

Company  
Letter head

[REDACTED]  
[REDACTED]  
August 1, 2012

[REDACTED]  
CEO  
[REDACTED]  
[REDACTED]  
[REDACTED]

Austin, TX 78754

**RE: Subcontracting Commitment Letter**

Dear [REDACTED]:

[REDACTED], a Certified Woman Owned Business Enterprise and a Disadvantaged Business Enterprise in the State of Indiana, is pleased to participate as a subcontractor of [REDACTED] in its proposal to the State of Indiana Department of Revenue's RFP for Revenue Collection Services. I have carefully reviewed the RFP and am committed to:

- Providing legal services to [REDACTED],
- Delivering the services outlined in [REDACTED]'s response to the DOR; and
- Abiding by the applicable terms and conditions of the DOR's RFP

dependent upon clarification of the scope of responsibilities for the contractor and subcontractor to comply with the RFP requirements, and a subcontract concerning attorney fees and reimbursement of filing fees and service costs.

My office has a successful history of providing [REDACTED] services and we are excited to engage with [REDACTED] for the DOR's Collection Contract. We will participate throughout the contract term at the amount of \$477,982.90 on an annual basis which represents an estimated 8% of the contract.

[REDACTED], [REDACTED], is a general practice law office with experience in collections. My office is well versed in and strictly adheres to the Fair Debt Collection Practices Act. Please feel free to contact me if you have any questions or need additional information.

Sincerely,  
[REDACTED]  
[REDACTED]  
[REDACTED]

Indianapolis, IN 46260

[REDACTED]  
[REDACTED]  
INDIANAPOLIS, IN 46260  
[REDACTED]