



# Indiana Department of Education

Dr. Katie Jenner, Secretary of Education

## 3E GRANT TOOLKIT

*The 3E Grant Toolkit includes resources and grant activity suggestions that support grant recipients in the implementation of this grant opportunity.*

<b>Eligibility</b>	Competitive Grant Opportunity- Federal ESSER III Funding
<b>Awardees</b>	<a href="#">3E Grant Recipients</a>
<b>Important Dates</b>	<ul style="list-style-type: none"> <li>● Application Deadline: <b>May 13, 2022</b></li> <li>● Grant Award Notification: <b>June 24, 2022</b></li> <li>● Year One Report Deadline: <b>June 15, 2023</b></li> <li>● Amendment Deadline: <b>September 15, 2024</b></li> <li>● Encumbrance Deadline: <b>September 30, 2024</b></li> <li>● Liquidation Deadline: <b>December 15, 2024</b></li> <li>● Final Report: <b>December 31, 2024</b></li> </ul>
<b>Grant Activities</b>	<ul style="list-style-type: none"> <li>● Increase the number of students earning a high-value postsecondary credential by increasing access and enrollment in Next Level Programs of Study (CTE), Indiana College Core, and/or a Graduation Pathway high-value credential.</li> <li>● Increase the number of students engaging in high-quality work-based learning opportunities during high school.</li> <li>● Increase the number of innovative career exploration and engagement opportunities in elementary and middle school which lead to the experiences identified above.</li> </ul>
<b>Resources</b>	<ul style="list-style-type: none"> <li>● <a href="#">3E Grant Application Overview</a></li> <li>● <a href="#">3E Grant FAQ</a></li> <li>● <a href="#">3E Grant Kick Off FAQ</a></li> <li>● <a href="#">3E Grant Budget Template</a></li> <li>● <a href="#">ESSER III FAQ</a></li> <li>● <a href="#">ESSER III Example Expenditures</a></li> <li>● <a href="#">Federal Grants Fiscal Handbook</a></li> </ul>
<b>Submissions</b>	<ul style="list-style-type: none"> <li>● <a href="#">3E Grant Budget Template</a></li> <li>● <a href="#">3E Grant Reimbursement Forms- Individualized Templates Sent to Grantees Upon Full Contract Execution</a></li> <li>● <a href="#">3E Grant Amendment Forms-Individualized Templates Sent to Grantees Upon Request to <u>studentpathways@doe.in.gov</u></a></li> </ul>
<b>Reporting</b>	<ul style="list-style-type: none"> <li>● <a href="#">Year One Report</a>→ Due by June 15, 2023</li> <li>● <a href="#">Final Grant Report</a>→ Due by December 31, 2024</li> </ul>
<b>Reporting Contact</b>	<a href="mailto:Studentpathways@doe.in.gov">Studentpathways@doe.in.gov</a>



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## Budget Guide

### Explore, Engage, Experience (3E) Grant Budget Code Guide

The Indiana Department of Education reviews submitted grant applications and budgets to ensure proposed expenditures are reasonable, allocable (able to proportionally charge to a grant), and necessary (RAN) in order to carry out the stated goals and objectives. Any proposed expenditure must meet all three to be considered. The below graphic contains guiding questions that IDOE utilizes to ensure all expenditures meet the RAN test. Grantees may wish to utilize this information to prepare budgets and grant submissions.

<u>Reasonable</u>	<u>Allocable</u>	<u>Necessary</u>
Is this project reasonable to the performance of the grant award?	Will this project directly advance the work or performance of the award?	Is the project necessary for the operation and efficient performance of the grant?
Is the project justifiable to a prudent reviewer?	Will denial of this project activity hinder the implementation and outcomes of the grant?	Does the project conform to any limitations or exclusions of the grant regarding type or cost?
Is this project tied to an identified need?	Will this project primarily benefit the intended group?	Will this project provide additional support or service?



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## Example Expenditures for 3E Grant

### 100 Salaries

- Salary for pathway teachers
- Salary for advisors or work-based learning staff
- Stipends for educators to attend or deliver PD

### 200 Benefits

- Benefits for grant-funded positions

### 300 Professional & Technical Services

- Conference or workshop registration
- Curriculum training
- Higher Education tuition

### 400 Property

- Extremely rare
  - Must receive special permission to place an expenditure in this category

### 500 Services

- Travel expenses to conferences/workshops
  - Must include how the expenses were derived, such as mileage, lodging, meals, etc.
- Postage
- Field trip travel expenses, such as bus, mileage, and driver.

### 600 Supplies

- Curriculum supplies and materials
- Software/online licenses and subscriptions
- Equipment for Makerspace/robotics/STEAM Labs

### 700 Equipment (Property)

- **ONLY** include expenditures that are **greater than** the capitalization threshold of **\$5,000.00 PER ITEM**.

### 800 Other

- Professional memberships
- Student memberships



## 3E Grant Activities

### 3E Grant Expenditures

#### Allowable Expenses

Consider utilizing these funds for assessing the academic impact of COVID-19 learning disruptions and supporting high-quality virtual instruction and programming, as well as incorporating creative or enrichment opportunities that will build foundational skills while increasing retention and engagement, among other outcomes.

Grantees can submit for the following reimbursable expenses from their approved budget:

- Training
- Contracted services
- Personnel
- Software and technology
- Equipment
- Tuition
- Transportation
- Virtual Programming

Grant funds may be used for the following expenses:

- Update Tech and Other Infrastructure
- Updating school data collection and analysis
- Assessment of learning
- Accelerate Learning
  - Special Populations
    - Increase access
    - Personalized instruction
    - Family connections and involvement
  - Academic Programming and Assessment
    - Assessing academic impact
    - Supporting high quality virtual instruction and programming
    - Incorporating creative or enrichment programming
- Sustain Innovation
  - Virtual Learning
    - Sustaining virtual learning
    - Enhancing virtual learning
  - School Design
    - School day restructuring



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## Unallowable Expenses

- Non-academic entertainment
- Preparation of the initial grant application
- Pre-award costs
- Decorative items
- Purchase of facilities or vehicles
- Land acquisition
- Capital improvements
- Permanent renovations
- Food, including refreshments/snacks



## 3E Grant Year One Report Rubric

Use the following [rubric](#) to evaluate the required components of your 3E Grant. Score each of the subcategories of recommended best practices using the scale provided.

### 3E Grant Year 1 Report Rubric Elements

1. Strategy, Timeline, & Sustainability
2. PK-10th Grade Career Exploration & Engagement
3. Work-Based Learning (WBL) Experience
4. Pathway Development
5. Credentials of Currency
6. Community & Employer Partner Collaboration

### Strategy, Timeline & Sustainability

Unsatisfactory	No strategy, timeline, or sustainability plan of action has been created.
Fair	A strategy and timeline has begun, but there has been no clear sustainability plan created for after the grant period.
Strong	A clear strategy and timeline has been created that aligns with the grant requirements and a sustainability plan has been created.
Exemplary	A comprehensive strategy has been created that meets the timeline written in the grant proposal and includes a plan of action for how the work will be <u>fully</u> executed and sustained after the grant period.
N/A	This criteria does not pertain to our grant project.
<b>Rating</b>	



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## PK-10th Grade Career Exploration & Engagement

Unsatisfactory	No PK-10th Grade Career Exploration & Engagement activities took place during the first year of the grant.
Fair	Some PK-10th Grade Career Exploration & Engagement activities have taken place but these activities do not include all students or are fragmented and lack connection to the high school 3E experience.
Strong	PK-10th Grade Career Exploration & Engagement activities have taken place at each grade level which prepares students for future 3E experiences, but there are still gaps present in the continuum of experiences which excludes parent and community involvement.
Exemplary	A comprehensive PK-10th Grade Career Exploration & Engagement Continuum has been implemented that includes experiences and curriculum at each grade level which prepares students for future 3E experiences and is inclusive of both parent and community involvement.
N/A	This criteria does not pertain to our grant project.
<b>Rating</b>	

## Work-Based Learning (WBL) Experience

Unsatisfactory	No 11th-12th Grade WBL Experiences took place during the first year of the grant.
Fair	Some WBL Experiences took place but the experiences do not align with the students' post-secondary trajectory or are only available for a small percentage of students.
Strong	WBL experiences are embedded into pathways for most students and align with course curriculum and the post-secondary trajectory for students.
Exemplary	A comprehensive plan was implemented for embedding WBL experiences into ALL pathways for ALL students through both course curriculum and immersive experiences aligned to the postsecondary trajectory of each student.
N/A	This criteria does not pertain to our grant project.
<b>Rating</b>	



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## Pathway Development

Unsatisfactory	No sequence of courses has been developed.
Fair	A course sequence has been created, but is not fully implemented for grades 9-12 and is not aligned to a high wage, high demand Post-secondary Pathway.
Strong	A fully developed course sequence for grades 9-12 has been executed including both core and elective courses which prepare students for success within a high wage, high demand Post-secondary Pathway.
Exemplary	A comprehensive course plan has been developed for grades 7-12+ to showcase requirements for the Postsecondary Pathway options which leads to increased educational outcomes necessary for success within a high wage, high demand Career.
N/A	This criteria does not pertain to our grant project.
<b>Rating</b>	

## Credentials of Currency

Unsatisfactory	No credentials of currency are included within the implementation plans.
Fair	Some students will have the opportunity to earn a credential of currency through the implemented programming.
Strong	A plan has been developed with an embedded credential of currency for most high school students.
Exemplary	A comprehensive plan for the pathway with a credential of currency embedded for ALL students, inclusive of stackable credentials and multiple avenues of postsecondary success.
N/A	This criteria does not pertain to our grant project.
<b>Rating</b>	





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## Community & Employer Partner Collaboration

Unsatisfactory	No systems for partner engagement or consortiums have been implemented.
Fair	Limited partner engagement practices have been implemented and/or a consortium has been created, but meetings have not begun.
Strong	A system of standardized protocols for partner engagement has been implemented and a consortium of stakeholders have begun meeting.
Exemplary	A comprehensive system of proactive partner recruitment and engagement activities have been implemented with standardized communication protocols leading to the full implementation of a consortium of stakeholders being utilized.
N/A	This criteria does not pertain to our grant project.
<b>Rating</b>	

## Sustainability Planning

The IDOE Student Pathways & Opportunities Department expects that grantees will sustain effective grant program strategies once funding ends.

### Estimate Financial Needs

- Consider ramp-up costs such as adding new grade levels or expansion in programming
- Consider operational costs such as staffing including annual wage increases
- Consider supply, material, and equipment costs as programming is implemented

### Review Current Resources

- Consider multiple funding sources (i.e. [state funding](#), [federal funding](#), philanthropic funding, etc.)
- Consider what is an allowable expense with each funding source
- Consider the timeline for each funding source

### Look for Gaps in Resources

- Plan for each major strategy and year of implementation

### Identify Strategies

- Consider what resources may be able to be repurposed
- Consider what new partnerships can be built



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## 3E Grant Projects by Sector

### Advanced Manufacturing

Alexandria School Corporation	East Washington School Corporation	Mississinewa Community Schools
BELIEVE Schools	Eastbrook Community Schools	Mitchell Community Schools
Bluffton-Harrison MSD	Evansville Vanderburgh School Corporation/EVSC Foundation	Monroe County Community School Corporation
Boys & Girls Clubs in Indiana, Inc.	Garrett Keyser Butler Community Schools	Muncie Community Schools
Brown County Schools	Greater Lafayette Commerce Community and Economic Development Foundation, Inc.	New Prairie United School Corporation
Career Academy of South Bend	Hamilton County Economic Development Corporation	North Central Parke Community School Corporation
Center Grove Community School Corporation	Horizon Education Alliance	Northern Indiana Education Service Center
Central Indiana Educational Service Center	Indianapolis Private Industry Council Inc. dba EmployIndy	Richland-Bean Blossom CSC
Christel House Academy, Inc.	Inspire Success, Inc.	School City of Hobart
Clarksville School Corporation	Ivy Tech Community College	South Central Community School Corporation
CSC Southern Hancock Schools	J. Kruse Education Center	Southern IN Education Center
Daleville Community Schools	Junior Achievement of Central Indiana, Inc.	Switzerland County School Corporation
Decatur County Community Schools	La Porte Community School Corporation	Trustees of Indiana University- Kokomo
DeKalb County Central United School District	Lakewood Park Christian School	Union North United School Corporation
DeKalb County Eastern Community Schools	Lawrenceburg Community School Corporation	University of Indianapolis--CELL
Dugger Union Community Schools	Linton-Stockton School Corporation	Washington Community Schools
Earlywood Educational Services	Manchester Community Schools	White River Valley School District
East Central Indiana Service Center	Middlebury Community Schools	



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## Agriculture

Blue River Valley Schools	Ivy Tech Community College	Oldenburg Academy of the Immaculate Conception
Bluffton-Harrison MSD	J. Kruse Education Center	Purdue Polytechnic High School
Central Indiana Educational Service Center	Junior Achievement of Central Indiana, Inc.	Southern IN Education Center
CSC Southern Hancock Schools	Lakewood Park Christian School	Switzerland County School Corporation
Earlywood Educational Services	Linton-Stockton School Corporation	Union North United School Corporation
East Central Indiana Service Center	Maconaquah School Corporation	Union School Corporation
East Washington School Corporation	Manchester Community Schools	University of Indianapolis--CELL
Eastbrook Community Schools	Mississinewa Community Schools	Westfield Washington Education Foundation
Evansville Vanderburgh School Corporation/EVSC Foundation	Nineveh-Hensley-Jackson United School Corporation	White River Valley School District
Hamilton County Economic Development Corporation	Northern Indiana Education Service Center	Whitko Community School Corporation



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## Architecture & Construction

Bluffton-Harrison MSD	Franklin Township Community School Corporation	Ripley County Community Foundation, Inc.
Boys & Girls Clubs in Indiana, Inc.	Indiana Construction Roundtable Foundation, Inc.	School City of Hobart
Brown County Schools	Indianapolis Private Industry Council Inc. dba EmployIndy	South Harrison Community School Corporation
Central Indiana Educational Service Center	Inspire Success, Inc.	Southern IN Education Center
CSC Southern Hancock Schools	Ivy Tech Community College	Switzerland County School Corporation
Dugger Union Community Schools	J. Kruse Education Center	The Independence Academy
Earlywood Educational Services	Junior Achievement of Central Indiana, Inc.	Union North United School Corporation
East Allen County Schools	Lakewood Park Christian School	University of Indianapolis--CELL
East Central Indiana Service Center	Linton-Stockton School Corporation	Whitko Community School Corporation
Eastbrook Community Schools	MSD Lawrence Township	
Evansville Vanderburgh School Corporation/EVSC Foundation	Northern Indiana Education Service Center	



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## Arts, AV Tech & Communications

Bluffton-Harrison MSD	Franklin Township Community School Corporation	Oldenburg Academy of the Immaculate Conception
Brown County Schools	Herron High School, Inc. d/b/a Herron Classical Schools	Southern IN Education Center
Central Indiana Educational Service Center	Ivy Tech Community College	Switzerland County School Corporation
CSC Southern Hancock Schools	J. Kruse Education Center	Trustees of Indiana University-Kokomo
Decatur County Community Schools	Junior Achievement of Central Indiana, Inc.	Union North United School Corporation
Dugger Union Community Schools	Lakewood Park Christian School	Union School Corporation
Earlywood Educational Services	Linton-Stockton School Corporation	University of Indianapolis--CELL
East Central Indiana Service Center	Mississinewa Community Schools	Victory College Prep Academy
East Washington School Corporation	Nineveh-Hensley-Jackson United School Corporation	White River Valley School District



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## Business, Marketing & Management

Attica Consolidated School Corporation	Indianapolis Private Industry Council Inc. dba EmployIndy	Nineveh-Hensley-Jackson United School Corporation
Blue River Valley Schools	Inspire Success, Inc.	Oldenburg Academy of the Immaculate Conception
Bluffton-Harrison MSD	Ivy Tech Community College	School City of Hobart
Brown County Schools	J. Kruse Education Center	Southern IN Education Center
Center Grove Community School Corporation	Junior Achievement of Central Indiana, Inc.	Switzerland County School Corporation
Central Indiana Educational Service Center	Lakewood Park Christian School	Tri-Township Schools
CSC Southern Hancock Schools	Lawrenceburg Community School Corporation	Trustees of Indiana University-Kokomo
Dugger Union Community Schools	Linton-Stockton School Corporation	Union North United School Corporation
Earlywood Educational Services	Manchester Community Schools	Union School Corporation
East Central Indiana Service Center	Middlebury Community Schools	University of Indianapolis--CELL
East Washington School Corporation	Mississinewa Community Schools	Victory College Prep Academy
Franklin Township Community School Corporation	Monroe County Community School Corporation	White River Valley School District
GEO Academies	National Aviation Youth Resources, Inc (NAYR Foundation Inc	
Hamilton County Economic Development Corporation	New Prairie United School Corporation	



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## Education & Training

Bluffton-Harrison MSD	GEO Academies	Mississinewa Community Schools
Brown County Schools	Hanover Community School Corporation	National Aviation Youth Resources, Inc (NAYR Foundation Inc
Center Grove Community School Corporation	Indiana State University	Nineveh-Hensley-Jackson United School Corporation
Central Indiana Educational Service Center	Indianapolis Private Industry Council Inc. dba EmployIndy	Perry Central Community School Corporation
Christel House Academy, Inc.	Inspire Success, Inc.	School City of Hobart
CSC Southern Hancock Schools	Ivy Tech Community College	Southern IN Education Center
Daleville Community Schools	J. Kruse Education Center	Switzerland County School Corporation
Dugger Union Community Schools	Junior Achievement of Central Indiana, Inc.	Trustees of Indiana University-Kokomo
Earlywood Educational Services	Lakewood Park Christian School	Union North United School Corporation
East Central Indiana Service Center	Lawrenceburg Community School Corporation	Union School Corporation
East Washington School Corporation	Lewis Cass Schools	University of Indianapolis--CELL
Eastbrook Community Schools	Linton-Stockton School Corporation	Victory College Prep Academy
Elevate Indianapolis, Inc.	Manchester Community Schools	Wabash Valley Education Center
Eman Schools	Marian University	White River Valley School District



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## Engineering

Bluffton-Harrison MSD	Eman Schools	Manchester Community Schools
Brown County Schools	Evansville Vanderburgh School Corporation/EVSC Foundation	Middlebury Community Schools
Career Academy of South Bend	GEO Academies	Mississinewa Community Schools
Center Grove Community School Corporation	Griffith Public Schools	MSD Lawrence Township
Central Indiana Educational Service Center	Herron High School, Inc. d/b/a Herron Classical Schools	National Aviation Youth Resources, Inc (NAYR Foundation Inc
Christel House Academy, Inc.	Indiana State University	Purdue Polytechnic High School
CSC Southern Hancock Schools	Indianapolis Private Industry Council Inc. dba EmployIndy	School City of Hobart
Earlywood Educational Services	Ivy Tech Community College	South Adams Schools
East Central Indiana Service Center	J. Kruse Education Center	Switzerland County School Corporation
East Washington School Corporation	Junior Achievement of Central Indiana, Inc.	The Independence Academy
Eastbrook Community Schools	Lakewood Park Christian School	Union North United School Corporation
Elkhart Community Schools	Linton-Stockton School Corporation	





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## Entrepreneurship

Bluffton-Harrison MSD	GEO Academies	Purdue Polytechnic High School
Brown County Schools	Indiana State University	Richland-Bean Blossom CSC
Career Academy of South Bend	Ivy Tech Community College	Southern IN Education Center
Central Indiana Educational Service Center	J. Kruse Education Center	Switzerland County School Corporation
Christel House Academy, Inc.	Junior Achievement of Central Indiana, Inc.	Tri-Township Schools
CSC Southern Hancock Schools	Lakewood Park Christian School	Union North United School Corporation
Dugger Union Community Schools	Linton-Stockton School Corporation	University of Indianapolis--CELL
Earlywood Educational Services	Manchester Community Schools	Victory College Prep Academy
East Central Indiana Service Center	North Central Parke Community School Corporation	White River Valley School District
Eastbrook Community Schools	North Central Parke Community School Corporation	
Garrett Keyser Butler Community Schools	Oldenburg Academy of the Immaculate Conception	



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## Health Sciences

Blue River Valley Schools	Greater Lafayette Commerce Community and Economic Development Foundation, Inc.	Northern Indiana Education Service Center
Bluffton-Harrison MSD	Indiana Connections Career Academy	Randolph Eastern School Corporation
Boys & Girls Clubs in Indiana, Inc.	Indiana State University	Region 8 Education Service Center
Brown County Schools	Indianapolis Private Industry Council Inc. dba EmployIndy	Ripley County Community Foundation, Inc.
Central Indiana Educational Service Center	Inspire Success, Inc.	School City of Hobart
Concord Community Schools	Ivy Tech Community College	Southern IN Education Center
CSC Southern Hancock Schools	J. Kruse Education Center	Switzerland County School Corporation
Daleville Community Schools	Junior Achievement of Central Indiana, Inc.	The Independence Academy
Dugger Union Community Schools	La Porte Community School Corporation	Trustees of Indiana University-Kokomo
Earlywood Educational Services	Lakewood Park Christian School	Union North United School Corporation
East Central Indiana Service Center	Lawrenceburg Community School Corporation	Union School Corporation
East Washington School Corporation	Lewis Cass Schools	University of Indianapolis--CELL
Eastbrook Community Schools	Linton-Stockton School Corporation	Victory College Prep Academy
Eman Schools	Middlebury Community Schools	White River Valley School District
Evansville Vanderburgh School Corporation/EVSC Foundation	Mississinewa Community Schools	
GEO Academies	Monroe County Community School Corporation	



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## Hospitality & Human Services

Bluffton-Harrison MSD	Hamilton County Economic Development Corporation	School City of Hobart
Boys & Girls Clubs in Indiana, Inc.	Indianapolis Private Industry Council Inc. dba EmployIndy	Southern IN Education Center
Brown County Schools	Ivy Tech Community College	Switzerland County School Corporation
Center Grove Community School Corporation	J. Kruse Education Center	Trustees of Indiana University-Kokomo
Central Indiana Educational Service Center	Junior Achievement of Central Indiana, Inc.	Union North United School Corporation
CSC Southern Hancock Schools	Lakewood Park Christian School	Union School Corporation
Dugger Union Community Schools	Linton-Stockton School Corporation	University of Indianapolis--CELL
Earlywood Educational Services	Middlebury Community Schools	Westfield Washington Education Foundation
East Central Indiana Service Center	Mitchell Community Schools	White River Valley School District
East Washington School Corporation	Nineveh-Hensley-Jackson United School Corporation	
Elevate Indianapolis, Inc.	Oldenburg Academy of the Immaculate Conception	



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## Information Technology

Bluffton-Harrison MSD	Eman Schools	School City of Hobart
Brown County Schools	Indianapolis Private Industry Council Inc. dba EmployIndy	Southern IN Education Center
Career Academy of South Bend	Ivy Tech Community College	Trustees of Indiana University- IUPUI
Central Indiana Educational Service Center	J. Kruse Education Center	Trustees of Indiana University- Kokomo
Christel House Academy, Inc.	Junior Achievement of Central Indiana, Inc.	Union North United School Corporation
CSC Southern Hancock Schools	Lakewood Park Christian School	University of Indianapolis--CELL
DeKalb County Central United School District	Lawrenceburg Community School Corporation	Victory College Prep Academy
Dugger Union Community Schools	Manchester Community Schools	Washington Community Schools
Earlywood Educational Services	MSD Lawrence Township	White River Valley School District
East Central Indiana Service Center	Muncie Community Schools	Zionsville Community Schools
Elkhart Community Schools	Nineveh-Hensley-Jackson United School Corporation	

## Public Safety

Bluffton-Harrison MSD	Ivy Tech Community College	School City of Hobart
Boys & Girls Clubs in Indiana, Inc.	J. Kruse Education Center	Switzerland County School Corporation
Central Indiana Educational Service Center	Junior Achievement of Central Indiana, Inc.	Union North United School Corporation
CSC Southern Hancock Schools	Lakewood Park Christian School	Union School Corporation
Dugger Union Community Schools	Linton-Stockton School Corporation	Washington Community Schools
Earlywood Educational Services	Mississinewa Community Schools	
East Central Indiana Service Center	Ripley County Community Foundation, Inc.	



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## STEM

Avon Community School Corporation	Hamilton County Economic Development Corporation	MSD Lawrence Township
Blue River Valley Schools	Herron High School, Inc. d/b/a Herron Classical Schools	National Aviation Youth Resources, Inc (NAYR Foundation Inc
Bluffton-Harrison MSD	Indiana State University	Nineveh-Hensley-Jackson United School Corporation
Boys & Girls Clubs in Indiana, Inc.	Inspire Success, Inc.	North Central Parke Community School Corporation
Brown County Schools	Ivy Tech Community College	Purdue Polytechnic High School
Central Indiana Educational Service Center	J. Kruse Education Center	School City of Hobart
CSC Southern Hancock Schools	Junior Achievement of Central Indiana, Inc.	Switzerland County School Corporation
Daleville Community Schools	Lakewood Park Christian School	Trustees of Indiana University-IUPUI
Dugger Union Community Schools	Linton-Stockton School Corporation	Union North United School Corporation
Earlywood Educational Services	Manchester Community Schools	Union School Corporation
East Central Indiana Service Center	Middlebury Community Schools	University of Indianapolis
Eastbrook Community Schools	Mississinewa Community Schools	Victory College Prep Academy
Elkhart Community Schools	Mitchell Community Schools	Washington Community Schools
Eman Schools	Monroe County Community School Corporation	



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## Transportation & Logistics

Boys & Girls Clubs in Indiana, Inc.	Greater Lafayette Commerce Community and Economic Development Foundation, Inc.	Mississinewa Community Schools
Brownsburg Community School Corporation	Hamilton County Economic Development Corporation	National Aviation Youth Resources, Inc (NAYR Foundation Inc
Central Indiana Educational Service Center	Hanover Community School Corporation	North Central Parke Community School Corporation
CSC Southern Hancock Schools	Inspire Success, Inc.	North Central Parke Community School Corporation
Dugger Union Community Schools	Ivy Tech Community College	School City of Hobart
Earlywood Educational Services	J. Kruse Education Center	Southern IN Education Center
East Central Indiana Service Center	Junior Achievement of Central Indiana, Inc.	Union North United School Corporation
Elevate Indianapolis, Inc.	Lakewood Park Christian School	University of Indianapolis--CELL



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## Indiana College Core (ICC)

Brown County Schools	Indiana State University	Oldenburg Academy of the Immaculate Conception
Career Academy of South Bend	Ivy Tech Community College	Perry Central Community School Corporation
Center Grove Community School Corporation	Junior Achievement of Central Indiana, Inc.	Region 8 Education Service Center
Central Indiana Educational Service Center	Lawrenceburg Community School Corporation	Ripley County Community Foundation, Inc.
Concord Community Schools	Maconaquah School Corporation	School City of Hobart
CSC Southern Hancock Schools	Middlebury Community Schools	South Adams Schools
Dugger Union Community Schools	Mississinewa Community Schools	Switzerland County School Corporation
East Central Indiana Service Center	Mitchell Community Schools	Trustees of Indiana University-Kokomo
East Washington School Corporation	Monroe County Community School Corporation	Union School Corporation
Eman Schools	MSD Lawrence Township	University of Indianapolis--CELL
Franklin Township Community School Corporation	National Aviation Youth Resources, Inc (NAYR Foundation Inc	Victory College Prep Academy
GEO Academies	North Central Parke Community School Corporation	
Herron High School, Inc. d/b/a Herron Classical Schools	North Central Parke Community School Corporation	