|  | FY 1999 ${ }_{\text {FY99 \% of Total }}^{\text {Exp }}$ |  | FYo6\% of Total |  | FYO8\% of Total |  | FYo9 \% of total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Instructional Category |  |  | FY 2006 | Exp | FY 2008 | Exp | FY 2009 | Exp |
| Student Academic Achievement | \$48,507,408 | 46.8\% | \$62,202,558 | 49.3\% | $\stackrel{\text { \$62,362,146 }}{ }$ | 50.2\% | \$69,04, 8 ,06 | 46.6\% |
| Student Instructional Support |  | -6.7\% | $\$ 9,573,516$ $\$ 25419884$ | 7.7.0\% | \$ $\$ 9.824,655$ | 7.9\%\% | \$ ${ }^{\$ 11,240,553} \mathbf{\$ 2 5 8 5 1 5 0 6}$ | 7.6\% |
| Overhead and <br> Nonoperatational |  | 20.8\% | $\underset{\$}{\$ 25,49,49,824} \mathbf{\$ 2 9 , 3 2 , 7 7}$ | 20.10\% | ( | ${ }_{\text {21.3\% }}^{20.10 \%}$ | - ${ }_{\text {¢ }}$ \$41,978,257 | -28.4\% |
| Grand Total | \$103,622,484 |  | \$126,228,676 |  | \$124,310,000 | 17\% | \$148,038,822 |  |
|  |  | FY1999 |  | FY2006 |  | FY2008 |  | FY2009 |
| Student Instructional Expenditures (Academic Achievement plus Support) |  | 53.5\% |  | 56.9\% |  | 58.1\% |  | 54.2\% |


Student Instructional Category
Student Academic Achievement



10 Year
Increase


| Student Instructional Category | Account | FY 1999 | FY 2006 | FY 2008 | FY 2009 | 10 Year Increase | 3 Year Increase | 1 Year Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Academic Achievement Total |  | \$40,231,504 | \$50,335,832 | \$56,54,726 | \$69,004,806 | 72\% | 37\% | 22\% |
| Student Instructional Support |  |  |  |  |  |  |  |  |
|  | 21110 Attendance and Social Work Services; Service Area Direction | \$117,047 | \$44,977 | \$30,171 | \$14,836 | $87 \%$ | -67\% | -51\% |
|  | ${ }_{2}^{211120}$ Attendance and Social Work Services; Attendance Services | \$0 | \$0 | $\underset{\text { \$337,859 }}{ }$ | \$41,230 $\$ 79,500$ |  |  | 90\% |
|  | 21190 Attendance and Social Work Services; Other Attendance and Social Work Services | \$683 | \$0 | \$2,081 | \$3,919 | 474\% |  | 88\% |
|  | 21220 Guidance Services; Counseling Services | \$696,990 | \$1,234,810 | \$1,626,920 | \$2,323,737 | 233\% | 88\% | 43\% |
|  | ${ }^{21290}$ Guidance Services; Other Guidance Services |  | \$15,901 | \$3,318 | \$0 | -100\% | -100\% | -100\% |
|  | 21320 Health Services: Medica ${ }^{\text {a }}$ Services | so | \$10,000 | \$121,163 | \$274,819 |  | 500\% |  |
|  | 21340 Health Services; Nurse Services | \$295,371 | \$314,549 | \$261,118 | \$230,930 | -22\% | > ${ }_{-27 \%}$ | -12\% |
|  | 21390 Health Services; Other Health Services | \$20,941 | \$1,007 |  | \$0 | -100\% | -100\% |  |
|  | ${ }_{21420}^{21420}$ Psychological Testing | \$224,776 | \$420,356 | \$459,823 | \$593,562 | 164\% | 41\% | 29\% |
|  | ${ }_{2}^{214330}$ Psychological Counseling |  | ${ }_{\text {\$4,038 }}$ | \$27,688 | \$35,116 |  | 500\% | 27\% |
|  | 21510 Speech Pathology and Audiology Services; Service Area Direction 21520 Speech Pathology and Audiology Services; Speech Pathology Services | S \$393,509 | $\$ 5,908$ $\$ 494,720$ | $\$ 12,097$ $\$ 717,555$ | $\$ 19,908$ $\$ 974,593$ | 467\% 148\% | - ${ }_{\text {237\% }}$ | 65\% |
|  | ${ }_{2} 1530$ Speech Pathology and Audiology Services; Audiology Services | \$393,9080 |  | \$717,555 | \$974,593 | -100\% |  |  |
|  | 21610 Occupational Therapy, Related Services; Service Area Direction | so | so | s0 | \$6,879 |  |  |  |
|  | 21810 Special Education Administration; Service Area Direction | \$238,307 | \$239,600 | \$310,811 | \$385,445 | 62\% | 61\% | 24\% |
|  |  | \$4,000 | \$151,183 | \$115,694 | \$90,670 | > 500\% | -40\% | -22\% |
|  | ${ }^{21910}$ Other Support Services, Students; Service Area Direction | \$0 | \$23,015 | ${ }_{\text {S }}^{559,206}$ | \$ $\$ 78,9095$ |  | 243\% | 104\% |
|  | 24100 Office of The Principal | \$3,572,955 | \$4,527,020 | \$4,862,699 | \$5,788,066 | 62\% | 28\% | 19\%\% |
| Student Instructional Support Total | 24900 Other Support Services, School Administration | \$ ${ }^{\$ 0}$ | \$7,487, ${ }^{\text {\$0 }}$ | \$ ${ }^{\$ 111,564}$ | \$ $\begin{array}{r}\text { \$225,498 } \\ \mathbf{\$ 1 1 , 2 4 0 , 5 3 3}\end{array}$ | 100\% | 50\% | 102\% |
|  |  |  |  |  |  |  |  |  |
| Overhead and Operational |  |  |  |  |  |  |  |  |
|  | 23110 Board of Education; Service Area Direction | \$0 | \$0 | \$42,966 | \$103,058 |  |  | 140\% |
|  | ${ }_{23150}^{23120}$ Board of Education; Service Area Assistants | ${ }_{\text {\$27,536 }}^{\$ 2110}$ | ${ }_{\text {S97,438 }}{ }^{\text {S39,096 }}$ | $\$ 24,110$ $\$ 192,583$ | \$65,560 | -100\% | ${ }_{-3}^{-100 \%}$ | ${ }_{-66 \%}^{-100 \%}$ |
|  | 23160 Board of Education; Promotion Expenses | \$6,977 | \$12,313 | \$8,951 | \$7,890 | 13\% | -36\% | -12\% |
|  | ${ }^{23190}$ Board of Education; Other Governing Body Services | \$57,256 | \$112,928 | \$96,075 | \$106,722 | 86\% | -5\% | 11\% |
|  | 23210 Executive Administration; Office of The Superintendent | \$220,300 | \$660,403 | \$529,405 | \$501,587 | 128\% | -24\% | -5\% |
|  | ${ }^{23200}$ Executive Administration; Community Relations ${ }_{\text {a }}$ | \$339,606 | $\$ 23,176$ $\$ 340,060$ | - ${ }_{\text {\$24,241 }} \mathbf{2 6 6 , 0 7 4}$ | $\$ 29,132$ $\$ 199,201$ |  | ${ }_{\text {-41\% }}^{26 \%}$ | -20\% |
|  | 23290 Executive Administration; Other Executive Administration Services | $\underset{\$}{\$ 3,418}$ |  |  |  | -100\% |  |  |
|  | ${ }^{25110}$ Fiscal Services; Office of The Business Manager | \$224,794 | \$151,576 | \$133,085 | \$132,839 | -41\% | -12\% | 0\% |
|  | ${ }^{25120}{ }^{25140}$ Fiscal Services; Service Area Direction |  |  | \$ ${ }_{\text {\$35,850 }} \mathbf{5 1 5 3 1 7}$ | \$668,482 |  |  | ${ }^{91 \%}$ |
|  | ${ }_{25150}^{25140}$ Fiscal Services; Receiving and Disbursing Funds | \$147,123 $\$ 114,737$ | \$208,771 $\$ 154,283$ | \$215,317 $\$ 163,821$ | ${ }_{\text {\$ }}^{\$ 2280,550}$ | 85\% | 3\%\% | 29\% |
|  | 25160 Fiscal Services; Financial Accounting |  |  | ${ }_{\$ 34,823}$ | \$62,727 |  |  | 80\% |
|  | 25170 Fiscal Services; Internal Auditing | \$3,619 | \$5,697 | \$958 |  | -100\% | -100\% | -100\% |
|  | ${ }_{25192}^{25191}$ Other Fiscal Sersal Services; Refund of Revenue | $\$ 23,286$ $\$ 1,754$ | $\underset{\$ 25,671}{\$ 3,901}$ | $\underset{\$ 15,330}{\$ 8}$ | $\$ 70,065$ $\$ 3,053$ | 201\% | - ${ }_{-22 \%}$ | ${ }_{-45 \%}^{357 \%}$ |
|  | ${ }_{25193}^{2592}$ Other Ofiscal Servicases; ;rinted Forms | \$1,540 | $\stackrel{\text { s }}{\$ 3,903}$ | \$ ${ }_{\text {\$3, }}$ \$198 | \$3,053 | 74\% | -100\% | -100\% |
|  | ${ }_{25195}^{2599}$ Other Fiscal Services; Bank Account Service Charge | \$409 | \$1,785 | \$758 | \$5,204 | > 500\% | 192\% | 500\% |
|  |  | ( $\begin{array}{r}\text { \$0 } \\ \$ 81,126\end{array}$ | S0 |  | $\$ 40,884$ $\$ 235,703$ |  |  | 10\% |
|  | 25330 Printing, Publishing, and Duplicating Services | \$53,093 | \$106,081 | \$93,898 | ${ }_{\text {s83,617 }}$ | 57\% | 21\% | -11\% |
|  | ${ }_{25600}^{25400}$ Planning, Research, Development and Evaluation | \$3,925 | \$46,983 | \$8,706 | \$92,938 | > 500\% | 98\% |  |
|  | ${ }_{25710}^{25500}$ Pubiciconnormation Services Servicss Supervision of Personnel Services | \$0 | \$0 | ${ }_{\text {S }}^{\text {S65, }}$ S605 | ${ }_{\text {S122,517 }}^{\text {\$12,362 }}$ |  |  | - ${ }_{\text {105\% }}$ |
|  | 25720 Personnel Services; Recruitment and Placement | \$0 | so |  | ${ }_{\text {\$345 }}$ |  |  |  |
|  | ${ }^{25730}{ }^{25750}$ Personnel Services; Personnel Services | $\$ 0$ $\$ 22.599$ | \% $\begin{array}{r}\text { \$0 } \\ \text { 9983 }\end{array}$ | \$134,006 | $\$ 278,770$ $\$ 106043$ | 370\% | > 500\% |  |
|  |  | \$2, \$0 | ${ }_{\text {s, }}^{\text {so }}$ |  | \$ 33,081 |  | > 500\% | 60\% |
|  | ${ }^{25550}$ Administrative Technology Services; Network Support | \$0 | \$0 | \$3,255 | \$2,052 |  |  |  |
|  | ${ }^{25860}$ Administrative Technology Services; Hardware Maintenance And Support |  | \$0 | \$161,609 | \$217,831 |  |  | 35\% |
|  | ${ }_{25920}^{25890}$ Other Technology Services | $\underset{\substack{\text { \$11,263 } \\ \$ 132}}{\text { S }}$ | \$0 | \$0 | \$0 | -100\% |  |  |
|  | 25990 Other Support Serrices, Central | \$100,083 | \$2,272 | ${ }_{\text {so }}$ | so | -100\% | -100\% |  |
|  | 26100 Operation and Maintenance of Plant Services; Service Area Direction | \$307, ${ }^{\text {S45 }}$ | (\$325,361 | \% $\$ 362,955$ | \$459, ${ }^{\text {S }}$ | 49\% | ${ }_{32 \%}^{41 \%}$ | ${ }^{26 \%}$ |
|  | 26200 26300 Operation and Maintenance of Plant Services; Maintenance of Puildings Naintenance of Plant Sevvices; Maintenance of Grounds | $\underset{\substack{\text { S4,53,063 } \\ \$ 12,429}}{\text { c, }}$ | ${ }_{\text {\$6,804,386 }}^{\$ 0}$ | \$7,657,668 |  | -100\% | 32\% | 17\% |
|  | 26400 Peration and Maintenance of Plant Servicess; Maintenance of Equipment | \$1,633,558 | \$2,441,884 | \$1,533,438 | \$1,347,061 | -18\% | -45\% | -12\% |
|  | 264952007 Account Code - Support Serrices, Central; ; Other Staff Services; Officical Bonds 26500 Operation and Maintenance of Plant Services vehicle Maintenance (not tuses) | $\underset{\$ 8,177}{\$ 5,186}$ | ${ }_{\text {S }}^{\text {\$21,841 }}$ | S74,104 | \$82,292 | > 500\% |  |  |
|  | ${ }_{2} 26600$ Operation and Maintenance of Plant Services; Security Services |  | \$57,855 | \$178,868 | \$96,430 |  | 67\% | -46\% |
|  | 26700 27010 Operation and Maintenance of Plant Servicest S Insurance | $\$ 311,288$ $\$ 236,195$ | ${ }_{\$ 295,780}$ | $\begin{gathered} \$ 1,120,777 \\ \$ 29,813 \end{gathered}$ | \$1,048,062 \$364,59 | 54\% | 23\% | -6\%\% |


| Student Instructional Category | Account |  | FY 1999 | FY 2006 | FY 2008 | FY 2009 | 10 Year Increase | 3 Year Increase | 1 Year Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 27100 | Student Transportation; Vehicle Operation | \$1,397,937 | \$2,046,810 | \$2,627,476 | \$3,275,753 | - $134 \%$ | (60\% | 25\% |
|  |  | Student Transportation; Monitoring Services | \$206,411 | \$296,595 | \$455,184 | \$450,298 | 118\% | 52\% | -1\% |
|  |  | Student Transportation; vehicle Servicing and Maintenance | \$697,961 | \$1,052,192 | \$1,281,141 | \$1,147,703 | 64\% | 9\% | -10\% |
|  | 27400 | Student Transportation; Purchase of School Buses | \$1,045,021 | \$1,719,756 | \$906,169 |  | -100\% | -10\% | -100\% |
|  | 27500 | Student Transportation; Insurance on Buses | \$96,241 | \$82,585 | -884,953 | \$51,554 | -46\% | -38\% |  |
|  | ${ }_{27900}^{2700}$ | Student Transportation; Contracted Transportation Services Sudent Transportation: Other Student Transporation Services | \$20,818 | \$9,820 | \$9,790 | \$10,416 | -50\% | 6\% | 6\% |
|  | 31100 | Food Services OPerations; Service Area Direction | \$98,764 | \$246,015 | \$175,734 | \$144,500 | -100\% | ${ }_{-}^{-100 \%}$ | -18\% |
|  | 31200 | Food Services Operations; Food Preparation and Dispensing | \$1,075,235 | \$1,38,967 | \$1,671,561 | \$1,88,847 | 75\% | 35\% | 13\% |
|  | 31300 | Food Services Operations; Food Delivery |  |  | \$21,784 | \$45,107 |  |  | 107\% |
|  | ${ }_{31900}^{31400}$ | Food Services Operations; Food Purchases Other Food Services | \$1,306,353 | \$ \$1,997,189 | \$2,532,854 | \$2,791,549 | 114\% ${ }_{\text {435\% }}$ | 40\% | 10\% |
| Overhead and Operational Total |  |  | \$14,556,318 | \$22,040,346 | \$23,967,508 | \$25,815,206 | 735\% | 175\% | 8\% |
| Nonoperational |  |  |  |  |  |  |  |  |  |
|  | ${ }^{33100}$ | Community Service Operations; Direction of Community Services | S71,530 $\$ 19,302$ | \$123,721 | \$141,247 | \$177,247 ${ }_{\text {s0 }}$ | 148\% | - ${ }_{\text {43\% }}$ | - ${ }_{-10 \%}$ |
|  | ${ }_{33300}^{3320}$ | Community Recreation | \$19,302 | ${ }_{\text {\$23,411 }}$ | \$98,872 |  |  | - | -100\% |
|  | ${ }_{33400}^{33300}$ | Civic Services Athetic Coaches | \$462,307 | \$10,975 $\$ 842,627$ | $\$ 23,702$ $\$ 865,066$ | ( $\begin{array}{r}\text { \$23,370 } \\ \$ 1,213,230\end{array}$ | 162\% | 113\% | - $40 \%$ |
|  | 33600 | Nonpublic School Pupil Services | \$10,392 |  |  |  | -100\% |  |  |
|  | 33940 | Child Care Services | \$0 | \$26,653 | \$14,915 | \$37,258 |  | 40\% | 150\% |
|  | 33990 | Other Community Services; Other | \$234 | \$2,260 | so | so | -100\% | -100\% |  |
|  | 40100 | Facilities Acquisition and Construction; Service Area Direction | \$17,339 | ${ }_{\$ 3,536}$ | ${ }_{\text {\$0 }}{ }_{\text {\$0 }}$ | ${ }_{\text {so }}$ | -100\% | -100\% |  |
|  | ${ }_{45100}^{4300}$ | Facilities Acquisision and construction; Professional Services Building Acquisition, Construction and Improvements | - ${ }^{\$ 1,443,956}$ |  | \$ $\$ 1,004,501$ | \$18,086,405 | -97\% | -974\% |  |
|  | 45200 | Building Acquisition, Construction and Improvement; Energy Savings Contracts | \$74,290 | \$3,04,748 | \$2,581,134 | \$1,552,207 | >500\% | -49\% | -40\% |
|  | 45400 | Building Acquisition, Construction and Improvement; Sports Facilities |  |  |  | \$11,300 |  |  |  |
|  | 455000 | Facilities Acquisisition and Construction; Rent of Buildings, Facilities, and Equipment Facilites Accuisition and Construction; Purchase of Moveabie Equipment | \$881,935 | $\$ 507,650$ $\$ 355,584$ | \$586,957 ${ }_{\text {so }}$ | \$481,342 | -45\% | - $-5 \%$ | -18\% |
|  | 47000 | Facilities Accuisisition and Construction; Purchase of Mobile or Fixed Equipment | \$1,378,243 | \$2,048,333 | \$867,519 | \$680,862 | -51\% | ${ }_{-67 \%}$ |  |
|  | 49000 | Facilities Acquisition and Construction; Other Facilities Acquisition and Construction | \$281,757 | \$355,251 | \$295,456 | \$377,621 | 34\% | 6\% | 28\% |
|  | 51100 52100 | Debt Services; Prinipal on Debt; Bonds Debt Services Interest on Debt; Bonds | \$2,310,000 | \$1,645,000 | \$1,225,000 | \$1,285,000 | -44\% | ${ }_{-22 \%}^{-22 \%}$ | 5\% |
|  | ${ }_{5}^{52200}$ | Debt Services; Interest on Debt; Bonds Debt Services; Interest on Debt; Tempory Loans | \$307,320 | \$ ${ }_{\text {\$ }}^{51762,613}$ | \$4879,969 |  | - ${ }_{\text {237\% }}^{43 \%}$ | - ${ }^{-22 \%}$ | -9\% |
|  | ${ }_{5}^{53100}$ | Debt Services; Lease Rental; Buildings ; Principal | \$2,790,983 | \$12,686,200 | \$11,443,000 | \$8,870,000 | 218\% | -30\% | -22\% |
|  | ${ }_{5}^{53150}$ |  |  |  | \$4,019,000 | \$7,975,000 |  |  | 98\% |
|  | ${ }_{532500}^{53200}$ | Debt Services; Lease Rental; Equipment; Principal Debt Services; Lease Rental; | \$0 |  | \$161,915 | \$172,301 $\$ 13,765$ |  |  | - ${ }^{6 \%}$ |
|  | 59100 | Other Debt Services Obligations; Registrars Fee | ${ }_{\$ 2,160}^{\$ 8}$ | \$6,000 | \$5,100 | \$0 | -100\% | -100\% |  |
| Nonoperational Total | 60700 | Nonprogramed Charges; Scholarships | \$26,615,332 | \$28,813,652 ${ }^{\text {¢281 }}$ | \$26,350,610 | \$41,978,257 | -91\% | 167\% | -79\% |
| Prorated By Fund |  |  |  |  |  |  |  |  |  |
|  | 26491 | 2007 Account Code - PERF | $\$ 1,145,636$ $\$ 3.553468$ | \$1,272,283 | \% ${ }_{\text {\$630,836 }} \mathbf{1 9 2 6 2 1 1}$ | \$0 |  |  |  |
|  | ${ }_{26493}^{26492}$ | 2007 Account Code - Worremen's Compensation |  | $\underset{\substack{\text { \$4,34, } \\ \$ 153,509}}{ }$ | ${ }_{\text {\$1,926,21 }} 549,108$ | \$0 |  |  |  |
|  | 26494 | 2007 Account Code - Group Insurance | \$10,949,389 | \$10,641,933 | \$5,992,941 | s0 |  |  |  |
|  |  | 2007 Account Code - Unemployment Compensation 2007 Account Code - Severance / Early Retirement Pay | 54,979 $\$ 855,881$ | \$938,060 | $\$ 14,257$ $\$ 6,639$ | \$0 |  |  |  |
| Prorated By Fund Total |  |  | \$16,607,450 | \$17,551,763 | \$8,619,992 | \$0 |  |  |  |

