



Indiana School for the Deaf

*Indiana's State-Wide Deaf & Hard of
Hearing Resource On & Off Campus*

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To: Adam Horst, Budget Director
Thru: Chad Timmerman, Budget Analyst
From: Dr. David Geeslin, Superintendent
Date: October 11, 2012
Subject: Capital Transmittal Letter

The Indiana School for the Deaf (ISD) provides residential and day programs to Deaf and Hard of Hearing students for K-12 grades and an eighteen-month to 5-year-old nursery and preschool program. At the time of this transmittal letter, ISD also provides Outreach Services to Deaf and Hard of Hearing children throughout the State of Indiana. HEA 1367 signed into law in 2012 will move Outreach Services to the Center for the Deaf and Hard of Hearing Education. The report on the details of this transition was published by the Office of Management and Budget (OMB) in late September.

The Indiana School for the Deaf (ISD) is situated on a campus of 80 acres on 42nd Street, directly north of the Indiana State Fairgrounds. The property is owned by the State of Indiana and ISD does not lease any real property to fulfill its mission. The campus has been located on this site since 1911 and four buildings still remain from the original construction of the campus which started on this site in 1907. In addition to those four buildings, the school has fourteen buildings that were constructed after 1950 with two built after 1990. The condition of the campus buildings ranges from good to poor (see chart that follows).

In the summer of 2011, OMB launched an operational review of ISD. This included a review of Physical Plant management. The report, released in December of 2011, stated that "ISD has struggled with the management of capital projects, leading to projects which are improperly scoped, inaccurately budgeted, and poorly executed." Key staff persons that had been responsible for management of these projects left ISD during the last biennium (11-13). The former Director of Operations left ISD in August of 2011 and the former Physical Plant Director retired from ISD in April of 2012. The Exterior Door Security System Capital Project was

identified as a project that had been approved in 2008 but had not been started at the time of the OMB review. Once identified, OMB worked with ISD and the Department of Public Works (DPW) to get the project started. This project was completed in April of 2012 and resulted in replacement of several doors, installation of an ID card scanner system, and improved security for ISD.

ISD hired a new Chief Operating Officer who started work in January of 2012. A new Physical Plant Director started work at ISD in May of 2012. Three additional capital projects have been approved to move forward since these new individuals began work – New Perimeter Fence Installation, Renovation of Campus Police Building, and Student Library Updates for lighting and electrical. A fourth project, installation of A/C in Caskey Gymnasium, was recently submitted to the Budget Committee for review and approval. Two additional capital projects, Emergency Generator and Replacement of T12 Lamps, will be submitted to the Budget Committee for review and approval in December of 2012. Under the new leadership, ISD has also developed a beneficial collaborative relationship with the Department of Corrections (DOC). DOC provided free labor to ISD during the summer to install donated playground equipment and DOC is providing workers to install the new perimeter fence around campus. The Physical Plant Director is a shared position with the Indiana School for the Blind and Visually Impaired (ISBVI). He is making great strides in developing collaborative relationships and is diligent about making progress on capital projects and making key improvements to the ISD campus to ensure the safety, health, and security of the students and staff on campus.

The new leadership in the Physical Plant Operations of ISD has begun to identify many challenges for the campus. The age of buildings and systems continues to be a challenge as equipment becomes obsolete and difficult to repair or replace. Mechanical systems are generally original equipment that has been maintained for over 30 years. Air conditioning units are a source of great concern as maintenance staff are called on frequently to make repairs to these systems that are in need of replacement. The fire alarm system had emergency repairs over the summer and continues to be a challenge due to the age of the equipment. Safety of students is jeopardized without a proper way to notify Deaf and Hard of Hearing staff of emergencies outside of fire or storm alerts. For instance, if the campus needed to go on lockdown due to a potentially violent event, a visual lighting system would help to notify staff that the school is on lockdown and doors should be locked and students secured. ISD is located in one of the highest crime rate districts in Indianapolis making safety even more of a concern.

Energy costs continue to be a concern to ISD as we strive to become more efficient. If approved in December, the Replacement of T12 Lamps project will have a significant impact on energy costs. Additionally, window replacements for the large group of connected buildings, Willard Elementary, Preschool, and Raney Hall would improve on energy costs for the school. Due to the size of the project to replace windows, ISD is proposing this project be done in Phases, with Phase 1 including replacement of windows in 3 of the 6 buildings.

ISD has prioritized its capital project requests based on safety, security, and health needs for the campus, as well as considering the educational needs of its students in support of its mission to be the premier comprehensive center providing education, services and resources for Deaf and Hard of Hearing children. The prioritized list is set out below. 2013-2015 Biennium

Capital Spending Requests, as completed by the Department of Public Works, for all projects are included in the attachment. Thank you for your consideration of this request.

CAPITAL PROJECT	PRIORITY RANKING	COST ESTIMATE	
Fire Alarm and Early Storm Warning System	1	\$	965,000.00
HVAC Systems – Alumni Building	2	\$	761,488.00
Window Replacement – Phase 1	3	\$	747,500.00
TOTAL		\$	2,473,988.00

Building Name	Year Built	Square Foot	Cost	Major Renovations	Year	Cost	Condition
Preschool	1959	38,671 (combined)	812,372	None			Good
Raney Hall	1959						
Health Center	1971	5,265	252,958	None			Fair
Willard Hall	1966	53,881 (combined)	1,608,977	None			Good
Elementary School	1966						
Alumni Hall	1911	81,709	Unknown	Interior & Mechanical	1983	2,275,799	Fair
Vocational	1963	45,289	323,319	Increased Size of Building	1977	997,504	Good
Koob & Fair Hall	1981	125,372	8,816,204	None			Good
Brown Cafeteria	1975	15,185	951,946	Interior & Mechanical	2000	1,122,018	Good
Shipping & Receiving	1972	10,224	254,201	None			Good
Laundry	1911	3,779	Unknown	None			Poor
Power House	1911	5,393	Unknown	None			Fair
Equipment Shed	1918	2,565	Unknown	None			Fair
Physical Plant	2002	17,150	1,882,300	None			Good
Caskey Activity	1966	38,878	Unknown	None			Good
Scout Cabin	1968	1,339	Unknown	None			Fair
Field House	1971	2,091	44,219	None			Poor
Campus Police	1980	256	43,076	None			Poor
Simpson Hall	1911	73,548	Unknown	None			Poor
Assessment Center	1992	6,200	622,000	None			Good
Dixon House	2005	4,212	728,099	None			Good