# INDIANA STATE BOARD of ACCOUNTS

# City and Town Court Judge Orientation

January 30, 2020

**Indianapolis** 

Introduction – SBOA Contact Information



# **Todd Caldwell**

**Susan Gordon, CPA** 

Director of Audit Services

**Director of Audit Services** 

cities.towns@sboa.in.gov

317-232-2513

Indiana State Board of Accounts



### SBOA – An Overview





# What is the State Board of Accounts?

- Audits the records & accounts of all state and local governmental units
- Prepares reports indicating the financial condition of these units & noting any noncompliance with laws.
- Prescribed uniform system of accounting

Indiana State Board of Accounts

### SBOA – Mission Statement



"We are dedicated to providing the citizens of the State of Indiana with complete confidence in the integrity and financial accountability of state and local government."

Indiana State Board of Accounts

2020

### SBOA - An Overview



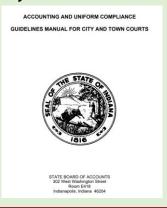
# Accounting & Uniform Compliance Guidelines Manual for Cities and Towns



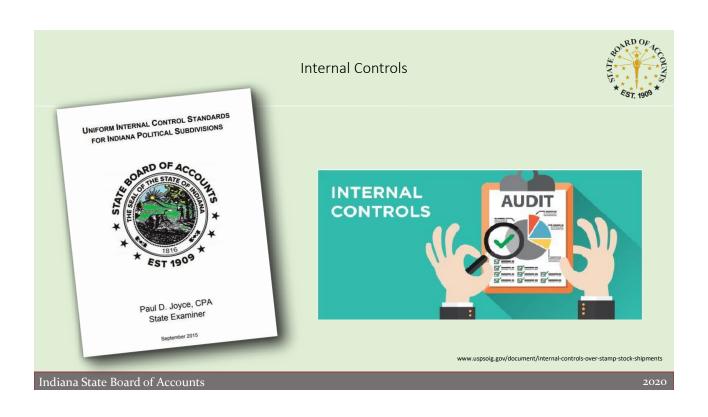
# Cities & Towns Bulletin and Uniform Compliance Guidelines

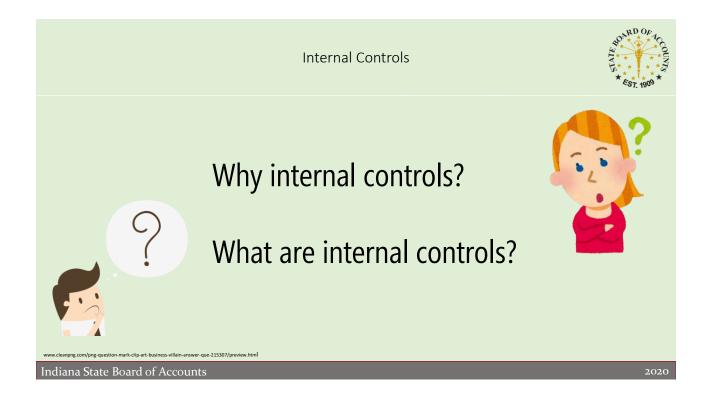


# Accounting & Uniform Compliance Guidelines for City and Town Courts



Indiana State Board of Accounts





# Internal Controls



# Indiana Code 5-11-1-27(e):

- "... the state board of accounts shall define ... the acceptable minimum level of internal control standards and internal control procedures for internal control systems of political subdivisions, including the following:
  - (1) Control environment.
  - (2) Risk assessment.
  - (3) Control activities.
  - (4) Information and communication.
  - (5) Monitoring.

The internal control standards and procedures shall be developed to promote government accountability and transparency."

Indiana State Board of Accounts

2020

# Internal Controls Standards







Paul D. Joyce, CPA State Examiner

September 2015

### SECTION ONE

Minimum Level of Internal Control Standards

- Five Components
- Seventeen Principles

### **SECTION TWO**

**Approved Training Materials** 

- Video Presentation
- Examples
- Case Studies

www.in.gov/sboa/files/UniformInternalControlStandards.pdf

Indiana State Board of Accounts

# Internal Control Training



- www.in.gov/sboa
- Navigate to 'cities' or 'towns'
- Scroll down to Internal Control Standards -
- Then Training
- Find this



Indiana State Board of Accounts

2020

# Internal Controls – What Are They?



- Internal control is a <u>process</u> executed by officials and employees that is designed to provide reasonable assurance that the objectives of the political subdivision will be achieved.
- It is a basic element <u>fundamental</u> to the organization, rather than a list of added on tasks;
- It is an adaptable process that is a means to an end, not an end in itself;
- It is focused on the achievement of objectives; and
- It is <u>dependent</u> on officials and employees for effective implementation.

Indiana State Board of Accounts

# Internal Controls – What Are They?



- · Organizational roles are important
- All members of a city or town, including elected officials, board members, and employees full fill a role in the internal control system
- Leadership is key the tone is set at the top
- Clear support from leadership engages a successful, effective internal control system

Indiana State Board of Accounts

2020

# Internal Control Objectives

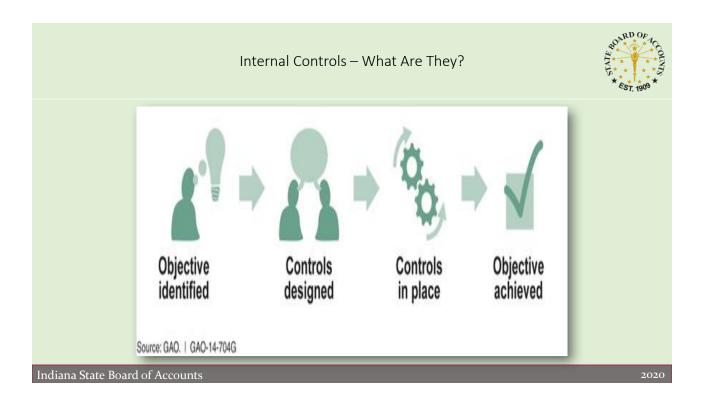


Operations Objectives
Operational & performance goals; best use of resources

**Reporting Objectives** 

Compliance Objectives
Adherence to laws & regulations

Indiana State Board of Accounts



# Components of Internal Control Control Environment Risk Assessment Control Activities Information & Communication Monitoring Control Activities Plant Assessment Control Activities Information & Communication Monitoring Activities Control Activities Plant Assessment Control Activities Risk Assessment Control Activities Information & Communication Monitoring Activities Control Activities Risk Assessment Control Activities Risk Assessment Control Activities Information & Communication Monitoring Activities Control Activities Risk Assessment Control Activities Information & Communication Monitoring Activities Control Activities Risk Assessment Control Activities Risk Assessment Control Activities Information & Communication Monitoring Activities



# Creating Internal Controls – Getting Started

# Don't reinvent the wheel

Identify existing controls

# Document, document

- Write down assigned tasks
- Make lists

Indiana State Board of Accounts

2020

# Creating Internal Controls – Getting Started (continued)



# **Establish Control Environment**

- "Tone at the top"
- Missions, goals, and objectives
- Structure, organization, reporting chains

# **Review & Analyze Current Controls**

- Look for weak areas
- Assess risk & take appropriate actions

Indiana State Board of Accounts

# Creating Internal Controls – Getting Started (continued)



# **Evaluate Resources**

Staffing levels, other assets

# Assign Duties/Tasks/Activities

Control activities

# Communicate

Handbooks, training sessions, etc.

Indiana State Board of Accounts

2020

Creating Internal Controls – Getting Started (continued)



# **Monitoring**

- Implement controls to ensure everything you've established is being completed
- Obtaining goals & objectives?
  - If not modify existing controls

Indiana State Board of Accounts

# Segregation of Duties v. Compensating Controls



# Splitting duties between individuals

- Preventative controls segregated duties can prevent errors & irregularities
- No single person authorizing, recording, custody of transactions
- More difficult with fewer employees
  - Compensating controls may be necessary

Indiana State Board of Accounts

2020

# Segregation of Duties v. Compensating Controls



# Compensating for lack of segregation of duties

- One employee
- Control should prevent or detect errors or misstatements
- One person performs another reviews/approves
  - Bank Reconcilement
  - Revenue reports

Indiana State Board of Accounts

# Internal Controls – What Do They Do / Don't Do



# What Do They Do:

- Preventative
  - > Designed to prevent errors/irregularities
- Detective
  - > Designed to detect undesirable occurrences
- Promote effective operations
- Safeguard resources
  - Loss due to waste, misuse, fraud, etc.
- Develop reliable data for accurately reporting

Indiana State Board of Accounts

2020

Internal Controls – What Do They Do / Don't Do



# What Don't They Do:

- Catch everything
  - > Reduces risk / doesn't 100% eliminate it
- Result from strong policies & procedures
- They don't always work
  - > If not effective, re-assess and make changes

Indiana State Board of Accounts

Case Studies



# Do internal controls really matter?



Indiana State Board of Accounts

2020

# Objective – Timely and Accurate Bank Reconcilements





Indiana State Board of Accounts

# Bank Reconcilements – Why?



# IC 5-13-6-1(e)

 Requires reconcilement at least monthly the balance disclosed in your records with the bank statements provided by your financial institutions.

Without such a reconcilement, you won't truly be able to know how much money your city/town has available.

Necessary in order to make good financial decisions.

Indiana State Board of Accounts

2020

# Bank Reconciliation Process - Internal Controls



- Segregate Duties
- Have multiple people involved in the process
- No one person should be able to
  - Receive money
  - Make deposits
  - ✓ Post Records
  - Write Checks
  - ✓ And Perform the Reconciliation
- Controls should include review of reconciliation

Indiana State Board of Accounts

Internal Controls Case Study – Bank Reconciliation



# Monthly Bank Reconcilement

Ind. Code 5-13-6-1

# **Unidentified Transactions**

# Communication

Notified bank – loss timely reimbursed

Indiana State Board of Accounts

2020

# Receipts – Process for Receipting Money





Indiana State Board of Accounts

# **Receipt Process**



# "Receipts shall be issued and recorded at the time of the transaction."

(Accounting and Uniform Compliance Guidelines Manual for Cities and Towns, Chapter 1)

# IC 5-13-6-1(d)

 Requires deposit of funds not later than the next business day following receipt of the funds into one of the city or town's depositories.

*Exception*: IC 5-13-6-1(g)

• A city/town is not required to deposit funds by the next business day <u>if</u> the funds on hand do not exceed \$500.

Indiana State Board of Accounts

2020

# Court Collections



- Court Costs
- Other Fees
- Fines
- Judgments

ACCOUNTING AND UNIFORM COMPLIANCE
GUIDELINES MANUAL FOR CITY AND TOWN COURTS



STATE BOARD OF ACCOUNTS 302 West Washington Street Room E418 Indianapolis, Indiana 46204

Indiana State Board of Accounts

# Receipt Process – Internal Controls



- Segregate Duties
- Have multiple people involved in the process
- No one person should be able to
  - Receive money
  - Make deposits
  - ✓ Post Records
- Reviews fees collected, deposits match receipts issued, etc.

Indiana State Board of Accounts

2020

# Internal Controls Case Study – Receipts



# **Historical Comparison**

Reviewed receipts over a certain period

# **Unexplained Variances**

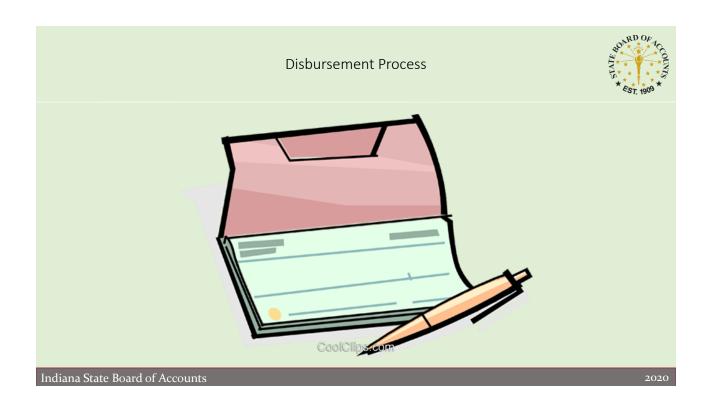
Significant decline noticed

### Communication

Notified SBOA and law enforcement

**Court Audit Reports** 

Indiana State Board of Accounts



# •State •County •City or Town Fiscal Officer State Board of Accounts \*\*County\*\* \*\*County\*\* \*\*County\*\* \*\*County\*\* \*\*County\*\* \*\*County\*\* \*\*County\*\* \*\*City or Town Fiscal Officer\* \*\*County\*\* \*\*County\* \*\*County\*

# **Unclaimed Money**



- All items that can be legally disbursed should be paid immediately to the person or persons entitled thereto.
- All fees and funds five or more years old, including old outstanding checks, should be scheduled on forms provided by the Attorney General and paid over to the Attorney General as required by IC 32-34-1-20(c).
- Items should not be allowed to accumulate beyond the five year anniversary date.

Indiana State Board of Accounts

2020

# Clerk's Record Perpetuation Fund – Sources IC 33-37-5-2



- Revenue received by the clerk for transmitting documents by facsimile machine to a person under IC 5-14-3.
- Document storage fees required under section 20 of this chapter.
- Fees for preparing a transcript or copy of any record under section 1 of this chapter.

Indiana State Board of Accounts

# Clerk's Record Perpetuation Fund – Uses IC 33-37-5-2



- The preservation of records.
- The improvement of record keeping systems and equipment.
- Case management system.

Indiana State Board of Accounts

2020

# Take Action



- Review Internal Control Manual
- Establish and Document Procedures
- ✓ Address all Five Internal Control Components
- ✓ Update Procedures as Needed

Indiana State Board of Accounts

### Other Items



# Reporting Losses, Variances, and Thefts

- IC 5-11-1-27(j)
- "Material" variances, losses, shortages, or thefts to be reported to SBOA
- City/town council must determine a materiality amount [State Examiner Directive 2015-6]

in.gov/sboa - About Us - State Examiner Directives

Indiana State Board of Accounts

2020

### Other Items



# Reporting Losses, Variances, and Thefts

- IC 5-11-1-27(l)
- Misappropriation of public funds (loss or theft by public official) is to immediately be reported in writing to:
  - SBOA
  - County Prosecuting Attorney
- No materiality threshold for misappropriation of public funds [State Examiner Directive 2015-6]

Indiana State Board of Accounts

# Reporting to SBOA – IC 5-11-1-27



# www.in.gov/sboa - Responsibilities under IC 5-11-1-27

Responsibilities under IC 5-11-1-27 

Pursuant to IC 5-11-1-27(j), all political subdivisions are required to report to us all erroneous or irregular material variances, losses, shortages, or thefts of local funds or property. For the purposes of this IC section, material is defined by the State Examiner in State Examiner Directive 2015 6. Please use the following form to report this information to us. All fields are required.

Name: \*

First Name

Email: \*

Indiana State Board of Accounts

2020

# Questions





Indiana State Board of Accounts

# **Contact Information**



# Susan Gordon, CPA / Todd Caldwell

**Directors of Audit Services** 









Indiana State Board of Accounts