



Gary Community School Corporation

Doing What is Best for Students - Today - Tomorrow - Everyday

EMERGENCY MANAGER REPORT

DISTRESSED UNIT APPEALS BOARD (DUAB)

November 14, 2019

Prepared by



**Gary
Schools
Recovery, LLC**



Distressed Unit Appeals Board

Emergency Manager Report

Prepared by Gary Schools Recovery, LLC

November 14, 2019

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I.0 EMERGENCY MANAGER UPDATE

EMERGENCY MANAGER'S SUMMARY

October has been an exciting month in the Gary Community School Corporation. As you will see below, community outreach has increased significantly. I truly enjoy my time in the community. I have encountered caring, compassionate, and folks driven to improve the lives of the children of Gary.

As you will see below, Directors and Administrators have been very busy. I am proud of the hard work, dedication, and commitment to the children they have demonstrated.

GARY COMMUNITY SCHOOL CORPORATION EVENTS

DR. MORIKIS' CALENDAR OF EVENTS

- ♦ 2nd & 4th Mondays - Meet Dr. Pete J's Breakfast Club – 10:00am
- ♦ 2nd & 4th Tuesdays – Radio Broadcast (WLTH) – 12:30
- ♦ October 2 – Public Academic Presentation – 6:00pm
- ♦ October 4 – Public Hearing 2020 Budget – 4:00pm
- ♦ October 8 – Emergency Manager Public Forum – 6:00pm
- ♦ October 9 – Statue Unveiling of Mayor Richard G. Hatcher
- ♦ October 10 – DUAB Meeting – 9:00am
- ♦ October 13 – St Timothy Church (Addressed the congregation) – 11:00am
- ♦ October 16 – Gary Educational Foundation Meeting
- ♦ October 18 – Budget Adoption 2020 Budget – 4:00pm
- ♦ October 21 – Insurance Meeting – 9:00am
- ♦ October 23 - POP Event-Youth Violence Prevention & Leadership Conference – 9:30am
- ♦ October 26 – Brother's Keeper Prayer Breakfast – 9:00am
- ♦ October 26 – IU Dons Education Banquet – 6:00pm
- ♦ October 27 - Alpha Kappa Alpha Community Partnership Award Dinner - 3:00pm

- ♦ October 31 – GTU Meeting – 9:00am

GCSC DISTRICT HAPPENINGS

- ♦ October 5 – Banneker @ Marquette Grandparents Day – 9:30am
- ♦ October 10 – McCullough Fall Festival – 1:00pm
- ♦ October 14 – 18 GCSC Fall Break
- ♦ October 23 – POP Event-Youth Violence Prevention & Leadership Conference – 9:30am
- ♦ October 25 – Banneker @ Marquette Student of the Month – 9:30am
- ♦ October 31 – Banneker @ Marquette Fall Festival

GCSC DEPARTMENT UPDATES

BUSINESS SERVICES

- ♦ Payroll upload to RDS Financial Software
- ♦ Posting August, September payrolls
- ♦ Complete ACH deposit information by December 1, 2019
- ♦ Transfer and close all accounts by December 15, 2019
- ♦ Set up HSA accounts for employees with health insurance
- ♦ Uploading financial and payroll data to new vendor LOW Associates
- ♦ Upload data by November 8, 2019
- ♦ Train employees November and December
- ♦ Run trial run payroll reports for December
- ♦ Mail budget packet to Kurt Ott, DLGF
- ♦ Set up new budget in LOW Software by December 1, 2019
- ♦ Set up additional appropriation for year-end if needed
- ♦ Train payroll specialist on new software in Low
- ♦ Set up training for new tax software in LOW
- ♦ Provide a fixed asset report for SBOA
- ♦ Deystone on site to complete inventory October 11, 2019
- ♦ Report due to Gary Schools November 15, 2019.
- ♦ Update Employee Handbook
- ♦ Realign benefits to classified employees

- ♦ Complete by November 4, 2019
- ♦ Release by November 5, 2019, signature acknowledgement from employees by Friday November 8th.
- ♦ New health and vision insurance with wellness clinics for January 1, 2019 start date
- ♦ Complete open enrollment for November 10th
- ♦ Set up HSA for HD plans
- ♦ Attain quotes for all risk insurance to start January 1, 2019
- ♦ Complete by December 1, 2019 - transportation
- ♦ Building Risk for January 15, 2019

BUILDINGS GROUNDS & MAINTENANCE

- ♦ RFP/ RFQ/ RFB for major contracts for district maintenance and services.
- ♦ Scheduled to meet with Wesco to discuss energy savings and rebates for the district.
- ♦ Preventive and general maintenance of all mechanical systems. (On-going)
- ♦ Started roofing repairs throughout the District.
- ♦ Continue to board up and secure projects at closed buildings.
- ♦ Began classroom repairs at Bethune due to broken pipes and water damage.
- ♦ Record's office renovations at the Career Center 90% complete.
- ♦ Met with Lead custodians from Alpha. Received signed acknowledgment of their boiler training, discussed procedures for cold weather firing and general boiler operations. Also, reviewed cleaning checklist outlining daily, weekly and monthly tasks.
- ♦ Power restored to several buildings. Repairing emergency and exit signs damaged by power outage.
- ♦ Hired Carpenter/ Locksmith. Started on Monday, October 28th.
- ♦ Completing inspections throughout the district of Fire Extinguishers for compliance per Fire Code.
- ♦ Received proceeds from October 1st Auction.
- ♦ Doors, keys and lock audit District wide (On-going)
- ♦ Painting and wall work at various schools throughout (On-going)
- ♦ Warehouse inventory and clean up
- ♦ Continued pest control throughout the District
- ♦ Locker assignments for Roosevelt students at the Career Center

CHIEF ACADEMIC OFFICE

- ♦ CSC has developed a number of new initiatives as we work to create a goal driven, high-achieving district. It is the goal of the Curriculum Department to create opportunities for students and staff to have access to necessary resources that will support student achievement. These resources include professional development and training, increased and targeted use of technology, and data driven instruction leading to improvements in school climate and culture. To this end, the Curriculum Department is actively seeking district and community input as we implement initiatives in technology, curriculum and discipline.
- ♦ Beginning in August and continuing throughout the school year, the department has begun implementation of the following:
 - **Exact Path/Study Island-** Computer-based programs designed to provide individualized instruction and common assessment tools.
 - **G Suite for Education/Google Classroom-** Usage of Google will support digital literacy and support distance learning
 - **Teacher Task Force-** School improvement requires collaboration among teachers. These teams collaborate and determine best practices to share throughout the district.
 - **Professional Development-**To enhance staff skills in different areas, the district is providing ongoing professional development. On October 11, the Curriculum Department offered district-wide PD in Classroom Management 101, Data Analysis, Infinite Campus, Health and Wellness for students and staff, PBIS, Instructional Feedback for School Leaders, and Answering Constructed Response Questions.
- ♦ Curriculum Department staff has also participated in the following professional development:
 - **Mathpalooza & Math Frameworks**
(<https://www.doe.in.gov/math/framework>): Planning Effective Instruction Using the Math Framework.
 - **Analyticals Alg. II:** This course covers most of the traditional Algebra II standards, and the difference between Analytical Algebra II versus and Algebra II (traditional).
 - **1Million Project:** The mission is to help 1 million high school students who do not have reliable Internet access at home reach their full potential by giving them mobile devices and free high-speed Internet access.
 - **E-learning:** Implementation, best practices, e-learning teacher and staff expectations, e-learning rubric, lesson template, FAQs
 - **IDOE Office of School Improvement:** Sailing Toward Proficiency

FACE (FAMILY AND COMMUNITY ENGAGEMENT)

- ♦ Continue to work on enrollment.
- ♦ Work with the IT team to ensure that the parent portal with infinite campus is completed and ready for parents.
- ♦ Make sure we continue to input student in infinite campus.
- ♦ Make sure our homeless/foster students are receiving services.
- ♦ Continue to work toward my center being completed for helping families.
- ♦ Work with Chief McCray on the back program.
- ♦ Continue to make sure each school is in compliance (Ex. Right to Know Letters, Title I etc..).
- ♦ Start our donation box for our families for the winter.
- ♦ Founding a FACE Liaison for Bethune.
- ♦ Continuing working with Mr. Little on attendance and truancy workshops for each school.

FOOD SERVICE

- ♦ New Equipment Installations completed
- ♦ Expectations meeting with SodexoMAGIC 11/19
- ♦ Review FSMC Advisory Board and Wellness Committee meeting
- ♦ Upcoming holiday meal

HUMAN RESOURCES

- ♦ Payroll
- ♦ Training New Payroll Specialist
- ♦ Continue training new payroll specialist
- ♦ CPS Investigations/Interviews
- ♦ Teacher Negotiations
- ♦ Gathering data for new payroll service

INSTRUCTIONAL TECHNOLOGY

- ♦ G Suite Training
- ♦ Surface Pro setup at Ambassador Academy
- ♦ RDS and Vibe conversions

PUBLIC RELATIONS

- ♦ GPA Awards Program
- ♦ GPA Math Night/Spaghetti Dinner/Report Card Pickup
- ♦ Banneker @ Marquette – Student Awards
- ♦ Updates as requested
- ♦ IU Dons Scholarship Dinner
- ♦ McCullough Academy – Breast Cancer Awareness
- ♦ Calendar Updated on website
- ♦ Updates as requested
- ♦ J's Breakfast Club 10/28 – Next 11/4
- ♦ WGVE 10/28
- ♦ WLTH 10/29
- ♦ Training for Social Media (scheduled for October 30th – 4:00-5:30PM)
- ♦ WSLA App
- ♦ GCSC 1st E-Blast – 11/8 – any important content to be added

SECURITY SERVICES

- ♦ Currently completing burglar alarm system at West Side Leadership (Completed)
- ♦ Placement of sensors in parking lots, to be completed by Sept 30th (Completed)
- ♦ Alarm system codes given to admin staff (Com
- ♦ Implementing more training within security services coordinating with Special Populations Director
- ♦ State Auditing/Homeland Sec. Grant completion (In Progress)
- ♦ Security Building Assessment on all open schools (In Progress)
- ♦ Next 3 weeks for audit and Grant completion. (In Progress)
- ♦ Building assessments completed before Thanksgiving break (In Progress)
- ♦ Update Security Services District Manual.

SPECIAL POPULATION DEPARTMENT

- ♦ Staffing- Ongoing
- ♦ Suspension PDs- Ongoing
- ♦ Seclusion and Restraint PDs- Ongoing

- ♦ Behavior plan implementation Oversight- Ongoing
- ♦ MTSS/Data Wall Assistance- Ongoing
- ♦ Attendance/Truancy- Ongoing
- ♦ Evening out caseloads, collapsing classes due to low enrollment, and teacher movement- Ongoing
- ♦ Early Intervention programming Planning
- ♦ Transition Planning
- ♦ Life Skills Café and Laundromat
- ♦ Complete some ongoing goals
- ♦ Crisis Planning with Edgewater

TRANSPORTATION

- ♦ Interviewing more bus attendants. (11/4, 11/5) (IN PROGRESS)
- ♦ Follow-up with Boys & Girls Club (Joiner) and Douglas Center (Miller)
- ♦ Continue to direct SOP events, e.g., reroutes, new requests (MV, SPED, GENED), incident reports, bus video requests. (ONGOING)
- ♦ Submit IC Invoices for payment. (7% reduction in per day cost of transportation Aug to Sep 2019. (DONE)
- ♦ Continue to direct SOP events, e.g., reroutes, new requests (MV, SPED, GENED), incident reports, bus video requests. (ONGOING)
- ♦ Coordinate buses for POP event. (DONE)
- ♦ Met with Boys and Girls Club: Need help with logos.
- ♦ Received Illinois Central Invoices and reviewing for payment.
- ♦ Continue to direct SOP events, e.g., reroutes, new requests (MV, SPED, GENED), incident reports, bus video requests. (ONGOING)

TRUANCY/ATTENDANCE/MCKINNEY VENTO

- ♦ Updating spreadsheets
- ♦ Helping Truancy Officers fill out the spreadsheets
- ♦ Reading over improper expulsion hearings
- ♦ Trying to find partnerships for truant students
- ♦ Conducting school-wide truancy PD

2.0 COMMUNICATION REPORT



Gary Schools Communications Update 11/14/19



Post Details

Video

Post

Shares

See metrics for all vit

Gary Community School Corporation...

Congratulations to our very own Dwight Pointer on receiving the Educator of the Year Award from Phi Delta Kappa Sorority! #TeachORama

Performance for Your Post

	Minutes Viewed	725
	1-Minute Video Views	146
	10-Second Video Views	672
	3-Second Video Views	1,640
	Average Video Watch Time	0:14
	Audience Retention	
	Audience and Engagement	

3:47

· Uploaded on 11/02/2019 · View Permalink

· Copy Video ID

Post Details

Gary Community School Corporation
Published by Crystal Lynn [?] · October 29 at 1:02 PM · 🌐

The McCullough Academy's Breast Cancer Walk yesterday was great! Thanks for all the participants!

👍

Get More Likes, Comments and Shares

Boost this post for \$20 to reach up to 5,100 people.

2,285 People Reached	213 Engagements	Boost Post
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💬

Comment

1 Comment 6 Shares

🔖

Share

👍

Like

Performance for Your Post

2,285 People Reached		
49 Reactions, Comments & Shares		
28 Likes	18 On Post	10 On Shares
14 Love	12 On Post	2 On Shares
1 Comments	1 On Post	0 On Shares
6 Shares	6 On Post	0 On Shares
164 Post Clicks		
130 Photo Views	0 Link Clicks	34 Other Clicks
NEGATIVE FEEDBACK		
0 Hide Post	0 Hide All Posts	
0 Report as Spam	0 Unlike Page	

Reported stats may be delayed from what appears on posts

Social Media Workshop



Your Role as a GCSC Social Media Ambassador

- Serve as the online voice for your school
- Develop and post engaging content (events, photos, announcements, etc.)
- Grow your online audience
- Share content from the GCSC
- Monitor and respond to inquiries from followers
 - Report any cyberbullying or any inappropriate online conduct
 - Protect the brand and integrity of your school and District

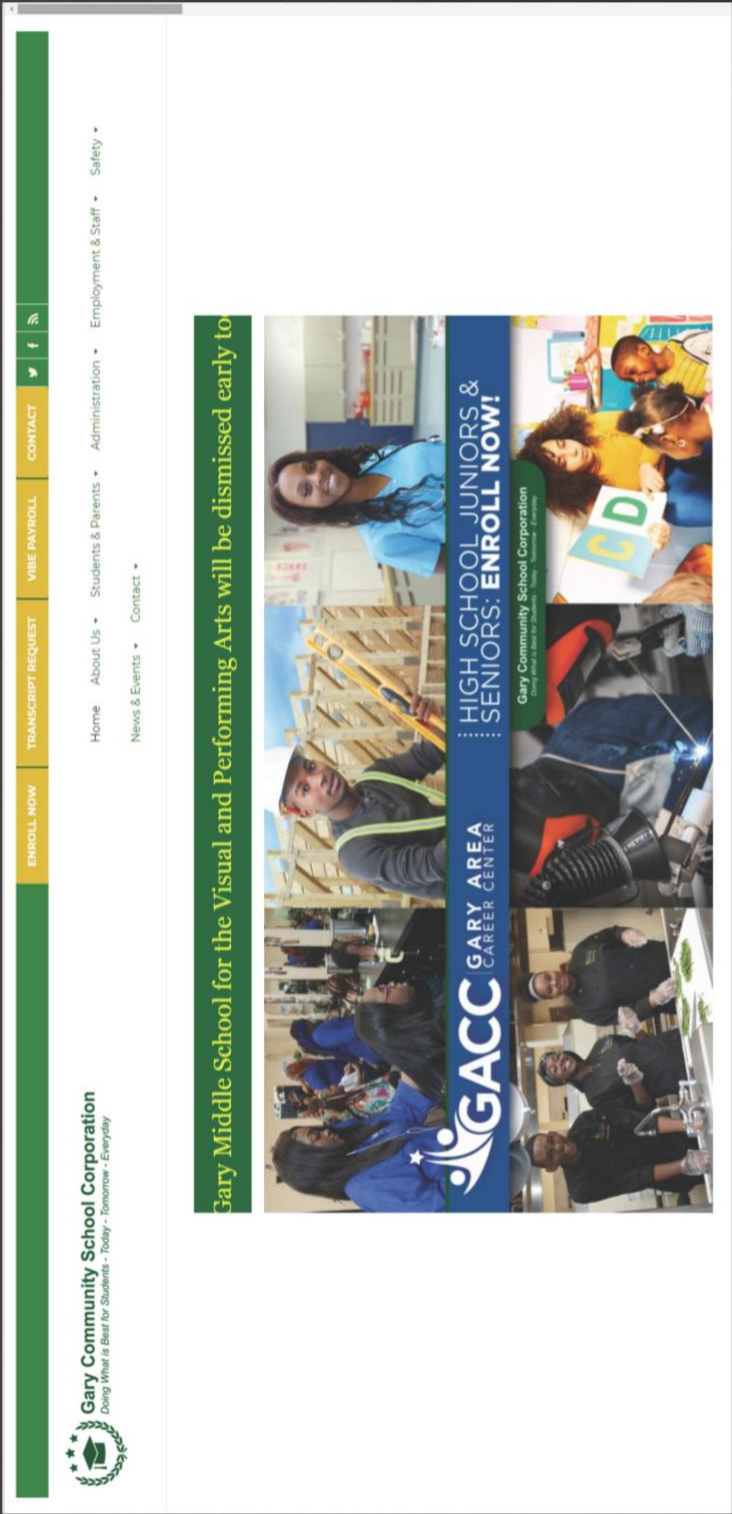


GCSC Connections Corner



Edition 1 - November 8, 2019		Export Report	
Sent	Fri, Nov 8, 2019		
		19.1% Open Rate	26% Industry Average

Website Updates



Upcoming Dates in the District

November 27th-29th - Thanksgiving Break
November 29th-30th Lakeshore Classic Basketball
Tournament
December 4th – Fiscal Management Board Mtg.
December 10th-Advisory Board Meeting
December 19th - End of 2nd Grading Period
December 20th Records & Professional Development
December 23rd-January 3rd - Winter Break

As Seen Around the District



3.0 FINANCIAL ANALYSIS ON BOND REFUNDING

Oct 28, 2019 3:46 pm Prepared by Fifth Third Securities, Inc. (Finance 8.001 Gary Community School...:GARYCSC-RFND2013,RFND2013) Page 1

SOURCES AND USES OF FUNDS

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Dated Date 12/16/2019
Delivery Date 12/16/2019

Sources:

Bond Proceeds:	
Par Amount	16,735,000.00
	16,735,000.00

Uses:

Refunding Escrow Deposits:	
Cash Deposit	16,506,371.25
Cost of Issuance:	
Other Cost of Issuance	110,000.00
Underwriter's Discount:	
Other Underwriter's Discount	116,308.25
Other Uses of Funds:	
Additional Proceeds	2,320.50
	16,735,000.00

BOND SUMMARY STATISTICS

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Dated Date	12/16/2019
Delivery Date	12/16/2019
Last Maturity	01/15/2033
Arbitrage Yield	3.482170%
True Interest Cost (TIC)	3.594379%
Net Interest Cost (NIC)	3.587972%
All-In TIC	3.701556%
Average Coupon	3.492963%
Average Life (years)	7.315
Weighted Average Maturity (years)	7.315
Duration of Issue (years)	6.317
Par Amount	16,735,000.00
Bond Proceeds	16,735,000.00
Total Interest	4,276,018.33
Net Interest	4,392,326.58
Total Debt Service	21,011,018.33
Maximum Annual Debt Service	1,711,250.00
Average Annual Debt Service	1,606,278.74
Underwriter's Fees (per \$1000)	
Average Takedown	
Other Fee	6.950000
Total Underwriter's Discount	6.950000
Bid Price	99.305000

Bond Component	Par Value	Price	Average Coupon	Average Life	PV of 1 bp change
Serial Bonds	16,735,000.00	100.000	3.493%	7.315	10,376.55
	16,735,000.00			7.315	10,376.55

	TIC	All-In TIC	Arbitrage Yield
Par Value	16,735,000.00	16,735,000.00	16,735,000.00
+ Accrued Interest			
+ Premium (Discount)			
- Underwriter's Discount	-116,308.25	-116,308.25	
- Cost of Issuance Expense		-110,000.00	
- Other Amounts			
Target Value	16,618,691.75	16,508,691.75	16,735,000.00
Target Date	12/16/2019	12/16/2019	12/16/2019
Yield	3.594379%	3.701556%	3.482170%

SUMMARY OF REFUNDING RESULTS

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Dated Date	12/16/2019
Delivery Date	12/16/2019
Arbitrage yield	3.482170%
Escrow yield	0.000000%
Value of Negative Arbitrage	
Bond Par Amount	16,735,000.00
True Interest Cost	3.594379%
Net Interest Cost	3.587972%
Average Coupon	3.492963%
Average Life	7.315
Par amount of refunded bonds	16,155,000.00
Average coupon of refunded bonds	4.350000%
Average life of refunded bonds	7.590
PV of prior debt to 12/16/2019 @ 3.482170%	17,350,966.30
Net PV Savings	618,286.80
Percentage savings of refunded bonds	3.827216%
Percentage savings of refunding bonds	3.694573%

SAVINGS

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Date	Prior Debt Service	Refunding Debt Service	Savings	Annual Savings	Present Value to 12/16/2019 @ 3.4821699%
01/15/2020	746,371.25	740,107.08	6,264.17	6,264.17	6,246.77
07/15/2020	617,780.00	589,723.75	28,056.25		27,499.55
01/15/2021	621,798.75	590,003.75	31,795.00	59,851.25	30,630.80
07/15/2021	770,600.00	745,210.00	25,390.00		24,041.74
01/15/2022	776,030.00	743,056.25	32,973.75	58,363.75	30,688.46
07/15/2022	781,133.75	755,828.75	25,305.00		23,148.18
01/15/2023	780,911.25	748,306.25	32,605.00	57,910.00	29,315.57
07/15/2023	785,471.25	760,783.75	24,687.50		21,816.99
01/15/2024	789,705.00	752,966.25	36,738.75	61,426.25	31,911.39
07/15/2024	793,612.50	770,148.75	23,463.75		20,031.91
01/15/2025	802,193.75	766,962.50	35,231.25	58,695.00	29,563.56
07/15/2025	805,340.00	782,582.50	22,757.50		18,769.68
01/15/2026	808,160.00	772,783.75	35,376.25	58,133.75	28,677.92
07/15/2026	815,653.75	792,985.00	22,668.75		18,062.05
01/15/2027	817,712.50	782,683.75	35,028.75	57,697.50	27,432.65
07/15/2027	824,445.00	802,382.50	22,062.50		16,982.50
01/15/2028	830,742.50	791,578.75	39,163.75	61,226.25	29,630.21
07/15/2028	836,605.00	815,775.00	20,830.00		15,489.71
01/15/2029	842,032.50	804,385.00	37,647.50	58,477.50	27,516.54
07/15/2029	847,025.00	822,995.00	24,030.00		17,262.95
01/15/2030	851,582.50	816,102.50	35,480.00	59,510.00	25,052.36
07/15/2030	855,705.00	837,875.00	17,830.00		12,374.28
01/15/2031	864,392.50	824,000.00	40,392.50	58,222.50	27,553.26
07/15/2031	872,536.25	855,125.00	17,411.25		11,673.63
01/15/2032	875,136.25	835,417.50	39,718.75	57,130.00	26,174.30
07/15/2032	882,301.25	860,802.50	21,498.75		13,925.04
01/15/2033	888,922.50	850,447.50	38,475.00	59,973.75	24,494.32
	21,783,900.00	21,011,018.33	772,881.67	772,881.67	615,966.30

Savings Summary

PV of savings from cash flow	615,966.30
Plus: Refunding funds on hand	2,320.50
Net PV Savings	618,286.80

Oct 28, 2019 3:46 pm Prepared by Fifth Third Securities, Inc. (Finance 8.001 Gary Community School...:GARYCSC-RFND2013,RFND2013) Page 5

BOND DEBT SERVICE

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
01/15/2020	695,000	2.950%	45,107.08	740,107.08	740,107.08
07/15/2020	320,000	2.950%	269,723.75	589,723.75	
01/15/2021	325,000	2.950%	265,003.75	590,003.75	1,179,727.50
07/15/2021	485,000	2.950%	260,210.00	745,210.00	
01/15/2022	490,000	2.950%	253,056.25	743,056.25	1,488,266.25
07/15/2022	510,000	2.950%	245,828.75	755,828.75	
01/15/2023	510,000	2.950%	238,306.25	748,306.25	1,504,135.00
07/15/2023	530,000	2.950%	230,783.75	760,783.75	
01/15/2024	530,000	2.950%	222,966.25	752,966.25	1,513,750.00
07/15/2024	555,000	2.950%	215,148.75	770,148.75	
01/15/2025	560,000	3.350%	206,962.50	766,962.50	1,537,111.25
07/15/2025	585,000	3.350%	197,582.50	782,582.50	
01/15/2026	585,000	3.350%	187,783.75	772,783.75	1,555,366.25
07/15/2026	615,000	3.350%	177,985.00	792,985.00	
01/15/2027	615,000	3.350%	167,683.75	782,683.75	1,575,668.75
07/15/2027	645,000	3.350%	157,382.50	802,382.50	
01/15/2028	645,000	3.350%	146,578.75	791,578.75	1,593,961.25
07/15/2028	680,000	3.350%	135,775.00	815,775.00	
01/15/2029	680,000	3.350%	124,385.00	804,385.00	1,620,160.00
07/15/2029	710,000	3.350%	112,995.00	822,995.00	
01/15/2030	715,000	3.700%	101,102.50	816,102.50	1,639,097.50
07/15/2030	750,000	3.700%	87,875.00	837,875.00	
01/15/2031	750,000	3.700%	74,000.00	824,000.00	1,661,875.00
07/15/2031	795,000	3.700%	60,125.00	855,125.00	
01/15/2032	790,000	3.700%	45,417.50	835,417.50	1,690,542.50
07/15/2032	830,000	3.700%	30,802.50	860,802.50	
01/15/2033	835,000	3.700%	15,447.50	850,447.50	1,711,250.00
	16,735,000		4,276,018.33	21,011,018.33	21,011,018.33

BOND PRICING

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Bond Component	Maturity Date	Amount	Rate	Yield	Price
Serial Bonds:					
	01/15/2020	695,000	2.950%	2.950%	100.000
	07/15/2020	320,000	2.950%	2.950%	100.000
	01/15/2021	325,000	2.950%	2.950%	100.000
	07/15/2021	485,000	2.950%	2.950%	100.000
	01/15/2022	490,000	2.950%	2.950%	100.000
	07/15/2022	510,000	2.950%	2.950%	100.000
	01/15/2023	510,000	2.950%	2.950%	100.000
	07/15/2023	530,000	2.950%	2.950%	100.000
	01/15/2024	530,000	2.950%	2.950%	100.000
	07/15/2024	555,000	2.950%	2.950%	100.000
	01/15/2025	560,000	3.350%	3.350%	100.000
	07/15/2025	585,000	3.350%	3.350%	100.000
	01/15/2026	585,000	3.350%	3.350%	100.000
	07/15/2026	615,000	3.350%	3.350%	100.000
	01/15/2027	615,000	3.350%	3.350%	100.000
	07/15/2027	645,000	3.350%	3.350%	100.000
	01/15/2028	645,000	3.350%	3.350%	100.000
	07/15/2028	680,000	3.350%	3.350%	100.000
	01/15/2029	680,000	3.350%	3.350%	100.000
	07/15/2029	710,000	3.350%	3.350%	100.000
	01/15/2030	715,000	3.700%	3.700%	100.000
	07/15/2030	750,000	3.700%	3.700%	100.000
	01/15/2031	750,000	3.700%	3.700%	100.000
	07/15/2031	795,000	3.700%	3.700%	100.000
	01/15/2032	790,000	3.700%	3.700%	100.000
	07/15/2032	830,000	3.700%	3.700%	100.000
	01/15/2033	835,000	3.700%	3.700%	100.000
		16,735,000			

Dated Date	12/16/2019	
Delivery Date	12/16/2019	
First Coupon	01/15/2020	
Par Amount	16,735,000.00	
Original Issue Discount		
Production	16,735,000.00	100.000000%
Underwriter's Discount	-116,308.25	-0.695000%
Purchase Price	16,618,691.75	99.305000%
Accrued Interest		
Net Proceeds	16,618,691.75	

ESCROW COST

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Purchase Date	Cost of Securities	Cash Deposit	Total Escrow Cost
12/16/2019		16,506,371.25	16,506,371.25
	0	16,506,371.25	16,506,371.25

PRIOR BOND DEBT SERVICE

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Taxable Ad Valorem Property Tax First Mortgage Bonds, Series 2013 (2013)

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
01/15/2020	395,000	4.350%	351,371.25	746,371.25	746,371.25
07/15/2020	275,000	4.350%	342,780.00	617,780.00	
01/15/2021	285,000	4.350%	336,798.75	621,798.75	1,239,578.75
07/15/2021	440,000	4.350%	330,600.00	770,600.00	
01/15/2022	455,000	4.350%	321,030.00	776,030.00	1,546,630.00
07/15/2022	470,000	4.350%	311,133.75	781,133.75	
01/15/2023	480,000	4.350%	300,911.25	780,911.25	1,562,045.00
07/15/2023	495,000	4.350%	290,471.25	785,471.25	
01/15/2024	510,000	4.350%	279,705.00	789,705.00	1,575,176.25
07/15/2024	525,000	4.350%	268,612.50	793,612.50	
01/15/2025	545,000	4.350%	257,193.75	802,193.75	1,595,806.25
07/15/2025	560,000	4.350%	245,340.00	805,340.00	
01/15/2026	575,000	4.350%	233,160.00	808,160.00	1,613,500.00
07/15/2026	595,000	4.350%	220,653.75	815,653.75	
01/15/2027	610,000	4.350%	207,712.50	817,712.50	1,633,366.25
07/15/2027	630,000	4.350%	194,445.00	824,445.00	
01/15/2028	650,000	4.350%	180,742.50	830,742.50	1,655,187.50
07/15/2028	670,000	4.350%	166,605.00	836,605.00	
01/15/2029	690,000	4.350%	152,032.50	842,032.50	1,678,637.50
07/15/2029	710,000	4.350%	137,025.00	847,025.00	
01/15/2030	730,000	4.350%	121,582.50	851,582.50	1,698,607.50
07/15/2030	750,000	4.350%	105,705.00	855,705.00	
01/15/2031	775,000	4.350%	89,392.50	864,392.50	1,720,097.50
07/15/2031	800,000	4.350%	72,536.25	872,536.25	
01/15/2032	820,000	4.350%	55,136.25	875,136.25	1,747,672.50
07/15/2032	845,000	4.350%	37,301.25	882,301.25	
01/15/2033	870,000	4.350%	18,922.50	888,922.50	1,771,223.75
	16,155,000		5,628,900.00	21,783,900.00	21,783,900.00

SUMMARY OF BONDS REFUNDED

Gary Community School Building Corporation
Taxable Ad Valorem Property Tax First Mortgage Refunding Bonds, Series 2019

Bond	Maturity Date	Interest Rate	Par Amount	Call Date	Call Price
Taxable Ad Valorem Property Tax First Mortgage Bonds, Series 2013, 2013:					
TERM33	01/15/2020	4.350%	395,000.00		
	07/15/2020	4.350%	275,000.00	01/15/2020	100.000
	01/15/2021	4.350%	285,000.00	01/15/2020	100.000
	07/15/2021	4.350%	440,000.00	01/15/2020	100.000
	01/15/2022	4.350%	455,000.00	01/15/2020	100.000
	07/15/2022	4.350%	470,000.00	01/15/2020	100.000
	01/15/2023	4.350%	480,000.00	01/15/2020	100.000
	07/15/2023	4.350%	495,000.00	01/15/2020	100.000
	01/15/2024	4.350%	510,000.00	01/15/2020	100.000
	07/15/2024	4.350%	525,000.00	01/15/2020	100.000
	01/15/2025	4.350%	545,000.00	01/15/2020	100.000
	07/15/2025	4.350%	560,000.00	01/15/2020	100.000
	01/15/2026	4.350%	575,000.00	01/15/2020	100.000
	07/15/2026	4.350%	595,000.00	01/15/2020	100.000
	01/15/2027	4.350%	610,000.00	01/15/2020	100.000
	07/15/2027	4.350%	630,000.00	01/15/2020	100.000
	01/15/2028	4.350%	650,000.00	01/15/2020	100.000
	07/15/2028	4.350%	670,000.00	01/15/2020	100.000
	01/15/2029	4.350%	690,000.00	01/15/2020	100.000
	07/15/2029	4.350%	710,000.00	01/15/2020	100.000
	01/15/2030	4.350%	730,000.00	01/15/2020	100.000
	07/15/2030	4.350%	750,000.00	01/15/2020	100.000
	01/15/2031	4.350%	775,000.00	01/15/2020	100.000
	07/15/2031	4.350%	800,000.00	01/15/2020	100.000
	01/15/2032	4.350%	820,000.00	01/15/2020	100.000
	07/15/2032	4.350%	845,000.00	01/15/2020	100.000
	01/15/2033	4.350%	870,000.00	01/15/2020	100.000
			16,155,000.00		

4.0 COLLECTIVE BARGAINING

SUMMARY OF CHANGES

- ♦ All areas that read Board of Trustees was replaced with Emergency Manager of School Corporation
- ♦ Article IV, B1 (Personal Business Leave) – Teachers received an increase in their annual personal business days. Personal business days went from 2 to 3 days a year.
- ♦ Article IV, G (Leave for Attendance at Funerals of non-immediate family members only) – This section was removed in its entirety.
- ♦ Article VII, B2 (Basic Medical & Hospitalization Insurance) – The dollar amounts were removed and replaced with 85% annual cost paid by the corporation and 15% annual cost paid by the employee.
- ♦ Article VII, E1 (Severance Pay) - Years of service changed from 1-14 to 10-14 years of creditable service with Gary Community School Corporation. One time stipend payment was also added to the narrative.
- ♦ Article VII, E2 (Severance Pay) - Creditable service with Gary Community School Corporation and one time stipend was added to the narrative.
- ♦ Article VII, E3 (Severance Pay) - Creditable service with Gary Community School Corporation and one time stipend was added to the narrative.
- ♦ Article VII, G3 (Payment of stipend for personal and sick leave day usage) – New Policy
- ♦ Article VII, G3A (Payment of stipend for personal and sick leave day usage) - A teacher who collectively uses only 0-1 of his/her personal/sick leave days in a contract year will receive a one-time stipend of \$1,000.00 payable by the end of the contract year.
- ♦ Article VII, G3B (Payment of stipend for personal and sick leave day usage) -A teacher who collectively uses only 2-3 of his/her personal/sick leave days in a contract year will receive a one-time stipend of \$750.00 payable by the end of the contract year.
- ♦ Article VII, G3C (Payment of stipend for personal/sick leave usage) - A teacher who collectively uses only 4-5 of his/her personal/sick leave days in a contract year will receive a one-time stipend of \$500.00 payable by the end of the contract year.
- ♦ Appendix A (Addition 1st paragraph) - Due to lack of available funding, no base salary increases will be granted for the 2019-2020 school year and the Teacher Compensation Model described below will be suspended.
- ♦ Appendix A (Eligibility – Addition paragraph 8) - A one-time stipend in the sum of \$694.57 will be paid to each teacher who is employed by the Gary Community Schools on or before the ratification date of this contract. (This one-time stipend payment was calculated by taking 1.25% of total teacher salaries, which equals \$196,562.69, and dividing it by the total number of teachers employed by the Gary Communities during

the 2019-2020 contract year who were employed on or before the ratification date of this contract. The mathematical formula is as follows: $\$15,725,015.20$ total teacher salaries $\times 1.25\% = \$196,562.69 / 283$ teachers = $\$694.57$). This one-time stipend will be paid during the 2019-2020 school year.

COLLECTIVE BARGAINING AGREEMENT

COLLECTIVE BARGAINING AGREEMENT

between the

GARY COMMUNITY SCHOOL CORPORATION

and the

GARY TEACHERS UNION, Local No. 4
AFT, AFL-CIO

July 1, 2019
Through
June 30, 2020

ARTICLE I RECOGNITION

The Gary Community School Corporation recognizes the Gary Teachers Union, Local #4, AFT, as the sole and exclusive bargaining representative of all the members of the bargaining unit which consists of all professional personnel including all classroom teachers, librarians, social workers, nurses, and guidance counselors employed by the school corporation on a regular teacher's contract or a temporary teachers contract.

ARTICLE II DEFINITIONS

- A. ADMINISTRATOR - Any person having administrative and/or supervisory responsibility.
- B. DAYS - "Days" unless otherwise specified shall mean all days other than Saturdays, Sundays, and Legal Holidays.
- C. PARTIES - The parties to this Agreement are the Gary Community School Corporation and the Gary Teachers Union, Local #4, AFT, referred to in this Agreement as the UNION.
- D. PRINCIPAL - The administrator of any school, work location, or other administrative unit.
- E. SCHOOL - Any school, work location, or other administrative unit.
- F. TEACHER - Any member of the bargaining unit.

ARTICLE III GRIEVANCE PROCEDURE

- A. Definitions
 - 1. "Teacher"- shall mean any person within the scope of the bargaining unit employed by the School Corporation or any number of teachers within the scope of the bargaining unit similarly affected by a grievance.
 - 2. A grievance is defined as an allegation that there has been a violation of the Contract. Each written grievance shall cite the specific alleged violation.
 - 3. "Days"- Unless otherwise specified, shall mean all days other than Saturdays, Sundays, and Legal Holidays. Saturdays, Sundays, and Legal Holidays shall be excluded in computing the number of days within which action must be taken or notice given.
 - 4. "Principal" - shall mean the administrator of any school or, when a principal is not responsible for the area in which the grievance arose, it shall mean the person to whom the teacher is directly responsible.
- B. Three Stage Grievance Procedure
 - 1. First (1st) Stage - Principal

Any teacher who believes that he/she has a justifiable grievance may request an informal meeting with the principal or the principal's representative, with or without the Union Building Representative for the school being present, as the teacher may elect, with a view to arriving at a mutually satisfactory resolution of the complaint. In the event a group of teachers is involved, a small representative

group of such teachers may be present, if they so desire. The principal, or his/her designated representative, shall schedule a meeting to be held within three (3) days after the teacher's request.

Differences which the parties are unable to resolve informally may be presented in writing to the principal by the Union Building Representative. Such grievance shall be dated and signed by the aggrieved teacher and the Union Building Representative. When all teachers, or group of teachers in a school or subdivision of that school are involved, the Building Representative shall sign the grievance and shall identify the group involved.

At any meeting during the informal or formal stage one (1), if either party believes assistance is necessary, he/she may request assistance and the parties shall meet at a mutually agreeable time. The request for such assistance shall not relieve the principal and the Building Representative from the responsibility of settling the issue.

Within five (5) days after presentation of the grievance in writing to the principal, said principal shall submit his/her decision together with the supporting reasons, to the Union Building Representative.

2. Second Stage – Executive Director of Human Resources

- a. If the grievance is not resolved at the first stage, the Union may request, in writing, a meeting with the Executive Director of Human Resources or his/her designated representative. Such meeting shall be requested within five (5) days of the receipt of the decision in Stage One (1). The Executive Director of Human Resources or his/her designated representative shall set a date for said meeting within three (3) days of the receipt of the request and shall notify the Union of this date at least two (2) days in advance of the meeting. The meeting shall take place within ten (10) days of the receipt of this request. Within seven (7) days after the said meeting, the Executive Director of Human Resources or his/her designated representative, shall submit his/her decision in triplicate, together with supporting reasons, to the Union.

At this meeting and in any meeting at succeeding stages of this procedure the Superintendent or his/her designee and the Union shall have the right to have in attendance any persons they deem necessary for proper discussion of the grievance.

3. Third Stage

If the Union is not satisfied with the disposition at Stage 2, the Union may submit a written appeal to the Emergency Manager within ten (10) working days of the receipt of the written disposition by the Executive Director of Human Resources or his/her authorized representative, or in the event the Executive Director of Human Resources or his/her authorized representative fails to issue a written disposition within the time limit, within thirty (30) working days of the appeal of the grievance to Stage 3. Upon written request to the Emergency Manager the Union shall be entitled to a meeting with the Emergency Manager to discuss the grievance prior to the Emergency Manager final decision. The Emergency Manager will review the grievance, make its decision, and notify the Union at the earliest opportunity. The decision of the Emergency Manager shall be final.

C. General

1. Written grievances shall contain a clear and concise statement of the grievance, the issue involved, and shall in each instance state the specific alleged violation.
2. Grievances which are not filed initially in the proper stages of the grievance procedure or with the proper person shall be referred by Union and School Corporation representatives to the proper stage and the proper person.
3. All data and other material not readily available to the Union which bear on the issues raised by a grievance shall be made available upon request of the Union providing said material is readily available to the School Corporation.
4. Grievances arising from the action of authority other than a principal may be initiated in the second stage of the grievance procedure.
5. The Union shall have the right to initiate and appeal a grievance.
6.
 - a. A grievance should be filed as soon as is practicable after knowledge of the facts giving rise to the act or condition which is the basis of the grievance.
 - b. In no case shall a grievance cite as an alleged violation a specific act which occurred more than thirty (30) days previous to the filing of the written grievance; however, a teacher may at any time cite a violation which is a continuing violation.
 - c. In no case shall a grievance cite as an alleged violation a condition which terminated more than thirty (30) days previous to the filing of the written grievance unless a lack of knowledge of the act or condition is the reason for having failed to honor these time limits, in which case, the grievance must be filed within thirty (30) days after becoming aware of the aforesaid act or condition.
 - d. The thirty (30) day time limit for the initial filing of a grievance shall not apply after a principal or the Executive Director of Human Resources has received a written dated notification of a possible grievance, unless the principal or Executive Director of Human Resources responds to this notification of a possible grievance with a written dated request that the time limits of this section be honored. This request shall be sent to the aggrieved teacher with copies to the Union Building Representative and the Union Grievance Chairperson. The formal written grievance shall then be filed in the appropriate stage no later than thirty (30) days after receipt of the principal's or Executive Director of Human Resources request unless it is a continuing grievance.
 - e. Summer vacation days shall be excluded in computing this thirty (30) day time limit for the initial filing of a grievance.
7. All meetings held under the terms of the grievance procedure shall be held in private unless mutually agreed that it is to be a public meeting.
8. Failure at any stage of this procedure to submit the decision on a grievance within the specified time limits shall permit the Union to take the grievance to the next stage of this procedure within the time limits for the appeal from that stage. Failure at any stage of this procedure to take the grievance to the next stage within the specified time limits shall be deemed to be acceptance of the decision.

9. Time limits outlined in this grievance procedure may be extended by mutual agreement of the parties involved, in which case, it is clearly understood by the parties that the grievance is held in abeyance and that no party shall suffer any penalties as a result of the extension of time limits.
10. Failure to file a grievance shall not be interpreted as agreement with any interpretation of and/or change in this Agreement and/or written School Corporation and Personnel Policy and/or established local working conditions or practices.
11. Settlement of grievances may or may not be retroactive as the equity of the particular cases demand, but in no event shall retroactive payment to a teacher commence earlier than thirty (30) days prior to the date of filing the written grievance except for situations covered by Article VIII, Section D of this Agreement and except where there was a lack of knowledge of the act or condition which was the basis for the grievance.
12. No documents, communications or records dealing with the processing of a grievance shall be filed with the personnel file of the participants except upon the written request of the aggrieved teacher.
13. A grievance may be withdrawn by the Union at any time.
14. Released time without loss of pay shall be provided for teachers who must attend meetings scheduled under terms of this procedure.
15. No reprisal or punitive action of any kind shall be taken by either party against either party of interest or by a participant in the grievance procedure.
16. If the contract has been violated, but the language of the contract does not suggest an appropriate remedy, and the parties are unable to agree on an appropriate remedy, the aggrieved may continue to process the grievance in an effort to attain an appropriate remedy.

ARTICLE IV SHORT TERM LEAVES OF ABSENCE

A. Sick Leave

1. Each teacher shall be allowed each school year ten (10) days leave without loss of pay for personal illness, injury, quarantine, or temporary disability caused by pregnancy.
2. The statement "personal illness" shall be deemed sufficient reason for any personal illness which does not extend beyond three (3) days.
3. A doctor's certificate shall be required for absences which extend four (4) days or longer.
4. All unused days of leave allowance for personal illness shall accumulate from year to year without limit. (This section became effective September 1, 1969.)
5. If sick leave use has been frequent, or if there is a suspicion of misuse of sick leave, the administration may require the submission of a physician's statement certifying illness or other evidence substantiating the need for such leave.

B. Personal Business Leave

1. Each teacher shall be allowed three (3) days each year without loss of pay for the conduct of personal business and/or civic affairs.

2. The statement "personal business" or "civic affairs" shall be deemed as sufficient cause and reason for any use of personal business leave.
 3. A teacher planning to take personal business leave shall give a minimum of one day notice when possible.
 4. All unused days of leave allowance for personal business shall accumulate from year to year up to a maximum of four (4) days. All unused personal business days in excess of four (4) days shall at the end of the school year be added to the teacher's sick leave accumulation. For a teacher who does not plan to return to work the following year, either through retirement or resignation, these days shall be included to determine severance pay.
 5. If the teacher begins employment on the first day of the second semester or thereafter, he/she shall be allowed one day of such personal business leave.
- C. Leave for Serious Illness or Injury in the Family
1. Each teacher shall be allowed a maximum of five (5) days leave per year for absences occasioned by serious illness or injury in the immediate family (*); or the serious illness or injury of an individual residing in the household of and with the teacher when such individual (other than immediate family) is primarily dependent upon the teacher for care.
 2. Pay for such absence shall be deducted from available sick leave benefits.
 3. A doctor's certificate may be required by the School Corporation for such absence.
 4. The statement, "serious illness in the family," shall be deemed sufficient reason for any leave for serious illness in the family which does not extend beyond two (2) days.
- D. Leave for Religious Holidays - Up to two days in excess of personal leave days may be granted to observe recognized religious holidays without loss of pay.
- E. Leave for Death in the Family
1. Each teacher shall be allowed up to a maximum of seven (7) calendar days leave in succession without loss of pay or deduction from other leave provisions upon the death of a member of the immediate family (*). This leave may commence, at the option of the teacher, on the day of the death or the day after the death.
 2. Each teacher shall be allowed a one (1) day leave of absence without loss of pay or deduction from other leave benefits upon the occasion of the death of a relative who is not a member of the immediate family (*) whose residence is not in the home of the teacher. (This leave may be taken within the seven (7) day period described in Section E-1 above.)
 3. The Emergency Manager may allow additional days of leave without loss of pay for a death in the family or other relatives of a teacher depending upon the circumstances in each case.
- F. Definition of Immediate Family
- Immediate family shall be defined as father, mother, sister, brother, husband, wife, son, daughter, grandparents, grandchildren, father-in-law, mother-in-law, brother-in-law, sister-in-law, daughter-in-law, son-in-law, other relatives residing in the home as members of the household, and other persons who stood in the capacity of parent in that they supported the teacher as a minor.

G. Leave for the Birth or Adoption of a Child

1. A leave of one (1) day without loss of pay to be deducted from sick leave accumulation shall be allowed each teacher during the period that his wife is confined to the hospital or the day that she returns home from the hospital following the birth of a child.

H. Leave for Public Service

1. Any teacher shall be paid his/her regular salary for the period of any absence for which he/she is serving jury duty without any deduction from other leave provisions.
2. A teacher shall be allowed a leave of absence without loss of pay and without deduction from any leave provision for all absences when he/she is subpoenaed as a witness in any case concerning the School Corporation.
3. Subject to the approval of the Superintendent a teacher may be allowed time off without loss of pay or deduction from leave or deduction from leave accumulation for necessary court appearances, performance of other public duties, obligations or services.

I. Military Duty Leave

If National Guard or Reserve encampment or a period of active training due to emergency situations should occur during the school year, the teacher required to participate shall be granted a temporary leave of absence. The employee will receive regular salary for days spent in government service during a school year to the extent allowable by statute.

J. Professional Leave

1. It is recognized by the parties that the development and continuation of quality education programs is often accomplished by observing and studying what other teachers are doing. In accordance therewith, teachers may arrange to visit other schools and attend professional meetings without loss of pay and without deduction from any leave provision. A teacher desiring a leave under this section shall submit a request on the appropriate form to the principal. The principal shall forward the request to the Emergency Manager or his/her designee with a recommendation to approve or deny the same and his/her rationale for such recommendation. Such request shall be subject to the approval of the Emergency Manager or his/her designee.
2. Such leaves may be granted upon prior approval by the Emergency Manager without deductions from salary or leave accumulation and may, upon prior approval by the Emergency Manager, have the expenses reimbursed by the School Corporation.

K. Sick Leave Bank

1. A Sick Leave Bank shall be established for teachers in the Gary Community School Corporation, effective September, 1984.

- a. A Sick Leave Bank Committee consisting of three (3) teachers appointed by Local #4 and three (3) administrators designated by the Emergency Manager shall establish procedures for and administer the program. The Director of Business Services or his/her designee shall serve as a consultant to the Committee. Procedures established by the Committee must be approved by the Emergency Manager and must comply with State Law and regulations of the State Board of Accounts.
 - b. The Sick Leave Bank Committee shall inform the Union and the School Corporation in writing of any decision of the Committee granting or denying a request to withdraw from the Sick Leave Bank, the need to have additional contributions and, at the start of the school year, the names of those teachers, along with the amount of sick leave days, who will be repaying sick leave days to the Sick Leave Bank. An annual report of the experience of the Committee shall be provided to the Union and the Emergency Manager of the full activities of the Sick Leave Bank Committee before July 1, of each year. The Superintendent and the Union President may review the records at any time.
 - c. Any member having a complaint or objection to the procedure of the Sick Leave Bank Committee may file said complaint or objection with the Superintendent of Schools and the President of Local #4 for submission to the respective negotiating teams.

Any member having a complaint or objection to a decision of the Sick Leave Bank Committee may file said complaint or objection with the Superintendent of Schools and the President of Local #4 for their joint review and determination.
- 2.
- a. A teacher may participate in the Sick Leave Bank by contributing one (1) day of sick leave during the first month of the program's implementation or eligibility. The teacher shall complete the necessary form and return same to the Sick Leave Bank Committee prior to October 15. A list of teachers who have joined the Sick Leave Bank will be available by November 1.
 - b. If a teacher joins the Sick Leave Bank after his/her first year of eligibility, he/she shall deposit two (2) days in the bank during the open enrollment period (Sept. 1 - Oct. 15).
 - c. A teacher who has joined the sick leave bank shall continue to be a member year after year until such time as he/she is no longer employed by the Gary Community School Corporation or submits a written statement to the Sick Leave Bank Committee requesting that he/she be removed from the rolls of participants in the bank, or he/she is no longer a member of the bargaining unit. Sick leave days on deposit with the bank shall not be returned in any of these instances.
 - d. In the event that the balance of days in the Sick Leave Bank drops below 150 days, each member shall contribute one (1) additional day.
 - e. Members of the Sick Leave Bank who make withdrawal shall repay the bank at the rate of three (3) sick leave days per year. On the form requesting a withdrawal from the Sick Leave Bank, the teacher shall authorize the School Corporation to assign, at the rate of three sick leave days per year from the teacher's future sick leave entitlement, to the Sick Leave Bank until the days are repaid.

- f. Members of the Sick Leave Bank who are unable to contribute days to the bank when it is depleted as described in Section 2-b shall be required to contribute appropriate day(s) to the bank as soon as they are earned in order to remain members of the Bank in good standing.

3. Procedures for Withdrawal

- a. A member requesting days from the Sick Leave Bank shall complete the application form with supporting evidence from the member's physician, and forward same to the Sick Leave Bank Committee. The Sick Leave Bank Committee shall have the responsibility to either grant, or deny the withdrawal request.

If the member is incapacitated and cannot make application for withdrawal, the Committee may make an application on the behalf of an incapacitated member and may grant the withdrawal on his/her behalf.

- b. During the period of sick leave bank withdrawal, the member or his/her physician shall submit bi-weekly certifications of continued illness.

- c. General

- (1) Participants may be granted sick leave from the bank if the member has depleted his/her own sick leave and if the member had at least ten (10) days at the onset of the absence for which a withdrawal from the Sick Leave Bank is requested. The withdrawal from the Sick Leave Bank shall be equal to the number of accumulated sick leave days that the individual had at the onset of absence for the illness or injury as reported by the Office of Business Services. The withdrawal by the teacher shall not be for more than fifty (50) or less than ten (10) days.
- (2) Should a teacher who has requested days from the Sick Leave Bank return to work prior to using all the days given by the Bank, the unused days shall be returned to the bank. In this event, the teacher shall not be eligible for any additional days from the bank for that school year.
- (3) The sick leave benefit shall be limited to use only once per member in any given school year.
- (4) It is understood that the Sick Leave Bank is intended for recovery from illnesses and injuries of the teacher.

ARTICLE V

EXTENDED LEAVES OF ABSENCE

1. Sabbatical Leaves

- a. Any teacher who has completed six consecutive years of teaching in the Gary Community School Corporation may apply for a sabbatical leave.
- b. A sabbatical leave will be granted to permit a teacher to engage in full-time professional study, research, or educational travel or for any combination

of these three purposes in an academic program conducted by an approved institution of higher learning. Full-time professional study shall be defined as a minimum of nine (9) graduate hours or thirteen (13) undergraduate hours or other full-time study or full-time research as certified by the agency or institution, each semester of the leave.

- c. A plan for such full-time professional study, research, or educational travel shall be submitted with the leave application.
- d. The application for sabbatical leave shall be filed with the Emergency Manager on or before March 1 of the year preceding the school year for which the leave is requested.
- e. Sabbatical Leave shall be granted for not less than one semester nor more than one school year. A leave without compensation may be granted immediately following a Sabbatical Leave.
- f. The teacher must agree to return to regular service for one school year in the Gary Community School Corporation at the expiration of the leave.
- g. If the teacher does not return to regular service for one school year at the expiration of the leave, all salary paid to such teacher during such leave shall become due immediately and payable to the Gary Community School Corporation. If the teacher becomes permanently disabled before he/she can meet the return to regular service requirement, he/she shall not be required to refund the amount of pay received while on leave. The estate of a teacher shall not be held liable for any salary paid to a teacher while on Sabbatical Leave, in the event that the death of the teacher prevents the return to regular service requirement.
- h. The number of Sabbatical Leaves available each year shall equal one-half (1/2) of one percent (1%) of the number of members in the bargaining unit.
- i. Sabbatical Leaves shall not be granted during a school year in which teachers' received no salary increase pursuant to the Appendix A, Gary Community School Corporation Teacher Compensation Model.
- j. Teachers on Sabbatical Leave will not engage in remunerative employment. An exception may be made to this rule in an instance where an assistantship or fellowship, or grant is offered in which the experience would be directly applicable to the field in which the staff member is assigned or for which he/she is preparing. For an exception to be granted, a request must be filed in writing with the Emergency Manager describing the nature of the assistantship, fellowship or grant offered.
- k. A Sabbatical Committee consisting of three (3) teachers appointed by Local #4 and three (3) administrators shall review the requests for Sabbatical Leave and make recommendations to the Emergency Manager on or before April 1 for approval of the applicants to whom leaves will be awarded. A representative of the Human Resource Department will act as a consultant to the committee.
- l. Selections from the approved applicants will be made so as to provide approximately equal number of leaves in each of the following experience groups: (a) 6-12 years; (b) 13-18 years; and (c) 19+ years. The number of leaves for persons whose assignment is primarily at the secondary level should equal as far as possible the number of leaves for persons whose assignment is primarily at the elementary school level.

- m. The staff member shall, within thirty days after return from Sabbatical Leave, submit a report to the Superintendent concerning the manner in which the leave was used.
- n. A teacher on Sabbatical Leave shall receive one-half (1/2) of the salary he/she would have received if he/she had remained on active duty, provided that, in no case, shall the salary paid exceed one-half (1/2) of the maximum for the Master's Degree Schedule.

The total income from Sabbatical Leave salary and any additional scholarships, fellowships, or grants shall not exceed the salary for the Master's Degree Schedule. If the total should be greater, the Sabbatical Leave allowance shall be reduced accordingly.
- o. All regular deductions from salary will continue while a teacher is on Sabbatical Leave.
- p. The Indiana State Teacher's Retirement Board may grant credit for professional improvement, upon application accompanied by a transcript showing twenty (20) semester hours or thirty-two (32) term hours completed, together with the dates of attendance at the college or university attended. Summer school credit is not allowable. Payment of contribution at the rate in effect for active teachers is required, if applicable, and such credit shall be limited to one-seventh (1/7) of the service credit claimed for retirement.
- q. A teacher on Sabbatical Leave shall have health and life insurance benefits as defined in subsection C-2 of Article VII.

ARTICLE VI**EXTRA COMPENSATION DUTIES**

- A. Compensation for teachers of remediation, grant programs, and after school programs shall be paid at the rate of \$37.50 an hour.
- B. Night School Positions
1. a. Teachers in the night school shall receive their regular pay when there is an unscheduled closing of the night school in the same manner as regular day school teachers. [Pursuant to IC 20-28-6-7 (c) this provision was not bargained and has been included for informational purposes only.]
 - b. In evening vocational programs which are contracted for a specific number of hours, teachers shall be paid for the actual number of hours worked. [Pursuant to IC 20-28-6-7 (c) this provision was not bargained and has been included for informational purposes only.]
- C. Summer School Pay
- The salary of a summer school teacher who serves on a Supplemental Service Contract shall be at the rate of \$37.50 an hour.
- D. Professional Development Pay
- Teachers that are required to attend professional development outside of the normal work day shall be paid at the rate of thirty dollars (\$30.00) an hour.
- E. Supplementary Pay
1. The administrators and teachers in each school shall determine the activities to be sponsored and paid for from the Supplementary Pay Account.
 2. In 1999, the allocation shall be:

Elementary Schools	\$600.00
Middle Schools	\$650.00
Senior High Schools	\$700.00

The per pupil allocation shall be \$.95.
 3. Teachers who receive flat-rate pay for a specific activity are not eligible for supplementary pay for the same activity.
- F. Pay for teaching during planning time
- In the event it becomes necessary for a teacher to give up planning time to serve as a substitute the teacher shall be paid at the rate of \$37.50 an hour. Substitute teaching during a teachers plan period is considered an ancillary duty.

**ARTICLE VII
SALARY, INSURANCE AND OTHER FRINGE BENEFITS**

A. Salary

1. Teachers shall be paid a salary pursuant to the Appendix A, Gary Community School Corporation Compensation Model.
2. In addition to the salaries set forth above, the School Corporation shall pay on behalf of each teacher, the teacher's 3% ISTRF contribution (Effective January 1, 1999).
3. Teachers shall receive pay for the following holidays: Labor Day (when school starts before or the day after Labor Day) Wednesday before Thanksgiving, Thanksgiving Day, Thanksgiving Friday, M.L. King's Birthday, Presidents' Day, Good Friday, Easter Monday and Memorial Day. In the event students are scheduled to be in attendance on one of those holidays, another day shall be selected by the parties as a paid holiday. [This provision was not bargained and has been included for informational purposes only.]
4. All teachers who attain National Board of Professional Standards Certification will receive a stipend in the amount of one thousand dollars (\$1,000). These stipends will be paid during the term of the current Agreement. (July 1, 2019 – June 30, 2020) This stipend was bargained outside of the compensation model in accordance with legal guidance and decisions issued by the Indiana Education Employment Relations Board.
5. All teachers who attain National Board of Professional Standards Certification will receive a \$1,000 stipend in the school year following attainment and each year certified thereafter. This shall be in addition to any salary supplement provided by the State.

B. Insurance

1. Eligible Employees
 - a. Each teacher who is employed for a contract year (Sept.- June) shall receive one (1) full year (September 1 through August 31) of health and life-insurance benefits.
 - b. Any teacher hired during the contract year who has fulfilled contractual obligations and has been issued a contract for the year, shall have continuous coverage through August 31.
2. Gary Community School Corporation Basic Medical and Hospitalization Insurance
 - a. The Gary Community School Corporation and the Gary Teachers Union, Local No. 4, AFT, hereby agree, effective January 1, 2020, the School Corporation shall pay 85% annually toward the cost of a single or family membership in the Gary Community School Corporation Basic Medical and Hospitalization Insurance Plan. Effective January 1, 2020, a teacher electing to participate in a single or family membership in the Gary Community School Corporation Basic Medical and Hospitalization Insurance Plan shall pay 15% annually toward the cost of a single or family plan.

- b. The benefit year for the medical and hospitalization insurance shall commence on September 1 and cover the period through August 31 of the following calendar year. The premium year shall coincide with the base year in determining percent increases. Current insurance premium adjustments (12/31/02): the parties have agreed to the option set forth in the Insurance Memorandum dated August 17, 2003.
 - c. The base year shall be defined as January 1 through December 31 of any given year.
 - 3. The School Corporation will provide Term Life insurance of \$25,000 for each teacher. In addition, each teacher shall have the option of purchasing additional life insurance at a cost to the teacher equal to the prevailing rate per month per thousand dollars of additional term life insurance up to a maximum of \$100,000.
 - 4. **Proof of Insurability**

The School Corporation shall have, on file, an acknowledgment form for refusal of coverage which has been signed by the employee. The administration and the Union will jointly develop the form to be used for the purposes of this section.

New Employees: The School Corporation shall offer health and life once at the time of employment. Each teacher must apply for insurance (life and/or health) within thirty (30) days of date of hire as a regular teacher. Each teacher who applies for insurance after thirty (30) days must show evidence of insurability subject to the approval of the insurance company.

Current Employees: Current employees who are not now enrolled in the life and/or health insurance program and who apply for coverage at a later date shall show evidence of insurability, unless there is a qualifying event as defined in the policy issued by the carrier (i.e., marriage, divorce, adoption, layoff/involuntary termination, death or birth). Application for coverage must be made and received by the Corporation's Insurance Department within thirty (30) days of the event.
 - 5. The School Corporation agrees to pay \$25.00 per annum per teacher who chooses to sign up for the group dental program. Additional cost of the said dental program shall be deducted from the participant's pay over 20.5 pay periods.
 - 6. A committee composed equally of representatives of the Union and the administration shall study the present insurance programs to explore the possibility of obtaining improved benefits through more efficient programs and to investigate competitive insurance carriers if a more competitive rate is provided by another acceptable insurance company. If it is determined that self-insurance for medical and hospitalization programs is more cost effective and efficient, a recommendation will be made to the Emergency Manager and the Union for implementation. Upon approval by both parties, the program shall be implemented. This committee will conclude its review by August 1, in any given year, but in any event the Committee will issue a report to the Union and the Emergency Manager concerning its study.
- C. **Continuation of Insurance**
- 1. Teachers on an approved leave of absence for illness shall have the employer's share of their health, life and dental insurance premium paid by the Gary Community School Corporation for the duration of the illness. The employee's

share, if any, will be paid directly to the Payroll Department for the Gary Community School Corporation.

Said duration of illness shall be certified by a doctor's statement and shall be granted up to a maximum of nine (9) months.

2. A teacher on Sabbatical Leave shall have one half (1/2) of the employer's share of their health, life and dental insurance premiums paid by the Gary Community School Corporation for the duration of the leave. The employee's share, if any, will be paid directly to the Payroll Department for the Gary Community School Corporation.
3. Teachers on maternity leave shall have the employer's share of their health, life and dental insurance premiums paid by the Gary Community School Corporation for nine (9) months after the commencement of the leave. The employee's share, if any, will be paid directly to the Payroll Department for the Gary Community School Corporation. If the maternity leave extends beyond this contractually defined disability period, the teacher shall have the right to participation as set forth in subsection C-4 below. If after this defined disability period expires and the teacher is still disabled from complications of the pregnancy or the delivery, the teacher may apply for illness leave. (Article XVI, Section D-2e).
4. The School Corporation shall administer the continuation of insurance pursuant to Federal Law (P.L. 99-272 COBRA).

D. Termination of Employment

1. Teachers who are terminated for cause (not including reduction in force) may continue their participation in the group health, life and dental insurance program and the School Corporation shall continue its contribution until thirty (30) days after termination.
2. Teachers who are terminated for reduction in force and who request and are granted a leave of absence may continue their participation in the group health, life and dental insurance program and the School Corporation will continue its contribution until August 31 following the end of the school year in which the teacher was terminated for reduction in force. After that August 31 date that teacher may participate in the group health and life insurance program as described in section C-4.
3. Teachers who retire or resign shall have the following continuation rights:
 - a. Teachers whose retirement or resignation, becomes effective the last day of school may continue their participation in the group health, life and dental insurance program and the School Corporation will continue its contribution until the August 31 immediately following the end of the school year in which the teacher retires or resigns.
 - b. Teachers whose retirement or resignation becomes effective before the end of the school year may continue their participation in the group health, life and dental insurance program and the School Corporation will continue its contribution until thirty (30) days after retirement/resignation.
 - c. Teachers who retire or resign may not participate in the Group health, life and dental insurance program beyond the times outlined in a and b above.

E. Severance Pay

A one-time stipend payment shall be paid to a teacher in his/her last year of employment according to the following formula:

1. Teachers with 10-14 years of creditable service with the Gary Community School Corporation will receive a one-time stipend payment in their last year of employment equal to an amount determined by multiplying thirty dollars (\$30.00) per day times the number of accumulated sick leave days.
2. Teachers with 15-24 years of creditable service with the Gary Community School Corporation will receive a one-time stipend payment in their last year of employment equal to an amount determined by multiplying forty dollars (\$40.00) per day times the number of accumulated sick leave days.
3. Teachers with 25 or more years of creditable service with the Gary Community School Corporation will receive a one-time stipend payment in their last year of employment equal to an amount determined by multiplying fifty dollars (\$50.00) per day times the number of accumulated sick leave days.
4. In computing the severance pay described above, a maximum of one hundred fifty (150) accumulated sick leave days will be utilized in the formula.

F. Terminal Retirement Pay – only for creditable service in the Gary Community School Corporation.

1. A teacher during the last year of employment prior to his/her retirement will receive a one-time stipend according to the following schedule only for creditable service in the Gary Community School Corporation:

Teachers with 15-19 years of creditable service	\$2,000
Teachers with 20-24 years of creditable service	\$4,000
Teachers with 25 and over years of creditable service	\$6,000
2. The teacher planning to retire should notify the Superintendent's office in writing preceding the retirement to become effective at the end of the semester or the close of the school year, so that the teacher's salary can be increased to meet this provision.
3. When teachers are forced into retirement as a result of ill health, accident or other unforeseen circumstances, the requirements of a written notice of intent to retire shall be waived and terminal pay benefits shall be paid in a lump sum upon the retirement of such teacher.
4. Any teacher who becomes disabled prior to age fifty (50), who meets the minimal creditable service requirements of fifteen (15) years of teaching, and who is eligible for disability retirement, as determined by the Board of Trustees of the Indiana State Teachers Retirement Fund, shall also be eligible for terminal retirement benefits as outlined in this Section.

G. Payment of retirement, severance pay, and continuation of group health and dental insurance.

1. Upon the death of a teacher eligible for terminal retirement pay benefits and severance pay, benefits shall be paid directly in a lump sum in the following manner.

- a. The designee of the decedent filed with the Assistant Superintendent of Business Affairs of the Gary Community School Corporation.
- b. The surviving spouse if no designee.
- c. Children of the decedent if no designee or surviving spouse of the decedent.
- d. The administrator or executor of the decedent's estate, if no designee or surviving spouse or children.

Proof of marital status or relationship shall be furnished by anyone claiming under this section.

- 2. The following rights, subject to the limitations of the rules and regulations of the insurance carrier, will continue to be in effect after the death of a teacher:
 - a. The School Corporation will continue to contribute, until August 31 to the family health program of teachers whose death occurs after the last day of the school year.
 - b. The family health program of teachers whose death occurs before the last day of the school year will be maintained for thirty (30) days after death.
- 3. Payment of stipend for personal and sick leave day usage.
 - a. A teacher who collectively uses only 0-1 of his/her personal/sick leave days in a contract year will receive a one-time stipend of \$1,000.00 payable by the end of the contract year.
 - b. A teacher who collectively uses only 2-3 of his/her personal/sick leave days in a contract year will receive a one-time stipend of \$750.00 payable by the end of the contract year.
 - c. A teacher who collectively uses only 4-5 of his/her personal/sick leave days in a contract year will receive a one-time stipend of \$500.00 payable by the end of the contract year.

ARTICLE VIII PAYROLL PROCEDURES

- A. Teachers shall have the option of having the annual salary spread over twenty-six (26) bi-weekly payroll periods. A request for the 26-pay option shall be irrevocable for one (1) year.
- B. The School Corporation agrees to provide a detailed accounting with each check issued to teachers, using the existing check forms. All employees are required to have direct deposit.
- C. Supplemental Payment for Errors
 - 1. A teacher who through no error of his/her own, receives less than the pay to which he/she is entitled on any payroll payment date shall receive a supplemental payment for the underpayment prior to the next regular payroll payment date provided he/she notifies the Payroll Department of the School Service Center before 12:00 noon of the next work day following the pay date on which the error was made.

2. A check in the amount of the underpayment will be available to the teacher at the Payroll Department no later than 12:00 noon of the second work day following the payroll date on which the error was made provided that any necessary changes in attendance records are authorized and verified in writing by the principal, department head or supervisor who signed the attendance authorization which needs correction.
 3. A teacher who makes notification of the error later than 12:00 noon of the next work day following the date of the error shall have the necessary correction made on the next regular paycheck following the notification provided the necessary written verification has been received by the Payroll Department by the Monday preceding the pay date.
- D. The School Corporation shall make payment, retroactive to the beginning of the contract year, for all errors discovered during the contract period.
- E. At the time of employment, each teacher is required to file a W-4 form showing his/her Social Security number and number of dependents. The teacher can claim no more than the correct number of exemptions. However, the teacher who expects to owe more income taxes for the year than will be withheld if he/she claims every exemption to which he/she is entitled, may increase the withholding by claiming a smaller number of exemptions. If claiming no exemptions still does not result in enough withholding to meet income taxes due, the School Corporation will withhold the additional amount which is requested on the W-4 form by the teacher. This remains effective indefinitely unless a change is filed.
- F. Tax-Deferred Annuities
1. We agree that some plan of deduction for the tax-deferred annuity for teachers be adopted.
 2. In an effort to provide all teachers with maximum opportunity to participate in annuities, a committee of no more than three teachers, along with the Director of Business Services of the Gary Community School Corporation, shall continually review plans offered by several companies, in addition to the present carriers. The committee may recommend to the Emergency Manager additional plans or a change in plans.
- G. Credit Union deductions, Gary Educational Development Foundation, United Way, and other approved deductions, will be made twelve months a year for all employees on twenty-six pay option.
- H. The School Corporation agrees to continue the existing procedures whereby Union dues are deducted from the pay of teachers requesting it.

ARTICLE IX CONFERENCES AND MEETINGS

- A. Pay for Mutually Scheduled Meetings
- When members of the bargaining unit are mutually scheduled by the Emergency Manager or his/her designated representative and the President of the Union to participate during work hours in conferences, meetings, or in negotiations, respecting this Agreement, they shall suffer no loss in pay.

**ARTICLE X
CONFORMITY TO LAW-SAVING CLAUSE**

- A. The parties mutually agree that the terms and conditions set forth in this Agreement represent the full and complete understanding and commitment between the parties hereto which may be altered, changed, added to, deleted from, or modified only through the voluntary, mutual consent of the parties in an amendment hereto.
- B. Should any article, section, or clause of this Agreement be declared illegal by a court of competent jurisdiction, or the IEERB, said article, section, or clause, as the case may be, shall be automatically deleted from this Agreement to the extent that it violates the law, but the remaining articles, sections and clauses shall remain in full force and effect for the duration of the Agreement, if not affected by the deleted article, section, or clause.

**ARTICLE XI
DURATION OF AGREEMENT**

This Agreement shall be effective as of **July 1, 2019**, and shall continue in effect through **June 30, 2020**. This Agreement shall not be extended orally and it is expressly understood that it shall expire on the date indicated unless extended by written agreement of the parties.

This Agreement was made and entered into at Gary, Indiana, on the ratification dates noted below by and between the Gary Community School Corporation and the Gary Teachers Union Local #4, AFT.

GARY COMMUNITY SCHOOL CORPORATION

By _____, Emergency Manager

Ratified by the Emergency Manager on November _____, 2019

GARY TEACHERS UNION, LOCAL #4, AFT, AFL-CIO

By _____, President

By _____, Secretary

Ratified by the Union on November _____, 2019

Appendix A

GARY COMMUNITY SCHOOL CORPORATION

Teacher Compensation Model

Effective July 1, 2019

(Salary Range: \$40,500 - \$67,500 prior to any increases being applied)

Due to lack of available funding, no base salary increases will be granted for the 2019-2020 school year and the Teacher Compensation Model described below will be suspended.

The Teacher Compensation Model shall consist of four (4) factors used to determine increases in teacher compensation:

1. Teacher Summative Evaluation (4 base units)
Teachers who score in the top two categories (Highly Effective or Effective) on the evaluation instrument earn 4 base units.
2. Experience (1 base unit)
Teachers who had a minimum of 120 paid days the previous school year earn 1 base unit.
3. Academic needs of students (1 base unit)
The academic needs of students requires that teachers continue to pursue additional educational opportunities throughout their teaching careers. Teachers who have a Master's Degree or a Bachelor's plus 36 hours of credits earn 1 base unit. For Bachelor's plus 36 hours the credit hours must be earned subsequent to obtaining a teaching license. Eligible content areas are any content area (as defined by IDOE) in which the teacher currently teaches or any other content area approved by the Superintendent.

OR

Teachers who have successfully completed 3 hours of credit in the teacher's content area during the previous school year earn 1 base unit. These credit hours should serve to expand a teacher's understanding, knowledge base, or knowledge in a field directly related to his or her instructional duties. Eligible content areas are any content area (as defined by IDOE) in which the teacher currently teaches or any other content area approved by the Superintendent.

4. Academic needs of students (1 base unit)
The academic needs of students requires that teachers continue to pursue professional growth experiences throughout their teaching careers. Teachers who have earned 45 professional growth experience points during the previous school year earn 1 base unit. The professional growth experience points shall be calculated with (1) clock hour qualifying for (1) professional growth experience point in education activities as outlined by the Indiana Department of Education.

Eligibility

Teachers who score in the bottom two categories (Needs Improvement or Ineffective) shall not be eligible to receive any increase in compensation. This section does not apply to a teacher in the first two (2) full school years that the teacher provides instruction to students in an elementary school or high school.

The amount that would otherwise have been allocated for increases in teacher compensation for teachers rated "Needs Improvement" or "Ineffective" shall be allocated for increases in teacher base compensation for teachers rated "Effective" or "Highly Effective" based upon the teacher compensation model.

Each school year the Gary Community School Corporation and the Gary Teachers Union will negotiate the amount of money available for teacher salaries. This dollar amount will then be used to determine the dollar amount for each base unit. Due to lack of available funding, no base salary increases will be granted in the 2019-2020 school year.

A teacher's salary will be determined by adding the earned base units from the compensation model to the teacher's prior year's base salary. The base salary of a teacher shall be capped at \$67,500. Should the base increase amount exceed the salary cap \$67,500 in part or in total, those dollars will be paid to the teacher in the form of a one-time stipend. An increase in a teacher's base pay shall be effective the first day of a given school year. A one-time stipend shall be paid to a teacher on the first pay date of a given school year or as soon as practicable thereafter.

For the 2019-2020 school year a new teacher's base salary shall be \$40,500. In the event a new teacher is hired with outside teaching experience, or in a hard to fill teaching assignment, the superintendent may grant an addition to the base salary in increments of \$1,000.00 up to a maximum of \$5,000.00. In the event a new teacher is hired with outside teaching experience, or in a hard to fill teaching assignment, the superintendent with the agreement of the Gary Teachers Union may grant an addition to the base salary in increments of \$1,000.00 above the maximum of \$5,000.00.

These calculations required by Indiana Statutes, do not create vested entitlements but merely the rates of pay at which teachers will be paid for the following school year.

The Gary Community School Corporation and the Gary Teachers Union agree, because of the financial condition of the school corporation, the 2019-2020 school year value of a base unit in the teacher compensation model shall be \$0.

One-Time Stipend for All Teachers in 2019-2020 School Year

A one-time stipend in the sum of \$694.57 will be paid to each teacher who is employed by the Gary Community Schools on or before the ratification date of this contract. (This one-time stipend payment was calculated by taking 1.25% of total teacher salaries, which equals \$196,562.69, and dividing it by the total number of teachers employed by the Gary Communities during the 2019-2020 contract year who were employed on or before the ratification date of this contract. The mathematical formula is as follows: $\$15,725,015.20 \text{ total teacher salaries} \times 1.25\% = \$196,562.69 / 283 \text{ teachers} = \694.57). This one-time stipend will be paid during the 2019-2020 school year.

Appendix B

GARY COMMUNITY SCHOOL
CORPORATION
FLAT-RATE PAY SCHEDULES
2019-2020

SUPPORT

TEACHER FACILITATORS/EDUCATIONAL
SPECIALISTS

\$2,039.84

ATHLETICS**HIGH SCHOOL**

ATHLETIC DIRECTOR

\$6,585.83

BASEBALL

Head

\$3,951.44

Assistant

\$1,975.79

BASKETBALL BOYS

Head

\$6,146.85

Reserve

\$4,171.06

Freshman

\$3,073.36

BASKETBALL GIRLS

Head

\$6,146.86

Reserve

\$4,171.07

CHEERLEADER

Sponsor

\$1,975.79

CROSS COUNTRY

(BOYS)

\$2,195.28

CROSS COUNTRY

(GIRLS)

\$2,195.28

FOOTBALL

Head

\$6,146.85

Assistant

\$4,171.06

2nd Assist

\$3,797.91

Freshman

\$3,073.36

Fresh

Assistant

\$1,756.30

GOLF

(BOYS)

\$2,195.28

GOLF

(GIRLS)

\$2,195.28

SOCCER

\$1,975.79

SOFTBALL

(GIRLS)

\$3,101.78

SWIMMING

Head

\$3,951.44

Assistant

\$1,975.79

Head

SWIMMING

(GIRLS)

\$3,951.44

TENNIS

(BOYS)

\$1,975.79

TENNIS

(GIRLS)

\$1,975.79

TRACK

Head

\$3,951.44

Assistant

\$1,975.79

VOLLEYBALL

Head

\$2,195.28

Assistant

\$1,536.68

WRESTLING

Head

\$3,951.44

Assistant

\$1,975.79

MIDDLE SCHOOL	BASKETBALL		\$1,591.62
	CROSS COUNTRY		\$878.08
	FOOTBALL	Head	\$2,333.30
		Assistant	\$1,531.78
	TRACK		\$1,207.45
	VOLLEYBALL		\$1,097.57
6TH GRADE	BASKETBALL		\$772.62
ELEMENTARY	BASKETBALL		\$658.60
	SPECIAL OLYMPICS		\$658.60
HIGH SCHOOL	MUSIC		
	BAND & ORCHESTRA	Director	\$2,853.87
		Assistant	\$2,524.51
	CHORAL DIRECTOR		\$2,853.87
MIDDLE SCHOOL	BAND & ORCHESTRA	Director	\$1,756.30
		Assistant	\$1,756.30
	CHORAL DIRECTOR		\$1,756.30
ELEMENTARY	CHORAL DIRECTOR		\$658.60
ELEMENTARY (PER SCHOOL)	OTHER ACTIVITIES		
	Safety Patrol Sponsor		\$305.84
	Spell Bee Competition		\$305.84
	Student Council		\$374.24
MIDDLE SCHOOL (PER SCHOOL)	Speech Contest		\$305.84
	Spell Bowl Competition		\$458.83
	Assistant Coach		\$305.84
	Student Council		\$721.42
HIGH SCHOOL (PER SCHOOL)	Honor Society		\$360.64

Academic Super Bowl Sponsor	\$305.84
Each Content Area	\$764.67
Student Council	\$1,442.71
Honor Society	\$721.42
Class Sponsors	\$721.42
EMERSON VISUAL/ PERFORMING ARTS CENTER	
Art	\$954.24
Art Coordinator	\$2,385.66
Dance	
Full Time	\$2,385.66
Part Time	\$954.24
Drama	\$2,385.66
Instrumental Music	
Full Time	\$2,385.66
Part Time	\$954.24
Orchestra	\$954.24
Piano	\$2,385.66
Stagecraft	\$2,385.66
Visual Arts	\$2,385.66
Vocal Music	\$2,385.66
GARY AREA CAREER CENTER VOCATIONAL COMPETITIONS	
Vocational Industrial Clubs of America	
Automotive Mechanics	\$327.33
Automotive Body	\$327.33
Cosmetology	\$327.33
Culinary Arts	\$327.33
Drafting	\$327.33
Electronics	\$327.33
Printing	\$327.33
Precision Metals (Machine Shop)	\$327.33
Precision Metals (Welding)	\$327.33
Business Professionals of America	
Computer and Accounting	\$327.33
Computer Programming (2)*	\$327.33
Micro-computer Application and Programming	\$327.33
Office Technology	\$327.33
Health Occupation Clubs of America	

Health Occupations (3)*	\$327.33
Distributive Education Clubs of America	
Marketing (3)*	\$327.33
Urban Horticulture	\$327.33
Carpentry	\$327.33
Radio/TV Broadcast	\$327.33

*The number of positions has not been bargained but rather is included for informational purposes only.