



**BALL STATE  
UNIVERSITY**

October 4, 2022

Ms. Chris Lowery  
Commissioner  
Indiana Commission for Higher Education  
101 W. Ohio Street, Suite 300  
Indianapolis, IN 46204

Dear Commissioner Lowery:

On behalf of the students, faculty, staff, and Trustees of Ball State University, I respectfully submit our operating and capital state appropriations request for FY 2023-25.

Providing Hoosier learners with access to an exceptional higher education experience has never been more important to our state. We must all work together to reverse the downward trend in our state's college-going rates in order to attract businesses to come to our state and to help our existing businesses to grow by producing the workforce they will need to be successful.

Ball State has opened an Office of Industry Engagement that will help to build upon our successes in working closely with Indiana employers to ensure students understand and master the competencies that are most important to the labor market. We are finding more ways to foster relationships between our students and Indiana companies, encouraging our students to find employment and stay in state upon graduation.

Ball State is committed to providing Hoosier students with an exceptional higher education experience, and we are also focused on providing an affordable education.

Ball State University is looking forward to continued collaboration with the Commission for Higher Education to support our students and our state. We thank you for your continued trust in and support of Ball State University.

Sincerely,

Geoffrey S. Mearns  
President

**Office of the President**

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**Attachment A**  
**Ball State University**  
**2023-25 Operating and Capital Budget Request**

Below are the components to Ball State’s biennial budget request:

**Operating Appropriations**

This biennium, Ball State is seeking an adjustment for inflation, as well as additional new funds to be distributed through the ICHE legacy performance improvement formula without reallocation and a one-time prospective funding mechanism to support programs and staff to address current challenges to meet state goals.

**Dual Credit Line Item**

Funding is formula-based, providing a particular dollar amount per college credits offered in Indiana high schools. For the 2023-23 biennium, dual credit was funded at \$45 per credit hour completed.

**Repair & Rehabilitation**

Funding for R&R is formula-based, providing funding based on a percentage (.5%) of facility replacement value, which is currently set at \$6,891,565 for Ball State University.

**Debt Service**

Each institution confirms data from the Indiana Finance Authority related to its current debt portfolio.

**Line Item Appropriations**

Ball State has two line items:

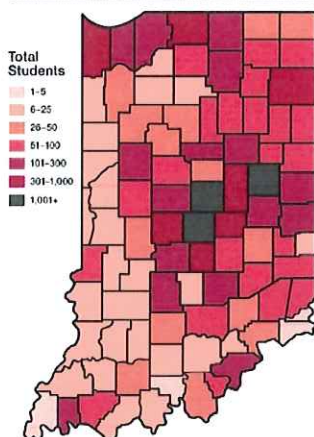
- The Entrepreneurial University

Appropriation	Request	
	FY 2024	FY 2025
\$2.5 million	\$4.5 million	\$4.5 million

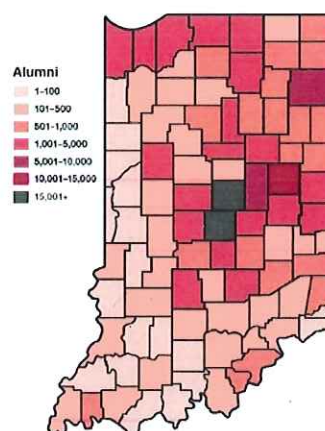
This funding allows Ball State to be innovative and entrepreneurial in how we address our state’s workforce needs:

- ✓ provide distinctive and innovative curricula and academic experiences aligned with the competencies and outcomes required by Indiana employers;
- ✓ curate opportunities to engage meaningfully with Indiana employers with our students during their time on campus, leading to increased graduate retention upon graduation;
- ✓ incorporate the use of technology to engage students for purposes of retention and on-time graduation;
- ✓ invest in faculty professional development so that instruction mirrors real-world learning and the workplace; and
- ✓ provide opportunities to partner with employers and individuals to skill up through executive education and lifetime learning programs.

Fall 2022 Enrollment by County



Ball State Alumni by County 2022



- Indiana Academy for Science, Mathematics, and Humanities

Appropriation	Request	
FY 2021	FY 2022	FY 2023
\$4,384,956	\$4,494,580	\$4,494,580

**Capital Budget Request**

Top Priority: North Campus Building Renovation - \$81.6 million

- Includes improvements to modernize our Architecture Building, Hargreaves Music Building, Arts and Communications Building, and other academic infrastructure, allowing the programs housed in these buildings to deliver an education designed to meet our state’s workforce needs, with the flexibility to adjust to meet future needs and growing enrollment. These facilities will be designed to produce practice-ready graduates that will help our state to attract and sustain industry in these growing fields.
- Extends the state investment in these existing facilities through replacement or installation of fire control systems, HVAC and plumbing systems, and other fire safety features.
- Addresses student health and safety through improved ventilation and ADA compliance.
- Will reduce deferred maintenance by \$75 million.

Alternative Request: Campus Infrastructure Improvements –\$34.5 million

- Utility Tunnel Repairs \$4.2 million
- High Voltage Electric Power Improvements \$4.2 million
- Natural Gas Steam Boiler Replacement \$12.6 million
- Chilled and Hot Water Distribution Loops \$4.2 million
- Centrifugal Chiller Replacement \$2.8 million
- Lewellen Aquatics Center Facility Improvements \$6.5 million