



**The PFM Group**

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December 28, 2009

Daryl E. Lampkins  
General Manager  
Gary Public Transportation Corporation  
100 West 4<sup>th</sup> Avenue, 3<sup>rd</sup> Floor  
Gary, IN 46402

Dear Mr. Lampkins:

On behalf of Public Financial Management, I am pleased to transmit the report of the Fiscal Monitor for the Gary Public Transportation Corporation (GPTC).

The report includes a review of GPTC's finances and options for achieving financial stability while complying with the property tax rate limitations for local governments enacted by the State of Indiana last year. Compliance will be challenging and will require a significant change in the GPTC's funding structure, as identified in GPTC's strategic plan, the recent regionalization study, and other evaluations of transit in northwestern Indiana.

Members of my team and I are appreciative of the support that you and your staff have provided us as we have worked to complete this assignment in a short period of time.

PFM is available to discuss our findings and recommendations with you and the GPTC's board at your convenience.

Sincerely,

A handwritten signature in black ink, appearing to read "Dean Kaplan", with a long horizontal flourish extending to the right.

Dean Kaplan  
Managing Director

c: Ryan Kitchell, Chair, DUAB