Indiana University
FY 2023-25 Biennial Budget Request
Indiana Commission for Higher Education

President Pamela Whitten

September 8, 2022

Overview of presentation

1. Our vision for IU

2. The future of IU Indianapolis

3. Biennial Budget Request

Our vision for IU

Three pillars

1. Students are the center of our universe

2. Advancing research excellence

3. Impacting the lives of Hoosiers

INDIANA UNIVERSITY

Our vision for IU

Students are the center of our universe

An IU education should be accessible

- Fall 2022: Most diverse student body ever

  - Nearly 25,000 students of color (new record), or over 30% of student body (new record)

  - 6 of 7 campuses set records this fall for share of minority students

  - IUN is only designated "Hispanic-serving institution" in state (27%)

- IUB set records for beginner enrollment, total enrollment, as well

An IU education should be accessible

- Beginning student enrollment is on the rise for first time since pandemic

	IUB	IUPUI	IUN	IUSB	IUK	IUE	IUS
2020	↘	↘	↘	↘	↘	↘	↘
2021	↗	↘	↘	↘	↘	↘	↘
2022	↗	↗	↘	↗	↘	↗	↗

An IU education should be affordable

- Majority of students who graduated from IU in 2021 left with no debt

- Total loan debt accrued by all IU students has dropped by 26%, all undergraduates by 36%, and in-state undergraduates by 46%
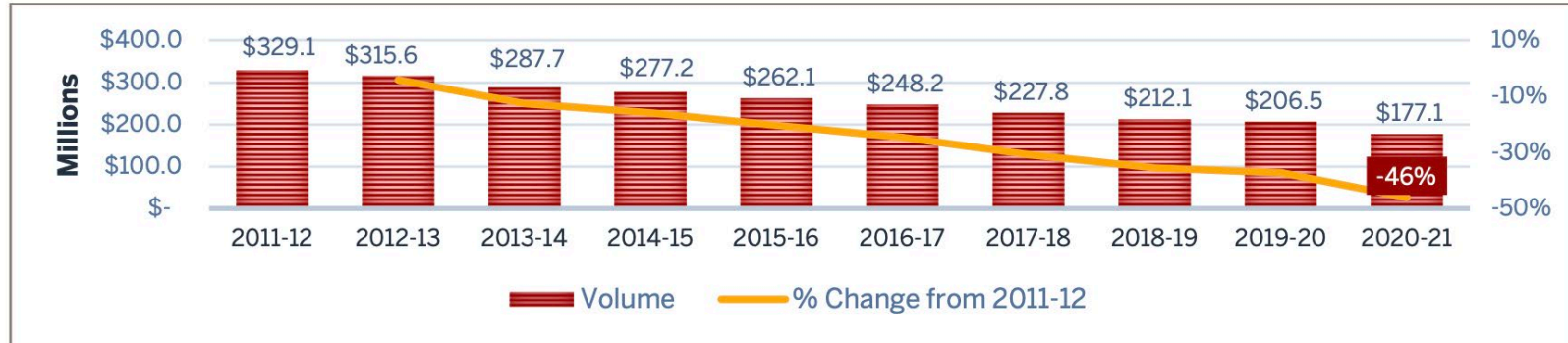
An IU education should be affordable
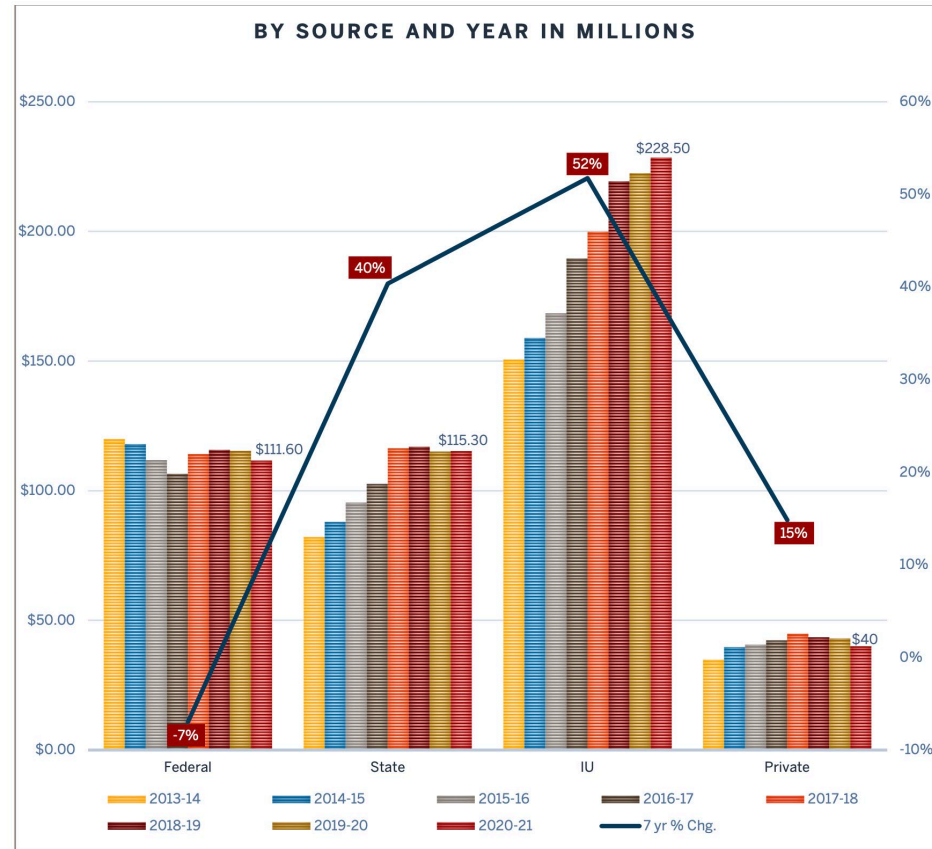
- Over the past 7 years, IU financial aid has increased by 52% to over $228M

- IU now provides as much institutional aid as the state and federal government combined

BY SOURCE AND YEAR IN MILLIONS

Legend: 2013-14, 2014-15, 2015-16, 2016-17, 2017-18, 2018-19, 2019-20, 2020-21, 7 yr % Chg.

Federal: $111.60 (-7%)
State: $115.30 (40%)
IU: $228.50 (52%)
Private: $40 (15%)

An IU education should be affordable

- In current fiscal year, decreased expenses by $70M (none in student- or faculty-facing areas) to ensure expenses in line with revenue

- New administrative realignment will realize more savings through efficiencies and cost avoidance

- Beginning this academic year, have eliminated several fees for regional campuses

- Established Academic Tuition and Fees Task Force to simplify tuition setting process, keep tuition low, and make cost more transparent

An IU education should be applicable

- IU already produces nearly half of bachelors, masters and doctoral degrees in the state, educating more teachers, doctors, nurses and lawyers, than any other university

- Strength in health and business degrees must be supplemented by technology degrees and other needs of state economy

- Invested $30 million into seven-year initiative to increase faculty diversity, bringing in 50+ new faculty in first year, to better connect with increasingly diverse student body

Our vision for IU

Advancing Research Excellence

The benefits of expanded research activity

- Scientific knowledge (new technology, cures for diseases)

- Student opportunities (expanded knowledge, workforce preparation)

- Commercial activity (patents, startups)

- Economic impact (payroll, purchasing)

  - Nationally, every $1 in NIH funding generates $2.60 in economic activity (slightly higher in Indiana)

  - IU generated $732M in external research funding in FY21, including $445M at IUSM (which leads to billions in economic impact)

Growing NIH funding at the School of Medicine

NIH Funding (in millions)
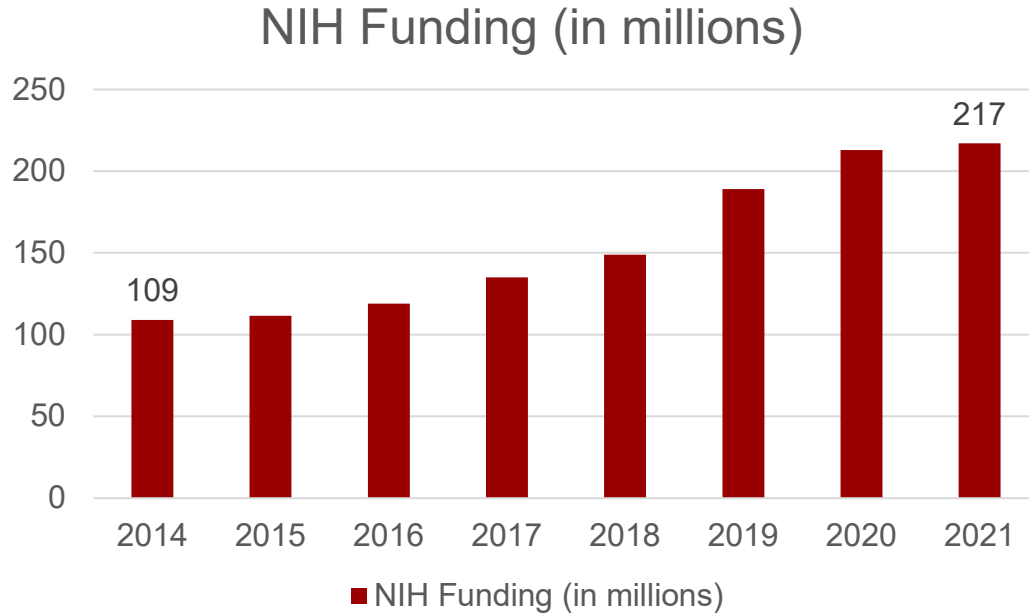
- Goal is to move into Top 10 for all public universities within 5 years (currently 14th)

- Since 2014, our NIH funding has virtually doubled

Growing NIH funding at the School of Medicine
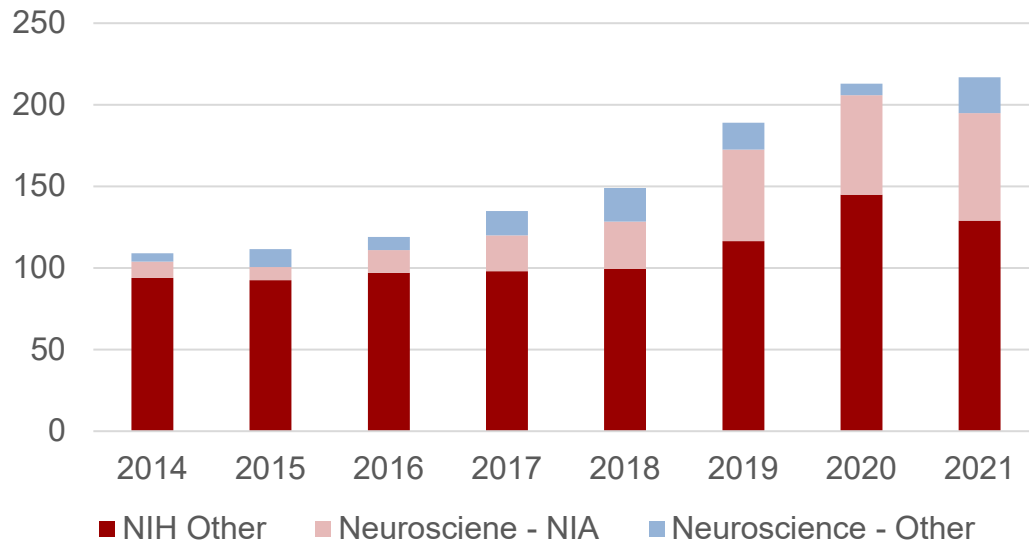
- 2014 is the year our Neurosciences Research Building opened

- State funded this building at $33M, last direct state investment in research

- Most of our funding growth is through neuroscience research

- Primarily NIA funding for Alzheimer's research (600% increase, now 4th in nation)

Legend: ■ NIH Other ■ Neurosciene - NIA ■ Neuroscience - Other

Growing NIH funding at the School of Medicine

- Since 2014, our NIH funding has exploded ($108M more **per year**)

- This is driven primarily because of neuroscience research ($65M more **per year**)

- For a one-time investment of $33M, the state now sees an ROI of nearly 200% **per year** just in NIH funding

- Also made our state a leader in neurosciences research, particularly around Alzheimer's, which benefits our life sciences industry

Indiana University

STRENGTHENING THE STATE OF INDIANA
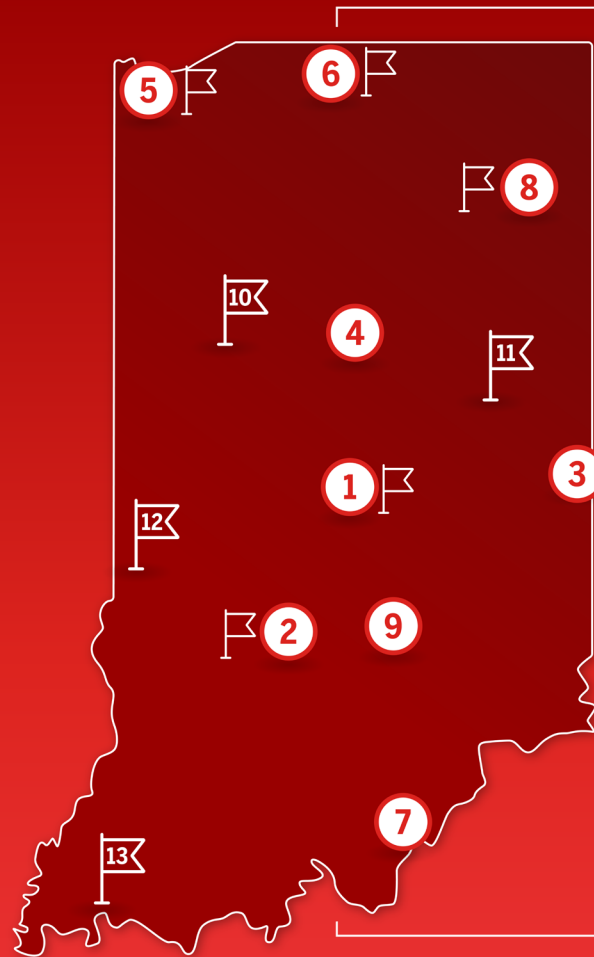
1. **IUPUI** INDIANAPOLIS MEDICAL CAMPUS
2. **IU BLOOMINGTON** BLOOMINGTON MEDICAL CAMPUS
3. **IU EAST**
4. **IU KOKOMO**
5. **IU NORTHWEST** NORTHWEST – GARY MEDICAL CAMPUS
6. **IU SOUTH BEND** SOUTH BEND MEDICAL CAMPUS
7. **IU SOUTHEAST**
8. **IU FORT WAYNE** FORT WAYNE MEDICAL CAMPUS
9. **IUPUC**
10. WEST LAFAYETTE MEDICAL CAMPUS
11. MUNCIE MEDICAL CAMPUS
12. TERRE HAUTE MEDICAL CAMPUS
13. EVANSVILLE MEDICAL CAMPUS

Currently building a strategic plan to…

- Increase number of career pathway partnerships into teaching jobs, particularly from regional campuses, to help address teacher shortage

- Strengthen alignment with IEDC-targeted initiatives, especially in biosciences, AI/machine learning, battery technology, cybersecurity, and microelectronics

- Continue to grow investment in life and health sciences, which already heavily relies on IU to sustain and grow commercial ecosystem

FY 2023-25 Biennial Budget Request

IU Indianapolis

Why change?

- Over 52 years, IUPUI has seen massive evolution

- This is especially true over the past decade, as it has transformed from a commuter campus to a more traditional campus

- To take next step and continue meeting needs of city and state, a new vision is needed

Vision for Indy campus

- On July 1, 2024, IUPUI becomes IU Indianapolis

- IU will assume science programs and will grow own computer science

- Purdue will provide and grow engineering and computer science

- New joint research center in biomedical engineering

Big impact for city, region, and state

- Each school can grow in areas of strength (science and engineering), which are key sectors for economy

- Better aligned pathways into IU's Health Science Schools

- New opportunities for students and businesses, particularly in research

23
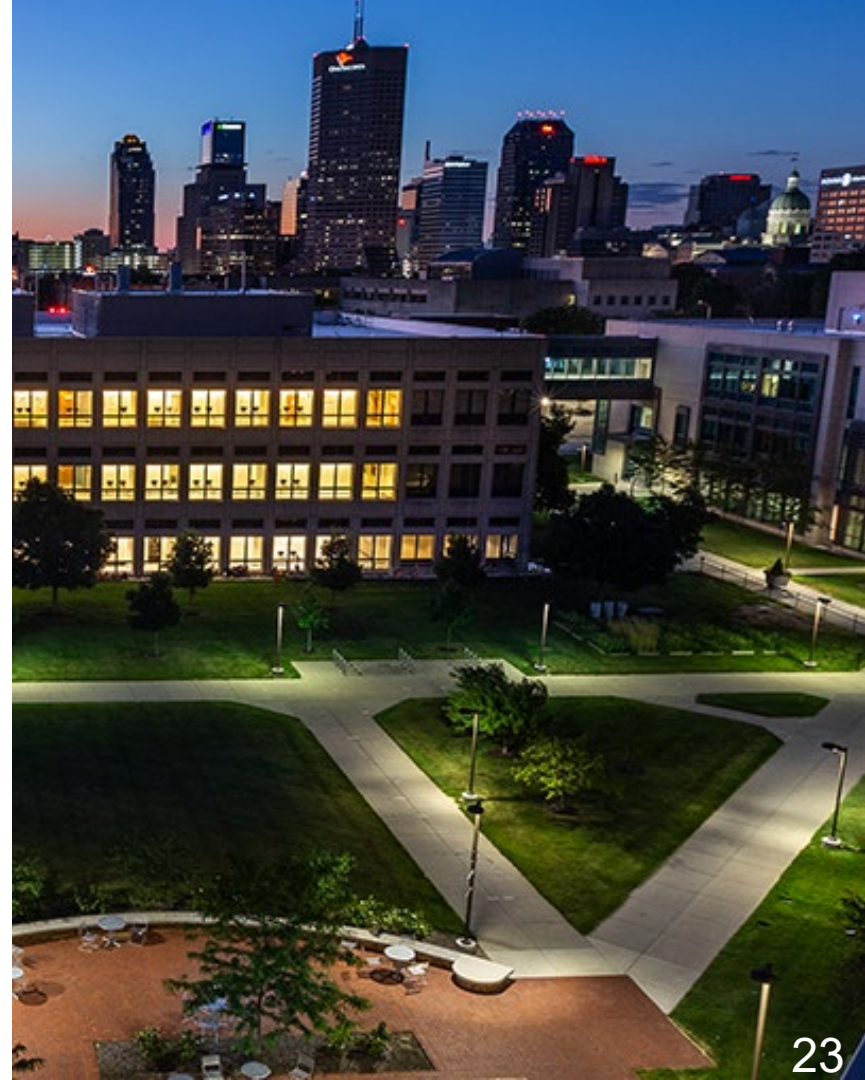
How we'll get there

- Just announced 12 working groups to identify issues through spring semester

- Will work on final agreement with Purdue, and transition to implementation in Summer 2023

- CHE will need to review and approve new and changing programs

- Will have state appropriations request in coming months

FY 2023-25 Biennial Budget Request

State Budget Request

Biennial Request: Operating Funds

- Outcomes Based Funding Metrics for 2023-25

	BL	IUPUI	EA	KO	NW	SB	SE
Overall Degree Completion							
Bachelor's Degree	48	135	-9	3	-37	-8	2
Master's Degree	80	87	10	25	24	24	17
Doctoral Degree	-16	3					
STEM Degree Completion							
Bachelor's Degree	-30	106	1	2	-7	-7	-5
Master's Degree	36	50	4			-1	
Doctoral Degree	5	1					
At Risk	66	-86	-38	-29	-14	-29	0
At-Risk, On-Time	6.9%	10.3%	3.0%	5.4%	8.2%	4.1%	7.7%
At-Risk Composite Value	89	150	5	12	20	16	24
On-Time	205	338	13	26	29	39	42
Student Persistence 30			-17	30	8	-27	-20
60			12	49	18	41	46
90			8	30	28	41	55

Biennial Request: Outcomes-Based Funding

- Appreciate work of legislative Higher Educational Operating Funding Working Group last fall

- Appreciate work of CHE Commissioner and Staff to fundamentally rethink the operating formula

- Generally support model that…
  - …is more transparent
  - …incentivizes collaboration
  - …rewards institution-specific missions and goals
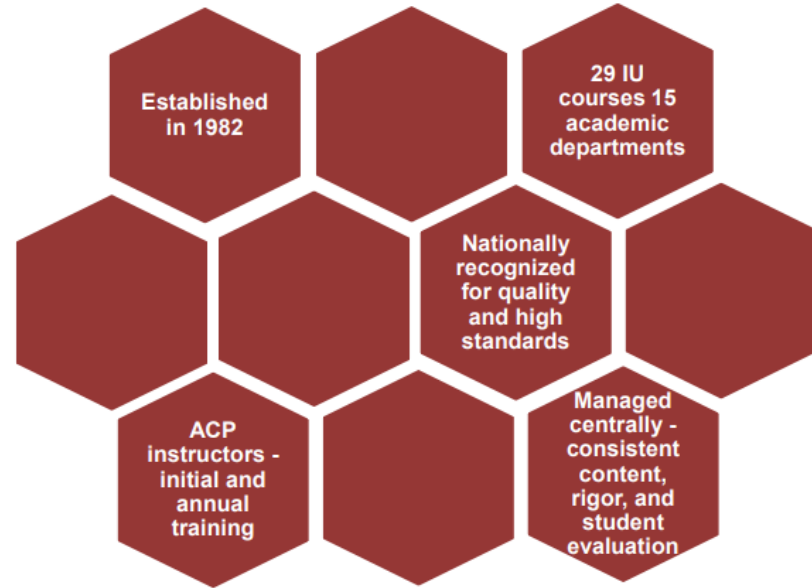 - …recognizes contributions to state beyond degree completion

Biennial Request: Existing Line Items

- Requesting 2.5% inflationary increase for existing line items only

Special State Line Item	FY23 Appropriation	FY24 Request	FY25 Request
Global Network Operations Center	$ 721,861	$ 739,908	$ 758,405
Clinical and Translational Science Institute	$ 2,500,000	$ 2,562,600	$ 2,626,563
Geological Survey	$ 2,783,782	$ 2,853,377	$ 2,924,711
I-Light Network Operations	$ 1,508,628	$ 1,546,344	$ 1,585,002
Indiana GigaPoP	$ 672,562	$ 689,376	$ 706,610
Institute for the Study of Developmental Disabilities	$ 2,105,824	$ 2,158,470	$ 2,212,431
Spinal Cord and Head Injury Research	$ 553,429	$ 567,265	$ 581,446
Total	**$ 10,846,086**	**$ 11,117,238**	**$ 11,395,169**

Biennial Request: Dual Credit

- One of the largest dual credit providers

  - Enrolls around 24,000 students annually in more than 230 schools

  - Work with more than 900 teachers

- Focus on improving student experience

  - Now offer Indiana College Core certificate

  - Recently waived tuition for students

- Requesting that Dual Credit funding of $50 per credit hour be reinstated.

Established in 1982

29 IU courses 15 academic departments

Nationally recognized for quality and high standards

ACP instructors - initial and annual training

Managed centrally - consistent content, rigor, and student evaluation

Biennial Request: Capital Project Priorities

1. Wells Quad-Public Health Renovation – $89,500,000

2. IU School of Nursing Infrastructure Renovation – $27,000,000

3. Bloomington Laboratory Infrastructure Renovation – $65,000,000

4. Regional Campus Deferred Maintenance – $25,000,000

Capital Priority 1: Wells Quad-Public Health Renovation

- Renovate 527,000 gross sq ft at Wells Quad and School of Public Health at IU Bloomington

    - Sycamore Hall (opened 1940)

    - Sarah Parke Morrison Hall (1940)

    - Music Addition (1960)

    - Public Health (1917; additions 1927, 1961)

- Student spaces will be updated with the latest technologies to support learning, teaching and research

- Installation of new, energy-efficient building systems in all buildings, and façade repairs and installation of new windows as needed.

Our Bold Vision for IU

Students: We will improve outcomes and implement high impact programs that benefit all students

Research: We will expand our research dollars in order to grow our scientific and economic impacts

State impact: We will embrace our responsibility as the state's namesake flagship, and our distinct geographic footprint, to improve the lives of our fellow Hoosiers

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