

**COMMISSION FOR HIGHER EDUCATION**

Friday, October 14, 2011

**DECISION ITEM C-4: Center for Student Excellence and Leadership (C-SEL) at the Purdue University West Lafayette Campus**

**Staff Recommendation**

That the Commission for Higher Education recommend approval to the State Budget Agency and the State Budget Committee the following project: *Center for Student Excellence and Leadership (C-SEL) at Purdue University West Lafayette*. Staff recommendations are noted in the staff analysis.

**Background**

By statute, the Commission for Higher Education must review all projects to construct buildings or facilities costing more than \$500,000, regardless of the source of funding. Each repair and rehabilitation project must be reviewed by the Commission for Higher Education and approved by the Governor, on recommendation of the Budget Agency, if the cost of the project exceeds seven hundred fifty thousand dollars (\$750,000) and if any part of the cost of the project is paid by state appropriated funds or by mandatory student fees assessed all students. Such review is required if no part of the project is paid by state appropriated funds or by mandatory student fees and the project cost exceeds one million five hundred thousand dollars (\$1,500,000). A project that has been approved or authorized by the General Assembly is subject to review by the Commission for Higher Education. The Commission for Higher Education shall review a project approved or authorized by the General Assembly for which a state appropriation will be used. All other non-state funded projects must be reviewed within ninety (90) days after the project is submitted to the Commission.

The Trustees of Purdue University requests authority to proceed with the construction of a new Center for Student Excellence and Leadership located on the West Lafayette campus. The center will house space that supports programs geared to help retain students and support student leadership activities. The project would be funded through a combination of endowment/gift funds (\$18 million) and Big Ten television revenues (\$12 million).

**Supporting Document**

*Center for Student Excellence and Leadership at the Purdue University West Lafayette Campus, October 14, 2011*

**CENTER FOR STUDENT LEADERSHIP AND EXCELLENCE AT THE  
PURDUE UNIVERSITY WEST LAFAYETTE CAMPUS**

**Project Description and Staff Analysis**

DESCRIPTION OF THE PROJECT

The Center for Student Excellence and Leadership will house space supporting programs that help retain students and augment their ability to succeed at the University. It will provide interaction and flexible space for academic success programs advising and student organizations. This building symbolizes the priority out institution places on student success and will be a "beaker" for student interaction at the intersection of the academic and co-curricular campuses. Space types include student study/tutoring rooms, staff offices, meeting rooms, counseling areas, student organization office areas, student work rooms, design space, storage spaces and a student senate meeting room. The site location for this project will be on Vawter Field at the corner of Third Street and Martin Jischke Drive.

Benefits include a complement to classroom learning. Data shows that co-curricular programs enhance student success in both retention and grade point average. In addition, leadership experience

RELATIONSHIP TO MISSION AND LONG-RANGE PLANNING

The Center for Student Excellence and leadership will foster academic and leadership success through enhancing the effectiveness and responsiveness of core student support functions in one centralized, collaborative environment, thereby elevating Purdue University's national and international reputation for sustaining a student-oriented culture, The Center will serve students seeking assistance in their academic and co-curricular endeavors. It will improve retention rates by engaging new students early and providing them with strong support services.

The facility will provide a physical representation of Purdue University's commitment to improving the student experience. It will provide a forum for networking and interaction between faculty, staff, and students, fostering institutional loyalty - both now and in the future as alumni and donors.

NEED AND EXPECTED CONTRIBUTION TO EDUCATIONAL SERVICES

The facility will consolidate and improve the accessibility of existing academic support programs leading to their increased awareness and utilization. The Center for Student Excellence and leadership will enable synergies to be achieved through collaboration among programs that inspire student development, academic success, and leadership. The facility will provide much-needed meeting space for student organizations, class teams and study groups, research units, and supplemental instruction sessions.

ALTERNATIVES CONSIDERED

An alternative site, the corner of Third and Russell Streets, was considered on which the project would be developed in two phases with one phase on the north and the other on the south side of Third Street. The decision on the final site selection was informed by the planning committee student members' desire to have all programmed space within one facility.

## RELATIONSHIP TO LONG-RANGE FACILITY PLANS

In line with Purdue's Campus Master Plan, constructing this facility at the proposed location will establish Third Street as the Student Success Corridor. The Center for Student Excellence and leadership will effectively bridge the main academic campus to residence halls, dining courts, and the Recreational Sports Center, creating program synergies as a mixed-use facility.

## RELATIONSHIP TO OTHER CAPITAL IMPROVEMENT PROJECTS

Design and construction will be coordinated with the Vawter Field Housing project. The tangible link will:

- Enhance educational experience
- Provide opportunities for peer education
- Create 24 hour study space

Benefits of integration between facilities will:

- Transform Third Street from a through corridor to a destination
- Enhance synergies and connections
- Experiment with deliberate engagement opportunities with faculty, peers and student leaders
- Develop leaders of the world 20 years from now
- Help students find opportunities to experience what it means to be a Purdue student
- Create quality engagement opportunities inside the facilities and on the green space (Vawter Field)
- Intentionally institutionalize student engagement on campus

## HISTORICAL SIGNIFICANCE

No response

## STAFF ANALYSIS

The project is a key part of the overall Purdue West Lafayette plan to improve student success through the Student Success Corridor. Both Vawter Field Housing and this project are part of this long range plan to create a student focused corridor on campus. The Center for Student Excellence and Leadership (C-SEL) will be a key facility in the corridor, linking students with various academic services and student activities in one central location.

The project will bring various student organizations and groups into one main facility. Currently, many of these organizations are spread out throughout campus, making it difficult for students to access networks and resources that are available to them on campus. The new facility will allow for current space to be vacated, creating expansion opportunities within various departments and offices. This would allow for current space to be better utilized and less need to additional buildings in the near term.

The overall cost of the building is \$30 million, which will be funded with outside sources available to Purdue. Funding from Big Ten TV revenues will support 40% of the project, while 60% of the project will come from endowment earnings. Purdue is seeking outside donors to provide up to \$18 million of funds to support the operational costs and programmatic offerings at C-SEL. This would include the annual operating cost of the building, estimated at \$436,000 per year.

As noted, no existing structures or buildings will be removed from the facility inventory based on the completion of this building. However; Purdue is mindful of the need to reduce and remove high operational and maintenance cost buildings from their facility inventory, thus reducing deferred maintenance on campus.

Staff recommends the Commission provide a favorable review of the proposed project.

## Project Summary

### NEW CONSTRUCTION

**INSTITUTION:** PURDUE UNIVERSITY                      **CAMPUS:** WEST LAFAYETTE  
**PROJECT TITLE:** Center for Student Excellence and Leadership                      **BUDGET AGENCY NO.:** B-1-12-1-04  
**INSTITUTION'S PRIORITY:** \_\_\_\_\_

#### 30PROJECT SUMMARY DESCRIPTION (ATTACHMENT A)

The Center for Student Excellence and Leadership will house space supporting programs that help retain students and augment their ability to succeed at the University. It will provide interaction and flexible space for academic success programs advising and student organizations. This building symbolizes the priority out institution places on student success and will be a "beaker" for student interaction at the intersection of the academic and co-curricular campuses. Space types include student study/tutoring rooms, staff offices, meeting rooms, counseling areas, student organization office areas, student work rooms, design space, storage spaces and a student senate meeting room. The site location for this project will be on Vawter Field at the corner of Third Street and Martin Jischke Drive.

#### SUMMARY OF NEED AND NET CHANGE IN CONTRIBUTION TO EDUCATIONAL SERVICES PROVIDED BY INSTITUTION (ATTACHMENT B)

The Center for Student Excellence and Leadership will foster academic and leadership success through enhancing the effectiveness and responsiveness of core student support functions in one centralized, collaborative environment. The facility will consolidate and improve the accessibility of existing academic support programs and co-curricular opportunities leading to their increased awareness and utilization.

#### SPACE DATA (ATTACHMENT C)

PROJECT SIZE:                      85,000                      GSF                      50,000                      ASF                      .59                      ASF/GSF  
 NET CHANGE IN CAMPUS ACADEMIC/ADMINISTRATIVE SPACE:                      50,000                      ASF

#### TOTAL PROJECT BUDGET (ATTACHMENT D)

TOTAL ESTIMATED COST                      \$ 30,000,000                      \$/GSF                      \$ 352.94  
 ANTICIPATED DATE OF PROJECT COMPLETION:                      September 2013

#### ANTICIPATED SOURCES OF FUNDING (ATTACHMENT E)

<u>Unrestricted Endowment Income/Gifts</u>	\$	<u>18,000,000</u>
<u>Big Ten Television Revenue</u>	\$	<u>12,000,000</u>
<b>TOTAL BUDGET</b>	<b>\$</b>	<b><u>30,000,000</u></b>

#### ESTIMATED CHANGE IN ANNUAL OPERATING BUDGET AS A RESULT OF THIS PROJECT (ATTACHMENT F)

\$ 436,370                      ( X )                      INCREASE                      ( )                      DECREASE

NOTE: SEE ATTACHMENTS FOR SUPPORTING INFORMATION REQUEST TO BE SUBMITTED WITH PROJECT SUMMARY FORM.