| Manchester Community Schools (8045) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1006 Category | Account |  | FY 1998 | FY 2006 | FY 2007 | FY 2008 | 10 Year Increase | 2 Year Increase | $\begin{gathered} 1 \text { Year } \\ \text { Increase } \end{gathered}$ |
| Student Academic Achievement |  |  |  |  |  |  |  |  |  |
|  | 11100 R | Regular Programs; Elementary | \$2,050,001 | \$2,102,245 | \$2,308,063 | \$2,715,904 | 32\% | 29\% | 18\% |
|  | 11200 R | Regular Programs; Middle/Junior High | \$649,175 | \$649,334 | \$686,064 | \$717,343 | 11\% | 10\% | 5\% |
|  | 11300 | Regular Programs; High School | \$938,662 | \$1,233,883 | \$1,232,469 | \$1,436,469 | 53\% | 16\% | 17\% |
|  | 11350 | Regular Programs; High School; Academic Honors Diploma | \$0 | \$0 | \$7,290 | \$3,573 | n/a | n/a | -51\% |
|  | 11420 | Vocational Education; Agriculture B | \$62,387 | \$25,719 | \$33,642 | \$40,742 | -35\% | 58\% | 21\% |
|  | 11450 | Vocational Education; Consumer and Homemaking | \$27,796 | \$38,117 | \$47,424 | \$49,473 | 78\% | 30\% | 4\% |
|  | 11910 | Other Regular Programs; Competency Testing | \$0 | \$17,666 | \$5,453 | \$500 | n/a | -97\% | -91\% |
|  | 12100 | 2007 Account Code - Gifted and Talented | \$133,162 | \$14,433 | \$20,031 | \$1,102 | -99\% | -92\% | -94\% |
|  | 12110 | Gifted And Talented; Gifted and Talented | \$0 | \$0 | \$0 | \$10,097 | n/a | n/a | n/a |
|  | 12210 | Mental Disabilities; Mild Mental Disabilities | \$203,563 | \$170,580 | \$180,147 | \$235,626 | 16\% | 38\% | 31\% |
|  | 12350 P | Physical Impairment; Homebound | \$29,858 | \$10,578 | \$6,025 | \$1,714 | -94\% | -84\% | -72\% |
|  | 12520 | Culturally Different; Compensatory | \$3,500 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 12610 | 2007 Account Code - Special Programs ; Learning Disability ; All Others | \$195,759 | \$275,413 | \$251,299 | \$111,711 | -43\% | -59\% | -56\% |
|  | 12610 L | Learning Disability | \$0 | \$0 | \$0 | \$139,719 | n/a | n/a | n/a |
|  | 12710 | Equal Opportunity At Risk | \$29,747 | \$0 | \$5,438 | \$0 | -100\% | n/a | -100\% |
|  | 12900 | Other Special Programs | \$0 | \$0 | \$100 | \$1,253 | n/a | n/a | > 500\% |
|  | 14100 S | Summer School Programs; Elementary | \$5,261 | \$13,079 | \$28,359 | \$7,139 | 36\% | -45\% | -75\% |
|  | 14200 S | Summer School Programs; Middle/Junior High School | \$623 | \$740 | \$2,357 | \$5,536 | > 500\% | > 500\% | 135\% |
|  | 14300 S | Summer School Programs; High School | \$34,446 | \$65,592 | \$47,139 | \$48,141 | 40\% | -27\% | 2\% |
|  | 16100 | Remediation Testing | \$13 | \$6,551 | \$16,981 | \$3,580 | > 500\% | -45\% | -79\% |
|  | 16200 P | Preventive Remediation | \$53,255 | \$3,189 | \$63,892 | \$10,980 | -79\% | 244\% | -83\% |
|  | 17300 P | Payments to Other Governmental Units Within State; Area Vocational School (Participating Share) | \$231,217 | \$265,901 | \$281,849 | \$240,505 | 4\% | -10\% | -15\% |
|  | 17400 P | Payments to Other Governmental Units Within State; Joint Services and Supply; Special Education | \$338,165 | \$423,510 | \$398,076 | \$453,344 | 34\% | 7\% | 14\% |
|  | 22210 | Library/Media Services; Service Area Direction | \$0 | \$2,622 | \$2,006 | \$6,778 | n/a | 159\% | 238\% |
|  | 22220 | Library/Media Services; School Library | \$166,916 | \$134,522 | \$90,484 | \$98,148 | -41\% | -27\% | 8\% |
|  | 22230 | Library/Media Services; Audiovisual | \$70,687 | \$71,130 | \$82,393 | \$95,776 | 35\% | 35\% | 16\% |
|  | 22250 | Library/Media Services; Computer Assisted Instruction Services | \$32,168 | \$16,733 | \$25,083 | \$11,181 | -65\% | -33\% | -55\% |
|  | 24100 | Office of The Principal | \$464,310 | \$423,353 | \$445,357 | \$628,366 | 35\% | 48\% | 41\% |
|  | 25510 | Textbooks for Rent or Resale; Direction of Rental Service | \$2,761 | \$2,444 | \$1,492 | \$2,151 | -22\% | -12\% | 44\% |
|  | 25520 | Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs | \$87,208 | \$164,646 | \$80,267 | \$52,605 | -40\% | -68\% | -34\% |
|  | 25540 | Textbooks for Rent or Resale; Other Textbook Rental Service | \$1,402 | \$409 | \$17,690 | \$195 | -86\% | -52\% | -99\% |
|  | 25560 | Textbooks for Rent or Resale; Textbooks and Workbooks | \$16,500 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 26497 | 2007 Account Code - Teachers Retirement Fund | \$202,933 | \$278,637 | \$280,971 | \$148,873 | -27\% | -47\% | -47\% |
| Student Academic Achievement Total |  |  | \$6,031,474 | \$6,411,027 | \$6,647,843 | \$7,278,525 | 21\% | 14\% | 9\% |
| Student Instructional Support |  |  |  |  |  |  |  |  |  |
|  | 21110 | Attendance and Social Work Services; Service Area Direction | \$24,635 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 21130 | Attendance and Social Work Services; Social Work Services | \$24,684 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 21220 | Guidance Services; Counseling Services | \$121,335 | \$149,754 | \$193,332 | \$246,613 | 103\% | 65\% | 28\% |
|  | 21250 | Guidance Services; Records Maintenance | \$3,335 | \$4,134 | \$5,238 | \$8,789 | 164\% | 113\% | 68\% |
|  | 21340 | Health Services; Nurse Services | \$33,146 | \$39,385 | \$44,033 | \$51,684 | 56\% | 31\% | 17\% |
|  | 21390 | Health Services; Other Health Services | \$0 | \$4,071 | \$0 | \$0 | n/a | -100\% | n/a |
|  | 21990 | Other Support Services, Students; Other Student Services | \$0 | \$2,000 | \$2,000 | \$2,000 | n/a | 0\% | 0\% |
|  | 22110 | Improvement of Instruction; Service Area Direction | \$66,217 | \$47,884 | \$4,049 | \$7,273 | -89\% | -85\% | 80\% |
|  | 22120 | Improvement of Instruction; Instruction and Curriculum Development | \$1,560 | \$29,742 | \$8,705 | \$22,606 | > 500\% | -24\% | 160\% |
|  | 22130 | Improvement of Instruction; Instructional Staff Training | \$0 | \$1,238 | \$674 | \$0 | n/a | -100\% | -100\% |
|  | 23110 | Board of Education; Service Area Direction | \$41,100 | \$30,379 | \$27,434 | \$30,165 | -27\% | -1\% | 10\% |
|  | 23120 | Board of Education; Service Area Assistants | \$0 | \$0 | \$0 | \$330 | n/a | n/a | n/a |
|  | 23210 | Executive Administration; Office of The Superintendent | \$125,265 | \$169,023 | \$185,324 | \$225,649 | 80\% | 34\% | 22\% |
|  | 23220 E | Executive Administration; Community Relations | \$0 | \$1,899 | \$1,973 | \$3,083 | n/a | 62\% | 56\% |
|  | 24900 | Other Support Services, School Administration | \$55,906 | \$72,605 | \$92,389 | \$106,050 | 90\% | 46\% | 15\% |
|  | 25720 P | Personnel Services; Recruitment and Placement | \$0 | \$0 | \$13,774 | \$9,932 | n/a | n/a | -28\% |
|  | 25740 | Personnel Services; Noninstructional Personnel Training | \$0 | \$0 | \$0 | \$272 | n/a | n/a | n/a |
| Student Instructional Support Total |  |  | \$497,181 | \$552,116 | \$578,926 | \$714,447 | 44\% | 29\% | 23\% |


| Manchester Community Schools (8045) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1006 Category | Account |  | FY 1998 | FY 2006 | FY 2007 | FY 2008 | 10 Year Increase | 2 Year Increase | $\begin{gathered} 1 \text { Year } \\ \text { Increase } \end{gathered}$ |
| Overhead and Operational |  |  |  |  |  |  |  |  |  |
|  | 23150 | Board of Education; Legal Services | \$2,419 | \$8,283 | \$24,799 | \$12,982 | 437\% | 57\% | -48\% |
|  | 23160 | Board of Education; Promotion Expenses | \$3,243 | \$1,522 | \$2,238 | \$1,269 | -61\% | -17\% | -43\% |
|  | 25110 | Fiscal Services; Office of The Business Manager | \$0 | \$33,955 | \$73,334 | \$88,082 | n/a | 159\% | 20\% |
|  | 25120 | Fiscal Services; Service Area Direction | \$0 | \$0 | \$1,432 | \$0 | n/a | n/a | -100\% |
|  | 25130 | Fiscal Services; Budgeting | \$30 | \$1,543 | \$750 | \$984 | > 500\% | -36\% | 31\% |
|  | 25150 | Fiscal Services; Payroll Services | \$20,912 | \$25,867 | \$24,151 | \$36,072 | 72\% | 39\% | 49\% |
|  | 25160 | Fiscal Services; Financial Accounting | \$21,969 | \$34,094 | \$31,608 | \$32,450 | 48\% | -5\% | 3\% |
|  | 25192 | Other Fiscal Services; Petty Cash | \$88 | \$155 | \$181 | \$63 | -28\% | -60\% | -65\% |
|  | 25193 | Other Fiscal Services; Printed Forms | \$714 | \$916 | \$1,645 | \$514 | -28\% | -44\% | -69\% |
|  | 25195 | Other Fiscal Services; Bank Account Service Charge | \$0 | \$155 | \$110 | \$1,303 | n/a | > $500 \%$ | > 500\% |
|  | 25890 | Other Technology Services | \$11,029 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 26100 | Operation and Maintenance of Plant Services; Service Area Direction | \$17,970 | \$22,141 | \$0 | \$0 | -100\% | -100\% | n/a |
|  | 26200 | Operation and Maintenance of Plant Services; Maintenance of Buildings | \$723,279 | \$895,763 | \$996,387 | \$1,084,238 | 50\% | 21\% | 9\% |
|  | 26300 | Operation and Maintenance of Plant Services; Maintenance of Grounds | \$48,767 | \$37,853 | \$58,847 | \$55,857 | 15\% | 48\% | -5\% |
|  | 26400 | Operation and Maintenance of Plant Services; Maintenance of Equipment | \$124,007 | \$245,060 | \$355,049 | \$375,114 | 202\% | 53\% | 6\% |
|  | 26500 | Operation and Maintenance of Plant Services; Vehicle Maintenance (not buses) | \$0 | \$0 | \$0 | \$482 | n/a | n/a | n/a |
|  | 26600 | Operation and Maintenance of Plant Services; Security Services | \$0 | \$2,835 | \$0 | \$100 | n/a | -96\% | n/a |
|  | 26700 | Operation and Maintenance of Plant Services; Insurance | \$48,301 | \$116,738 | \$99,662 | \$105,164 | 118\% | -10\% | 6\% |
|  | 27010 | Student Transportation; Service Area Direction | \$27,873 | \$32,266 | \$8,428 | \$21,185 | -24\% | -34\% | 151\% |
|  | 27100 | Student Transportation; Vehicle Operation | \$223,337 | \$280,841 | \$296,879 | \$330,551 | 48\% | 18\% | 11\% |
|  | 27300 | Student Transportation; Vehicle Servicing and Maintenance | \$88,626 | \$148,710 | \$136,858 | \$157,398 | 78\% | 6\% | 15\% |
|  | 27400 | Student Transportation; Purchase of School Buses | \$120,595 | \$0 | \$128,828 | \$149,679 | 24\% | n/a | 16\% |
|  | 27500 | Student Transportation; Insurance on Buses | \$6,660 | \$17,996 | \$25,986 | \$26,058 | 291\% | 45\% | 0\% |
|  | 27900 | Student Transportation; Other Student Transportation Services | \$49,885 | \$62,948 | \$76,276 | \$75,075 | 50\% | 19\% | -2\% |
|  | 27910 | Student Transportation; Bus Driver Training | \$2,348 | \$2,505 | \$2,900 | \$3,034 | 29\% | 21\% | 5\% |
|  | 31100 | Food Services Operations; Service Area Direction | \$39,908 | \$27,432 | \$26,947 | \$28,637 | -28\% | 4\% | 6\% |
|  | 31200 | Food Services Operations; Food Preparation and Dispensing | \$174,131 | \$344,807 | \$409,630 | \$493,776 | 184\% | 43\% | 21\% |
|  | 31400 | Food Services Operations; Food Purchases | \$151,355 | \$281,491 | \$311,454 | \$367,961 | 143\% | 31\% | 18\% |
|  | 31900 | Other Food Services | \$28,769 | \$46,592 | \$41,867 | \$53,963 | 88\% | 16\% | 29\% |
|  | 33300 | Civic Services | \$10,457 | \$10,368 | \$16,353 | \$19,067 | 82\% | 84\% | 17\% |
|  | 33400 | Athletic Coaches | \$128,795 | \$132,815 | \$146,857 | \$163,070 | 27\% | 23\% | 11\% |
|  | 33930 | Latch Key Kid Program | \$10,440 | \$12,049 | \$11,829 | \$12,930 | 24\% | 7\% | 9\% |
|  | 33990 | Other Community Services; Other |  | \$0 | \$0 | \$240 | n/a | n/a | n/a |
|  | 45500 | Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment | \$35,363 | \$28,964 | \$17,894 | \$34,149 | -3\% | 18\% | 91\% |
| Overhead and Operational Total |  |  | \$2,121,269 | \$2,856,665 | \$3,329,179 | \$3,731,448 | 76\% | 31\% | 12\% |
| Nonoperational |  |  |  |  |  |  |  |  |  |
|  | 25350 | 2007 Account Code - Building Acquisition, Construction and Improvement | \$53,682 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 41000 | Facilities Acquisition and Construction; Land Acquisition and Development | \$43,927 | \$48,684 | \$15,605 | \$10,376 | -76\% | -79\% | -34\% |
|  | 43000 | Facilities Acquisition and Construction; Professional Services | \$68,297 | \$13,099 | -\$5,435 | \$5,179 | -92\% | -60\% | n/a |
|  | 44000 | Facilities Acquisition and Construction; Educational Specifications Development | \$6,365 | \$0 | \$0 | \$0 | -100\% | n/a | n/a |
|  | 45100 | Building Acquisition, Construction and Improvements | \$321,307 | \$140,675 | \$297,557 | \$498,536 | 55\% | 254\% | 68\% |
|  | 45200 | Building Acquisition, Construction and Improvement; Energy Savings Contracts | \$76,511 | \$103,216 | \$71,708 | \$103,754 | 36\% | 1\% | 45\% |
|  | 46000 | Facilities Acquisition and Construction; Purchase of Moveable Equipment | \$0 | \$0 | \$10,750 | \$20,833 | n/a | n/a | 94\% |
|  | 47000 | Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment | \$413,062 | \$295,230 | \$500,833 | \$222,422 | -46\% | -25\% | -56\% |
|  | 49000 | Facilities Acquisition and Construction; Other Facilities Acquisition and Construction | \$23,850 | \$7,730 | \$0 | \$10,840 | -55\% | 40\% | n/a |
|  | 51100 | Debt Services; Principal on Debt; Bonds | \$0 | \$216,842 | \$223,001 | \$0 | n/a | -100\% | -100\% |
|  | 52500 | Debt Services; Interest on Debt; Bond Anticipation Notes | \$0 | \$25,724 | \$14,335 | \$0 | n/a | -100\% | -100\% |
|  | 52600 | Debt Services; Interest on Debt; Other Department of Local Government Finance Approved Debt | \$0 | \$0 | \$0 | \$14,087 | n/a | n/a | n/a |
|  | 53100 | Debt Services; Lease Rental; Buildings ; Principal | \$1,228,433 | \$1,219,530 | \$1,220,219 | \$1,219,960 | -1\% | 0\% | 0\% |
|  | 54200 | 2007 Account Code - Common School Fund | \$1,143,729 | \$712,904 | \$750,681 | \$338,606 | -70\% | -53\% | -55\% |
|  | 54200 | Common School Fund; Principal | \$0 | \$0 | \$0 | \$333,739 | n/a | n/a | n/a |
|  | 59200 | Other Debt Services Obligations; Bank Fee | \$0 | \$0 | \$0 | \$218,495 | n/a | n/a | n/a |
| Nonoperational Total |  |  | \$3,379,164 | \$2,783,634 | \$3,099,254 | \$2,996,825 | -11\% | 8\% | -3\% |

## Manchester Community Schools (8045)

1006 Category
prorated

## Account

264912007 Account Code - PERF
264912007 Account Code - PERF
264932007 Account Code - Workmen's Compensation
264942007 Account Code - Group Insurance
264962007 Account Code - Unemployment Co
264962007 Account Code - Unemployment Compensation
264982007 Account Code - Severance / Early Retirement Pay

## prorated Tota



| FY98 \% of Total | \% | of Total | \% |
| :---: | :---: | :---: | :---: |
| Exp | Exp | Exp | 訨 |
| 52.4\% | 5x. ${ }^{\text {Exp }}$ | 51.6\% | Exp |
| 4.4\% | 4.7\% | 4.5\% | 5.0\% |
| 17.6\% | 22.1\% | 23.7\% | 24.9\% |
| 25.6\% | 19.5\% | 20.2\% | 19.1 |


|  |  | FY1998 | FY2006 | FY2007 |
| :--- | :--- | :--- | :--- | :--- | FY2008

