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April 16, 2015

Charter School Board Tindley Accelerated Schools, Inc. 3960 Meadows Drive Indianapolis, IN 46205

We have reviewed the Financial Statements and Independent Auditors' Report prepared by Crowe Horwath, LLP, Independent Public Accountants, for the period July 1, 2013 to June 30, 2014. In our opinion, the audit report was prepared in accordance with the guidelines established by the State Board of Accounts. Per the Independent Public Accountants' opinion, the financial statements included in the report present fairly the financial condition of the Tindley Accelerated Schools, Inc., as of June 30, 2014, and the results of its operations for the period then ended, on the basis of accounting described in the report.

We call your attention to the findings in the report. Pages 25 through 27 contain three current audit findings. Management's response directly follows each finding.

In addition to the report presented herein, an Indiana State Board of Accounts Compliance Report of Tindley Accelerated Schools, Inc. was prepared in accordance with the guidelines established by the State Board of Accounts.

The Financial Statements and Independent Auditors' Report and the Compliance Report are filed in our office as a matter of public record.

Paul D. Joyce, CPA State Examiner

## TINDLEY ACCELERATED SCHOOLS, INC.

FINÁNCIAL STATEMENTS June 30, 2014 and 2013

# TINDLEY ACCELERATED SCHOOLS, INC. Indianapolis, Indiana

## FINANCIAL STATEMENTS June 30, 2014 and 2013

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#### INDEPENDENT AUDITOR'S REPORT

Board of Trustees Tindley Accelerated Schools Inc. Indianapolis, Indiana

#### Report on the Financial Statements

We have audited the accompanying financial statements of the Tindley Accelerated Schools Inc. ("Organization"), which comprises the statements of financial position as of June 30, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Tindley Accelerated Schools Inc. as of June 30, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matter

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the accompanying schedule of financial position- school level and the schedule of activities- school level are presented for the purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain other procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### Other Reporting Required by Government Accounting Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 20, 2015 on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Crown Horwath LLP

Crowe Horwath LLP

Indianapolis, Indiana March 20, 2015

# TINDLEY ACCELERATED SCHOOLS INC. STATEMENTS OF FINANCIAL POSITION June 30, 2014 and 2013

ASSETS Cash and cash equivalents Grants receivable (Note 2) Prepaid expenses Bond issuance costs Land, buildings, and equipment, net (Note 3)	2014 2013 \$ 866,626 \$ 1,851,84 404,831 188,52 210,711 36,35 115,307 118,26 7,741,772 7,405,12	23 55 34
Total assets	<u>\$ 9,339,247</u> \$ 9,600,1°	<u>10</u>
LIABILITIES AND NET ASSETS Liabilities Accounts payable and accrued expenses Vacation accrual Capital leases payable (Note 5) Bonds and notes payable (Note 6) Total liabilities	\$ 997,183 \$ 616,26 - 98,00 513,369 377,78 - 5,702,791 5,400,00 7,213,343 6,492,05	05 30 00
Net assets Unrestricted Temporarily restricted Total net assets	1,291,364 1,548,16 834,540 1,559,89 2,125,904 3,108,05	<u> 97</u>
Total liabilities and net assets	<u>\$ 9,339,247</u> <u>\$ 9,600,11</u>	10

#### TINDLEY ACCELERATED SCHOOLS INC. STATEMENT OF ACTIVITIES Year ended June 30, 2014

•			
	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	<u>Total</u>
Public support and revenues			
Federal and state grants	\$ 15,574,992	\$ -	\$ 15,574,992
Contributions	1,030,930	369,077	1,400,007
Program service fees	194,260		194,260
Investment income	2,417	-	2,417
Net assets released from restrictions	1,094,434	(1,094,434)	<u> </u>
Total public support and revenues	17,897,033	(725,357)	17,171,676
Expenses			
Elementary School	1,331,879	-	1,331,879
Middle School	6,169,202	-	6,169,202
High School	3,449,771	-	3,449,771
General and administrative	6,988,859	-	6,988,859
Fundraising	214,118		214,118
Total expenses	18,153,829		<u> 18,153,829</u>
Change in net assets	(256,796)	(725,357)	(982,153)
Net assets, beginning of year	1,548,160	1,559,897	3,108,057
Net assets, end of year	<u>\$ 1,291,364</u>	<u>\$ 834,540</u>	\$ 2,125,904

#### TINDLEY ACCELERATED SCHOOLS INC. STATEMENT OF ACTIVITIES Year ended June 30, 2013

	<u>Unrestricted</u>	Temporarily Restricted	<u>Total</u>
Public support and revenues		_	
Federal and state grants	\$ 13,953,280	\$ -	\$ 13,953,280
Contributions	735,213	1,552,664	2,287,877
Program service fees	148,332	-	148,332
Investment income	3,426	-	3,426
Gain on Ioan forgiveness	1,426,603	-	1,426,603
Net assets released from restrictions	<u>371,215</u>	(371,215)	_
Total public support and revenues	16,638,069	1,181,449	17,819,518
Expenses			
Middle School	6,026,091	-	6,026,091
High School	4,315,312	_	4,315,312
General and administrative	5,852,627	-	5,852,627
Fundraising	174,327	• -	174,327
Total expenses	16,368,357		16,368,357
Change in net assets	269,712	1,181,449	1,451,161
Net assets, beginning of year	1,278,448	378,448	1,656,896
Net assets, end of year	<u>\$ 1,548,160</u>	<u>\$ 1,559,897</u>	<u>\$ 3,108,057</u>

### TINDLEY ACCELERATED SCHOOLS INC. STATEMENTS OF CASH FLOWS Years ended June 30, 2014 and 2013

		2014	2013
Cash flows from operating activities			<del></del>
Change in net assets	\$	(982,153)	\$ 1,451,161
Adjustments to reconcile change in net assets to net cash			
from operating activities			
Depreciation and amortization		939,566	673,719
Gain on loan forgiveness		_	(1,426,603)
Change in assets and liabilities			
Grants receivable		(216,308)	1,515,247
Prepaid expenses		(174,356)	(1,915)
Accounts payable and accrued expenses		380,914	342,147
Vacation accrual		(98,005)	79,325
Net cash from operating activities		<u>(150,342</u> )	2,633,081
Cash flows from investing activities		(000 175)	(5.455.546)
Purchases of property and equipment		(936,475)	(3,405,849)
Net cash from investing activities		(936,47 <u>5</u> )	<u>(3,405,849</u> )
Cook flows from financing activities			
Cash flows from financing activities  Bond issuance costs			(118,264)
Repayment on capital lease obligation		(201,194)	(43,609)
Repayment on capital lease obligation  Repayment on bonds payable		(201, 154) $(205, 959)$	(3,152,340)
Borrowings on bonds and notes payable		508,750	5,400,000
Bollowings on bolids and flotes payable		500,750	3,400,000
Net cash from financing activities		101,597	<u>2,085,787</u>
(10) dabit from initiationing abuvilles		701,007	2,000,101
Net change in cash and cash equivalents		(985,220)	1,313,019
The sharings in the third that the third the t		(,,	.,,
Cash and cash equivalents, beginning of year		1,851,846	538,827
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Cash and cash equivalents, end of year	\$	866,626	<u>\$ 1,851,846</u>
Supplemental disclosure of cash flow information	_		
Cash paid during the year for interest	\$	173,504	\$ 20,232
Capital lease obligation		336,784	421,389

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

<u>Description of Organization</u>: Tindley Accelerated Schools Inc. ("Organization") began operations in 2002 as the Charter For Accelerated Learning, Inc. to provide educational services including charter school management, turnaround school services, and education consulting. During fiscal year 2014, the Organization changed its name to Tindley Accelerated Schools Inc. In 2004, Tindley Accelerated Schools Inc. launched the Charles A. Tindley Accelerated School as an open-enrollment charter school serving grades 6-12. From the beginning, the Organization's vision has been to ensure 100 percent of its students gain acceptance to a fully-accredited four-year college or university. With this in mind, every student is required to complete a rigorous high school program culminating in authentic courses.

In August 2012, the Organization opened the Tindley Preparatory Academy, which is an extension of the Charles A. Tindley Accelerated School, serving as an all-male middle school designed to spark higher levels of academic achievement in males. The Organization was also chosen by the Indiana State Board of Education as the Turnaround School Operator for Arlington High School, a college preparatory Indianapolis Public School educating students in grades 7-12, beginning with the 2012-2013 school year.

In August 2013, the Organization opened the Tindley Renaissance Elementary School, an open enrollment charter elementary school, and Tindley Collegiate Academy, serving as an all-female middle school designed to help young girls become successful scholars regardless of their past academic performance.

The financial statements include the activity of the five schools. All material inter-organizational accounts and transactions have been eliminated.

The School Corporation was established under the laws of the State of Indiana. The School Corporation operates under a Board of School Trustees.

<u>Method of Accounting</u>: The Organization maintains its accounts on the accrual basis of accounting and prepares its financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP).

Income Taxes: The Organization is exempt from income taxes on income from related activities under Section 501(c)(3) of the U. S. Internal Revenue Code and corresponding state tax law. Accordingly, no provision has been made for federal or state income taxes. Additionally, the Organization is not considered to be a private foundation under Section 509(a) of the Internal Revenue Code.

The Organization has adopted applicable guidance with respect to accounting for uncertainty in income taxes. A tax position is recognized as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit will be recorded.

The Organization is no longer subject to examination by taxing authorities for years before 2011. The Organization does not expect the total amount of unrecorded tax benefits to significantly change in the next 12 months. The Organization recognizes interest and/or penalties related to income tax matters in income tax expense. The Organization did not have any amounts accrued for interest and penalties at June 30, 2014 and 2013.

<u>Use of Estimates</u>: The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses. Actual results could differ from those estimates.

(Continued)

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Cash Equivalents</u>: Cash and cash equivalents consist of bank deposits in accounts that are federally insured up to \$250,000. For the purpose of the statement of cash flows, the Organization considers all highly liquid debt instruments, if any, purchased with a maturity of three months or less to be cash equivalent.

<u>Grants Receivable</u>: Grants receivable balances consist of amounts billed or billable for services provided or contracted. The Organization does not accrue interest on any of its grants receivables.

Allowances: No allowance for doubtful accounts is recorded as of June, 30, 2014 and 2013. The allowances are based upon prior experience and management's analysis of specific receivables and promises to give. Losses are charged off to the reserve when management deems further collection efforts will no longer produce additional recoveries. The Organization currently considers all receivables to be fully collectible.

<u>Bond issuance costs</u>: All fees and other costs relative to the issuance of the tax-exempt bonds have been recorded as an asset and amortized over the life of the related bonds.

<u>Property and Equipment</u>: Expenditures for property and equipment and items in excess of \$1,000 which substantially increase the useful lives of existing assets are capitalized at cost or at fair value at date of gift. Repairs and maintenance costs are expensed as incurred. Depreciation has been computed on straight-line method at rates designed to depreciate the costs of assets over their estimated useful lives as follows:

Buildings and improvements	40 years
Machinery and equipment	3-5 years
Textbooks	3-5 years

Impairment of Long-Lived Assets: In accordance with GAAP, the Organization reviews its property and equipment for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. If the fair value is less than the carrying amount of the asset, an impairment loss is recognized for the difference. As of June 30, 2014 and 2013, management believes that no impairment exists.

<u>Fair Value of Financial Instruments</u>: Cash and cash equivalents and accounts payable approximate fair value because of the short maturity of these instruments. Grants receivable are not readily marketable. The Organization has estimated their fair value to be the carrying value. The carrying value of all the Organization's financial instruments, approximate fair value, except for bonds and notes payable. The fair value of the Organization's bonds and notes payable is estimated based on quoted market prices for the same or similar issues. The fair value of bonds and notes payable for the bondholders at June 30, 2014 was approximately \$5,727,276.

The fair values of financial instruments other than investments, which include the items listed in the preceding paragraph, are based on a variety of factors. In some cases, fair values represent quoted market prices for identical or comparable instruments (Level 1 inputs - market approach). In other cases, fair values have been estimated based on assumptions about the amount and timing of estimated future cash flows and assumed discount rates reflecting varying degrees of risk (Level 2 inputs - income approach). Accordingly, the fair values may not represent actual values that could have been realized at year-end or that will be realized in the future.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Basis of Presentation</u>: The Organization follows GAAP and reports information regarding its financial position and activities according to three classes of net assets:

<u>Unrestricted Net Assets</u> – The unrestricted net asset class includes general assets and liabilities of the Organization. The unrestricted net assets of the Organization may be used at the discretion of management to support the Organization's purposes and operations.

<u>Temporarily Restricted Net Assets</u> – The temporarily restricted net asset class includes assets of the Organization related to gifts and grants with explicit donor-imposed restrictions that have not been met as to specified purpose, or to later periods of time or after specified dates.

<u>Permanently Restricted Net Assets</u> – The permanently restricted net asset class includes assets of the Organization related to contributions and other inflows of assets whose use by the Organization is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Organization. The Organization had no permanently restricted net assets as of June 30, 2014 and 2013.

<u>Federal and State Grants</u>: Support funded by grants is recognized as the Organization performs the contracted services under various grant agreements. Grant revenue is typically recognized as earned as the eligible expenses are incurred. Some of the Organization's grant agreements are not on a cost reimbursement basis, and support is recognized when earned. Grant expenditures are subject to audit and acceptance by the granting agency and, as a result of such audit, adjustments could be required.

<u>Contributions</u>: Contributions are recognized in the period that the promise to give is received. Unless specifically restricted by the donor, all contributions are considered available for unrestricted use. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as temporarily restricted support.

Common School Loan Forgiveness: Between January 2006 and January 2010, the Organization received five loans from the State of Indiana to support operations of the Charles A. Tindley Accelerated School. Payments on the loans had been deferred until July 2013. In June 2013, these loans were forgiven resulting in a gain recognized on the Statement of Activities in the amount \$1,426,603 for the year ended June 30, 2013.

<u>Functional and Allocated Expenses</u>: Expenses are charged directly to activities when specifically identifiable. All other costs are allocated to the activities based upon various actual statistical bases. Salaries and related expenses are charged based on the relative amount of time historically spent by personnel.

<u>Advertising</u>: The Organization expenses advertising costs as incurred. During 2014 and 2013, expenses totaling \$55,589 and \$69,561 were incurred for advertising.

<u>Reclassifications:</u> Certain reclassifications have been made to present last year's financial statements on a basis comparable to the current year's financial statements. These reclassifications had no effect on the change in net assets or total net assets.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Subsequent Events</u>: Management has performed an analysis of the activities and transactions subsequent to June 30, 2014, to determine the need for any adjustments or disclosures to the financial statements for the year ended June 30, 2014. Management has performed their analysis through March 20, 2015, the date the financial statements were available to be issued.

In August 2014, the Organization opened a new school, Tindley Summit Elementary School, which is an extension of the Charles A. Tindley Accelerated School. The Tindley Summit Elementary School is serving as an open enrollment charter elementary school designed for children in kindergarten through third grade. The school incurred start-up costs during fiscal year 2014.

#### **NOTE 2 - GRANTS RECEIVABLE**

Grants receivable are due within one year and are as follows:

		<u>2014</u>		<u>2013</u>
State support Federal support Other	<b>\$</b>	64,598 337,856 2,377	\$	13,023 170,329 5,171
	<u>\$</u>	404,831	<u>\$</u>	188,523

#### NOTE 3 - LAND, BUILDINGS AND EQUIPMENT

At June 30, the carrying value of land, buildings and equipment consists of the following:

	<u>2014</u>		<u>2013</u>
Land	\$ 125,000	\$	125,000
Buildings and improvements	6,325,337		6,275,321
Machinery and equipment	3,910,687		2,847,475
Textbooks	908,730	_	748,699
	11,269,754		9,996,495
Less: accumulated depreciation	(3,527,982	) _	(2,591,373)
	<u>\$ 7,741,772</u>	<u>\$</u>	7,405,122

Depreciation expense for the year ended June 30, 2014 and 2013 was \$939,566 and \$673,719.

#### **NOTE 4 - LEASES**

The Organization leases three buildings and certain equipment under various non-cancelable operating leases which expire at various dates through June 2042. In June 2013, the Organization entered into a building lease for the Tindley Preparatory Academy which includes an option to purchase the building between year 3 and year 6 of the agreement that management intends to exercise. If this option is not exercised, the lease may be continued for an additional 23 years for a total amount of \$41,513,676.

Future minimum lease payments under operating leases at June 30, 2014, are as follows:

2015	\$ 1,366,577
2016	1,377,956
2017	884,239
2019	1,269,015
2019	1,368,456
	\$ 6,266,243

Operating lease expenses for the year ended June 30, 2014 and 2013 was approximately \$1,011,527 and \$167,142.

#### **NOTE 5 - CAPITAL LEASE PAYABLE**

The Organization has entered into various capital lease agreements for security systems and furniture which expire at various dates through September 2017. Principal and interest payments are due monthly. The gross amount of equipment and related amortization recorded under the capital lease is as follows:

	<u>2014</u>	<u>2013</u>
Furniture Accumulated amortization	\$ 758,172 (160,621)	\$ 421,388 (31,439)
·	<u>\$ 597,551</u>	\$ 389,949

Amortization of assets held under capital leases is included with depreciation expense.

Future minimum lease payments under the capital lease at June 30, 2014, are as follows:

2015 2016	\$ 233,754 193,091
2017 2018	158,492 24,349
Total	609,686
Interest due	(96,317)
,	<u>\$ 513,369</u>

#### NOTE 6 - BONDS AND NOTES PAYABLE

Bonds and notes payable consist of the following at June 30, 2014 and 2013:

	<u>2014</u>	<u>2013</u>
In 2013, the Indiana Finance Authority issued \$4,400,000 of Educational Facilities Revenue Bonds Series 2013. The funds were loaned to the Organization for the purpose of refunding the Economic Development Bonds series 2004 issued by the Indiana Finance Authority and to partially fund the purchase of the building in which the Organization is located. The bonds are payable in monthly including variable interest at the prime rate		
minus 0.75% (2.5% at June 30, 2014 and 2013), maturing in July 2033.	\$ 4,229,719	\$ 4,400,000
In 2013, the School secured a five year term loan on a 20 year amortization. The loan is payable in monthly installments, including variable interest at the prime rate (3.25% at June 30, 2014 and 2013), maturing in July 2018.	964,322	1,000,000
In 2012, the School secured a \$500,000 loan from a non-profit fund to support expansion of the charter school network. The loan accrues 1% interest per annum with principal and interest due on June 30, 2017. The loan agreement includes a clause for potential loan forgiveness of \$250,000 if certain growth milestones are met		
by fiscal year 2016.	<u>508,750</u>	<u> </u>
	\$ 5,702,791	\$ 5,400,000

The bond issue is secured by loan agreements with the Indiana Finance Authority. The bond issue was a direct purchase from the National Bank of Indianapolis and does not require a letter of credit. Under the direct purchase agreement, the Organization is subject to certain covenants, primarily financial coverage ratios. At June 30, 2014, the Organization was not in compliance with certain ratios. The Organization obtained a waiver from the bank through June 30, 2015.

Interest expense for the year ended June 30, 2014 and 2013 was \$152,339 and \$10,220.

Estimated future principal payments due on long term debt are:

2015	\$ 212,289
2016	217,664
2017	732,652
2018	229,953
2019	1,002,508
Thereafter	<u>3,307,725</u>
	<u>\$ 5,702,791</u>

#### **NOTE 7 - TEMPORARILY RESTRICTED NET ASSETS**

Temporarily restricted net assets are available for the following purposes or periods:

•	<u>2014</u>		<u>2013</u>
Charter School Growth Fund Exact Target fund Impact 100 Industrial studio Zimmer library fund Denny Chin music fund SAT Prep Clowes fund Capstone	\$ 750,000 28,464 26,837 12,517 5,000 3,818	\$	1,500,000 29,864 12,517 5,591 5,000 4,856 1,757 312
Other	7,904	_	
	<u>\$ 834,540</u>	<u>\$</u>	<u>1,559,897</u>

Net assets are released from donor restrictions by incurring expenditures satisfying the restricted purpose or by occurrence of other events specified by donors. Net assets released from restrictions during the years ended June 30, 2014 and 2013 are as follows:

		<u>2014</u>	<u>2013</u>
Charter School Growth Fund Exact Target fund Impact 100 Industrial studio Zimmer library fund Denny Chin music fund SAT Prep Clowes fund Capstone Other	\$	1,000,000 1,400 71,854 5,591 2,538 1,757 312 10,982	\$ 173,875 16,046 - 104,983 1,925 - 2,221 9,174 188 62,803
	<u>\$</u>	1,094,43 <u>4</u>	\$ <u>371,215</u>

#### **NOTE 8 - PENSION PLAN**

The Organization elected to become a participating employer in the Indiana Public Retirement System (INPRS). INPRS includes both the Public Employees' Retirement Fund (PERF) and the Teacher's Retirement Fund (TRF). PERF is a defined benefit pension plan. PERF is a cost sharing multiple-employer public employee retirement system, which provides retirement benefits to plan members and beneficiaries. The contribution requirements of the plan members for PERF are established by the Board of Trustees of INPRS. TRF is a defined benefit pension plan. TRF is a cost-sharing multiple-employer public employee retirement system, which provides retirement benefits to plan members and beneficiaries. The Organization employees are required to contribute three percent of their annual covered salary. The Organization is required to contribute an actuarially determined rate determined annually for PERF and TRF. In addition, because the plan is considered a multiple employer plan, it is only subject to certain minimum reporting requirements of the FASB Accounting Standards Code Section 715-30-55. Retirement plan expense for the years ended June 30, 2014 and 2013 was \$627,445 and \$546,487, respectively.

SUPPLEMENTARY INFORMATION

TINDLEY ACCELERATED SCHOOLS INC. SCHEDULE OF FINANCIAL POSITION- SCHOOL LEVEL June 30, 2014

Total	\$ 866,626 404,831 210,711 115,307 7,741,772	\$ 9,339,247	997,183 - 513,369 5,702,791 7,213,343	1,291,364 834,540 2,125,904	\$ 9,339,247
Eliminations	(3,499,890)	\$ (3,499,890)	(3,499,890)	1 1	\$ (3,499,890)
Tindley Summit Academy	\$ 100,250	\$ 100,250	100,250	1 11 11	\$ 100,250
Tindley Renaissance <u>Academy</u>	\$ 24,030 14,706 475,887 35,958 453,311	\$ 1,003,892	200,062 224,950 152,174 577,186	425,086 1,62 <u>0</u> 426,70 <u>6</u>	\$ 1,003,892
Tindley Collegiate <u>Academy</u>	\$ 25,415 50,003 731,118 49,377 389,495	\$ 1,245,408	125,336 274,493 128,447 528,276	. 688,380 28,752 717,132	\$ 1,245,408
Tindley Preparatory <u>Academy</u>	\$ 41,933 72,248 45,476 54,233	\$ 712,616	165,466 474,353 125,445 765,264	(65,165) 12,517 (52,648)	\$ 712,616
y Arlington <u>High School</u>	\$ 22,862 95,632 100,000 32,620	\$ 801,695	139,147 1,141,844 107,303 1,388,294	(593,499) 6,900 (586,599)	\$ 801,695
Charles A. Tindley Accelerated <u>School</u>	\$ 752,386 71,992 2,147,409 38,523 115,307 5,849,659	\$ 8,975,276	367,172 1,284,000 5,702,791 7,353,963	836,562 784,751 1,621,313	\$ 8,975,276
	ASSETS  Cash and cash equivalents Grants receivable Due from related parties Prepaid expenses Bond issuance costs Land, buildings, and equipment, net	Total assets	LIABILITIES AND NET ASSETS Liabilities Accounts payable and accrued expenses Vacation accrual Due to related parties Capital leases payable Bonds and notes payable Total liabilities	Net Assets Unrestricted Temporarily restricted Total net assets	Total liabilities and net assets

TINDLEY ACCELERATED SCHOOLS INC. SCHEDULE OF FINANCIAL POSITION - SCHOOL LEVEL June 30, 2013

<u>Total</u>	\$ 1,851,846 188,523 - 36,355 118,264 7,405,122	\$ 9,600,110	616,268 98,005 377,780 5,400,000 6,492,053	3,108,057 \$,108,057
Eliminations	\$ (641,376)	\$ (641,376)	(641,376)	\$ (641,376)
Tindley Renaissance <u>Academy</u>	5,044	\$ 5,044	5,044	\$ 5,044
Tindley Collegiate <u>Academy</u>	8,585	\$ 8,585	8,585	\$ 8,585
Tindley Preparatory <u>Academy</u>	\$ 87,650 22,357 8,221 557,282	\$ 675,510	76,240 11,115 99,226 211,715 398,296	\$ 675,510
Arlington <u>High School</u>	\$ 120,731 106,220 1,727 686,809	\$ 915,487	256,906 29,960 528,521 166,065 981,452 (70,965)	(65,965) \$ 915,487
Charles A. Tindley Accelerated <u>School</u>	\$ 1,643,465 46,317 641,376 26,407 118,264	\$ 8,636,860	283,122 56,930 5,400,000 5,740,052 1,354,428	\$ 8,636,860
	ASSETS  Cash and cash equivalents Grants receivable Due from related parties Prepaid expenses Bond issuance costs Land, buildings, and equipment, net	Total assets	LIABILITIES AND NET ASSETS Liabilities Accounts payable and accrued expenses Vacation accrual Due to related parties Capital leases payable Bonds and notes payable Total liabilities Net Assets Unrestricted Temporarily restricted	Total liabilities and net assets

TINDLEY ACCELERATED SCHOOLS INC. SCHEDULE OF ACTIVITIES - SCHOOL LEVEL Year ended June 30, 2014

Tindley Tindley Tindley Tindley Preparatory Collegiate Renaissance Summit Academy Academy Academy Academy Academy Academy	\$ 2,449,277 \$ 2,678,452 \$ 2,641,066 \$ 100,250 \$ - \$15,574,992 11,241 388,482 250,156 - 1,400,007 51,271 45,730 14,363 - (333,362) 194,260 2,512,011 3,112,903 2,905,817 100,250 (333,362) 17,171,676	1,905,373       1,572,352       -       1,321,903       9,976       -       1,331,879         -       -       -       -       6,169,202         -       -       3,449,771         -       -       3,449,771         -       -       -       3,449,771         -       -       -       -         35,647       43,374       48,483       884         2,841,873       2,395,771       2,479,111       100,250       (333,362)	(329,862)     717,132     426,706     -     -     (982,153)       277,214     -     -     3,108,057
, Arlington <u>High School</u>	\$ 5,663,717 484,687 16,456 174 6,165,034	1,777,894 1,781,997 3,081,056 44,721 6,685,668	(520,634)
Charles A. Tindley Accelerated <u>School</u>	\$ 2,042,230 265,441 399,802 1,550 2,709,023	913,583 1,667,774 1,362,152 41,009 3,984,518	(1,275,495)
	Public support and revenues Federal and state grants Contributions Program service fees Investment income Total public support and revenues	Expenses  Elementary School Middle School High School Distribution to related party General and administrative Fundraising Total expenses	Change in net assets Net assets, beginning of year

TINDLEY ACCELERATED SCHOOLS INC. SCHEDULE OF ACTIVITIES- SCHOOL LEVEL Year ended June 30, 2013

only is	Charles A. Tindley Accelerated <u>School</u>	Arlington High School	Tindley Preparatory <u>AcademY</u>	Tindley Collegiate <u>Academy</u>	Tindley Renaissance <u>Academy</u>	Eliminations	<u>Total</u>
Federal and state grants Federal and state grants Contributions Program service fees Investment income	\$ 2,163,366 2,184,602 564,391 2,766	\$ 9,849,393 31,773 23,241 607	\$ 1,840,550 363,561 40,227 53	\$ 79,419	\$ 20,552	\$ (292,059) (479,527)	\$ 13,953,280 2,287,877 148,332 3,426
Gain on loan forgiveness Total public support and revenues	1,426,603 6,341,728	9,905,014	2,244,391	79,419	20,552	(771,586)	1,426,603 17,819,518
	1,827,687	2,721,081	1,477,323	ι	1	ı	6,026,091
nign scnool Distribution to related party General and administrative	1,575,537 292,059 1,366,618	2,739,775 - 4,406,490	459,075	- - , 79,419	20,552	(292,059) (479,527)	4,315,312 5,852,627
ıdraising Total expenses	39,915 5,101,816	103,633 9,970,979	30,779 1,967,177	79,419	20,552	(771,586)	174,327 16,368,357
	1,239,912	(65,965)	277,214	,	•	ī	1,451,161
Net assets, beginning of year	1,656,896	F			1	1	1,656,896
Net assets, end of year	\$ 2,896,808	\$ (65,965)	\$ 277,214	Н	<del>.</del>	49	\$ 3,108,057

#### TINDLEY ACCELERATED SCHOOLS INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year ended June 30, 2014

Federal Grantor/Pass-through Grantor/ Program Title	CFDA <u>Number</u>	Pass-through <u>Number</u>	<u>Amount</u>
U.S. Department of Agriculture Pass-Through Indiana Department of Education: Child Nutrition Cluster School Breakfast Program National School Lunch Program Summer Food Service Program for Children Total Child Nutrition Cluster	10.553 10.555 10.559	K376 K376 K376	\$ 104,106 358,739 8,043 470,888
U.S. Department of Education Pass-Through Indiana Department of Education:			٧
Title I Cluster	04.040	0040 0040	7 25.4
Title I Grants to Local Educational Agencies Title I Grants to Local Educational Agencies	84.010 84.010	2012-2013 2013-2014	7,554
Title I – School Improvement Grant	84.010	2013-2014	1,125,434 12,296
Title I - School Improvement Grant	84.010	2012-2013	1,402,000
Total Title I	04.010	2010-2014	2,547,284
, otal Title T			2,547,204
Special Education Cluster			
Special Education - Grants to States	84.027	2012-2013	10,307
Special Education - Grants to States	84.027	2013-2014	277,507
Total Special Education			287,814
Literacy Grant Cluster			
Fund for the Improvement of Education	84.215	2012-2013	95,979
Fund for the Improvement of Education	84.215	2013-2014	137,16 <u>5</u>
Total Literacy Grant			233,144
Charter Schools	84.282	A58-3-13SS-1065 A58-3-13SS-1393 A58-3-13SS-1394 A58-4-13SS-1720	1,040,823
		A58-4-14OT-2090	
Improving Teacher Quality State Grants (Title II)	84.367	2013-2014	<u>134,195</u>
Total Expenditures of Federal Awards			<u>\$ 4,714,148</u>

# TINDLEY ACCELERATED SCHOOLS INC. NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year ended June 30, 2014

#### **NOTE 1 - BASIS OF PRESENTATION**

This schedule includes the federal awards activity of the Tindley Accelerated Schools Inc. and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees Tindley Accelerated Schools Inc. Indianapolis, Indiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Tindley Accelerated Schools Inc. ("Organization"), which comprise the statement of financial position as of June 30, 2014, and the related statements of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated March 20, 2015.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying Schedule of Findings and Questioned Costs, we identified certain deficiencies in internal control that we consider to be a material weakness and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiency described in the accompanying Schedule of Findings and Questioned Costs to be a material weakness (Finding 2014-001).

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying Schedule of Findings and Questioned Costs to be significant deficiencies (Finding 2014-002 and 2014-003).

(Continued)

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Organization's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Management's Response to Findings

The Organization's responses to the findings identified in our audit are described in the accompanying Schedule of Findings and Questioned Costs. The Organization's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Crowe Horwath LLP

Indianapolis, Indiana March 20, 2015



# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE

Board of Trustees Tindley Accelerated Schools Inc. Indianapolis, Indiana

#### Report on Compliance for Each Major Federal Program

We have audited the Tindley Accelerated Schools Inc.'s ("Organization") compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of Organization's major federal programs for the year ended June 30, 2014. The Organization's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Organization's compliance.

#### Opinion on Each Major Federal Program

In our opinion, the Tindley Accelerated Schools Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2014.

#### Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Crowe Howath LLP

Indianapolis, Indiana March 20, 2015

### **SECTION 1 - SUMMARY OF AUDITOR'S RESULTS**

Financial Statements		
Type of auditor's report issued:	Unmod	ified
Internal control over financial reporting:		
Material weakness(es) identified?	X_Yes	No
Significant deficiencies identified not considered to be material weaknesses?	XYes	None Reported
Noncompliance material to financial statements noted?	Yes	X No
Federal Awards		
Internal Control over major programs:		
Material weakness(es) identified?	Yes	XNo
Significant deficiencies identified not considered to be material weaknesses?	Yes	X None Reported
Type of auditor's report issued on compliance for major programs:	Unmodified	
Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133?	Yes	XNo
Identification of major programs:		
CFDA Numbers  Name of Federal Program or Child Nutrition Cluster:  10.553 School Breakfast Program National School Lunch Program 10.559 Summer Food Service Program	gram	
84.010 Title I Grants to Local Educ	ational Agencies –	Cluster
Dollar threshold used to distinguish between Type A and	Type B programs:	\$300,000
Auditee qualified as low-risk auditee?	Yes X No	

SECTION 2 - FINDINGS RELATED TO THE FINANCIAL STATEMENTS THAT ARE REQUIRED TO BE REPORTED IN ACCORDANCE WITH GAGAS.

#### FINDING 2014-001 - CONTROLS OVER FINANCIAL REPORTING

Criteria:

Applicable standards state that management is responsible for having internal controls in place to provide appropriate and reliable financial reports, and to select and apply appropriate accounting principles. Management is not required to prepare their financial reports, but management needs to demonstrate the level of qualifications and controls to prepare their financial reports without significant deficiencies in these controls.

Condition:

During the current year audit, multiple adjustments were posted. Due to the number and nature of the adjustments, they are considered to be a material weakness in the aggregate.

- Increase accrued expenses and payroll expense by approximately \$273,000 for June payroll expenses.
- Increase notes payable and decrease contribution revenue by approximately \$509,000 to record a liability for loan agreement.
- Increase property and equipment and accounts payable by approximately \$89,000 for assets placed in service as of June 30, 2014 but not paid.
- Various entries were posted to correct net asset balances due to improper recording of restricted revenues in accordance with GAAP. The net impact of the entries is an approximate \$268,000 increase to contribution revenue.
- Increase grants receivable and grant revenue by approximately \$100,000 for expenditures incurred on cost reimbursement grant but not claimed as of June 30, 2014.
- Decrease grant revenue and expenses by approximately \$100,000 for prior year audit adjustment posted in incorrect fiscal year.

Cause/Effect:

The above condition appears to be the result of the inability to fully implement a review process. The effect is a lack of materially accurate financial reporting by management.

Questioned Cost:

None

Recommendation:

We recommend that management thoroughly review monthly and annual account reconciliations. This will allow for the general ledger to reflect a complete and accurate representation of financial results.

Management's Response: Agree – process changes implemented in new system.

**Corrective Action:** 

The current systemic weaknesses in financial reporting leads management to try an in-house solution with robust accounting software better suited to a multi-school structure. Once implemented, the review and approval process will take place within workflow system. In addition, the School's monthly close process and year-end process will include accrual adjustments which are posted within the appropriate accounting period, under the direction of the Treasurer and Controller. Transition will be in effect for FY 15.

(Continued)

#### FINDING 2014-002 - MANAGEMENT OVERSIGHT OF OUTSOURCED BOOKKEEPERS

Criteria:

Auditing standards state that a lack of internal controls over journal entries is

indicative of at least a significant deficiency in internal controls.

Condition:

Journal entries and account reconciliations are performed by the outsourced

bookkeeping firm and reviewed internally by the bookkeeping firm; however,

there is not a documented review from School management.

Cause/Effect:

As a result of the underlying condition, a financial statement misstatement may

exist and not be detected and corrected by management in a timely manner.

**Questioned Cost:** 

None.

Recommendation:

We recommend management institute additional procedures that provide an in-

depth review of work performed by the outsourced bookkeeping firm on a

periodic basis and to document this review accordingly.

Management's Response:

Agree – process changes implemented in new system.

The current systemic weaknesses in financial reporting leads management to try an in-house solution with robust accounting software better suited to a multi-school structure. Account reconciliations will be prepared and the School's monthly close process and year-end process will include accrual adjustments which are posted within the appropriate accounting period, under the direction of the Treasurer and Controller. Transition will be in effect for FY 15.

# FINDING 2014-003 - PREPARATION OF AN ACCURATE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Criteria:

OMB Circular A-133, Section 310(b) requires the auditee prepare a complete

and accurate SEFA.

Condition:

The SEFA prepared by the auditee did not contain all the required information.

Cause/Effect:

The auditee provided to the auditor a list of federal awards with missing Catalog of Federal Domestic Assistance (CFDA) numbers. As a result, it was not possible to obtain accurate cluster or program information from the original

SEFA.

Questioned Cost:

None.

Recommendation: We recommend management maintain grant documents to ensure CFDA

numbers are accurate, complete, and that all federal requirements have been

satisfied.

Management's Response: Accept – Process changes will be implemented.

Corrective Action: CFDA numbers were provided during the audit period. Moving forward, CFDA

numbers will provided during pre-audit period, under the direction of the

Treasurer and Controller. Transition will be in effect for FY 15.

SECTION 3 - FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS INCLUDING AUDIT FINDINGS AS DEFINED IN OMB CIRCULAR A-133 SECTION 510(a).

None



#### TINDLEY ACCELERATED SCHOOLS INC. OTHER REPORT Year ended June 30, 2014

The reports presented herein were prepared in addition to another official report prepared for the Organization as listed below:

Indiana State Board of Accounts Compliance Report of the Tindley Accelerated Schools Inc.

The above report contains the results of compliance testing required by the Indiana State Board of Accounts under its *Guidelines for the Audits of Charter Schools Performed by Private Examiners* pertaining to matters addressed in its *Accounting and Uniform Compliance Guidelines Manual for Indiana Charter Schools*.