of East Chicago. So that's the key
15 concept.

16 We're closing out our work. And
17 what we need from you at this point is really to look at
18 the strategic plan and give us any feedback that you
19 have on it so that we can incorporate that feedback and
20 give you a final draft that you can then adopt and
21 approve and begin using.

22 Our contract calls for us to follow
23 up with you, and that's really what I wanted to talk to
24 you about this evening is the follow-up. Now, you're
25 not paying for the follow-up; that's part of the

1 contract. There's no new contract, no new fees here.
2 But we feel it's very important as consultants to sit
3 down with you occasionally to ask you where you are in
4 your strategic plan. We find that that keeps people
5 honest and accountable, and drives the plan forward.

6 We also feel it's very important to
7 be accessible to you, so that if you have questions of
8 us, or if you just need advice, just want to talk about
9 something, you can feel free to call us in and sit us
10 down, and we'll give you our best thinking on any
11 particular issue, within the context of the strategic
12 plan that we've crafted for you.

13 We think that that follow-up is
14 really valuable to our clients. And again, we like it
15 because we get to see what you're actually doing as a
16 consequence of our work with you. Sometimes you just
17 give people a strategic plan, they don't want to talk to
18 you anymore. And you shrug your shoulders and you
19 wonder, gee, what are they doing? So we like the
20 follow-up and we think it's important. And you should
21 look at it as free consulting hours.

22 We'll provide that follow-up for a
23 year. And if you don't call us, we will call you. If
24 we don't hear from you at least quarterly, we'll get on
25 the phone and ask how you're doing and come in and talk

1 to either the entire board, or to Fernando, just to
2 benchmark where you are and what progress you've made.
3 And also to talk about whether or not this strategic
4 plan needs any finetuning. Because what you all must
5 remember is, that a plan is just that, it is a plan, it
6 is a roadmap. And you may, as you're following the
7 road, hit a detour. That's not necessarily a bad thing.
8 But it's good to occasionally raise the issue of not
9 only where are you in the plan, but what has come up and
10 what may impact on the plan.

11 I hope you're into that and amenable
12 to that. Again, I like the idea of follow-up. It's
13 very satisfying to consultants to see their work
14 actually being used. And we will not write a strategic
15 plan without saying to you, we're here for at least a
16 year. After that, you have to pay us again, okay?

17 So that's really what we're looking
18 to do. You'll get a draft, make notes, comments, call
19 us if you want. Get everything back to Fernando, who
20 will feed it back to us. We'll do the final copy for
21 you, and then leave you alone for a little while so that
22 you can absorb it and feel your way around the plan, and
23 then start the feedback.

24 Now, I have to say -- and I'm not
25 looking to be obsequious here -- but we've enjoyed this

1 immensely. Our entire staff has enjoyed this project
2 immensely. It was not only new and different for us,
3 but you, all the stakeholders and everyone else, were
4 just phenomenally cooperative and gracious. We don't
5 often get that; we really don't. Sometimes you have to
6 engage a strategic planning process with people kicking
7 and screaming. Come on, we're doing this. This was
8 just fun and engaging and intellectually stimulating.
9 So thanks for the opportunity. And if you have any
10 questions, I'd be glad to answer them. We really did
11 have fun, thank you.

12 **MR. FEKETE:** Well, speaking on
13 behalf of the board and myself, I personally want to
14 thank you for the effort that you put into it and the
15 time that you spent with us. And we're looking forward
16 to your work product and certainly will be fully
17 engaged, and see no reason why there wouldn't be a
18 continuing interaction.

19 **MR. BANAS:** Just remember the next
20 time though that you bring us in, you're buying the
21 coffee, the drinks and the food.

22 **MR. FEKETE:** Okay, very good. Thank
23 you very much.

24 Next order is the Harris Trust
25 report.

1 **MR. ALONZO:** Good afternoon, David
2 Alonzo, BMO Harris Bank.

3 **MR. FEKETE:** How are you doing?
4 Haven't seen you in awhile.

5 **MR. ALONZO:** Family stuff, got a
6 little one.

7 **MR. FEKETE:** Wonderful.

8 **MR. ALONZO:** Wife's at her new job.
9 But thanks, Fernando, for filling in for me.

10 So I'm going to run through the
11 report here, standard report. First page really just
12 goes through the historical values since 1997, and also
13 the distributions from 1997 up until this past year.

14 Looking at page 2, the value of the
15 account as of 8-14-2013 is \$6,148,261. That was a
16 positive difference from our last meeting of \$6,907.
17 And then year-to-date we've taken out \$236,975. Overall,
18 we've taken out \$18,021,254 since 1997.

19 The third page is going to give us
20 the breakdown of where the money is currently at. You
21 keep approximately half a million dollars in the money
22 market account for liquidity; that's at \$553,682. The
23 jump in the value was from some interest that has been
24 credited since our meeting. Some of the CDs have just
25 paid out some interest, so that's why we saw the jump of

1 coming due in 2 years. If we start to look at doing
2 another 5-year option for maybe a portion of it. Right
3 now, treasuries are about 1.6, and our 5-year CD is at
4 .85. So definitely in that position, treasuries are
5 starting to look a little bit more favorable long term.
6 Short term, CDs are still the better choice.

7 And when that meeting comes up, I
8 can show where rates are, what we want to do at that
9 point too.

10 Is there any questions at all on the
11 report?

12 **MR. LOPEZ:** At that meeting you'll
13 bring some recommendations, right?

14 **MR. ALONZO:** Yeah, I'll bring some
15 recommendations, show you guys where rates are. Of
16 course, we want to make sure we know where money might
17 be used and if we can afford to go out long term with
18 it, 5 years being the maximum. Sometimes it might be
19 best to break that up a little bit.

20 **MR. LOPEZ:** You mentioned one, that
21 13 months, was it 1739?

22 **MR. ALONZO:** It's .375 -- or I'm
23 sorry -- .35. For 13 months is .35.

24 **MR. LOPEZ:** Thank you.

25 **MR. FEKETE:** Thank you very much.

1 Army Corps of Engineers report, Mr. Nguyen.

2 **MR. NGUYEN:** Mike Nguyen, Army Corps
3 of Engineers. Here to give the briefing for the Indiana
4 Harbor and Canal project.

5 For the dredging operation.
6 Dredging was completed on August 5th for this calendar
7 year. Contractor will resume dredging in the spring of
8 2014. So once we have an idea, we'll issue another
9 public meeting to inform the public about the upcoming
10 2014 dredging.

11 For the retrofit project. Majority
12 of the work on the main entrance ramp repair was
13 completed on August 1st. Still need some electrical
14 rerouting of the gates.

15 The Corps has received bids for the
16 additional extraction well, well point work. And we're
17 currently negotiating with the contractor on the price.

18 For the parkway improvement and the
19 stabilizer, we're still developing the scope, working
20 with Fernando on some material to be used on the
21 parkway.

22 For the permits. The Corps is still
23 gathering information for the TSCA permits.

24 And the oil boom configuration. BP
25 has reinstalled the oil boom across the canal on August

1 13th, after dredging was completed.

2 And the Corps is still working with
3 Fernando and Ellen regarding the work in-kind
4 documentation and the PPA. And that's all I have.

5 **MS. LOPEZ:** This is a question for
6 information. When you guys stop the dredging and we
7 start over again, we have to go through a public
8 meeting, or just extending the contract?

9 **MR. NGUYEN:** This contract is
10 basically a 5-year contract. So dredging will occur
11 every year. So this is the second year of the contract,
12 we're going to award the option for third year, and
13 after that we have 2 more years. So we're just
14 notifying the public that dredging is going to start.
15 There may be some impacts to the Indianapolis bridge,
16 and sort of an instruction.

17 **MR. LOPEZ:** So right now, you go to
18 a certain point and you stop?

19 **MR. NGUYEN:** Yes.

20 **MR. LOPEZ:** It's not 6 months, 5
21 months, it's how much dredging you do?

22 **MR. NGUYEN:** Yes, depending on the
23 funds. So this year --

24 **MR. LOPEZ:** On the funds or on what
25 you dredge?

1 **MR. NGUYEN:** Funds dictate how much
2 we dredge. So if Congress gets their act together in
3 '14.

4 **MR. JONES:** I'd like to continue on
5 that question. So basically we do have an annual fund
6 that's approved by the federal government every year for
7 this process, am I correct?

8 **MR. NGUYEN:** We put in the request,
9 and depending on the president and the Congress budget,
10 they could choose to reduce it, or give us more.

11 **MR. JONES:** The initial bid was for
12 5 years with 3 years optional?

13 **MR. NGUYEN:** It's 1 year and 4
14 option years.

15 **MR. JONES:** Do you look at some of
16 the I guess value cost on trade work? Does it shift
17 from year to year?

18 **MR. NGUYEN:** No. The contract has
19 to put in the price for all 5 years. So when we
20 exercise the option, we already know what the price is,
21 the unit price each year.

22 **MR. JONES:** I totally understand.
23 Sometimes from year 1 to year 5 some of those unit costs
24 might be a lot cheaper, or more, than it was 5 years
25 earlier.

1 **MR. NGUYEN:** Correct. The way the
2 government advertised the contract, it's basically the
3 lowest bidder, qualified and lowest bidder, will get the
4 contract. So say if the economy does go in the wrong
5 direction, other contractors are hungrier, they could
6 outbid the next contract.

7 **MR. JONES:** But you understand my
8 question?

9 **MR. NGUYEN:** Right, I understand.

10 **MR. JONES:** That's the cost of
11 living, those prices can change from year to year.

12 **MR. NGUYEN:** Yes.

13 **MR. FEKETE:** Thank you. Our
14 attorney's report, Ms. Gregory.

15 **MS. GREGORY:** Ellen Gregory with
16 Ellen Gregory Law.

17 A lot of the things Fernando and
18 Mike have already mentioned. But a couple of the legal
19 matters that we've been working on include the CDF.
20 Waiting back from the Army Corps with information on
21 past costs through the present for the construction of
22 the CDF and the O and M for the last year. And
23 reconciling and providing information on the local cost
24 share.

25 For the PCA revisions. We are

1 Fernando and I are reviewing a draft project agreement
2 that's been provided by USEPA. And hope to have the
3 statement of work from Scott Ireland at USEPA so we can
4 move forward on negotiating the language of the project
5 agreement. And that's all I have.

6 **MR. FEKETE:** Any questions for Ms.
7 Gregory?

8 **(NO RESPONSE)**.

9 **MR. FEKETE:** Thank you very much.
10 Any new business to come before the board?

11 **(NO RESPONSE)**.

12 **MR. FEKETE:** Any other business?

13 **MR. JONES:** I've got a question.
14 Where are we at with the website? Anything moving with
15 the website?

16 **MR. TREVINO:** Yeah. I just received
17 an offline draft of the website, meaning that I can
18 access it, but it's got a user ID and a password. So
19 we've got a draft. I'm just working with the gentleman
20 from the state assigned to help me out to formalize it
21 and structure it to a point where we're comfortable with
22 it.

23 We plan to have on the website,
24 other links that are affiliated with the East Chicago
25 Waterway Management District. There's 2 from the Army

1 Corps. One, it's an Army Corps website; the other is
2 affiliated with the contractor, the air monitoring data.
3 And we've got 3 or 4 from IDEM related to the Grand Cal
4 remediation project and several others. So it's a good
5 start. We need to make sure we get, for instance, all
6 the meeting notes downloaded and have it structured
7 where we're okay with going officially online. So we're
8 probably a couple weeks away.

9 So when I get that, I'll email it to
10 the board and all the other stakeholders with the links.
11 So that's my plan right now.

12 **MR. LOPEZ:** It's going to have this
13 logo?

14 **MR. TREVINO:** If they could copy the
15 logo from the artwork, we'd like to have that, yeah.

16 **MR. LOPEZ:** I think it would be a
17 good idea if you could come up with the Army website or
18 something? The suggestion you had.

19 **MR. TREVINO:** Well, his suggestion
20 was to see if the Army Corps had an overhead picture of
21 the canal and the river.

22 **MR. LOPEZ:** To be added to this.

23 **MR. TREVINO:** Right. Well, they've
24 asked for some artwork to be part of the homepage. And
25 my thoughts right now is to have an aerial photo of the

1 entire canal and the river highlighted, because that's
2 what we're all about is the East Chicago waterways. So
3 I thought that might be a good idea. And I think Henry
4 mentioned to see if the Corps had something that we
5 might be able to use for that artwork, so we'll be
6 hearing on that.

7 **MR. JONES:** My final question was,
8 are we going to try to maybe set up a social media
9 account with maybe Twitter or Facebook, just get some
10 key news out? I see a lot of government agencies are
11 doing that now, have Twitter accounts and they send out
12 key news.

13 **MR. TREVINO:** And we will be
14 exploring that. One of the things that have come out of
15 the strategic planning process is the need to
16 communicate with the public and stakeholders. And the
17 way I visualize that happening is to actually put a
18 communication plan together where Twitter or Facebook
19 may be a component of that plan. So we'll be exploring
20 those opportunities.

21 **MR. FEKETE:** Any other questions,
22 comments?

23 **(NO RESPONSE)** .

24 **MR. FEKETE:** Public comments?

25 **UNIDENTIFIED SPEAKER:** I just have

1 one question, since you mentioned the website.

2 **MR. FEKETE:** Yes.

3 **UNIDENTIFIED SPEAKER:** And linking
4 it. Could you possibly link it to the Cal project? Is
5 that an option?

6 **MR. TREVINO:** Certainly.

7 **UNIDENTIFIED SPEAKER:** We have a
8 website and a Facebook.

9 **MR. TREVINO:** Yeah, after the
10 meeting if you could share that with me, that would be
11 great.

12 **MR. FEKETE:** Any other comments from
13 the public?

14 **(NO RESPONSE)**.

15 **MR. FEKETE:** Our next board meeting
16 is September 18th at 5:00 p.m. at this location. I'll
17 entertain a motion for adjournment.

18 **MR. BAKOTA:** Motion to adjourn.

19 **MR. FEKETE:** Second?

20 **MR. RODRIGUEZ:** Second.

21 **MR. FEKETE:** All in favor signify by
22 saying yes.

23 **THE BOARD:** (Collective "yes").

24 **MR. FEKETE:** We are adjourned.

25 *****

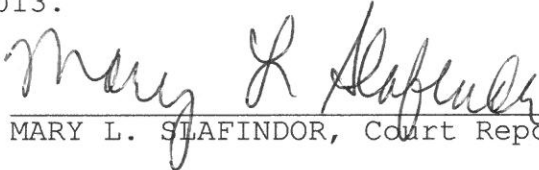
1 STATE OF INDIANA)
2) SS:
3 COUNTY OF LAKE)
4

5 **REPORTER'S CERTIFICATE**

6
7 I, MARY L. SLAFINDOR, Court Reporter and Notary
8 Public in and for the State of Indiana, do hereby
9 certify that I have transcribed from my stenographic
10 notes the above-entitled meeting of the East Chicago
11 Waterway Management District Board of Directors Meeting.
12 Said notes contain all of the statements made during the
13 meeting, to the best of my ability.

14 I further certify that the foregoing transcript, as
15 prepared by me, is a full, true, correct and complete
16 copy of said stenographic notes made in the above-
17 entitled meeting.

18 IN WITNESS WHEREOF, I have set my hand this 13th
19 day of September, 2013.

20
21 
22 _____
23 MARY L. SLAFINDOR, Court Reporter
24
25