



STATE OF INDIANA

Mitchell E. Daniels, Jr.
Governor

OFFICE OF MANAGEMENT & BUDGET

212 State House
Indianapolis, Indiana 46204-2796
317-232-5610

Ryan Kitchell
Director

January 30, 2009

Ms. M. Celita Green
Controller
City of Gary
401 Broadway, Room 100
Gary, IN 46402

Dear Ms. Green:

The following is an initial list of data or documents that we committed to send during the Distressed Unit Appeal Board visit to the City of Gary on January 21.

- Copies of all ordinances or resolutions adopting revenue increases or cost reductions that have been referenced in the City and other units' petition including but not limited to:
 - Trash collection fees
 - Contracting trash collection
 - Sanitary district user fees
 - Stormwater user fees
 - Airport fees

Please forward any studies or analysis of estimated revenue to be generated from the actions taken above.

- Detail of the \$30 million in spending cuts
- Description of Other Compensation in the 2009 General Fund budget
- Description of Grants and Subsidies in the 2009 General Fund budget
- Number of positions by department that are funded in the 2009 budget that are currently vacant and length of time vacant
- Summary of city court billings, collections, and receivables
- Summary of EMS billings, collections, and receivables
- Summary of outstanding inter-fund loans
- List of real property parcels owned by the city
- MS4 plan (GSD)
- Summary of litigation since the last State Board of Accounts audit date

In addition to the data requested, please respond to the following question presented at the January 5 petition hearing:

What rate structure revisions would be required for the Sanitary District to operate solely on user fees?

I would be happy to discuss how best this information can be exchanged or answer any questions. I can be reached at 317-234-3839 or email at cjohnston@omb.in.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "Christopher Johnston". The signature is fluid and cursive, with the first name being more prominent.

Cristopher R. Johnston