| | | | | | 4 Year Compound | Increase from |
|--------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------------|---------------|
| Elkhart Community Schools (2305) | FY 2011 | FY 2012 | FY 2013 | FY 2014 | Annual Growth Rate | Previous Year |
| Student Academic Achievement | | | | | | |
| Certified Salaries (110) | \$47,195,185 | \$47,857,450 | \$47,828,863 | \$47,908,880 | 0% | 0% |
| Noncertified Salaries (120) | \$6,697,945 | \$7,092,421 | \$6,802,113 | \$7,404,519 | 3% | 9% |
| Group Health Insurance (222) | \$8,739,865 | \$6,954,522 | \$7,565,710 | \$6,571,144 | -7% | -13% |
| Teacher Retirement Fund, After 7-1-95 (216) | \$3,181,939 | \$3,512,899 | \$4,835,359 | \$3,676,940 | 4% | -24% |
| Social Security-Certified Employee Retirement (212) | \$3,429,555 | \$3,460,678 | \$3,455,549 | \$3,406,970 | 0% | -1% |
| Operational Supplies (611) | \$1,462,141 | \$1,351,961 | \$1,186,022 | \$1,477,774 | 0% | 25% |
| Transfer Tuition to Other School Corporations Within the State (561) | \$960 | \$2,345,958 | \$1,667,130 | \$1,465,798 | > 500% | -12% |
| Computer Hardware (741) | \$1,363,200 | \$2,386,432 | \$1,228,992 | \$1,450,684 | 2% | 18% |
| Purchased Professional and Technnical Pupil Services (313) | \$1,139,668 | \$2,003,465 | \$1,057,346 | \$1,028,049 | -3% | -3% |
| Public Employees Retirement Fund (214) | \$673,012 | \$760,520 | \$1,040,118 | \$954,681 | 9% | -8% |
| Severance/Early Retirement Pay (213) | \$1,082,446 | \$1,209,112 | \$698,894 | \$655,339 | -12% | -6% |
| Purchased Professional and Technnical Staff Services (314) | \$1,263,609 | \$1,913,319 | \$1,646,296 | \$536,940 | -19% | -67% |
| Social Security-Noncertified Employee Retirement (211) | \$477,667 | \$478,171 | \$493,260 | \$524,324 | 2% | 6% |
| Textbooks (630) | \$868,954 | \$1,769,388 | \$773,091 | \$472,334 | -14% | -39% |
| Teacher Retirement Fund, Prior to 7-1-95 (215) | \$558,227 | \$566,491 | \$652,924 | \$426,301 | -7% | -35% |
| Dues and Fees (810) | \$323,452 | \$293,711 | \$381,873 | \$413,362 | 6% | 8% |
| are, Application Systems, or Productivity Applications Needed in the Operation of a School (747) | \$164,162 | \$370,253 | \$205,844 | \$260,161 | 12% | 26% |
| Transfer Tuition to Private Sources (563) | \$32,859 | \$165,097 | \$303,115 | \$197,199 | 57% | -35% |
| Travel (580) | \$286,448 | \$280,526 | \$204,145 | \$164,527 | -13% | -19% |
| Library Books (640) | \$132,492 | \$126,946 | \$117,329 | \$140,433 | 1% | 20% |
| Connectivity (744) | \$124,690 | \$138,448 | \$216,780 | \$123,284 | 0% | -43% |
| Workers Compensation Insurance (225) | \$10,849 | \$6,955 | \$81,478 | \$113,119 | 80% | 39% |
| Equipment (730) | \$88,557 | \$129,509 | \$40,040 | \$81,899 | -2% | 105% |
| Terminal Leave (125) | \$0 | \$0 | \$49,241 | \$48,033 | N/A | -2% |
| Purchased Property Services; Repairs and Maintenance Services (430) | \$68,745 | \$49,990 | \$59,419 | \$47,935 | -9% | -19% |
| Other Purchased Professional and Technical Services (319) | \$34,012 | \$10,850 | \$31,619 | \$40,766 | 5% | 29% |
| Purchased Professional and Technnical Instructional Programs Improvement Services (312) | \$5,324 | \$4,000 | \$11,435 | \$36,467 | 62% | 219% |
| Printing and Binding (550) | \$37,470 | \$37,526 | \$31,532 | \$34,787 | -2% | 10% |
| Purchased Professional and Technnical Instruction Services (311) | \$74,319 | \$46,315 | \$9,826 | \$14,740 | -33% | 50% |
| Telecommunications Equipment (745) | \$213,947 | \$307,989 | \$51,738 | \$14,100 | -49% | -73% |
| Transfer Tuition to Educational Service Agencies Within the State (564) | \$1,561,893 | \$4,180 | \$4,880 | \$13,631 | -69% | 179% |
| Advertising (540) | \$11,040 | \$11,364 | \$10,468 | \$10,042 | -2% | -4% |
| Postage and Postage Machine Rental (532) | \$9,133 | \$21,740 | \$4,596 | \$7,788 | -4% | 69% |
| Other General Supplies (615, 660 to 689) | \$17,374 | \$23,252 | \$19,435 | \$7,121 | -20% | -63% |
| Distance Learning Equipment (742) | \$0 | \$0 | \$0 | \$3,500 | N/A | N/A |

| | | | | | 4 Year Compound | Increase from |
|-----------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------------|---------------|
| Elkhart Community Schools (2305) | FY 2011 | FY 2012 | FY 2013 | FY 2014 | Annual Growth Rate | Previous Year |
| Telephone (531) | \$3,649 | \$3,352 | \$3,308 | \$3,077 | -4% | -7% |
| Purchased Property Services; Rentals (440) | \$13,860 | \$2,369 | \$2,843 | \$2,086 | -38% | -27% |
| Purchased Professional and Technnical Statistical Services (317) | \$1,631 | \$1,395 | \$1,527 | \$2,050 | 6% | 34% |
| Utility Services Water and Sewage (411) | \$0 | \$0 | \$0 | \$104 | N/A | N/A |
| Heating and Cooling for Buildings - Electricity (621) | \$14,009 | \$10,461 | \$0 | \$0 | -100% | N/A |
| Tires and Repairs (612) | \$250 | \$0 | \$0 | \$0 | -100% | N/A |
| Other Purchased Services (593) | \$12,636 | \$3,056 | \$6,255 | \$0 | -100% | -100% |
| Unemployment compensation (230) | \$1,276 | \$2,069 | \$0 | \$0 | -100% | N/A |
| Overtime Salaries (140) | \$0 | \$601 | \$0 | \$0 | N/A | N/A |
| Student Transportation Purchased From Another School Corporation Within The State (511) | \$0 | \$350 | \$0 | \$0 | N/A | N/A |
| Miscellaneous Objects (876 to 899) | \$65 | \$0 | \$0 | \$0 | -100% | N/A |
| Purchased Property Services; Cleaning Services (420) | \$10,560 | \$7,559 | \$3,030 | \$0 | -100% | -100% |
| Student Academic Achievement Total | \$81,389,072 | \$85,722,646 | \$82,783,422 | \$79,740,886 | -1% | -4% |
| | | | | | | |
| Student Instructional Support | | | | | | |
| Certified Salaries (110) | \$6,796,464 | \$6,815,570 | \$7,042,970 | \$7,129,266 | 1% | 1% |
| Noncertified Salaries (120) | \$2,152,693 | \$2,159,279 | \$2,151,740 | \$1,947,810 | -2% | -9% |
| Group Health Insurance (222) | \$1,408,072 | \$1,116,816 | \$1,164,677 | \$999,536 | -8% | -14% |
| Licensed Employees Temporary Salaries (135) | \$623,092 | \$615,123 | \$630,464 | \$636,103 | 1% | 1% |
| Social Security-Certified Employee Retirement (212) | \$484,367 | \$484,661 | \$497,915 | \$502,036 | 1% | 1% |
| Teacher Retirement Fund, After 7-1-95 (216) | \$362,089 | \$402,212 | \$571,227 | \$493,057 | 8% | -14% |
| Public Employees Retirement Fund (214) | \$299,663 | \$345,169 | \$449,306 | \$375,508 | 6% | -16% |
| Equipment (730) | \$417,226 | \$279,366 | \$199,415 | \$355,843 | -4% | 78% |
| Purchased Professional and Technnical Pupil Services (313) | \$761,832 | \$400,182 | \$247,105 | \$327,744 | -19% | 33% |
| Other Purchased Services (593) | \$136,232 | \$194,516 | \$0 | \$201,337 | 10% | N/A |
| Social Security-Noncertified Employee Retirement (211) | \$199,584 | \$200,479 | \$204,313 | \$190,026 | -1% | -7% |
| Operational Supplies (611) | \$180,959 | \$229,742 | \$76,427 | \$120,784 | -10% | 58% |
| Teacher Retirement Fund, Prior to 7-1-95 (215) | \$109,732 | \$101,165 | \$118,184 | \$77,171 | -8% | -35% |
| Travel (580) | \$60,476 | \$65,612 | \$60,028 | \$75,026 | 6% | 25% |
| Severance/Early Retirement Pay (213) | \$58,230 | \$139,490 | \$99,372 | \$71,107 | 5% | -28% |
| Purchased Professional and Technnical Staff Services (314) | \$233,105 | \$710,180 | \$87,374 | \$55,623 | -30% | -36% |
| Terminal Leave (125) | \$0 | \$0 | \$58,680 | \$46,336 | N/A | -21% |
| Purchased Professional and Technnical Instruction Services (311) | \$25,000 | \$25,000 | \$25,000 | \$25,000 | 0% | 0% |
| Dues and Fees (810) | \$38,993 | \$23,012 | \$26,189 | \$21,774 | -14% | -17% |
| Workers Compensation Insurance (225) | \$15,967 | \$7,588 | \$22,607 | \$18,324 | 4% | -19% |
| Unemployment compensation (230) | \$309 | \$62 | \$0 | \$12,605 | 153% | N/A |

| | | | | | 4 Year Compound | Increase from |
|--------------------------------------------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------------|---------------|
| Elkhart Community Schools (2305) | FY 2011 | FY 2012 | FY 2013 | FY 2014 | Annual Growth Rate | Previous Year |
| Overtime Salaries (140) | \$2,857 | \$6,045 | \$7,802 | \$7,054 | 25% | -10% |
| Postage and Postage Machine Rental (532) | \$7,662 | \$6,933 | \$6,260 | \$6,061 | -6% | -3% |
| Library Books (640) | \$0 | \$1,672 | \$3,113 | \$3,751 | N/A | 20% |
| Other Purchased Professional and Technical Services (319) | \$0 | \$125 | \$0 | \$1,044 | N/A | N/A |
| Printing and Binding (550) | \$4,465 | \$4,123 | \$1,962 | \$0 | -100% | -100% |
| Purchased Professional and Technnical Instructional Programs Improvement Services (312) | \$9,637 | \$87,259 | \$21,568 | \$0 | -100% | -100% |
| Student Instructional Support Total | \$14,388,706 | \$14,421,382 | \$13,773,698 | \$13,699,926 | -1% | -1% |
| Overhead and Operational | | | | | | |
| Noncertified Salaries (120) | \$9,614,500 | \$9,949,404 | \$10,085,469 | \$10,163,411 | 1% | 1% |
| Food Purchases (614) | \$3,314,635 | \$3,664,595 | \$3,951,376 | \$4,506,815 | 8% | 14% |
| Operational Supplies (611) | \$1,750,334 | \$2,246,330 | \$2,010,989 | \$2,333,062 | 7% | 16% |
| Group Health Insurance (222) | \$2,906,204 | \$2,351,357 | \$2,428,237 | \$1,966,696 | -9% | -19% |
| Heating and Cooling for Buildings - Electricity (621) | \$1,732,147 | \$1,686,847 | \$1,727,755 | \$1,780,980 | 1% | 3% |
| Public Employees Retirement Fund (214) | \$1,066,328 | \$1,000,047 | \$1,647,684 | \$1,780,980 | 8% | -12% |
| Certified Salaries (110) | \$1,274,882 | \$1,325,279 | \$1,259,089 | \$1,279,658 | 0% | 2% |
| Other Purchased Professional and Technical Services (319) | \$96,553 | \$136,269 | \$1,097,346 | \$1,179,804 | 87% | 8% |
| Heating and Cooling for Buildings - Gas (622) | \$905,512 | \$829,535 | \$725,362 | \$1,030,455 | 3% | 42% |
| Purchased Property Services; Repairs and Maintenance Services (430) | \$1,287,749 | \$1,113,396 | \$1,336,196 | \$960,821 | -7% | -28% |
| Social Security-Noncertified Employee Retirement (211) | \$728,911 | \$759,385 | \$769,250 | \$776,485 | 2% | 1% |
| Gasoline and Lubricants (613) | \$729,782 | \$800,929 | \$850,239 | \$671,199 | -2% | -21% |
| Property Insurance, Liability Insurance, and Transporation Insurance (520) | \$568,941 | \$586,289 | \$674,328 | \$631,928 | 3% | -6% |
| Severance/Early Retirement Pay (213) | \$183,406 | \$232,565 | \$286,035 | \$616,549 | 35% | 116% |
| Workers Compensation Insurance (225) | \$446,443 | \$467,491 | \$302,887 | \$374,046 | -4% | 23% |
| Unemployment compensation (230) | \$118,134 | \$101,565 | \$19,574 | \$258,142 | 22% | > 500% |
| Overtime Salaries (140) | \$222,284 | \$211,286 | \$211,993 | \$238,181 | 2% | 12% |
| Utility Services Water and Sewage (411) | \$194,176 | \$203,551 | \$231,477 | \$235,689 | 5% | 2% |
| Purchased Professional and Technnical Staff Services (314) | \$831,764 | \$303,192 | \$140,741 | \$211,865 | -29% | 51% |
| Miscellaneous Objects (876 to 899) | \$1,332,200 | \$243,004 | \$460,114 | \$154,775 | -42% | -66% |
| are, Application Systems, or Productivity Applications Needed in the Operation of a School (747) | \$278,939 | \$187,656 | \$134,480 | \$149,860 | -14% | 11% |
| Utility Services Removal of Refuse and Garbage (412) | \$141,014 | \$116,033 | \$132,554 | \$128,531 | -2% | -3% |
| Telephone (531) | \$108,417 | \$98,641 | \$115,946 | \$122,400 | 3% | 6% |
| Terminal Leave (125) | \$0 | \$0 | \$124,240 | \$94,251 | N/A | -24% |
| Purchased Professional and Technnical Board of Education Services (318) | \$15,000 | \$5,000 | \$18,994 | \$47,078 | 33% | 148% |
| Social Security-Certified Employee Retirement (212) | \$44,058 | \$46,023 | \$47,062 | \$44,443 | 0% | -6% |
| Equipment (730) | \$278,970 | \$48,432 | \$69,922 | \$41,922 | -38% | -40% |

| | | | | | 4 Year Compound | Increase from |
|------------------------------------------------------------|--------------|--------------|--------------|--------------|--------------------|----------------------|
| Elkhart Community Schools (2305) | FY 2011 | FY 2012 | FY 2013 | FY 2014 | Annual Growth Rate | Previous Year |
| Purchased Professional and Technnical Pupil Services (313) | \$26,217 | \$47,384 | \$25,798 | \$37,461 | 9% | 45% |
| Travel (580) | \$24,388 | \$33,917 | \$46,060 | \$33,148 | 8% | -28% |
| Tires and Repairs (612) | \$43,184 | \$51,100 | \$32,012 | \$32,541 | -7% | 2% |
| Bank Service Charges (871) | \$14,545 | \$13,593 | \$12,405 | \$29,709 | 20% | 139% |
| Purchased Services; Student Transportation Services (510) | \$28,215 | \$26,518 | \$29,987 | \$28,577 | 0% | -5% |
| Purchased Property Services; Rentals (440) | \$35,430 | \$30,015 | \$26,298 | \$24,799 | -9% | -6% |
| Teacher Retirement Fund, After 7-1-95 (216) | \$12,004 | \$12,690 | \$36,856 | \$20,355 | 14% | -45% |
| Dues and Fees (810) | \$21,886 | \$27,388 | \$20,014 | \$18,456 | -4% | -8% |
| Printing and Binding (550) | \$37,720 | \$51,352 | \$26,776 | \$18,020 | -17% | -33% |
| Teacher Retirement Fund, Prior to 7-1-95 (215) | \$16,665 | \$17,586 | \$13,543 | \$14,493 | -3% | 7% |
| Pre-2008 object code - temporary salaries (header) (130) | \$12,476 | \$13,266 | \$11,621 | \$11,091 | -3% | -5% |
| Advertising (540) | \$4,929 | \$7,959 | \$19,041 | \$8,241 | 14% | -57% |
| Postage and Postage Machine Rental (532) | \$5,648 | \$6,980 | \$9,316 | \$5,604 | 0% | -40% |
| Official Bond Premiums (525) | \$1,397 | \$1,785 | \$7,975 | \$2,705 | 18% | -66% |
| Computer Hardware (741) | \$188,945 | \$3,804 | \$5,323 | \$1,614 | -70% | -70% |
| Purchased Property Services; Cleaning Services (420) | \$272 | \$2,691 | \$663 | \$1,075 | 41% | 62% |
| Other General Supplies (615, 660 to 689) | \$415 | \$584 | \$8,480 | \$298 | -8% | -96% |
| Connectivity (744) | \$2,430 | \$0 | \$0 | \$0 | -100% | N/A |
| Vehicles (731) | \$1,414,816 | \$0 | \$1,441,832 | \$0 | -100% | -100% |
| Purchased Property Services; Construction Services (450) | \$20,824 | \$45,600 | \$61,759 | \$0 | -100% | -100% |
| Seldom or Non-Recurring Purchases (873) | \$0 | \$0 | \$4,062 | \$0 | N/A | -100% |
| Overhead and Operational Total | \$32,083,688 | \$29,342,947 | \$32,699,159 | \$31,734,360 | 0% | -3% |
| | | | | | | |
| Nonoperational | | | | * | | |
| Redemption of Principal (831) | \$11,402,525 | \$13,137,553 | \$11,598,644 | \$13,701,678 | 5% | 18% |
| Purchased Property Services; Construction Services (450) | \$1,178,000 | \$2,852,988 | \$2,067,646 | \$3,190,552 | 28% | 54% |
| Interest on Bonds or Notes (832) | \$6,153,293 | \$5,409,871 | \$2,686,747 | \$3,157,958 | -15% | 18% |
| Noncertified Salaries (120) | \$792,343 | \$900,616 | \$1,012,171 | \$1,046,963 | 7% | 3% |
| Purchased Property Services; Rentals (440) | \$783,748 | \$396,716 | \$828,636 | \$827,480 | 1% | 0% |
| Certified Salaries (110) | \$777,361 | \$303,081 | \$1,485,381 | \$752,587 | -1% | -49% |
| Other Purchased Professional and Technical Services (319) | \$610,042 | \$964,206 | \$815,192 | \$741,457 | 5% | -9% |
| Equipment (730) | \$191,192 | \$498,265 | \$328,282 | \$402,782 | 20% | 23% |
| Public Employees Retirement Fund (214) | \$38,639 | \$53,538 | \$75,084 | \$88,024 | 23% | 17% |
| Other purchased property services (490 to 499) | \$175,465 | \$37,002 | \$39,805 | \$81,611 | -17% | 105% |
| Social Security-Noncertified Employee Retirement (211) | \$63,797 | \$70,393 | \$75,224 | \$81,361 | 6% | 8% |
| Pre-2008 object code - temporary salaries (header) (130) | \$74,675 | \$69,454 | \$68,337 | \$63,306 | -4% | -7% |

| | | | | | 4 Year Compound | Increase from |
|---------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------------------|---------------|
| Elkhart Community Schools (2305) | FY 2011 | FY 2012 | FY 2013 | FY 2014 | Annual Growth Rate | Previous Year |
| Purchased Property Services; Repairs and Maintenance Services (430) | \$40,791 | \$52,182 | \$3,015 | \$62,805 | 11% | > 500% |
| Group Health Insurance (222) | \$37,702 | \$47,474 | \$58,246 | \$49,329 | 7% | -15% |
| Operational Supplies (611) | \$12,215 | \$10,487 | \$20,812 | \$45,564 | 39% | 119% |
| Purchased Professional and Technnical Staff Services (314) | \$50 | \$45 | \$6,020 | \$8,075 | 256% | 34% |
| Social Security-Certified Employee Retirement (212) | \$5,798 | \$6,496 | \$5,326 | \$5,599 | -1% | 5% |
| Workers Compensation Insurance (225) | \$0 | \$0 | \$0 | \$3,423 | N/A | N/A |
| Teacher Retirement Fund, Prior to 7-1-95 (215) | \$2,014 | \$2,108 | \$2,798 | \$1,988 | 0% | -29% |
| Travel (580) | \$1,120 | \$307 | \$1,718 | \$1,520 | 8% | -12% |
| Severance/Early Retirement Pay (213) | \$2,028 | \$1,382 | \$1,611 | \$1,018 | -16% | -37% |
| Teacher Retirement Fund, After 7-1-95 (216) | \$1,169 | \$1,444 | \$1,074 | \$845 | -8% | -21% |
| Textbooks (630) | \$0 | \$0 | \$139,000 | \$0 | N/A | -100% |
| Unemployment compensation (230) | \$5,758 | \$2,792 | \$0 | \$0 | -100% | N/A |
| Nonoperational Total | \$22,349,723 | \$24,818,400 | \$21,320,767 | \$24,315,925 | 2% | 14% |
| | | | | | | |
| Grand Total | \$150,211,188 | \$154,305,375 | \$150,577,046 | \$149,491,097 | 0% | -1% |