

EXECUTIVE SUMMARY

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Each year the State of Indiana is eligible to receive grant funds from the U.S. Department of Housing and Urban Development (HUD) to help address housing and community development needs statewide. The dollars are primarily meant for investment in the State's less populated and rural areas, which do not receive such funds directly from HUD.

HUD requires that any state or local jurisdiction that receives block grant funds prepare a report called a Consolidated Plan every three to five years. The Consolidated Plan is a research document that identifies a state's, county's or city's housing and community development needs. It also contains a strategic plan to guide how the HUD block grants will be used during the Consolidated Planning period.

In addition to the Consolidated Plan, every year states and local jurisdictions must prepare two other documents related to the Consolidated Plan:

- **Annual Action Plan**—this document details how the HUD block grants are planned to be allocated to meet a state's/county's/city's housing and community development needs; and
- **Consolidated Annual Performance and Evaluation Report (CAPER)**—this document reports how each year's dollars were actually allocated and where the actual allocation varied from what was planned.

This report is the State of Indiana's 2011 Action Plan of the Consolidated Plan. The State of Indiana's Five-Year Consolidated Plan covers the years from 2010 through 2014. This report contains new information about demographic, economic and housing market trends in the State; an analysis of Statewide affordable housing needs; findings from the citizen participation process; and an analysis of the needs of special populations. The report also contains the Five-Year Strategic Plan and 2011 Action Plan. The 2011 Action Plan report is a plan for how the State proposes to allocate the CDBG, HOME, ESG and HOPWA during the 2011 program year, July 1, 2011 to June 30, 2012.

Five-Year Goals, Objectives and Outcomes and 2011 Action Plan

The State of Indiana has established the following goals, objectives and outcomes to guide its Consolidated Plan for program years 2010 to 2014. The State of Indiana certifies that not less than seventy-percent (70 percent) of FY 2011 CDBG funds will be expended for activities principally benefiting low and moderate income persons, as prescribed by 24 CFR 570.484, et. seq.

Decent Housing:

Goal 1. Expand and preserve affordable housing opportunities throughout the housing continuum.

- **Objective DH-2.1 (Affordability):** Increase the supply and improve the quality of affordable **rental housing**.

DH-2.1 outcomes/goals:

- Support the **production of new affordable rental units** and the **rehabilitation** of existing affordable rental housing.
 - *Five year outcome/goal:* 675 housing units
 - *2011 outcome/goal:* 100 housing units; \$3,000,000, HOME
 - *Targeted to elderly and persons with disabilities:* 50 housing units

- **Objective DH-2.2 (Affordability):** Increase and improve affordable **homeownership opportunities** to low and moderate income families.

DH-2.2 outcomes/goals:

- Provide and support homebuyer assistance through **homebuyer education and counseling and downpayment assistance**.
 - *Five year outcome/goal:* 2,500 households/housing units
 - *2011 outcome/goal:* 700 households/housing units; \$4,000,000, HOME
- Provide funds to organizations for the **development of owner occupied units**.
 - *Five year outcome/goal:* 125 housing units
 - *2011 outcome/goal:* 25 housing units; \$1,000,000, HOME
 - *Targeted to special needs populations:* 5 housing units
- Provide funds to organizations to complete **owner occupied rehabilitation**.
 - *Five year outcome/goal:* 1,500 housing units
 - *2011 outcome/goal:* 300 housing units; \$500,000, CDBG & \$2,554,434 HOME
 - *Targeted to elderly and persons with disabilities:* 200 housing units

- **Objective DH-2.3 (Affordability):** Build capacity of affordable housing developers.

DH-2.3 outcomes/goals:

- Provide funding for **predevelopment loans** to support affordable housing.
 - *Five year outcome/goal:* 25 housing units
 - *2011 outcome/goal:* 5 housing units; \$250,000, HOME

- Provide funding for **organizational capacity**.
 - *Five year outcome/goal*: 80 housing units
 - *2011 outcome/goal*: 8 housing units; \$500,000, HOME

Goal 2. Reduce homelessness and increase housing stability for special needs populations.

- **Objective DH-1.1 (Availability/Accessibility)**: Improve the range of housing options for **homeless and special needs populations**.

DH-1.1 outcomes/goals:

- Support the construction and rehabilitation of **permanent supportive housing** units.
 - *Five year outcome/goal*: 250 housing units
 - *2011 outcome/goal*: 40 housing units; \$4,000,000, HOME
 - *Targeted to special needs populations*: 40 housing units
- Provide **tenant based rental assistance** to populations in need.
 - *Five year outcome/goal*: 1,000 housing units
 - *2011 outcome/goal*: 200 housing units; \$1,000,000, HOME
 - *Targeted to special needs populations*: 200 housing units
- **Objective DH-1.2 (Availability/Accessibility)**: Support activities to improve the range of housing options for special needs populations and to end chronic homelessness through the **Emergency Solutions Grant (ESG)** program by providing operating support to shelters, homelessness prevention activities and case management to persons who are homeless and at risk of homelessness.

DH-1.2 outcomes/goals:

- Operating support—provide shelters with operating support funding.
 - *Five year outcome/goal*: 55 shelters receiving support; \$5,411,374 over next five years
 - *2011 outcome/goal*: 55 shelters annually; \$1,090,353, ESG
- Homelessness prevention activities—provide contractors with homelessness prevention activity funding.
 - *Five year outcome/goal*: 550 clients assisted; \$7,547,451 over next five years
 - *2011 outcome/goal*: 9,088 clients assisted; \$549,758, ESG

- Essential services—provide shelters with funding for essential services.
 - *Five year outcome/goal:* 53 shelters; \$2,136,078 over next five years.
 - *2011 outcome/goal:* 31 shelters, for an estimated 19,000 clients assisted annually; \$192,415, ESG
 - *2011 program goals are based upon McKinney Vento Act as amended by HEARTH legislation. All recipients of 2011-12 ESG funding will budget 30% for homeless prevention activities, an increase from 3 percent in 2010-11*
- Anticipated match: Shelters match 100 percent of their rewards
- Anticipated number of counties assisted: 90 counties annually
- Anticipated number of clients served over next five years: 150,000 (unduplicated count) with 95,000 assisted with temporary emergency housing
- Other ESG activities:
 - Homeless Management Information System (HMIS)—Require the use of the HMIS for all residential shelter programs serving homeless individuals and families. HMIS is a secure, confidential electronic data collection system used to determine the nature and extent of homelessness and to report to HUD on an annual basis. This requirement will be met by only funding entities that either currently use HMIS system or commit to using it once awarded. The HMIS must be used on a regular and consistent basis. All users of HMIS will receive regular report cards detailing the quality of their program data with specific areas of improvement noted. The ESG Coordinator will periodically check with the HMIS coordinator to monitor utilization and data quality. Claim reimbursement is contingent upon participation in and completeness of HMIS data records. Domestic violence shelters are excluded from this requirement in accordance with the Violence Against Women’s Act.
 - Require participation in annual, statewide homeless Point-in-Time Count in late January and timely submission of this data to Indiana Housing and Community Development Authority.
 - Require all ESG grantees actively participate in their Regional Planning Council on the Homeless meetings regularly. The 2011-12 ESG RFP includes a threshold item that an applicant must have attended at least 75 percent of all of their local planning council meetings in 2010 in order to be considered for funding. Applicants who do not participate in their local homeless planning councils will not receive state ESG funding in 2011-12.

- **Objective DH-1.3 (Availability/Accessibility):** Improve the range of housing options for special needs populations through the **Housing Opportunities for Persons With AIDS (HOPWA)** program by providing recipients who assist persons with HIV/AIDS with funding for housing information, permanent housing placement and supportive services.

DH-1.3 outcomes/goals:

- Housing information services.
 - *Five year outcome/goal:* 375 households
 - *2011 outcome/goal:* 75 households; \$33,344, HOPWA
- Permanent housing placement services.
 - *Five year outcome/goal:* 500 households
 - *2011 outcome/goal:* 100 households; \$73,135, HOPWA
- Supportive services.
 - *Five year outcome/goal:* 1,000 households
 - *2011 outcome/goal:* 200 households; \$67,911, HOPWA

- **Objective DH-2.4 (Affordability):** Improve the range of housing options for special needs populations through the **Housing Opportunities for Persons With AIDS (HOPWA)** program by providing recipients who assist persons with HIV/AIDS with funding for short term rental, mortgage, and utility assistance; tenant based rental assistance; facility based housing operations; and short term supportive housing.

DH-2.4 outcomes/goals:

- Tenant based rental assistance.
 - *Five year outcome/goal:* 1,000 households/units
 - *2011 outcome/goal:* 200 households/units; \$444,035, HOPWA
- Short-term rent, mortgage and utility assistance.
 - *Five year outcome/goal:* 1,500 households/units
 - *2011 outcome/goal:* 300 households/units; \$208,958, HOPWA
- Facility based housing operations support.
 - *Five year outcome/goal:* 35 units
 - *2011 outcome/goal:* 7 units; \$26,120, HOPWA
- Short term supportive housing.
 - *Five year outcome/goal:* 100 units
 - *2011 outcome/goal:* 21 units; \$47,015, HOPWA

Suitable Living Environment:

Goal 3. Promote livable communities and community revitalization through addressing unmet community development needs.

- **Objective SL-1.1 (Availability/Accessibility):** Improve the quality and/or quantity of neighborhood services for low and moderate income persons by continuing to fund programs (such as OCRA's **Community Focus Fund**), which use CDBG dollars for community development projects ranging from environmental infrastructure improvements to development of community and senior centers.

SL-1.1 outcomes/goals:

- Construction of fire and/or Emergency Management Stations (EMS) stations.
 - *Five year outcome/goal:* 25-30 stations
 - *2011 outcome/goal:* 3 stations; \$1,500,000, CDBG
- Purchase fire trucks.
 - *Five year outcome/goal:* 10-15 fire trucks
 - *2011 outcome/goal:* 4 fire trucks; \$500,000, CDBG
- Construction of public facility projects (e.g. libraries, community centers, social service facilities, youth centers, etc.). Public facility projects also include health care facilities, public social service organizations that work with special needs populations, and shelter workshop facilities, in addition to modifications to make facilities accessible to persons with disabilities.
 - *Five year outcome/goal:* 30 public facility projects
 - *2011 outcome/goal:* 4 public facility projects (anticipate receiving 2-3 applications for projects benefiting special need populations); \$2,000,000, CDBG
- Completion of downtown revitalization projects.
 - *Five year outcome/goal:* 10 downtown revitalization projects
 - *2011 outcome/goal:* 1 downtown revitalization projects; \$500,000, CDBG
- Completion of historic preservation projects.
 - *Five year outcome/goal:* 10 historic preservation projects
 - *2011 outcome/goal:* 2 historic preservation projects; \$500,000, CDBG
- Completion of brownfield/clearance projects.
 - *Five year outcome/goal:* 10-20 brownfield/clearance projects
 - *2011 outcome/goal:* 1 clearance projects; \$100,000, CDBG

- **Objective SL-3.1 (Sustainability):** Improve the quality and/or quantity of public improvements for low and moderate income persons by continuing to fund programs (such as OCRA's **Community Focus Fund**), which use CDBG dollars for community development projects ranging from environmental infrastructure improvements to development of community and senior centers.

SL-3.1 outcomes/goals:

- Construction/rehabilitation of infrastructure improvements such as wastewater, water and storm water systems.
 - *Five year outcome/goal:* 120 infrastructure systems
 - *2011 outcome/goal:* 16 systems; \$10,523,576, CDBG

- **Objective SL-3.2 (Sustainability):** Improve the quality and/or quantity of public improvements for low and moderate income persons by continuing the use of the planning and community development components that are part programs (such as OCRA's **Planning Fund** and **Foundations Program**) funded by CDBG and HOME dollars.

SL-3.2 outcomes/goals:

- Provide planning grants to units of local governments and CHDOs to conduct market feasibility studies and needs assessments, as well as (for CHDOs only) predevelopment loan funding.
 - *Five year outcome/goal:* 145 planning grants
 - *2011 outcome/goal:* 30 planning grants; \$1,000,000, CDBG & HOME; anticipated match, \$100,000

- **Objective SL-3.3 (Sustainability):** Improve the quality and/or quantity of public improvements for low and moderate income persons through programs (such as the **Flexible Funding Program**, newly created in 2010) offered by OCRA. OCRA recognizes that communities may be faced with important local concerns that require project support that does not fit within the parameters of its other funding programs. All projects in the Flexible Funding Program will meet one of the National Objectives of the Federal Act and requirements of 24 CFR 570.208 and 24 CFR 570.483 of applicable HUD regulations.

SL-3.3 outcomes/goals:

- Provide project support for community development projects.
 - *Five year outcome/goal:* 10-25 community development projects
 - *2011 outcome/goal:*
 - Flexible Funding Program: 3 projects; \$1,000,000, CDBG;
 - Stellar Communities: 4 projects; 2,000,000, CDBG
 - Main Street Revitalization Program: 2 projects; \$500,000, CDBG

Economic Opportunities:

Goal 4. Promote activities that enhance local economic development efforts.

- **Objective EO-3.1 (Sustainability):** Improve economic opportunities for low and moderate income persons by coordinating with private industry, businesses and developers to create jobs for low to moderate income populations in rural Indiana.

EO-3.1 outcomes:

- Continue the use of the OCRA's **Community Economic Development Fund (CEDF)**, which funds infrastructure improvements and job training in support of employment opportunities for low to moderate income persons.
 - *Five year outcome/goal:* 1,300 jobs
 - *2011 outcome/goal:* 200 jobs; \$2,000,000, CDBG
- Fund training and micro-enterprise lending for low to moderate income persons through the **Micro-enterprise Assistance Program**.
 - *Five year outcome/goal:* Will be made available if there is demand
 - *2011 outcome/goal:* Due to low demand this program has been suspended for 2010 and 2011.

A matrix outlining the Consolidated Plan five year goals, objectives and outcomes and action items for program year 2011 is provided at the end of this section in Figure ES-3.

Administration. The State of Indiana will use CDBG, HOME, ESG and HOPWA funds to coordinate, monitor and implement the Consolidated Plan objectives according to HUD. During the five-year Consolidated Plan the State will create annual Action Plans and CAPER documents acceptable to HUD while working to affirmatively further fair housing.

Part performance. Four goals were established to guide funding during the FY2005–2009 Consolidated Planning period:

- Goal 1.** Expand and preserve affordable housing opportunities throughout the housing continuum.
- Goal 2.** Reduce homelessness and increase housing stability for special-needs populations.
- Goal 3.** Promote livable communities and community revitalization through addressing unmet community development needs.
- Goal 4.** Promote activities that enhance local economic development efforts.

The following exhibits show the past performance of the four goals for the five years of the 2005-2009 Consolidated Plan period. Data is collected on each goal and is reported annually in the Consolidated Annual Performance and Evaluation Report (CAPER). Each CAPER is made available on OCRA's Web site for a minimum of 14 days' public comment period before submission to HUD.

The State typically uses a competitive application process when awarding the grants. Therefore, the actual allocations and anticipated accomplishments may not equal the proposed funding goal. For example, the State may have a goal to build 10 units of rental housing and receives no applications proposing this goal. Therefore, the goal would not be met.

Figure ES-1 and Figure ES-2 show the goals and accomplishments for program years 2005, 2006, 2007, 2008 and 2009.

**Figure ES-1.
Goal 1 and 2 Award Goals and Accomplishments, Program Years 2005 to 2009**

Goals	Funds	Activities	Indicator	Goals					Accomplishments				
				2005	2006	2007	2008	2009	2005	2006	2007	2008	2009
1. Expand and preserve affordable housing opportunities throughout the housing continuum.	HOME and ADDI	Transitional Housing—Rehab & New Construction	Units	for Housing from	10	11	Housing from	Housing from	for Housing from Shelters	35	4		0
		Permanent Supportive Housing—Rehab & New Construction	Units		25	24	from	from		19	30		22
		Rental Housing—Rehab & New Construction	Units	Shelters to	210	94	Shelters to	Shelters to	to Home-ownership,	190	11	69	297
		Homebuyer—Rehab & New Construction	Units	Home-	40	36	Home-	Home-	ownership,	41	19	9	30
		Owner Occupied Rehabilitation	Units	ownership,			ownership,	ownership,	QAP, HOME	113			74
		Tenant-Based Rental Assistance (TBRA)	Units	QAP, HOME	30		QAP, HOME	QAP, HOME	OOR = 272				0
		CHDO Operating Support	Units	OOR = 370	0		OOR = 336	OOR = 336	units; for First	0			5
		CHDO Predevelopment and Seed Money Loans	Units	units; for	251	160	units; for	units; for	Home = 1,225	0			1
		Homeownership Education & Counseling/Down Payment Assistance	Units	First Home = 500 units		427	First Home = 500 units	First Home = 500 units	units; for ADDI = 154 units	472	794	167	188
	CDBG	Emergency shelters	Units	For all CDBG		25		Special	For all CDBG	44			25
		Youth shelters	Units	(Housing) = 235 units				Needs	(Housing) =				
		Transitional housing	Units					Housing = 244 units	1,077 beds				
		Migrant/seasonal farmworker housing	Units		172	33						18	
	Permanent supportive housing	Units											
	Rental housing	Units		6									
	Homeowner Repair and Improvement	Units		285	418				67	53	424	310	
	Voluntary acquisition/demolition	Units											
	Feasibility studies	Studies		94					852				
2. Reduce homelessness and increase housing stability for special-needs populations.	HOME	See special-needs housing activities in Goal 1.											
	CDBG	See special-needs housing activities in Goal 1.											
	ESG	Operating support	Shelters	92	92	89	89	83	90	84	82	88	86
		Homeless prevention	Shelters	37	37	25	22	22	32	22	22	21	19
		Essential services	Shelters	59	56	51	54	53	56	54	53	52	49
		Accessibility Rehab	Shelters		3	3	0	3			3	0	0
		Administration	Shelters							89	85	87	
		For all ESG activates	Clients	34,250	47,259	47,259	28,000	30,000	47,259	28,386	30,012	26,123	35,259
	HOPWA	Rental assistance (TBRA)	Households/Units	142	137	170	170	200	174	135	143	123	123
		Short-term rent, mortgage, utility assistance	Households/Units	464	420	300	300	300	522	180	329	332	332
Supportive services		Households	264	264	125	125	200	692	546	846	594	490	
Housing information		Households	32	32	1,133	25	75			1,442	164	290	
Permanent housing placement		Households					100					12	
	Operating costs	Units	5	5	5	5	10	25		30	28	25	

Source: Indiana Office of Community and Rural Affairs and Indiana Housing and Community Development Authority.

Figure ES-2.
Goal 3 and 4 Award Goals and Accomplishments, Program Years 2005 to 2009

Goals	Funds	Activities	Indicator	Goals					Accomplishments				
				2005	2006	2007	2008	2009	2005	2006	2007	2008	2009
3. Promote livable communities and community revitalization through addressing unmet community development needs.	CDBG	Community Focus Fund: Construction/rehab of wastewater, water & stormwater systems Community development projects <i>(Senior Centers, Youth Centers, Community Centers, Historic Preservation, Downtown Revitalization, ADA Accessibility, Fire Stations, Fire Trucks)</i>	Systems	26	26	26	26	20	31	35	32	27	25
			Projects	30	26	26	26	26	43	23	31	27	26
	CDBG	Planning/Feasibility Studies Foundations Brownfields Technical assistance	Studies		34	33	29	29	46	45	40	59	62
			Projects Grants				2	as needed	as needed	1 2	1	2	
4. Promote activities that enhance local economic development efforts.	CDBG	Community Economic Development Fund Micro-enterprise Assistance Program	Projects			2				2	2	0	1
			Projects			5						5	0

Source: Indiana Office of Community and Rural Affairs and Indiana Housing and Community Development Authority.

Citizen Participation and Consultation Process

The State of Indiana dedicated extensive effort to gain public input on the 2011 Action Plan. During the development of the Action Plan, the State conducted a public participation process to obtain input regarding housing and community development needs. That process consisted of four major parts:

- A Housing and Community Development Needs Survey was made available to housing and community development stakeholders of Indiana. The online survey was distributed to service providers and email lists throughout Indiana.
- An online Fair Housing Survey was made available to Indiana residents. The online survey was distributed to service providers and other housing and community development stakeholders of Indiana, and the providers/stakeholders in turn distributed the survey to their clients and other Indiana residents.
- Twenty-six interviews with key persons or groups who are knowledgeable about housing and community development needs in the State were conducted; and
- Two public hearings will be conducted through video conferences with five Ivy Tech Community College of Indiana locations across Indiana on April 26, 2011.

The 30-day comment period began on April 8, 2011 and ended on May 9, 2011. The public was asked to provide written public comments about the draft 2011 Action Plan. In addition, all contacts who received the surveys and key persons who were interviewed by email of the availability of the draft Plan and were encouraged to provide their comments. During the 30-day public comment period, two public hearings will be held on April 26, 2011. The State worked with Ivy Tech Community College of Indiana to do a video conference with five Ivy Tech locations. The presentation was broadcast from Lawrence (Indianapolis) out to Evansville, Lafayette, Richmond and Valparaiso.

During the sessions, executive summaries of the Plan will be distributed and instructions on how to submit comments were given. Public hearing comments are available in Appendix B of the final Plan.

Summary of public input. Public comments were received during the Action Plans' citizen participation efforts as part of the Resident Fair Housing Survey, Stakeholder Housing & community Development Survey and key person interviews. A summary of survey results and key person interviews are provided in Section II of this Action Plan.

A list of the organizations who the State consulted during key person interviews with in preparation of the 2011 Action Plan is provided in the following figure.

**Figure ES-3.
Organizations and Agencies Interviewed for the 2011 Action Plan**

Organization/Agencies	Organization/Agencies
AARP Indiana	Indiana Association of Rehabilitative Facilities
Affordable Housing Corporation of Grant County	Indiana Civil Rights Commission
Center for Urban Policy and the Environment	Indiana Community Action Association
Center on Aging and Community, Indiana University	Indiana University
City of Logansport, Deputy Mayor	Indiana University–Purdue University Fort Wayne (IPFW)
Community Action Program of Western Indiana	Kankakee Iroquois Regional Planning Commission
Federal Home Loan Bank of Indianapolis	Neighborhood Development Associates
Fort Wayne Office of Development	Pathfinder Services
Grant County Economic Development Council	Randolph County Economic Development
Heart of the Tree City	Region III-A Economic Development
Housing Partnerships	Southern Indiana Development Commission
Indiana Association. of Cities & Towns	Tikijian Associates
Indiana Association of United Ways	USDA Rural Development

The comments received during the public input process held for the 2011 Action Plan are summarized below using the following categories: decent housing, suitable living environment and economic opportunities.

Decent housing. With respect to the housing needs of low to moderate income populations and special needs population the stakeholders responded there is a need for rental assistance for low-income housing, affordable single-family rentals, affordable housing for the elderly and rehabilitation of area housing stock. Energy efficiency improvements were also a higher ranked need. Supportive housing, emergency shelters and transitional housing were ranked as being needed housing types for special needs populations.

Suitable living environment. Participants identified a range of infrastructure, community facility and community service needs in their communities and across the State. Interviewees mentioned the need for street and sidewalk rehabilitation, storm-water sewers rehabilitation, water filtration and sewage rehabilitation and invest in rehabilitation, repair, or demolition of housing stock. Survey respondents ranked child care centers, youth centers, homeless shelters and transportation services as higher community development needs.

Economic opportunities. Coinciding with the recent increasing unemployment rate nationwide the stakeholders of the State of Indiana ranked job creation/retention as the highest ranking of all needs listed for economic development, followed by employment training. Stake holders who felt their community has gotten worse over the last five years felt it was mainly due to the poor economy. Most of these Stakeholders sited the loss of jobs and businesses in their community

Five Year and 2011 Action Year Matrix

The following exhibit presents the five-year goals, objectives, both five-year and 2011 (year two) outcomes/goals, as well the 2011 funding proposal in one matrix. The matrix shows how the State of Indiana plans to allocate its FY 2011 block grants to address its five-year Consolidated Plan goals.

Figure ES-4.
FY2011 Action Plan for Five-Year Consolidated Plan Goals, State of Indiana

Goal	Objectives	HUD Objective Code	2011 Activity	Indicator	Goal			Funding for Year two					
					Five Year	Year One	Year Two	CDBG	HOME	ESG	HOPWA		
1. Expand and preserve affordable housing opportunities throughout the housing continuum.	• Rental housing.	DH-2.1	➤ Rehabilitation and new construction	Units	675	135	100		\$3,000,000				
		DH-2.2	➤ Homeownership education and counseling and downpayment assistance	Households	2,500	500	700		\$4,000,000				
	• Homeownership opportunities.			➤ Homebuyer development	Units	125	25	25		\$1,000,000			
				➤ Owner occupied rehabilitation	Units	1,500	300	200	\$ 2,554,434	\$500,000			
		DH-2.3	➤ Predevelopment loans	Units	25	5	5		\$250,000				
				➤ Organizational capacity	Units	80	16	8		\$500,000			
2. Reduce homelessness and increase housing stability for special needs populations.	• Improve the range of housing options for homeless and special needs populations.	DH-1.1	➤ Permanent supportive housing	Units	250	50	40		\$4,000,000				
			➤ Rental assistance	Unties	1,000	200	200		\$1,000,000				
	• Support activities to improve the range of housing options for special needs populations and to end chronic homelessness.	DH-1.2	➤ Operating support	Shelters	55	83	55			\$ 1,090,353			
			➤ Homelessness prevention activities	Persons	550	110	9,088			\$ 549,758			
			➤ Essential services	Persons	80,000	16,000	19,000			\$ 192,415			
	• Improve the rang of housing options for special needs populations living with HIV/AIDS.	DH-1.3	➤ Housing information services	Households	375	75	75					\$ 31,344	
			➤ Permanent housing placement services	Households	500	100	100					\$ 73,135	
			➤ Supportive services	Households	1,000	200	200					\$ 67,911	
		DH-2.4	➤ Tenant based rental assistance	Units	1,000	200	200					\$ 444,035	
			➤ Short-term rent, mortgage and utility assistance	Units	1,500	300	300					\$ 208,958	
	3. Promote livable communities and community revitalization through addressing unmet community development needs.	• Improve the quality and/ or quantity of neighborhood services for low and moderate income persons.	SL-1.1	➤ Community Focus Fund									
			- Emergency stations	Stations	25-30	5-6	3		\$1,500,000				
			- Fire trucks	Vehicles	10-15	2-3	4		\$500,000				
			- Public facilities	Facilities	30	6	4		\$2,000,000				
			- Downtown revitalization projects	Projects	10	2	1		\$500,000				
			- Historic preservation projects	Projects	10	2	2		\$500,000				
		- Brownfield/clearance projects	Projects	10-25	2-5	1		\$100,000					
• Improve the quality and/or quantity of public improvements for low and moderate income persons.		SL-3.1	➤ Community Focus Fund										
			- Infrastructure systems	Systems	120	24	16		\$10,523,576				
		SL-3.2	➤ Planning Fund	Grants	145	29	30		\$1,000,000				
	SL-3.3	➤ Flexible Funding Program	Projects	10-25	2-5	3		\$1,000,000					
		➤ Stellar Communities	Projects			4		\$2,000,000					
		➤ Main Street Revitalization Program	Projects			2		\$500,000					
4. Promote activities that enhance local economic development efforts.	• Coordinate with private industry, businesses and developers to create jobs for low to moderate income populations in rural Indiana.	EO-3.1	➤ Community Economic Development Fund	Jobs	1,300	275	200		\$2,000,000				
Administrative and supportive services			➤ CDBG admin. (OCRA and IHCD)					\$610,887					
			➤ HOME admin. (IHCD)						\$550,000				
			➤ HOPWA admin. (IHCD)								\$30,445		
			➤ ESG program admin. (IHCD)								\$95,000		
			➤ Tech. assist. set-aside (OCRA)					\$255,443					
		➤ HOPWA admin. (other)									\$71,037		
Total								\$25,544,340	\$14,800,000	\$1,927,526	\$1,000,000		

Source: BBC Research & Consulting.